



AVIS GÉNÉRAL

Les documents faisant partie de l'ordre du jour ci-joint, ont force de la loi, que s'ils ont été entérinés par le Conseil municipal.

Prière de vérifier auprès de l'administration si des modifications et/ou des retraits de sujets ont été effectués.

DIFFUSION EN DIRECT SUR YOUTUBE

Nous encourageons les membres du public de visionner les délibérations du conseil en direct sur la chaîne YouTube de La Nation du confort de leur maison.

Vous pouvez visiter la [chaîne YouTube de La Nation](#) pour visionner les réunions.

En raison de l'espace limité, une inscription pour réserver une place est fortement recommandé afin d'assister à une réunion en présentiel. Si vous voulez réserver un siège, veuillez communiquer avec le bureau de la Greffe au 613-764-5444, poste 242 ou par courriel à janglois-caisse@nationmun.ca.

QUESTIONS ET COMMENTAIRES

Vous pouvez soumettre vos questions ou commentaires portant sur l'un des sujets à l'ordre du jour en remplissant notre formulaire en ligne avant midi le jour de la réunion :

<https://nationmun.ca/conseil-et-employes/conseil/proces-verbaux-et-ordres-du-jour#questions>.



Corporation de la municipalité de La Nation Ordre du jour

Information de la réunion

Numéro de réunion : 2023-29

Type : Ordinaire

Date : 11 décembre 2023

Heure : 16h30

Endroit : Hôtel de ville, 958 Route 500 West, Casselman, Ontario

Président : Francis Brière, Maire

Préparé par : Julie Langlois-Caisse, Assistante administrative

Vidéo : la réunion du Conseil sera diffusée en direct sur [YouTube](#)

Sujets à l'horaire précis :

16h30 : Huis-clos

Ordre du jour

- 1. Ouverture de l'assemblée**
- 2. Modifications et additions à l'ordre du jour**
- 3. Adoption de l'ordre du jour**
- 4. Déclaration de conflit d'intérêt**
- 5. Session Huis clos**

5.1 Procès-verbaux des sessions à huis clos tenues les dates suivantes :

- 11 septembre 2023
- 4 octobre 2023
- 16 octobre 2023
- 26 octobre 2023

- 30 octobre 2023
- 27 novembre 2023

5.2 Marc Legault, Directeur des travaux publics

5.2.1 Rapport verbal – Mise à jour au sujet d'une construction

Section 239(2) Une réunion ou une partie de celle-ci peut se tenir à huis clos si l'une des questions suivantes doit y être étudiée :

- b)** des renseignements privés concernant une personne qui peut être identifiée, y compris des employés de la municipalité ou du conseil local;
- c)** l'acquisition ou la disposition projetée ou en cours d'un bien-fonds par la municipalité ou le conseil local;
- e)** les litiges actuels ou éventuels, y compris les questions dont les tribunaux administratifs sont saisis, ayant une incidence sur la municipalité ou le conseil local;
- f)** les conseils qui sont protégés par le secret professionnel de l'avocat, y compris les communications nécessaires à cette fin;

5.3 Carol Ann Scott, Directrice des loisirs

5.3.1 Rapport verbal - acquisition de terrain potentielle

Section 239(2) Une réunion ou une partie de celle-ci peut se tenir à huis clos si l'une des questions suivantes doit y être étudiée :

- c)** l'acquisition ou la disposition projetée ou en cours d'un bien-fonds par la municipalité ou le conseil local;

6. Adoption des procès-verbaux des séances précédentes

6.1 Procès-verbal de la réunion de Conseil ordinaire tenue le 27 novembre 2023

7. Adoption des recommandations des comités du conseil municipal

8. Réception des rapports mensuels des membres de l'administration

8.1 Marc Legault, Directeur des travaux publics

8.1.1 Rapport TP-23-2023 – Inspections biennales des ponts et grands ponceaux 2023

8.2 Guylain Lafèche, Directeur de l'urbanisme

8.2.1 Rapport ZBL-9-2023-2 - modification au règlement de zonage pour une parcelle de terrain Pt. Lots 28 & 29, Concession 4, Cambridge - 2089 rue Calypso

8.3 Carol Ann Scott, Directrice des loisirs

8.3.1 Rapport RE-23-2023 – Demande de prolongation du service du bar
Centre communautaire de St-Albert

8.3.2 Rapport RE-24-2023 – Remplacement des poteaux à vérins
Centre communautaire de Caledonia

8.3.3 Rapport RE-25-2023 – Comité de revitalisation du parc Jean-Paul Charlebois

8.4 Daniel R. Desforges, Gérant de l'infrastructure environnementale

8.4.1 Rapport ENV-06-2023 – Entente de gestion des matériaux d'éclairage

8.5 Nadia Knebel, Trésorière

8.5.1 Budget 2024, troisième ébauche

8.5.2 Radiation d'impôts fonciers

8.6 Julie Langlois-Caisse, Assistante administrative

8.6.1 Modifications à la Politique de dons municipaux # AD-2018-01

8.7 Éric Leroux, Surintendant du drainage

8.7.1 Rapport drainage pour le mois de novembre 2023
Numéro de référence 2023-1105

8.8 Raymond Lalande, Conseiller municipal

8.8.1 Demande de transfert à 2024 - fonds de don restants

9. Avis de motion proposées

9.1 Canton de Bonfield – Soutien au projet de Loi modifiant la Loi de l'impôt sur le revenu (crédit d'impôt pour les pompiers volontaires et les volontaires en recherche et sauvetage)

10. Affaires découlant des réunions précédentes

11. Délégations

12. Règlements municipaux

12.1 Règlement 109-2023 – Modification au règlement de zonage # 2-2006 – 2089
rue Calypso (Mega Holding)

12.2 Règlement 119-2023 – Modification au règlement de salaire et rémunération des employés

13. Approbation du rapport de variance et comptes fournisseurs

13.1 Comptes payables

14. Autres

15. Rapports mensuels divers

15.1 BSEO – Flambées en cours

16. Correspondance

16.1 AMO – Watchfile

16.2 Un toit pour tous- prévention de l'itinérance Prescott-Russell
novembre 2023

16.3 Municipalité de Tweed – Résolution demandant aux gouvernements fédéral et provincial d'aider les municipalités qui n'ont qu'un accès limité au financement, sauf par le biais des taxes municipales

16.4 Canton de Puslinch – Résolution au sujet de l'application de l'utilisation illégale des terrains

16.5 Loyalist Township - Proposition du ministère de l'environnement, de la conservation et des parcs (MECP) visant à d'étendre l'utilisation du permis par règlement

16.6 Subvention Expérience Ontario 2024 – Applications maintenant ouvertes!

17. Événements à venir

17.1 – 14 décembre 2023 – 18h30 à 9h00

Session d'information du ministère du Tourisme, de la Culture et du Sport au sujet des subventions

Pour les partenaires récréatifs et associations communautaires à but non lucratif

Présenté en français

Au Complexe Sportif de La Nation à Limoges

17.2 – 13 janvier 2024 – 15h00 - Lancement de la programmation du 150^e anniversaire de St-Albert, au Centre communautaire de St-Albert

18. Règlement pour confirmer les procédures du Conseil

19. Ajournement



Corporation de la municipalité de La Nation Procès-verbal

Information de la réunion

Numéro de réunion : 2023-28

Type : Ordinaire

Date : 27 novembre 2023

Heure : 16h30

Endroit : Hôtel de ville, 958 Route 500 West, Casselman, Ontario

Président : Francis Brière, Maire

Préparé par : Julie Langlois-Caisse, Assistante administrative

Vidéo : la réunion du Conseil sera diffusée en direct sur [YouTube](#)

Sujets à l'horaire précis :

16h30 : Délégation

11.1 Pénurie de places en garderie

Sylvie Millette, Directrice – Département des Services sociaux

Sophie Nathalie Potvin - Superviseure des Service sociaux Service de la petite enfance

Comtés unis de Prescott et Russell

18h00 : Délégation

11.2 Comités de loisirs

Pierre Thibault, Gestionnaire des services récréatifs et des loisirs

Municipalité de Casselman

Présence des membres du Conseil

Maire Francis Brière, Maire, oui

Conseiller quartier 1, Tim Stewart, oui

Conseiller quartier 2, Alain Mainville, oui
 Conseiller quartier 3, Danik Forgues, oui
 Conseiller quartier 4, Raymond Lalande, oui
 Conseiller quartier 5, Daniel Boisvenue, oui
 Conseillère quartier 6, Marjorie Drolet, oui

Présence du personnel municipal

Josée Brizard, Directrice générale – Greffière
 Julie Langlois-Caisse, Assistante administrative
 Nadia Knebel, Trésorière
 Carol Ann Scott, Directrice des loisirs
 Justin Lafrance, Directeur adjoint des loisirs
 Jeanne Leroux, Directrice générale, Conseil d'administration de la bibliothèque municipale
 Mario Villeneuve, Chef pompier

Présence d'invités

Sylvie Millette, Director – Social Services Department
 United Counties of Prescott and Russell
 Sophie Nathalie Potvin - Supervisor of Social services of Early Years services
 United Counties of Prescott and Russell
 Pierre Thibault, Gestionnaire des services récréatifs et des loisirs
 Municipalité de Casselman

Ordre du jour

1. Ouverture de l'assemblée

Résolution : 458-2023
Proposée par: Danik Forgues
Appuyée par: Daniel Boisvenue

Qu'il soit résolu que la présente assemblée soit ouverte.

Adoptée

2. Modifications et additions à l'ordre du jour

Addition:

12.4 Règlement 118-2023, Élargissement de route, Partie de lot 21, Concession 9

3. Adoption de l'ordre du jour

Résolution : 459-2023
Proposée par: Marjorie Drolet

Appuyée par: Tim Stewart

Qu'il soit résolu que l'ordre du jour soit accepté incluant les modifications apportées séance tenante, le cas échéant.

Adoptée

4. Déclaration de conflit d'intérêt

Aucune

5. Session Huis clos

Fermeture pour huis clos

Résolution : 466-2023

Proposée par: Raymond Lalande

Appuyée par: Danik Forgues

Qu'il soit résolu que la présente assemblée soit ajournée à 18h52 pour une session à huis clos conformément aux sections suivantes de la Loi municipale 2001 :

Section 239(2) Une réunion ou une partie de celle-ci peut se tenir à huis clos si l'une des questions suivantes doit y être étudiée :

(b) des renseignements privés concernant une personne qui peut être identifiée, y compris des employés de la municipalité ou du conseil local;

(e) les litiges actuels ou éventuels, y compris les questions dont les tribunaux administratifs sont saisis, ayant une incidence sur la municipalité ou le conseil local;

(f) les conseils qui sont protégés par le secret professionnel de l'avocat, y compris les communications nécessaires à cette fin;

(k) une position, un projet, une ligne de conduite, une norme ou une instruction devant être observé par la municipalité ou le conseil local, ou pour son compte, dans le cadre d'une négociation actuelle ou éventuelle.

Adoptée

Réouverture après huis clos

Résolution : 467-2023

Proposée par: Tim Stewart

Appuyée par: Alain Mainville

Qu'il soit résolu que la présente assemblée soit rouverte à 19h44.

Adoptée

5.1 Nicholas Pigeon, Directeur par intérim de l'eau et eaux usées

5.1.1 Rapport WS-10-2023 – Négociations avec une corporation

Section 239(2) Une réunion ou une partie de celle-ci peut se tenir à huis clos si l'une des questions suivantes doit y être étudiée :

k) une position, un projet, une ligne de conduite, une norme ou une instruction devant être observé par la municipalité ou le conseil local, ou pour son compte, dans le cadre d'une négociation actuelle ou éventuelle.

Résolution : 468-2023

Proposée par: Alain Mainville

Appuyée par: Danik Forgues

Qu'il soit résolu que le Conseil approuve la recommandation telle que présentée à huis clos le 27 novembre 2023 par le Directeur par intérim de l'eau et eaux usées dans son rapport WS-10-2023.

Adoptée

5.2 Josée Brizard, DG-Greffière

5.2.1 Rapport verbal – conflit avec un résident

Section 239(2) Une réunion ou une partie de celle-ci peut se tenir à huis clos si l'une des questions suivantes doit y être étudiée :

(b) des renseignements privés concernant une personne qui peut être identifiée, y compris des employés de la municipalité ou du conseil local;

(e) les litiges actuels ou éventuels, y compris les questions dont les tribunaux administratifs sont saisis, ayant une incidence sur la municipalité ou le conseil local;

(f) les conseils qui sont protégés par le secret professionnel de l'avocat, y compris les communications nécessaires à cette fin;

6. Adoption des procès-verbaux des séances précédentes

6.1 Procès-verbal de la réunion de Conseil ordinaire tenue le 13 novembre 2023

Résolution : 460-2023

Proposée par: Alain Mainville

Appuyée par: Raymond Lalande

Qu'il soit résolu que le procès-verbal de l'assemblée suivante soit adopté tel que présenté :

- Réunion de Conseil ordinaire tenue le 13 novembre 2023

Adoptée

7. Adoption des recommandations des comités du conseil municipal

8. Réception des rapports mensuels des membres de l'administration

8.1 Jeanne Leroux, Directrice Générale, Bibliothèque municipale de La Nation

8.1.1 Plan stratégique du Conseil d'administration de la Bibliothèque municipale de La Nation

Résolution : 461-2023

Proposée par: Alain Mainville

Appuyée par: Danik Forgues

Qu'il soit résolu que le Conseil reçoive le Plan Stratégique du Conseil d'administration de la Bibliothèque municipale tel que présenté à sa réunion du 27 novembre 2023.

Adoptée

8.2 Nadia Knebel, Trésorière

8.2.1 Rapport F-25-2023 – Taxes à recevoir

Résolution : 463-2023

Proposée par: Daniel Boisvenue

Appuyée par: Marjorie Drolet

Qu'il soit résolu que le Conseil reçoive le rapport F-25-2023 tel que présenté à sa réunion du 27 novembre 2023 par la Trésorière.

Adoptée

8.2.2 Report F-26-2023 – Emprunt temporaire et long-terme SPS11

8.3 Carol Ann Scott, Directrice des loisirs

8.3.1 Rapport RE-21-2023 – Murale aéronautique au Centre récréatif de St-Isidore

Résolution : 464-2023

Proposée par: Alain Mainville

Appuyée par: Tim Stewart

Qu'il soit résolu que l'on contacte le comité qui a supervisé ce projet pour voir comment il aimerait qu'on procède pour remédier à la situation.

Qu'il soit également résolu que le personnel revienne avec d'autres informations à un Conseil ultérieur.

Adoptée

8.3.2 Rapport RE-22-2023 – Réunions des groupes communautaires

Résolution : 465-2023

Proposée par: Raymond Lalande

Appuyée par: Danik Forgues

Qu'il soit résolu que le Conseil reçoive le rapport RE-22-2023 et approuve la Politique # RE-22-2023 sur les réunions annuelles des groupes communautaires et de l'équipe des loisirs, tels que présenté à la réunion du 27 novembre 2023 par la Directrice des loisirs.

Qu'il soit également résolu que la dite politique entre en vigueur le 1^{er} janvier 2024.

Adoptée

8.4 Josée Brizard, DG-Greffière

8.4.1 Accord de répartition des coûts – Programmes et services - bassin versant

Résolution : 462-2023

Proposée par: Raymond Lalande

Appuyée par: Marjorie Drolet

Qu'il soit résolu que le Conseil autorise le Maire et la DG-Greffière à signer l'Entente de distribution des coûts pour les programmes et services du bassin versant avec la Conservation de la Nation Sud, tel que présenté à la réunion du 27 novembre 2023.

Adoptée

9. Avis de motions proposées

10. Affaires découlant des réunions précédentes

11. Délégations

11.1 Pénurie de places en garderie

Sylvie Millette, Directrice – Département des Services sociaux

Sophie Nathalie Potvin - Superviseure des Service sociaux Service de la petite enfance

Comtés unis de Prescott et Russell

11.2 Comités de loisirs

Pierre Thibault, Gestionnaire des services récréatifs et des loisirs

Municipalité de Casselman

12. Règlements municipaux

12.1 Règlement 114-2023 – Contrôle de partie de lot, Lot 18, 250 et 252 rue Cypress

12.2 Règlement 115-2023 – Contrôle de partie de lot, Lot 45, 62 et 64 rue Horizon

12.3 Règlement 116-2023 – Emprunt temporaire et à long-terme SPS11

12.4 Règlement 118-2023 – Règlement 118-2023, Élargissement de route, Partie de lot 21, Concession 9

Résolution : 469-2023

Proposée par: Danik Forgues

Appuyée par: Marjorie Drolet

Qu'il soit résolu que les règlements n° 114-2023 à 116-2023, ainsi que le règlement 118-2023 tels que décrits à l'ordre du jour le 27 novembre 2023 soient lus et adoptés en première, deuxième, et troisième lecture.

- Règlement 114-2023 – Contrôle de partie de lot, Lot 18, 250 et 252 rue Cypress
- Règlement 115-2023 – Contrôle de partie de lot, Lot 45, 62 et 64 rue Horizon
- Règlement 116-2023 – Emprunt temporaire et à long-terme SPS11
- Règlement 118-2023 – Élargissement de chemin, Partie de lot 21, Concession 9, Kirchmeier Farm

Adoptée

13. Approbation du rapport de variance et comptes fournisseurs

13.1 Comptes payables

Résolution : 470-2023

Proposée par: Daniel Boisvenue

Appuyée par: Tim Stewart

Qu'il soit résolu que le conseil approuve les comptes payables jusqu'au 15 décembre 2023.

Pièce justificative 22 : **1 135 617,20\$**

Adoptée

14. Autres

14.1 Demande de permission – Groupe Communautaire St-Albert Parade de Noël

Résolution : 471-2023

Proposée par: Danik Forgues

Appuyée par: Marjorie Drolet

Qu'il soit résolu que le Conseil approuve la demande du Groupe communautaire de St-Albert leur permettant d'organiser une parade de Noël le 10 décembre 2023 entre 16h30 et 18h30, approximativement.

Qu'il soit également résolu que le Conseil approuve que l'itinéraire de la parade soit le suivant : sur la rue Principale, partant de Montée Guérin et se Terminant au Centre communautaire.

Qu'il soit également résolu que le service d'incendie de La Nation participe afin d'assister avec la sécurité et le contrôle de la circulation

Qu'il soit également résolu que La Municipalité de la Nation soit autorisée à présenter un char allégorique à cette dite parade.

Adopté

14.2 Demande de don – Association du hockey mineur de St-Isidore
Activités pour l'année

Résolution : 472-2023

Proposée par: Alain Mainville

Appuyée par: Tim Stewart

Qu'il soit résolu que le Conseil approuve de remettre un don de 100,00 \$ à l'Association de Hockey mineur de St-Isidore, provenant du compte de don du quartier 2.

Adoptée

14.3 Demande de don – École élémentaire Catholique St-Viateur
Activités pour l'année

Aucune action

15. Rapports mensuels divers

15.1 BSEO – Flambées en cours

16. Correspondance

16.1 AMO – Watchfile

16.2 Canton de Bonfield – Résolution au sujet du Projet de loi 21, Loi de 2022 modifiant la Loi sur le redressement des soins de longue durée (Jusqu'à ce que la mort nous sépare)

16.3 Canton de Bonfield – Résolution au sujet de des caméras sur les bras d'arrêt des autobus scolaires

16.4 Canton de Bonfield – Résolution au sujet de la pénurie de places en garderie en Ontario

16.5 Canton de Bonfield – Résolution au sujet des crédits d'impôts pour les pompiers

16.6 Canton de Bonfield - Résolution concernant l'inclusion des fabricants de cigarettes dans le champ d'application des règlements et programmes relatifs à la responsabilité des producteurs

16.7 Ministère du Solliciteur général – Lettre au sujet de la proposition de Commission de services policiers pour le détachement du Comté de Russell

Résolution : 473-2023

Proposée par: Raymond Lalande

Appuyée par: Alain Mainville

Qu'il soit résolu que la correspondance telle que décrite à l'ordre du jour du 27 novembre 2023 soit reçue.

Adoptée

17. Événements à venir

17.1 - 2 décembre 2023 – Parade de Noël de Limoges

17.2 - 2 décembre 2023 – Bazar de Noël – Centre communautaire de Limoges

17.3 – 4 décembre 2023 – Réunion de Conseil ordinaire

17.4 – 5 décembre 2023 – 18h30 à 21h00

Session d'information du ministère du Tourisme, de la Culture et du Sport au sujet des subventions

Pour les partenaires récréatifs et associations communautaires à but non lucratif

Présenté en anglais

Au centre communautaire de Crysler

17.5 – 9 décembre – Marché de Noël de Riceville – Centre communautaire de St-Bernardin

17.6 – 9 décembre 2023 – Parade de Noël de St-Isidore

17.7 – 10 décembre 2023 – Parade de Noël de St-Albert

17.8 – 11 décembre 2023 – Réunion de Conseil ordinaire

17.9 – 14 décembre 2023 – 18h30 à 9h00

Session d'information du ministère du Tourisme, de la Culture et du Sport au sujet des subventions

Pour les partenaires récréatifs et associations communautaires à but non lucratif

Présenté en français

Au Complexe Sportif de La Nation à Limoges

17.10 – 26 décembre 2023 – Portes ouvertes à l'Église St-Bernard à Fournier

18. Règlement pour confirmer les procédures du Conseil

Résolution : 4474-2023

Proposée par: Danik Forgues

Appuyée par: Alain Mainville

Qu'il soit résolu que le règlement no. 117-2023, pour confirmer les procédures du Conseil à sa réunion ordinaire du 27 novembre 2023, soit lu et adopté en 1^{re}, 2^e et 3^e lecture.

Adoptée

19. Ajournement

Résolution : 475-2023

Proposée par: Raymond Lalande

Appuyée par: Daniel Boisvenue

Qu'il soit résolu que la présente assemblée soit ajournée à **20h00**.

Adoptée



Rapport pour le Conseil

Numéro du rapport: TP-23-2023

Sujet: Inspections biennales des ponts et grands ponceaux 2023

Préparé par: Joanne Bougie-Normand, assistante

Révisé par: Marc Legault, directeur des Travaux publics

Révisé par: Directrice générale/greffière

Date de la réunion: 11 décembre 2023

Contexte

Conformément au Règlement de l'Ontario 104/97 pris en vertu de la Loi de 1990 sur l'amélioration des transports publics et des routes. La loi exige que tous les ponts provinciaux et municipaux soient inspectés tous les deux ans sous la direction d'un ingénieur professionnel à l'aide du manuel d'inspection des structures du ministère de l'Ontario (Manuel d'inspection).

Rapport

La municipalité a retenu les services de Keystone Bridge Management Corp. pour fournir des évaluations de tous les ponts et grands ponceaux et de préparer un rapport. La vérification comprenait un examen de 26 ponts et 21 grands ponceaux et veuillez-vous référer au rapport Sommaire Exécutif en pièce jointe. Les besoins en capitaux pour les années 2024 à 2030 sont également énumérés dans un rapport distinct.

Les projets complétés cette année sont :

Le pont SP011 sur le chemin Lefebvre dans le secteur Fournier a été enlevé et remplacé par un pont de passage à niveau bas.

Nous avons également remplacé les glissières de sécurité dans la montée Longtin à St-Albert.

Nous sommes en phase de conception du pont C001 sur le chemin Paul Latour (route 800 Est) dont la construction est prévue en 2024.

Considérations financières

Copie du rapport remis au département des Finances pour mettre à jour l'état des structures de ponts et ponceaux.

Recommandation

Il est résolu que le conseil municipal reçoit le rapport TP-23-2023 présenté par le directeur des Travaux publics et également le rapport daté 8 novembre 2023 des inspections biennales des ponts et grands ponceaux 2023 préparé par Keystone Bridge Management Corp.

Pièces jointes

Keystone Bridge Management Corp – inspections biennales (Sommaire exécutif et les besoins en capitaux 2024–2030).

Marc Legault, directeur des Travaux publics



2023 BRIDGE & LARGE CULVERT BIENNIAL INSPECTIONS

The Nation Municipality

Keystone Bridge Management Corp.



Your Bridge Asset Management Specialist

Executive Summary

Keystone Bridge Management Corp. was retained by the Nation Municipality to provide bridge assessments for all its bridges and large culverts. A total of 47 structures were evaluated of which 26 were considered bridges and 21 were culverts.

The structure inventory ranges in age from nearly new to 104 years old and represents 6,938 square metres of plan surface area. The asset value on a full replacement cost basis is of the order of \$66.6 million.

The average age of Nation structures is 46.5 years.

Approximately \$11.3 million is required in capital investment to continue to maintain the structural inventory in good serviceable condition until 2030. There is \$2.7M in immediate capital needs.

In the next 20 years there will be a need to replace at least \$20M in road structure assets.

The bridge assets are presently depreciating at a rate of nearly \$350K per year. They retain about 28% of their new value. In the absence of capital investment, the bridges will retain 13% of their new value in 20 years. The bridges have lost \$7.23M or 26.0% in value due to deterioration.

The culvert assets are depreciating at a rate of \$370K per year. They currently retain about 63% of their new value. Without capital investment, the culverts will retain 20% of their new value in 20 years.

A total of 21 or 42.6% of the inspected structures have a Bridge Condition Index less than 70. The remaining structures have BCI values between 41.8 and 70. The lowest BCI of 41.8 is for CA009 on Concession Road 8. The Ministry of Transportation Ontario's goal is to maintain at least 80% of its structures with a BCI greater than or equal to 70.

The recent rehabilitation of the Touchette Bridge and replacement of the Indian Creek Culvert has significantly improved the Nation Municipalities structure depreciation values.



Introduction

This is the eighth biennial cycle of bridge and large culvert assessments by Keystone Bridge Management (KBM) on behalf of the Nation Municipality. Since 2006 KBM has continuously improved and developed new features and reports that better characterize the condition of bridge and large culvert inventories. It is now our pleasure to present these improved reports on the present condition and outlook of the Nation Municipality road structure assets.

Biennial inspection of bridges and culverts with a span equal to or exceeding 3.0 metres is mandated by provincial statute in Ontario. Municipalities seeking provincial funding for structure capital improvements are required to demonstrate their bridges receive a biennial inspection. Increasingly, the government is expecting municipalities to have an asset management plan as well.

All the structures were inspected over five full days in the period between July 17 and August 09, 2023. Unusually wet weather in late July resulted in high water levels at several culverts and bridges and limited their inspection. Over-steepened slopes, brush and vegetation, and noxious weeds added to the challenges.

Provided herein are detailed capital needs, maintenance needs, individual bridge depreciations to date, forecast inventory depreciation, and the bridge condition index, for all the inspected structures. The estimated remaining service life and replacement cost is detailed for each structure. The individual inspection reports (318 pages) are bound with this Report.

The following network level reports are appended to this Summary Report and are further described and explained herein:

1. Statistical Report
2. Bridge List
3. Culvert List
4. Capital Needs
5. Two Year Priority Report
6. Maintenance List
7. Structure Replacement Cost & Estimated Remaining Service Life Report
8. Culvert Replacement Cost Report
9. Bridge Parabolic & Straight-Line Depreciation
10. Bridge Depreciation Forecast
11. Bridge Depreciation Forecast with Recommended Capital Investment
12. Bridge Average Depreciation with Investment Scenarios
13. Depreciation Forecast – Culverts
14. Average Culvert Depreciation with Investment Scenarios
15. Recommended Investigations
16. Performance Deficiencies
17. BCI Report
18. Bridge Images Report (On digital medium only)



Structure Summary Statistics

A snapshot one-page **Structure Summary Statistics Report** immediately follows this Summary Report. The Structure Age Histogram shows that the Nation structures are very well distributed. Eleven structures are new or have been replaced in the past 20 years. The average age of Nation structures is 46.5 years. The oldest structure is estimated to be 104 years old.

The Structure Deck Area Histogram demonstrates that all 47 structures are comparatively small, and all have less than 600 square metres of plan area. Thirty-eight of the structures have less than 200 square metres plan area. The largest structure has a plan area of 564 square metres. The average plan area is 148 square metres. The total plan area of structural assets is 6,938 square metres.

The Structure Deck Area per Age Histogram is a hybrid of the previous two histograms. It is a key piece of asset management information because this chart presents the age and size-weighted picture of the structure inventory. The plot shows a reasonably balanced distribution. This is a favourable finding. Forty-two percent of the deck area is greater than 50 years old. This latter cohort will have the greatest influence on capital needs.

Bridge and Culvert Lists

A printout of the client's bridges and culverts is provided. This printout clarifies what are considered as bridges and which structures are deemed culverts. Culverts are defined as an opening through the embankment, and by definition, have soil cover.

Bridges typically have no cover, although certain bridges may have had their riding surface elevated by infilling between the curbs. The Bridge List identifies 26 structures that are considered bridges. The remaining 21 structures on the inventory are culverts. One of the culverts, SP015, has a span of only 2.5 metres and is not subject to Statutory biennial inspection.

The bridge management analysis differentiates between bridges and culverts, and this is further explained later in this Summary Report.

Capital Needs Report

The capital needs were estimated with an estimating tool contained in the Keystone Bridge Management System. This utility covers common items that include deck replacement, expansion joint replacement, barrier wall replacement, waterproofing and paving. The utility provides guidance for traffic management costs. All costs are marked up 20% to account for contingencies and engineering. Contract administration costs are not included.

The Capital Needs for the Nation Municipality are summarized in a separate report, included in the Network Reports section of this Report.

The **Capital Needs Report** is organized from the most immediate needs to the less immediate needs by the Recommended Year sub-headings. Two capital needs pictures are graphically presented at the end of the Report. A Grand Total of **\$11,309,000** is the projected capital need from the present to 2030.



There are 21 Capital Projects identified over the seven-year planning period to 2030. The distribution of capital needs is depicted in two different graphs at the end of the Capital Needs Report. The first graph shows the inventory needs and a line of “best fit” that describes the average needs over the next seven years. The Nation Municipality has \$2.7M in immediate capital needs. The average capital need over the next seven years is \$1.62M per year.

The second graph breaks down the capital expenditures between bridges and culverts.

Five bridges and two culverts are recommended for replacement in the next six years. The Lebebvre Road bridge SP011 is recommended for abandonment. Five bridges require comprehensive rehabilitation.

The capital needs groupings in the Capital Needs Report suggests relative priority, but other considerations such as traffic demand, risk of failure, and combining projects should also be considered to establish actual priorities.

Please note the capital estimates provided are very approximate by nature. Environmental considerations, difficult foundations, dewatering requirements, and traffic management costs can be very significant variables that can only be estimated accurately at the preliminary design stage.

Two Year Priority Report

To help municipalities prioritize their immediate capital needs, Keystone provides a **Two-Year Priority Report**. Each structure on the list has been assigned a relative importance and the need has been assigned a relative urgency. Important structures with the most urgent needs are ranked first, with the recommended year taking precedence.

The importance of a structure is typically related to the volume of traffic it carries. The urgency of the need reflects the risk associated with not acting.

The Remarks column in the report offers additional guidance and rationale.

Keystone’s most pressing concern is Bridge C001 on Route 800 East. This bridge is severely deteriorated, and a very significant liability to the Municipality. Other concerns have been separately communicated. Municipalities should make their own assessments of relative priority based on all their competing needs.

Bridge Maintenance

Detailed maintenance needs are captured in the **Bridge Maintenance Report** in the Network Reports section of this Report.

Maintenance needs shown in **red font** are considered the most urgent.

Some of the more common maintenance needs identified are:

- Removing obstructions from stream channels
- Removing brush and debris
- Erosion control
- Bridge cleaning



Structures C004, CA003, SP008, SP009, and SP010 have the greatest accumulation of maintenance needs.

The maintenance list is provided to guide maintenance work that will help maintain the life and serviceability of the structures, and in some instances, improve safety. These maintenance items are duplicated in the individual structure reports.

Bridge cleaning is widely recognized as an important maintenance activity. Ideally spring maintenance should include a thorough sweeping of the bridges' horizontal surfaces, and power washing of the bridge seats especially where expansion joints are open, or the seal is compromised. Early sweeping removes brine laden winter sand from the bridge decks. This greatly helps forestall the onset of corrosion of the reinforcing steel. Expansion joints should be cleaned of debris caught inside the gaps in the spring and fall of each year.

Removal of obstructions in stream channels is mentioned in the Maintenance Report. Measures to address erosion are also noted in several instances. Brushing out improves air circulation around structures and this is an important maintenance activity.

A common rule of thumb is to spend 1% of the replacement value per annum on structure maintenance. The most responsible division of capital and maintenance expenditures is elusive. Suffice to say that a productive and skilled maintenance crew can achieve significant reductions in capital needs while maximising the serviceability and service life of those structures they maintain.

Estimated Remaining Service Life and Replacement Costs

The estimated remaining service life (ERSL) and the replacement cost are vital asset management intelligence. These values are provided in a network level report.

Estimated Remaining Service Life

The structures are ordered based on the ERSL. The newest structures top the list. Four structures at the bottom of the list, C001, SP011, the Chartrand Bridge, and CA007 have effectively no remaining service life. The Chartrand Bridge has been closed to traffic and will probably never be restored.

The ERSL is calculated based on the deemed life of the structure, and present age. This is modified by an algorithm that recognizes the actual condition of the structure. Old bridges in very good condition automatically have their lives extended. Newer structures in exceptionally poor condition have their life expectancy reduced. Thereafter, engineering judgement is applied to arrive at the listed ERSL.

Replacement Cost

The replacement costs are premised on replacement in kind. Typically, when a bridge is replaced, it is replaced with an improved structure type, and often to improved design criteria. Hence the replacement costs are not a reliable indicator of actual replacement costs. However, it is a very useful parameter for asset management purposes, particularly when assessing the level of asset depreciation.

The replacement cost considers numerous factors and is computed by an algorithm. The factors are listed below:



- Structure type
- Plan area of bridge (Overall length by overall width)
- Skew (cost increased by 10% if skew angle > 0)
- Symmetry (cost increased by 10% if irregular or unsymmetrical)
- Size (a discount factor is applied as the size increases)
- Aspect ratio (A very wide bridge has a lower unit cost)
- Allowance for existing structure removal

The base replacement cost is factored by an allowance for design costs and contingencies.

The culvert replacement costs are calculated separately, and this is explained later in this report.

Summary Results

The end of the report summarizes the remaining service life and replacement cost data. The estimated total replacement cost for the Nation Municipality bridges and large culverts is \$66,648,000. The average replacement cost per structure is about \$1.4M.

A graph is provided that forecasts the future costs for structure replacement by decade. This assumes bridges will not be closed. Based on this assumption there will be a requirement to replace \$29M in structure assets over the next 20 years. If the Chartrand Bridge and SP011 are not replaced, then the actual 20-year outlook is closer to \$20M in replacement needs.

Caveat

The estimated remaining service life is a guideline only. Rehabilitation can extend the life of a structure by 20 to 50 years. In some instances, the ERSL will be optimistic.

The estimated replacement costs are a reasonable indication of actual replacement costs. However, there are numerous other considerations that influence replacement costs. Chief among these are market conditions, challenging foundation conditions, and traffic management requirements.

We welcome our clients actual cost experiences for structure replacements. This helps us better calibrate our estimating models.

Culvert Replacement Cost Report

The Culvert Replacement Cost Report is generated based on a complex algorithm within KBMS that considers parameters such as depth of cover, skew, water depth, road width, and presence of guide rail. The estimated replacement cost is generated for both a corrugated steel and concrete box type culvert.

The estimated cost to replace all the Nation Municipality culverts, in kind,¹ is \$16,831,000.

¹ Similar material and functionality



A life cycle cost comparison for both steel and concrete culvert replacements is provided. For most Nation culverts it is evident that replacing culverts with a concrete alternative is competitive with steel.

Bridge Replacement Costs

From the previous two network level reports it is easily deduced that the aggregate replacement value of only the bridges is \$49,817,000.

Bridge Depreciation

Included in the Network Reports section of this Report is the **Parabolic & Straight-Line Depreciation Report** for all the bridges. The large culverts are not included in this report.

The New Value of each bridge is premised on the geometry and deemed unit price of the main components, and summing the individual values. The costs of foundations are not included. Foundations are very expensive bridge components that may cost from \$100K to \$1,000K per bridge foundation unit. The deemed unit prices are relative, and not necessarily reflective of current actual costs.

Depreciation is premised on the actual age of each bridge component. So, for example if a bridge has replacement components such as expansion joints or new barrier walls, the depreciation of these components is based on their year of installation rather than the age of the original bridge. In some instances, judgement was required to establish the installation date of replacement bridge components.

The loss in relative value of a bridge due to Defects and Damage is shown as a percentage, and actual cost. For example, near the middle of the first page of the report the L.E. Brisson Bridge (C011) has lost 19.0% of its deemed New Value due to Defects and Damage assessed at the time of inspection. One percent damage devalues a component by five percent. Therefore, a component that is 20% damaged has lost all its value. Ten percent defects to a component is equivalent to one percent damage.

The Present Value (book value) of a bridge is expressed in terms of how much of the original value is retained after considering Depreciation, Defects and Damage. Depreciation is calculated as Parabolic or Straight-Line (S/L). With a parabolic depreciation function, only 25% of the depreciation takes place in the first half of the components life. Parabolic depreciation sustains a bridge's value in the early part of its life. Straight-line depreciation is probably a more realistic and conservative approach to describing the current book value of a bridge. Examples of four depreciation functions are illustrated in Figure 1. on the following page.

SP002 was constructed in 1995. The deemed New Value of the bridge is shown as \$772,844. If parabolic depreciation is assumed, the bridge still retains 38.1% of its original deemed value. The Straight-Line depreciated value of the bridge is 27.0% of the new value.



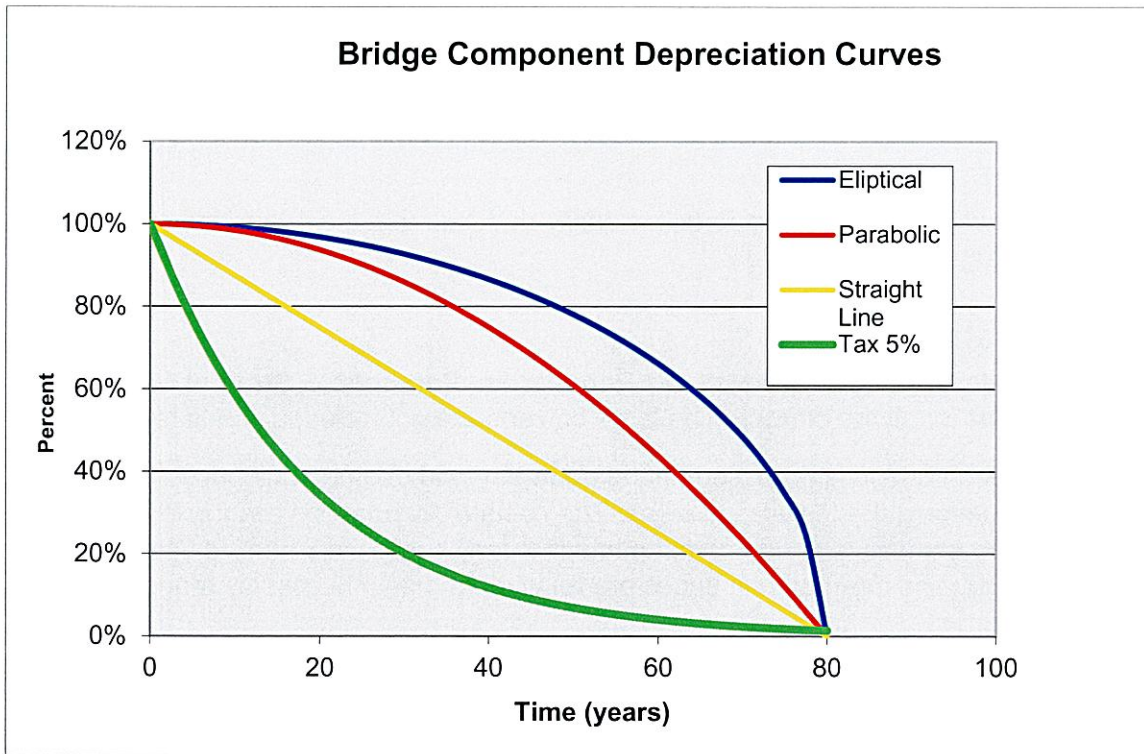


Figure 1. Examples of four depreciation functions for a bridge component with an 80-year deemed service life.

The most telling part of this report is the bottom line. The deemed new value of all the bridge assets is approximately \$27.8M. The loss in value to the assets due to Defects and Damage is assessed as 26.0% or \$7.23M. The total depreciated value of the bridge inventory is 28.2% of the deemed New Value if parabolic depreciation is assumed. Similarly, for straight-line depreciation the value has declined to 21.4% of the original deemed New Value.

Where the depreciation has reduced the value of a bridge by more than half, it is highlighted in amber in the report.

Assuming a 100 year write down period for bridges, it is a desirable goal to maintain the entire bridge inventory at nominally 50% depreciation or better if Straight Line Depreciation is adopted. Similarly, for Parabolic Depreciation, it is desirable to maintain the level of depreciation at or above 67%.

Depending on the choice of Depreciation function, the Nation Municipality is behind target by 28.6% or 38.8% respectively. These numbers are somewhat higher than many other rural municipalities in Ontario.

When the depreciation due to defects and damage exceeds 25% the number is highlighted in yellow. There are twelve bridges where defects and damage account for more than 25% of the depreciation. These structures are identified on the capital program.

There is a significant disparity between the estimated full replacement value of the bridge assets (\$49.8M explained earlier in this report) and the value generated in the Parabolic & Straight-Line Depreciation Report. The principal reason for this is because the cost of the bridge foundations



is not included in the depreciation calculations, and the deemed unit values of components is possibly too low. Also, the estimated replacement costs consider traffic management, design, and contingency costs, whereas the deemed new values in the Depreciation Report do not.

Continued strategic investment in rehabilitation and renewal will improve the depreciation numbers. Those structures with more than 10% Damage/Defects should be prioritized for rehabilitation.

Bridge Depreciation Forecast

In the Network Reports Section of this report is a forward-looking graphical representation of the projected depreciation of the inspected bridge components. The aggregate value of the inspected components is shown in terms of the Original Value as 100 percent, the Present Depreciated percentage level (Now), and the Forecast Depreciated percentage level in five-year increments extending 20 years hence.

The Depreciated percentage is calculated based on the deemed value, deemed life, and age of each bridge component. Once Defects or Damage is identified on a component, the Defects and/or Damage is assumed to grow at 0.5% per year non-compounded. Thus, a sidewalk with 5% scaling (Defect) at the present time is assumed to have 7.5% scaling in another five years time.

Examining the mauve bars in the graph, the Original Value expressed as 100% has declined to 34% retained value considering only parabolic depreciation. A further 17 percentage points of depreciation is forecast over the following 20 years.

Contrast this against the scenario of straight-line depreciation including on-going growth of defects and damage. This is represented by the light green bars in the graph. The Original percentage declines to 21% retained value with a further eleven percentage points decline in the next 20 years.

The projected average depreciation is approximately 0.7 percent per year. Accepting an actual replacement cost of \$49.8M for only the bridge assets, the forecast depreciation loss in terms of replacement value is nominally \$350,000 per year. Hence an annual capital expenditure of not less than this amount is required just to maintain the bridge inventory at present levels of depreciation.

Bridge Depreciation Forecast with Recommended Capital Investment

Immediately following the **Depreciation Forecast** in the Network Reports, is a similar looking chart as the Depreciation Forecast. However, this second chart demonstrates the effects of investing the recommended Capital Needs into the bridge inventory. It is very clear that investing the recommended Capital expenditures helps increase the value of the bridges, and greatly improves the depreciation outlook.

The retained value of the bridge inventory improves to an average of 30% after 20 years. This is about a 15% improvement compared to the no investment scenario.

It is very important to understand this chart speaks only to bridges. The culverts are discussed separately in the sections following.



The premise for this chart is as follows. The recommended capital investments from the Capital Needs Report are grouped in five-year groupings. Hence all of the recommended capital needs for bridges from the present to five years out is grouped, and so on and so on for 6 to 10-year needs, 11 to-15-year needs, and 16 to 20-year needs. The Capital is deemed to be spent exactly as recommended. The recapitalization of the bridge inventory offsets the depreciation. Interestingly, the graph shows that the recommended capital investment will very effectively hold the current levels of depreciation.

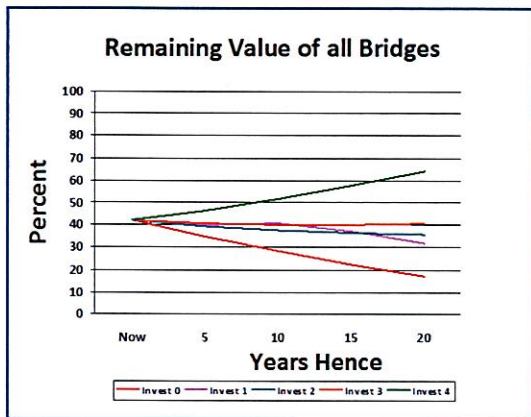
The deemed depreciated value is factored by the Estimated Replacement Value for all the bridges. Hence the recapitalization is applied against the Estimated Total Replacement Value rather than the deemed values utilized for calculating relative depreciation.

One further premise requires explanation. The graph is premised on one dollar of capital investment off sets one dollar of depreciation. This is reasonable when the replacement values of bridges include all the associated sundry costs of a bridge replacement in kind. However, one dollar of capital may only offset eighty cents of depreciation.

In summary, this **Bridge Depreciation Forecast with Recommended Capital Investment** demonstrates that the recommended expenditures in the Capital Needs Report will, if followed exactly, only offset about one-quarter of the projected depreciation.

Average Bridge Depreciation with Investment Report

In the Network Reports Section immediately following the previous chart is a related chart that tests various investment strategies and their impact on long term depreciation. This chart is named the **Average Bridge Depreciation with Investment Report**. An example is depicted below.



As the title suggests, this chart considers the Average Depreciation. In the previous two charts, four different types of depreciation assumptions are provided. In this chart, the four assumptions are averaged. The resulting average is shown as a red line captioned as “Invest 0”. For the Nation Municipality, the average level of depreciation is about 28% of New Value and is projected to decline to 13% of New Value in 20 years in the absence of capital investment.

Superimposed on the Zero Investment scenario is four other colour coded investment scenarios

labelled Invest 1 to Invest 4. The Invest 1 scenario is the recommended capital investments per year. The average investment is \$458K per year.

Examining the chart, and in particular, the green line that represents this investment scenario, it is shown that the recommended capital expenditure will slightly improve the retained value to 32% in 20 years time.



The Invest 2 scenario tests a spending level equal to 0.75% of the replacement value of the bridges. Similarly, the Invest 3 and 4 scenarios contemplate 1.0 and 1.5% of the bridge replacement value expenditures.

Only a level of investment corresponding to 1.5% of the replacement value, or close to \$750,000 per year, is sufficient to restore the depreciated bridge values to a healthier 44% of retained value after 20 years.

Based on this chart, it is recommended that the Nation Municipality budgets a minimum capital investment in their bridge inventory of not less than \$750K per year for the next 20 years. However, the average investment will need to be front-end loaded to address the immediate capital needs identified earlier. Capital investment of \$600K - 700K per annum in the medium to long term will sustain the bridges in a relatively satisfactory level of repair and ensure that future generations inherit a well maintained and sustainable bridge inventory.

Culvert Depreciation Forecast

A chart showing forecast **Culvert Depreciation** is provided in the Network Reports. Culverts are treated very differently than bridges and this is explained next.

The new or Original Value of culverts is based on their replacement value. The replacement value of a culvert calculation was explained earlier in this report. Basically, the replacement value considers the costs of excavating the road surface, providing water control, removal of the existing culvert, and replacement in kind of the existing culvert. The costs include backfill and restoring the pavement structure of paved roads. The estimated cost to replace in kind the entire Nation culvert inventory is \$16,831,000. This works out to an average of \$800,000 per culvert.

Straight-line depreciation is utilized to depreciate the culverts. Since the culvert conduit is only part of the cost of the entire replacement cost, it was deemed that only simple depreciation without considering the effects of defects and damage was the more appropriate depreciation model. Depreciation assumes of a 100-year life for concrete culverts and a 35-year life for corrugated steel and timber culverts. The assumed life is adjusted in the calculations to the estimated remaining service life.

The culverts are individually depreciated based on their age, condition, and construction. The chart shows that the retained value of the culverts is about 63% of their Original or new value. This indicates a well funded level of investment in culverts. In the absence of capital investment, the culverts will depreciate a further 43% in 20 years, or 2.15% per year.

Since the entire cost of culvert replacement is considered, then like the bridges, a dollar invested in culvert replacement yields a dollar improvement in the depreciated values. The depreciated value changes from \$10.6M to \$3.3M in 20 years. This is nominally \$370K per year. Thus, a minimum annual capital expenditure of \$370K per year is required just to maintain the present depreciated value of the culverts.

Previously it was noted the average cost of a culvert in Nation is \$800K. At a \$370K annual rate of depreciation, one culvert on average should be programmed for replacement every 2.2 years.



Average Culvert Depreciation with Investment

A second chart that examines five different investment scenarios for culverts is also provided. Based on the Capital Needs Report, it was identified that \$2.16M is required for culvert needs between the present and 2030.

The five investment scenarios correspond to no investment, spending \$108K per year for 20 years, \$127K, \$170K, and \$255K per year. The chart confirms that an annual average expenditure of nominally \$250K per year is required to sustain the culvert inventory at a desirable level of depreciation over the next 20 years.

Recommended Investigations Report

Biennial inspection of bridges as mandated by OSIM (Ontario Structure Inspection Manual) provides a cost-effective means of inspecting and reporting on the general condition of a bridge. Where, in the opinion of the Engineer, additional investigation is required, it is prescribed as part of the Inspection Report.

A one-page **Recommended Investigations Report** has been included with the Network Reports.

Bridge deck condition investigations (BDI's) are recommended for all structures identified as requiring comprehensive rehabilitation. Four bridges are recommended for a BDI. The ideal time for a BDI is two years before the planned rehabilitation.

Two structures should have an enhanced inspection due to their present condition and lack of good access under these bridges.

Two structures would benefit from an ice inspection. Nine structures are recommended for a structural evaluation.

C001, CA007, and CA009 are recommended to have a load posting imposed. CA009 did receive a load test subsequent to inspection and was cleared for permitted vehicles. A structural evaluation is recommended to verify the load posting limit, especially for the Wilson Bridge, SP010.

Performance Deficiencies

The various components in and around a structure all have a purpose or functionality. Where the purpose or functionality is compromised, it is recorded as a performance deficiency. Included in the Network Reports is a **Performance Deficiencies Report**.

These deficiencies are often difficult or expensive to remedy. Ideally, a replacement structure should address the present performance deficiencies. These deficiencies should be reviewed when prioritizing the capital program.

Performance Deficiencies require risk management strategizing by the owner.

Bridge Condition Index

The calculation of BCI requires inspection following the OSIM Excellent-Good-Fair-Poor (EGFP) rating system. Up to 55 structural elements are considered in the calculation.



Keystone follows its proprietary Triple-D approach instead of the EGFP method of rating a bridge. To translate the Triple-D method to EGFP the following approach is observed. Anything considered Damaged in Triple-D format is mapped 1:1 as Poor in EGFP format. All bridge components transition from Excellent to Good in a straight-line decay function over a 20-year period. Thus, a new component becomes 10% Excellent and 90% Good after ten years of service. The determination of Fair is based on the percent Defects and considers the percent Damage loosely following OSIM philosophy and is performed following an algorithm implicit to KBMS. The percent Good is determined as 100% less the percent Excellent, Fair, and Poor. Excellent, Good, Fair, and Poor are weighted 1.00, 0.75, 0.40, and 0.0 respectively in the BCI calculations following the published MTO methods of July 2009.

The calculated BCI information is provided in the included report of the same name. Where the BCI is between 60 and 70 the index is printed in green font. Where the BCI is between 50 and 60 it is shown in orange font. Below 50 the BCI is shown in red font

Twenty-one of the inspected structures, or 42.6% have a BCI less than 70. Conversely, 57.4% of the structures have a BCI exceeding 70. The MTO's goal is to maintain at least 80% of its structures with a BCI greater than or equal to 70. On this account, the Nation Municipality is 22.6% behind this metric.

The lowest BCI of 41.8 is for CA009 on Concession Road 8. This bridge has disintegrating concrete on the abutment walls and is recommended for replacement in 2025.

In summary, the BCI is a useful measure of the overall condition of common bridges and culverts but is still highly variable and dependent on the judgement of the individual bridge inspector. The BCI calculations could easily be ten points less if determined by others essentially because of the ambiguity and lack of consistency in differentiating between Fair and Poor in strict OSIM methodology inspections.

Traffic Barriers

Many consultants point out that traffic barrier systems such as railings on bridges and guiderail on embankments do not conform to current codes. Keystone avoids doing this.

The reasoning for this goes as follows. MTO has always recognized that a railing system constructed to the relevant standards of that time can remain in service for as long as that system is maintained in good serviceable condition, up until a major rehabilitation. Hence Keystone refrains from identifying traffic barriers that may not conform to the present standards or codes. It is still the responsibility of the owner to maintain the barriers in good serviceable condition.

Where a traffic barrier is substantially deteriorated to the point where maintenance repair is no longer a reasonable option, then Keystone recommends replacement. Such replacement would of course be designed and constructed to the latest standards.

There are many situations where structures (mostly culverts) are not protected by barriers. Keystone has recommended a review of the guiderail warrants for those situations where the client may have excessive liability by maintaining the status quo.



Bridge Image Report

A Bridge Image Report is provided with the digital data but not included with the printed reports. This 16-page report catalogues all the photos by structure ID, date, image number and caption. In some instances, the photo caption is truncated on the inspection reports. The full caption is available on the Bridge Image Report.

All the images are provided in slightly compressed format in individual folders for each structure with the digital data provided as part of the assignment. We will retain the original images for not less than two years and they can be provided upon request.

Triple-D Inspections

The individual bridge inspection reports are provided separately from this Summary Report. The reports are a slight departure from OSIM Reports in that the field inspection effort is directed at identifying deterioration and performance issues as explained below.

Keystone's approach to Bridge Management is fundamentally different from all others anywhere in the world. Keystone models bridge assets in terms of their **D**epreciation, **D**efects, and **D**amage. This "**Triple-D**" approach is unique to Keystone and is the soundest and most reliable method ever conceived to accurately ascertain or predict the condition of a bridge.

The "**Triple-D**" approach is imbedded in a highly sophisticated MS Access database application developed by Keystone. The design of the database easily facilitates porting the data to any other application and is highly customizable to any client.

Every bridge is modeled in terms of its components. Each component has a life expectancy and value based on its material and geometric properties. As a bridge ages, the components depreciate in accordance with a simple depreciation function that is client specified. Either a straight-line or parabolic depreciation function is recommended. The overall depreciation of a structure is expressed in terms of the sum of the depreciation of all the components.

This deterministic approach to assessing the condition of a bridge provides an extremely reliable, reproducible and predictable approach to stating the condition of not only a bridge, but an entire bridge inventory.

The concept of **D**efects and **D**amage is very easily understood and applied as compared to the more traditional subjective ratings of Excellent, Good, Fair or Poor. Consequently, the information resulting from bridge inspections is an order of magnitude more reliable and accurate.

Understanding the Inspection Forms

Inspection reports are headed **Bridge Inspection Report or Culvert Inspection Report**. In the top-right of each form is a general arrangement photograph of the structure taken on the day of inspection.

Tombstone Data

In the top-left box is basic tombstone data as follows:

- Name of the bridge in large bold font



- The road the structure is on
- The Owner identification alpha-numeric (Site ID)
- The type of bridge or culvert
- Name of the Owner
- Year of original construction per legacy information or our estimate.
- Length of the Bridge per legacy information or our measurement
- Width of the Structure per legacy information or our measurement
- Number of spans
- The span arrangement is shown in metres for bridges only.
- The main significant feature under the bridge
- The main feature the structure is crossing
- The name of the feature the structure is crossing
- Structure Location information

Inspection Summary Data

In the next box down is recorded the date of inspection, principal inspector, assistant inspector, the weather for the entire day, and the approximate temperature range on the day of inspection.

This is followed by summary comments for the structure, recommended additional investigations, and recommended capital works.

In the small box under the General Arrangement photograph is shown the AADT per legacy information, (or updated as the case may be), the number of available traffic lanes crossing the structure, the structure skew angle in degrees, and the general direction of the road that crosses the structure, for example E-W means East to West. Accompanying this information are the Latitude and Longitude at the centre of the structure expressed in decimal degrees. Also include is data where applicable or available for the road width, percent trucks, and any load posting.

Vital Statistics

On the bottom left of the front page of each inspection report is vital information that includes:

- ❖ Estimated Replacement Value
- ❖ Estimated Remaining Service Life
- ❖ Rehabilitation Year and Estimated Rehabilitation Cost (if applicable)

Bridge Condition

The bottom left of the front page provides a compelling graphical indication of the condition of the bridge with four key indicators:

- Bridge Condition Index
- Retained Value assuming Parabolic Depreciation
- Retained Value assuming Straight-Line Depreciation
- Loss of Structure Value due to Defect & Damage

These four indicators viewed together provide a very complete indication of the health and overall depreciation of the structure.



Component Inspection Information

The Component Inspection Information is recorded next. The number of components varies based on the complexity of the structure. In the left column for each component is listed:

- Component name in bold with the component count in parenthesis.
- The general category for the component in Italics.
- The Length, Width, Diameter, & Height of the component in metres based on legacy information, or field measure, and as appropriate.

Please note that measurements for substructure items are approximate only.

The second column of the Component Inspection Information captures the actual field inspection information for each component. Information is generally recorded on an exception basis. If there are no annotations, it can be safely assumed that the component is generally in satisfactory condition for its age. The following sub-headings explain in detail the inspection information:

Defects

Defects are relatively benign changes to a bridge component that cannot be attributed to simple aging. They result from a material Defect or lack of required maintenance. The amount of Defects is estimated to the nearest five percent based on visual inspection of all similar components included in the component count. For example, bridges have typically four wing walls, so the estimated defects are applied over all four wing walls. The Defects are characterized with a qualifying comment that is computer generated from drop-down lists in the Keystone Bridge Management System. Where Defects exceed 10% they are highlighted in Yellow.

Damage

Damage is any change to a structure that alters its structural form, strength, or function. Damage may result from untended Defects. The Damage is estimated and reported analogous to Defects, except a level of accuracy of plus or minus 2% or better is maintained. Where Damage equals 5% to 10% it is highlighted in Amber. When Damage is equal to or greater than 10% it is highlighted in Red.

Red and amber flags appear to the right if damage is considered as critical or major respectively. This way an otherwise small amount of damage is brought to attention if the severity warrants it.

Maintenance

Maintenance recommendations are selected from a component specific drop-down menu in the Keystone Bridge Management System. Up to two maintenance recommendations can be selected and reported.

Capital Recommendation

Capital Recommendations are selected from a list of three options; Do Nothing, Repair, or Replace. The number of years in the future the Capital investment should take place is based on the inspector's best judgement, without considering the optimal timing for a comprehensive rehabilitation or replacement.



Remark

A remark field is populated from voice recorded comments generated when assessing the component.

Performance

If a component has a functional impairment, this may be noted in the Performance comment. The Performance comment is created through a context sensitive drop-down menu. The performance comment only appears when a performance defect has been identified.

Capital Needs Cost Estimate Breakdown

At the end of each Inspection Report is a section titled as per the above.

Capital costs estimates are automatically generated by the Keystone Bridge Management System for standard items which include:

- Deck Replacement
- Deck Concrete Overlay (O'Lay)
- Barrier Wall Replacement (B/Wall)
- Waterproof & Pave (WP&P)
- Expansion Joint (X-Jnt)

Unit prices for the above work are based on MTO and client supplied data and extensions are based on geometric data residing in the KBMS database. The unit costs are indicated on the form.

A 10% markup for contractor mobilization and general site work is surcharged to the base estimate. The Contract Administration & Contingencies is a straight 20% markup. The Estimated Traffic Management & Civil Items is usually included and is based on experience and the nature of the capital work.

Recommendations for additional investigations are included on the same page as the Capital Needs. A summary comment regarding the structure is included under the Inspection Comments heading.

At the bottom of the last page of each inspection report the BCI number, Straight-Line Depreciation percentage and Parabolic Depreciation percentage is expressed. Following these the Estimated Remaining Service Life and Estimated Replacement Cost is provided.

Inspection Images

All the photographs taken at the time of inspection are displayed six per page in the section immediately following the Inspection Report. The Image Number is displayed in the top-left corner of each photo. A brief caption is provided below each photo. For a more detailed look at a photo, the reduced images are available in digital format, in separate folders for each structure.

Also made available in digital format is a report indicating all the bridge image numbers and captions. In some instances, the caption is truncated due to lack of space on the printed report page. Reference to the Inspection Images Report will provide the full text of the caption.



Digital Copy

This entire report is reproduced in PDF format together with all the image files and will be made available through Dropbox. Individual inspection reports are included in their own folder together with reduced images.

The original images are available on request, in folders on Dropbox as well. The folder names correspond to the year of inspection. Keystone will maintain one copy of the original images on their file server for two years following the date of inspection.

Limitations

Keystone Bridge Management Corp. endeavours to provide valuable bridge asset management services that help its clients to prioritize and fund their bridge and large culvert capital and maintenance needs. Furthermore, we advise of structural performance deficiencies and attendant risks. In short, we help our clients sustain the life of their road structure inventory commensurate with economic and risk management considerations.

Decision Support

The information provided by Keystone should only be considered as a starting point in determining the fate of any given structure. Considerably more effort is required to meaningfully arrive at conclusive determinations respecting the management of any bridge or culvert. Keystone is a strong advocate of planning studies and life-cycle costing to establish a sound business case for all capital investments. As such, the information provided herein should only be considered as decision support information. Ultimately, the Owner must make the final determination for any of the recommendations given.

Other Caveats

Keystone provides these services in a fiercely competitive business environment. Our business value in terms of completing a routine biennial bridge inspection is to provide a competent highly experienced lead inspector and a student assistant. Our explicit attitude for the field work is "it takes as long as it takes." The Client needs to understand however the following additional caveats with respect to the reporting provided herein:

1. Field measurements are only to an accuracy that reasonably supports depreciation modelling of the structure and should not be relied upon for any other purpose.
2. The inspection is mostly visual in nature and thus components of the structure that are not reasonably accessible due to depth of water, height, and the like will have a compromised assessment.
3. Ambient lighting and debris can hide or disguise defects and damage.
4. Heavy traffic will preclude a thorough inspection of deck surfaces.
5. Latent defects are not normally discoverable in a routine inspection.
6. There will always be inherent subjectivity when assessing defects and damage.
7. Cost estimates are based on average historical information and are not necessarily current or suitable for local conditions.
8. The comments provided are meant to augment the inspection observations. They are not intended to capture every nuance observed.



- 9. Where in our opinion the conventional visual inspection is insufficient to adequately and responsibly assess the structure, we will recommend follow-up investigations such as boat or ice access inspections, bridge deck condition surveys, and other enhanced inspection methods.

Closing

Keystone Bridge Management Corp. is pleased to report on the condition of the Nation Municipality vehicle bridges and large culverts. Should there be any lingering concerns or additional information required with respect to this assignment, then Keystone will be happy to respond.

We trust the services rendered are complete, and in full keeping with the Terms of Reference. It is Keystone's sincerest desire that the recommendations stemming from this work will be helpful to the Nation Municipality in keeping their structural inventory, safe, sound, serviceable, and sustainable. Keystone strives to help you get the most out of your road structure assets.

Harold Kleywegt, P.Eng.
Managing Director
Keystone Bridge Management Corp.



Capital Needs Report

Year **2024**

Structure ID	Name	Route	Work	Cost
C001	C001 <i>Budget in 2024</i>	Route 800 East	Replace	\$720,000 ✓
C003	C003 <i>Replaced in September 2023</i>	Longtin Rd.	Guide Rail	\$60,000 ✓
C004	C004	Burelle Rd.	Misc concrete repairs, O'Lay, WP&P, B/Wall, X-jnt, Approach GR, Paint Steel	\$690,000
CA007	CA007	Concession Road 7	Partial Replacement	\$368,000
SP008	SP008	Concession Road 16	Misc concrete repairs, WP&P, B/Wall, X-jnt, Brgs, Approach GR,	\$892,000
Sum for Year				\$2,730,000
Percentage of Grand Total				24.1%

Year **2025**

Structure ID	Name	Route	Work	Cost
CA002	Jean-Paul Charlebois Bridge	Side Road	Guide rail	\$30,000
CA009	CA009	Concession Road 8	Replace Bridge	\$684,000
SP010	Wilson Bridge	Scotch River Road	Replace	\$1,608,000
SP011	SP011 <i>Done in 2023 replaced by a new low crossing</i>	Lefebvre Road	Dismantle	\$18,000 ✓
Sum for Year				\$2,340,000
Percentage of Grand Total				20.7%



Year 2026

Structure ID	Name	Route	Work	Cost
CA001	CA001	Concession Road 8	Guide Rail	\$84,000
SP001	Pont Scotch River Bridge	Kenyon Boundary Road	Misc concrete repairs, WP&P, B/Wall, X-jnt, Brgs, Deck Drains	\$550,000
SP003	SP003	Side Road	B/Wall, Approach GR,	\$276,000
SP021	SP021	Concession Road 15	New Conc culvert	\$725,000
			Sum for Year	\$1,635,000
			Percentage of Grand Total	14.5%

Year 2027

Structure ID	Name	Route	Work	Cost
C006	C006	Route 660	Abutment refacing	\$294,000
C009	C009	Lafrance Road.	O'Lay, WP&P, B/Wall, Approach GR, Place rip rap	\$274,000
CA006	CA006	Concession Road 7	Replace Bridge	\$696,000
SP004	SP004	Concession Road 19	WP&P, Approach GR,	\$125,000
SP005	Lucien Gagne Bridge	Concession Road 19	Approach GR,	\$60,000
			Sum for Year	\$1,449,000
			Percentage of Grand Total	12.8%



Year 2028

Structure ID	Name	Route	Work	Cost
SP014	SP014	Concession Road 17	New Steel culvert	\$1,348,000
Sum for Year				\$1,348,000
Percentage of Grand Total				11.9%

Year 2029

Structure ID	Name	Route	Work	Cost
CA011	CA011	Concession Road 9	Replace with Culvert	\$552,000
Sum for Year				\$552,000
Percentage of Grand Total				4.9%

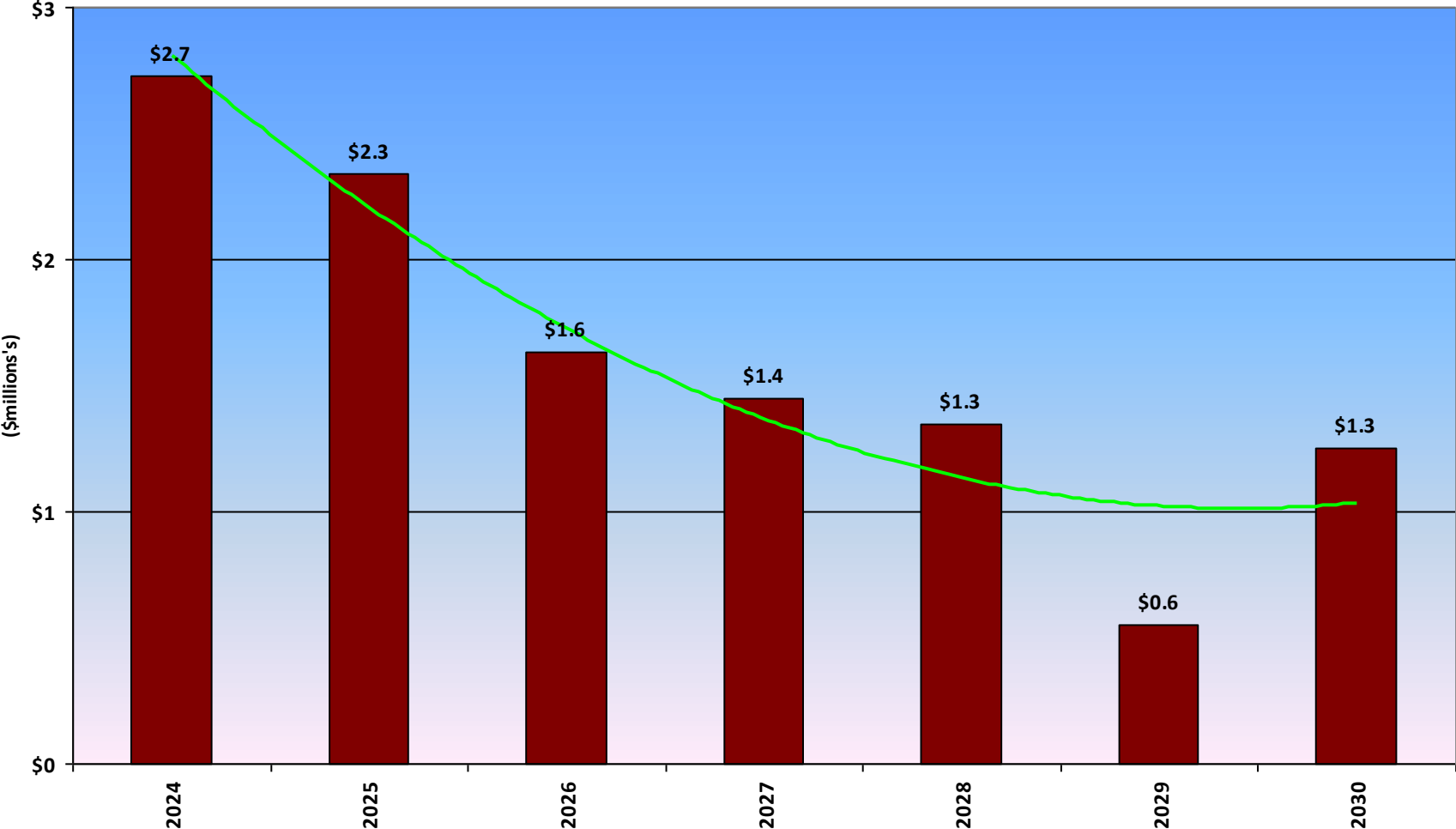
Year 2030

Structure ID	Name	Route	Work	Cost
SP009	Louis Galipeau Bridge	Concession Road 15	Replace Deck, O'Lay, Brgs, Approach GR, Coating, Steel Repair	\$1,255,000
Sum for Year				\$1,255,000
Percentage of Grand Total				11.1%

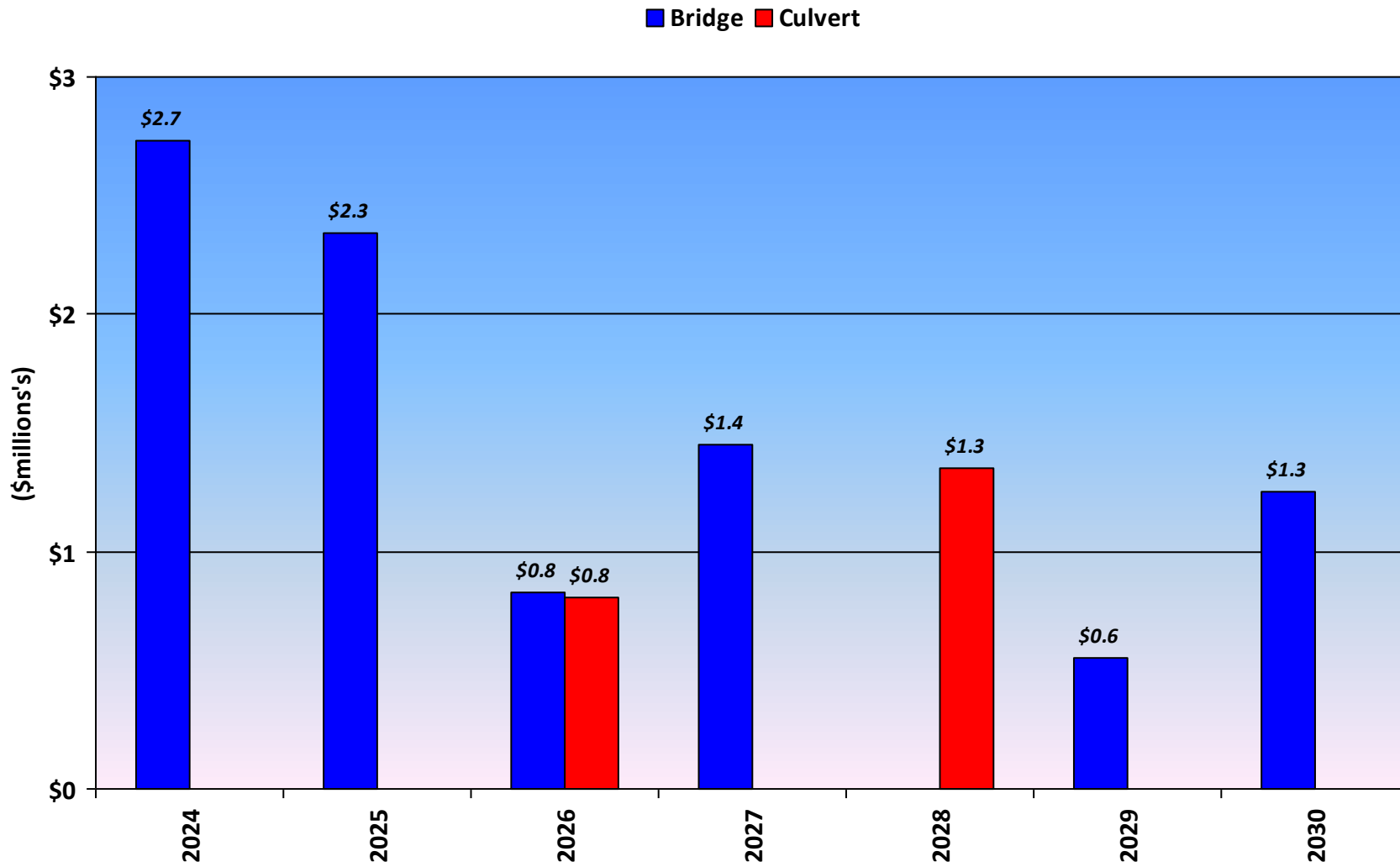


Total Capital Needs (m's) \$11,309,000 Over 7 Years

Capital Expenditure by Year



Capital Expenditure by Structure Type





Rapport pour le Conseil

Numéro du rapport: ZBL-9-2023-2

Sujet : Rapport pour la réunion publique pour la modification au règlement de zonage pour une parcelle de terrain Pt. Lots 28 & 29, Concession 4, Cambridge. 2089 rue Calypso

Préparé par : Guylain Lafleche, Directeur de l'aménagement du territoire

Date de la réunion : 11 décembre 2023

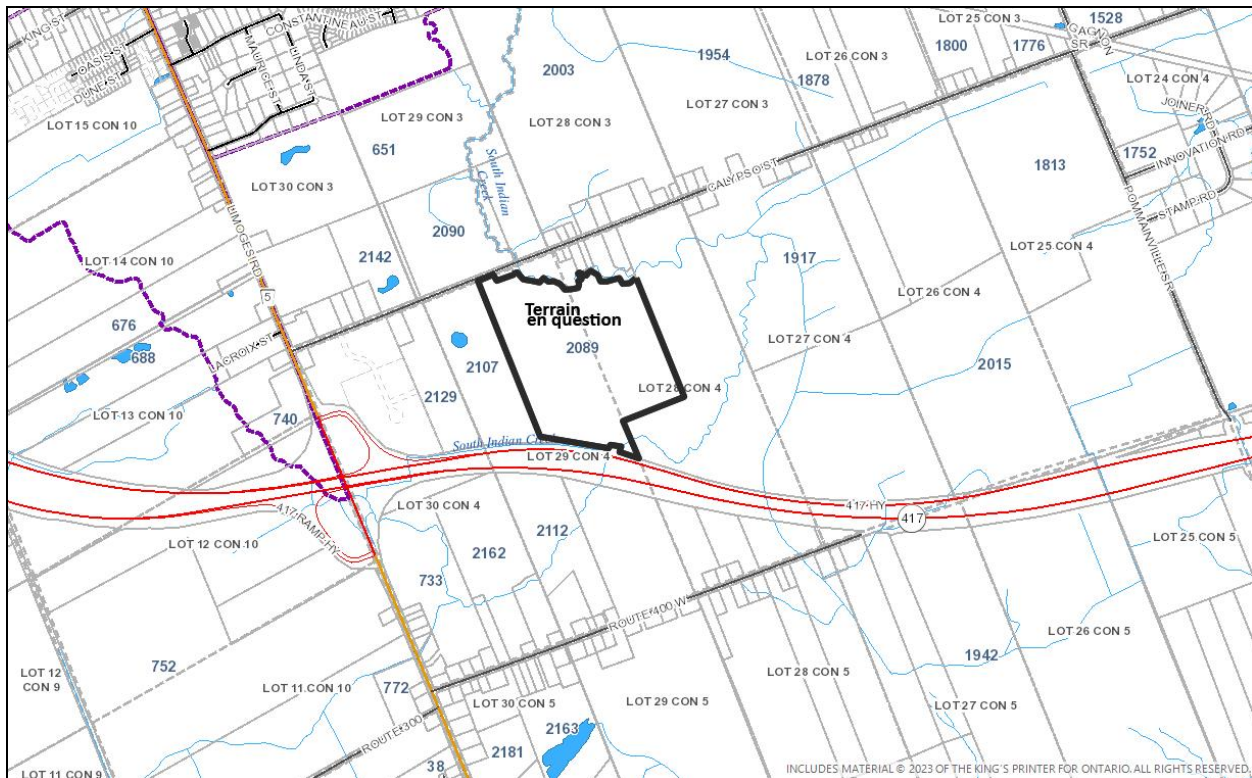
PRÉAMBULE :

Le 30 octobre 2023, une réunion publique a eu lieu, présentant la demande de modification au règlement de zonage ZBL-9-2023. Cette demande était pour modifier la catégorie de zonage du terrain portant le numéro civique 2089 rue Calypso pour permettre un projet commercial futur. Le SAT a présenté un rapport et le public et les agences ont eu la chance de soumettre des commentaires. Ce rapport révisera les commentaires soumis et répondra en général aux questions. Nous trouvons cette révision sous le paragraphe "COMMENTAIRES".

Ci-dessous est le rapport présenté à la réunion publique.

INTRODUCTION:

M. Ramesh Sarna, représentant les propriétaires du 2089 rue Calypso, a soumis une demande de modification au règlement de zonage 2-2006, filière ZBL-9-2023, relativement à la propriété localisée sur une partie des lots 28 et 29, concession 4 de l'ancien canton de Cambridge afin de permettre une mixité d'usages commerciaux et industriels légers, principalement des entrepôts, cour d'entrepreneur, centre d'automobile et entreposage extérieurs sur la propriété. Un plan d'ensemble sera soumis en temps opportun. **(ANNEXE 1)**



DÉCLARATION DE PRINCIPES PROVINCIALE

Sous la section 1.1.1, la DPP nous cite que pour maintenir des collectivités saines et sûres, il faut :

- a) encourager des formes efficaces d'aménagement et d'utilisation du sol qui soutiennent à long terme la vitalité financière de la province et des municipalités;

- b) permettre un éventail et une diversité appropriés d'utilisations à des fins résidentielles (p. ex., deuxièmes unités d'habitation, logements abordables, logements pour personnes âgées), d'emploi (notamment industriels et commerciaux), institutionnelles (p. ex., lieux de culte, cimetières, foyers de soins de longue durée), de loisirs, d'espaces verts et de plein air et autres pour répondre aux besoins à long terme;.....
- e) encourager des formes et des normes d'aménagement rentables qui réduisent au minimum l'utilisation des terres et les coûts de viabilisation;

Sous les sections 1.3.1 la DPP nous encourage à développer une mixité d'usage à l'intérieur des zones d'emploi encourageant la compétitivité économique et développant des communautés résilientes. Cette diversification devrait maximiser les infrastructures existantes.

Sous la section 1.3.2, la DPP nous encourage à localiser les zones d'emploi près des couloirs majeurs de circulation. Dans ce cas-ci, le site est prêt du chemin Limoges et de l'autoroute 417.

Sous la section 1.6.6.1, la DPP nous encourage d'orienter la croissance ou l'aménagement prévu(e) et y répondre d'une façon qui favorise l'utilisation efficace et l'optimisation des *services d'égout municipaux et des services d'approvisionnement en eau municipaux* existants.

Aussi, la section 1.6.6.2, la DPP nous cite que les *services d'égout municipaux et les services d'approvisionnement en eau municipaux* constituent la méthode privilégiée pour viabiliser les *zones de peuplement*. Dans la mesure du possible, il faut encourager dans les *zones de peuplement* la *densification* et le *réaménagement* basés sur les *services d'égout municipaux et les services d'approvisionnement en eau municipaux* existants.

La demande de modification au règlement rencontre la DPP.

PLAN OFFICIEL:

La propriété est inscrite sous l'affectation "Secteur des commerces et industries" à l'annexe A2 au Plan Officiel des Comtés Unis de Prescott et Russell 2022.

Sous la section 2.6, étant les politiques sur le développement des commerces et industries, le plan officiel encourage une mixité des usages commerciaux et industriels, permettant une maximisation des infrastructures en place (eau, égouts sanitaires et routes) et promouvoir une diversité d'emplois.

En effet, suivant l'économie actuelle, le marché se dirige vers des usages commerciaux pouvant desservir la population grandissante de Limoges. Les commerces de services sont spécialement convoités pour la démographie de la région. La politique 2.6.3.2 permet les entrepôts, les cours d'entrepreneur, la vente automobile et l'entreposage extérieur.

Le SAT peut confirmer que la modification au règlement de zonage rencontre les intentions du plan officiel.

RÈGLEMENT DE ZONAGE:

La propriété en question est zonée " Rural (RU)" et "Plaine inondable (FP)" à l'annexe "A" du règlement de zonage 2-2006 de la municipalité de La Nation.

La demande de modification a pour but de modifier la zone rural (RU) seulement à commercial routier – exception 11(CH-X11). **(ANNEXE 2)**

La demande rencontre les intentions du plan officiel et de la DPP.

COMMENTAIRE:

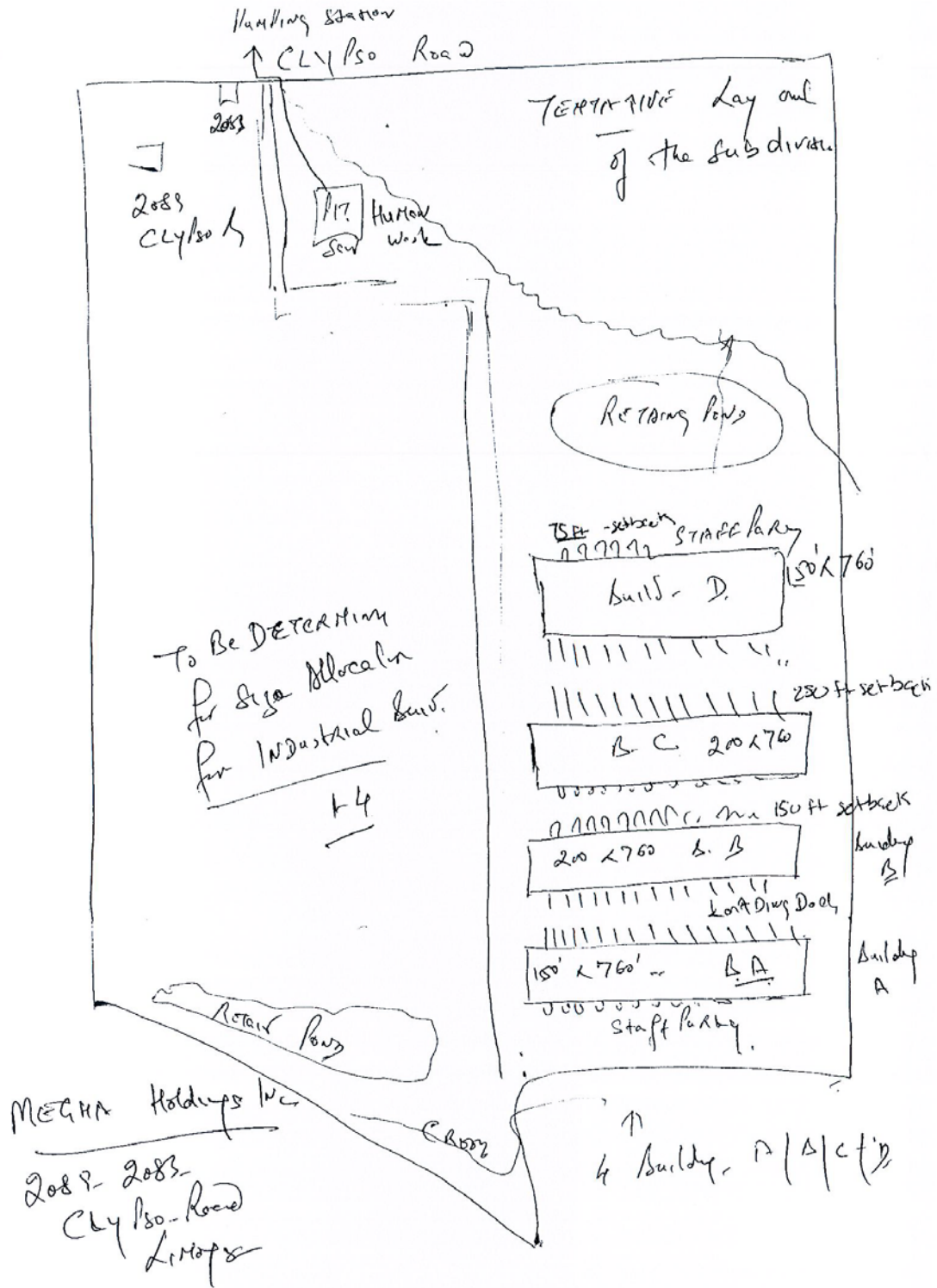
M. Denis Pommainville, résidant de la rue Calypso soulève que la municipalité s'assure d'étudier la localisation de l'entrée principale du site suivant la visibilité réduite que crée la côte de la rue Calypso, juste à l'est de l'entrée.

Le SAT regardera cette situation au moment du plan d'ensemble.

RECOMMANDATION DU SAT :

Suivant les commentaires émis et l'analyse de la demande, le SAT recommande au Conseil l'adoption du règlement 109-2023.

Guylain Lafèche, MCIP, RPP
Urbaniste Municipal



CORPORATION OF THE NATION MUNICIPALITY

BY-LAW NO. 109-2023

BEING A BY-LAW TO AMEND THE COMPREHENSIVE ZONING BY-LAW 2-2006, AS AMENDED;

WHEREAS By-Law 2-2006, the Comprehensive Zoning By-Law, regulates the use and erection of buildings and structures in The Nation Municipality;

WHEREAS an application has been received to change the zoning of a certain parcel of land in The Nation Municipality;

AND WHEREAS the Council of the Corporation of The Nation Municipality considers it appropriate to amend the Zoning By-Law 2-2006, as described;

NOW THEREFORE, the Council of the Corporation of The Nation Municipality enacts as follows:

Section 1: The property located on part of Lots 28 & 29, Concession 4 in the former Township of Cambridge, now in The Nation Municipality, County of Russell, shown on Schedule "A", attached to and forming part of this By-Law, shall be the properties affected by this By-Law.

Section 2: Schedule "A" of Zoning By-Law 2-2006 is hereby amended by changing from "Rural Zone (RU)" to "Commercial Highway - Exception (CH-X11)" the symbol of the parcel of land indicated on the attached Schedule "A" hereto made fully part of this by-law.

Section 3: Subsection 5.9.4 of Zoning By-Law 2-2006 entitled "Exception Zones", is hereby amended by adding the following new paragraphs:

5.9.4.11 CH-X11, Part of Lots 28 & 29, Concession 4
in the former Township of Cambridge (2089 Calypso Street)

Notwithstanding Section 5.9, "Commercial Highway Zone" of Zoning By-Law 2-2006, hereof to the contrary, on the lands zoned CH-X11 the following uses shall be permitted exclusively:

Agricultural Machinery Sales and Services
Agricultural Related Commercial Use
Auto Repair Garage
Automotive Auction sale and storage
Automotive Sales Establishment
Building Supply and Lumber Outlet
Contractor's Yard
Custom Workshop
Equipment Rental Establishment Domestic
Equipment Sales, Rental or Storage Establishment
Mini-Warehouse and Public Storage
Public Service Use
Public Utility
Recreational Vehicle Sales and Storage
Transportation Depot

Warehouse
Welding Shop

- Section 4:** For the purpose of this By-law, a “ **Contractor's Yard** ” shall mean a place of business for persons employed in building trades such as painting, plumbing, electrical work, masonry, metal working and carpentry or truck, bulldozer, loader and backhoe operating and such place of business may be used for the storage of equipment, materials and vehicles which are used on construction sites and may include such related uses as office space, or maintenance facilities, but may include a retail business, sales counter or a wholesale business as an accessory use.
- Section 5:** For the purpose of this By-law, a “ **Automotive Auction sale and storage**” shall be an open space or building used for the standing of motor vehicles held for sale by public auction.
- Section 6:** Under exception zone CH-X11, it shall be prohibited to conduct any business or use, at any time, that is in relation with dismantling, crushing or storing derelict vehicle or any kind of equipment.
- Section 7:** All other provisions of By-Law 2-2006 shall continue to apply.
- Section 8:** Subject to the giving of notice of passing of this By-Law, in accordance with Section 34(18) of the Planning Act, R.S.O. 1990 as amended, this By-Law shall come into force on the date of passing by the Council of the Corporation of The Nation Municipality where no notice of appeal or objection is received, pursuant to Section 34(21) of the Planning Act, R.S.O. 1990 as amended.



Rapport au Conseil

Numéro de rapport : RE-23-2023

Objet : Demande de prolongation du service du bar Centre St-Albert

Préparé par : Carol Ann Scott, directrice des loisirs

Révisé par : Josée Brizard, CAO-Greffière

Date de la réunion : 11 décembre 2023

Contexte

Demande de prolongation du service de bar jusqu'à 3 h du matin au centre communautaire de St-Albert le 31 décembre 2023.

Rapport

Une demande a été reçue de l'organisation Groupe Communautaire St-Albert pour prolonger les heures d'ouverture du bar jusqu'à 3 h du matin pour la fête de la veille du jour de l'An. Il s'agit d'une importante collecte de fonds pour le groupe, qui organise cet événement depuis de nombreuses années. Un gouter est servi après minuit et un service de nez rouge est disponible. Le service des loisirs a réservé la sécurité pour cette soirée car il s'agit d'un grand événement avec plus de 400 personnes présentes. Les agents de sécurité circulent parmi les clients, veillent à ce que les gens ne prennent pas d'alcool à l'extérieur et, en général, surveillent la foule et surveillent la consommation d'alcool par des mineurs. L'année dernière, le bar fermait à 2 heures du matin et une grande partie des clients étaient déjà partis. Environ 50 à 75 personnes chantaient encore des chansons-répons lorsque le DJ s'est arrêté et a commencé à emballer son équipement. Le service de bar étant arrêté à 2 heures du matin, les bénévoles du bar n'est parti qu'après 2 h 30 et le personnel a fermé le bâtiment à 4 heures du matin.

Pertinence par rapport aux priorités

La municipalité doit respecter toutes les lois sur l'alcool établies par la Commission des alcools et des jeux de l'Ontario. La CAJO dispose d'une exemption spéciale pour le 31 décembre qui permet le service au bar jusqu'à 3 h du matin la veille du jour de l'An. Le titulaire de permis peut toutefois déterminer ses propres heures d'ouverture. Le titulaire de licence a également la responsabilité de ne pas servir les clients une fois qu'ils ont dépassé la limite légale, même si le transport est disponible. Les ventes chutent considérablement après 1 heure du matin et souvent, ceux qui achètent de l'alcool à ce moment-là devraient probablement se voir refuser le service parce qu'ils dépassent déjà la limite légale.

Contrepartie financière

Il y a un coût supplémentaire de 217,53 \$ pour que les 2 gardes de sécurité restent pendant l'heure supplémentaire. Le tarif passe de 38,50 \$ l'heure par gardien à 96,25 \$ après minuit en raison du jour férié.

Recommandation

Que le Conseil envisage de prolonger le service de bar jusqu'à 2 h 30 du matin. Ce compromis d'une demi-heure permettra à la fête de continuer pendant les bénévoles et le personnel nettoieront les tables et réduirait les coûts pour les agents de sécurité.

Pièces-ci-jointes

Demande de prolongation du bar groupe communautaire de St-Albert



Groupe communautaire
St-Albert

2023-11-29

À qui de droit,

Nous souhaitons présenter une demande pour l'extension du service de bar jusqu'à 3h lors de la veillée du jour de l'an au centre communautaire de St-Albert. Tel qu'indiqué dans le nom, dans une veillée, on veille tard!

Notre intention est d'obtenir l'extension afin de donner plus de temps aux travailleurs et aux bénévoles pour nettoyer la salle (par la loi, tous les verres/canettes d'alcool doivent être ramassés dans les 45 minutes après le last-call.) En pratique, nous souhaitons fermer "le petit bar" et "le bar à bières" à 2h et fermer "le gros bar" à 2h30. Aucun bénévole au bar ne sera forcé de travailler après 2h.

Un service de navette de raccompagnement par autobus sera offert aux participants. Il y aura deux circuits au cours de la soirée. Le premier à 1h15 offrira un retour vers St-Albert ouest, Chrysler, Embrun et Limoge, puis le deuxième à 2h45 ira vers St-Albert est, Casselman, Séguinbourg, Ste-Rose et St-Isidore. Nous allons faire des campagnes publicitaires afin d'organiser les retours à l'avance et d'encourager le covoiturage avec chauffeur désigné. Aucune personne faisant la demande de raccompagnement ne sera refusée. Des bouteilles d'eau gratuites seront disponibles dans les navettes.

Un réveillon style buffet sera offert après minuit. Les items servis seront majoritairement riches en protéines et souteneurs. Il y aura amplement de nourriture pour tout le monde. De plus, une collation de départ sera aussi offerte à la sortie. Enfin, soyez avisé que des bouteilles d'eau seront offertes gratuitement et seront disponibles tout au long de la soirée.

Pour de plus amples renseignements, n'hésitez pas à communiquer avec nous par courriel au gcstalbert@gmail.com ou par téléphone au [REDACTED]

Merci de considérer notre demande et au plaisir de collaborer avec vous,

Pascale Prévost

Secrétaire, Organisation du Groupe communautaire St-Albert



Rapport au conseil

Numéro de rapport : RE-24-2023

Sujet : Poteaux à vérins au centre communautaire Calédonia

Préparé par : Carol Ann Scott, Directrice des loisirs

Révisé par : Josée Brizard, Directrice générale / Greffière

Date de la réunion : 11 décembre 2023

Contexte

Approbation du devis pour le remplacement des poteaux à vérins du centre communautaire de Caledonia.

Rapport

Un devis a été soumis par Fred Welding pour remplacer les poteaux rouillés par des poteaux en acier galvanisé HSS. Les dessins des poteaux ont été estampillés et approuvés par Bowman Steel Management et ont également été examinés par EVB Engineering. L'entreprise a travaillé avec de nombreux constructeurs de maisons dans la région d'Ottawa et a fourni de l'acier et installé ces mêmes poteaux au cours des 20 dernières années. Ses références auprès de deux constructeurs d'habitations locales ont confirmé l'existence d'une bonne relation de travail, la bonne exécution des travaux et le respect des délais. Un calendrier a été fourni pour le travail, qui comprenait une semaine pour la fabrication, deux semaines pour la galvanisation et la fixation d'une date d'installation. Une preuve d'assurance et un certificat de la CSPAAT ont également été fournis.

Pertinence des priorités

La responsabilité de l'occupant exige que la municipalité veille à ce que ses bâtiments soient sûrs pour les usagers. La gestion des actifs exige également que nous identifions les déficiences et que nous réparions et entretenions nos bâtiments.

Considérations financières

Le montant est considérablement inférieur à l'estimation des ingénieurs et est inscrit au budget 2024 (N7130-8053-7500).

Recommandation

Que le Conseil approuve le devis au montant de 8 293,64 \$ (TVH incluse) pour le remplacement des poteaux à vérins au centre communautaire de Caledonia.

Pièce jointe

Devis Fred Welding



Rapport au conseil

Numéro de rapport : RE-25-2023

Sujet : Comité de revitalisation du parc Jean Paul Charlebois

Préparé par : Justin Lafrance, Directeur adjoint des loisirs

Révisé par: Josée Brizard, CAO-Greffière

Date de la réunion : 11 décembre 2023

Contexte

Abroger les conditions du Comité de revitalisation du parc Jean Paul Charlebois.

Rapport

Avec la nouvelle politique des groupes communautaires (RE-22-2023) qui sera en place le 1er janvier 2024, tous les groupes communautaires suivront maintenant cette politique comme lignes directrices pour leurs réunions avec l'équipe des loisirs.

Il n'est que juste de traiter tous les groupes communautaires de la même manière. La nouvelle politique relative aux réunions de groupe permet à l'équipe des loisirs de libérer du temps tout en conservant un rapport positif avec toutes les communautés.

Pertinence par rapport aux priorités

Le plan directeur des parcs et des loisirs encourage le soutien de tous les groupes à but non lucratif, des groupes communautaires et des parties prenantes importantes.

Considération financière

La politique RE-22-2023 visait à libérer du temps pour l'équipe des loisirs.

Recommandation

Que le Conseil abroge les conditions du Comité de revitalisation Jean Paul Charlebois.

Pièce jointe

RE-22-2023, Politique de l'assemblée annuelle des groupes communautaires et des loisirs



Community Groups and Recreation Team Yearly Meetings Policy

Policy Number: RE-22-2023

Effective Date: January 1, 2024

Community Groups and Recreation Team Yearly Meetings Policy RE-22-2023

The Recreation Team will invite community groups and not for profits twice a year to a meeting to discuss capital projects, maintenance issues, upcoming events, and budgets.

The meetings will take place at the Nation Sports Complex for the community groups in the west section of the municipality and will be held at the St-Isidore Recreation Centre for the community groups in the east section.

If community groups wish to meet with the recreation team for a special specific project, recreation members will attend the meeting virtually, for a limit of one hour at the start of the meeting and will answer questions. Local committees are also welcome to submit questions by email or phone to the recreation team at any time.

Meeting 1 – Recreation Update (Jan/Feb)

Here are some topics to be discussed during this meeting:

- Previous budget and allowed projects.
- Update on current and upcoming projects.
- Discussion about current and future events in the community
- Financial impacts to recreation facilities/parks.
- Discuss how the community groups and the municipality can work together.
- Answer questions that the community may have.

Meeting 2 – Budget Discussions (June/July)

Here are some topics to be discussed during this meeting:

- Previous meeting items
- Previous budget and allowed projects.
- Update on current and upcoming projects.
- Discussion about current and future events in the community
- Financial impacts to recreation facilities/parks.
- Discuss how the community groups and the municipality can work together.
- Answer questions that the community may have.
- Discuss expectations, feasibility, and steps about future capital projects.
- Explain the budget questionnaire to the groups, prepare the groups for a proper presentation to council.



Rapport pour le Conseil

Numéro du rapport: ENV-06-2023

Sujet : Product Care Lighting Agreement

Préparé par : Daniel R. Desforges, Gérant des Infrastructures Environnementales

Révisé par : Josée Brizard, Directrice Générale-Greffière

Date de la réunion : 11 décembre 2023

Contexte

La municipalité de Nation a reçu un accord de la "Product Care Association - Municipality Lighting Materials Services Agreement", qui nous permettra d'obtenir un remboursement pour les produits d'éclairage que nous collectons à notre dépôt.

Rapport

En raison des changements apportés au programme de recyclage de l'Ontario, le ministre de l'Environnement, de la Conservation et des Parcs (MECP) a demandé à Stewardship Ontario (Product Care Ontario HSP) de modifier le programme actuel de gestion des déchets municipaux dangereux et spéciaux (MHSW) et d'aller de l'avant avec les changements proposés. L'un de ces changements consiste à rembourser certains matériaux d'éclairage collectés lors d'événements ou de dépôts tout au long de l'année. Product Care Ontario HSP a opté pour un modèle de programme pour l'éclairage similaire au programme de peinture ; la compensation pour la collecte de l'éclairage aux municipalités qui collectent l'éclairage aux sites de collecte (dépôts), sera basée sur les unités d'éclairage collectées à chaque site. La date d'entrée en vigueur de l'accord est rétroactive au 1er janvier 2023, date à laquelle le programme d'éclairage de l'Ontario a commencé.

Considérations financières

Le programme consiste à ce que chaque fois qu'une ampoule est collectée dans les dépôts et envoyée au recyclage, nous puissions recevoir des remboursements selon la charte établie dans l'annexe "A" de l'accord, en soumettant nos dépenses par le biais du portail Product Care. Le prix varie de 0,03 \$ à 0,24 \$ par unité.

Recommandation

En raison de nombreux changements apportés au programme provincial de recyclage, le département de l'Environnement recommande que la municipalité aille de l'avant et accepte l'entente avec Product Care Association of Canada – Municipality Lighting Materials Services Agreement. Nous demandons de donner l'autorisation à la Directrice Générale-Greffière, de signer l'entente.

Pièces jointes

Municipality Lighting Materials Services Agreement

Product Care Association of Canada - Municipality Lighting Materials Services Agreement

THIS AGREEMENT is made as of the __16__ day of _November_, 2023.

BETWEEN:

**PRODUCT CARE ASSOCIATION OF CANADA
("Product Care")**

- and -

**CORPORATION OF THE NATION MUNICIPALITY
("The Municipality")**

collectively, the "Parties"

WHEREAS:

- A.** Product Care operates extended producer responsibility programs in Canada on behalf of its industry members, pursuant to applicable regulations.
- B.** Product Care operates Ontario program(s) pursuant to the Electrical and Electronic Equipment ("EEE") O. Reg. 522/20 issued under the Ontario Resource Recovery and Circular Economy Act (RRCEA) for which Product Care is registered as a Producer Responsibility Organization (PRO) with Resource Productivity and Recovery Authority (RPRA).
- C.** Product Care wishes to engage the Municipality to provide and/or arrange for certain collection and post-collection services of Lighting Materials pursuant to EEE O.Reg. 522/20 under RRCEA on behalf and to Product Care.
- D.** The Parties wish to enter into this Agreement.

NOW THEREFORE, in consideration of the mutual promises and other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the Parties agree as follows:

1.0 Definitions and Interpretation

- 1.1. Terms beginning with capital letters and used herein without definition shall have the meanings given to them in either the *Resource Recovery and Circular Economy Act, 2016* (Ontario) or the *Municipal Act, 2001* (Ontario), as the case may be unless otherwise specified.

1.2. In this Agreement:

- (a) **“Agreement”** means this Agreement and includes all appendices, schedules and amendments thereto;
- (b) **“Business Day”** means Monday through Friday, excluding statutory holidays and any other day that the Government of Ontario or, if the Municipality is an upper-tier, single-tier municipality or territorial district, that the Municipality has elected to be closed for business. The Parties acknowledge that the Municipality may operate Collection Activities at its Collection Services outside of a “Business Day” and that this definition of “Business Day” is not intended to constrain the operating hours of the Municipality’s Collection Services;
- (c) **“Claims Submission(s)”** means submission to Product Care of data required to validate a claim for payment;
- (d) **“Collection Event(s)”** means a service operated by the Municipality or on behalf of the Municipality by a Service Provider for the collection of Program Materials in accordance with the requirements for collection events of the EEE Regulation, as listed in Appendix A to this Agreement, subject to change pursuant to the provisions of this Agreement;
- (e) **“Collection Event(s) Return to Collection Site”** means a Collection Event from which the collected Program Material is transported by the Municipality to a Collection Site and included with the Program Material otherwise collected at that Collection Site for the purposes of this Agreement;
- (f) **“Collection Services”** means any or all Collection Event(s), Collection Site(s), Collection Event(s) Return to Collection Site, and Toxic Taxi(s) as the case may be;
- (g) **“Collection Activities”** means all the activities agreed upon under this Agreement, including those conducted at Collection Events, Collection Sites, Collection Event Return to Collection Site and Toxic Taxi operated by the Municipality or on behalf of the Municipality by a Service Provider, for the purpose of receiving, classifying, packing, storing and transferring Program Materials onto transportation vehicles, including the manifesting of Program Material, as applicable, prior to transportation away from the Collection Event or Collection Site;
- (h) **“Collection Site(s)”** means the Municipality’s locations and facilities participating under this Agreement in the collection of Program Materials, in accordance with the requirements for collection sites of the EEE Regulation, listed in Appendix A to this Agreement, subject to change pursuant to the provisions of this Agreement;
- (i) **“Collection Service Guidelines and Standards”** means the compendium of information provided in Schedule “B” and available at [Product Care Ontario Program Operational Standards – Product Care Recycling](#) which describes minimum procedures for the safe handling of Program Materials, including collection site requirements and procedures developed to assist the Municipality in managing the collection and storage of Program Materials in a way that will minimize the risk of personal injury and harm to the environment and which may be updated by Product Care from time to time pursuant to section 7.0 of this Agreement, as applicable;
- (j) **“EEE Regulation”** means the Ontario Electrical and Electronic Equipment Regulation O. Reg.

522/20 made under the Resource Recovery and Circular Economy Act, 2016;

- (k) **“Effective Date”** means January 1, 2023 for the Lighting Program.
- (l) **“Generator”** means the final user who generates the Program Material waste;
- (m) **“Hauler”** means a Service Provider registered with RPRA and approved by Product Care for the transportation of Program Material;
- (n) **“Lighting”** has the meaning as set out in the EEE Regulation;
- (o) **“Lighting Material”** means end-of-life Lighting as set out in Schedule “A”, for the purpose of this Agreement;
- (p) **“Lighting Program”** means all activities that Product Care conducts as a PRO under the EEE Regulation including the collection and management system for Lighting Materials established by Product Care;
- (q) **“Manifesting”** means those activities associated with preparing a manifest for Post-Collection Services in accordance with Regulation 347: General – Waste Management, made under the *Environmental Protection Act* (Ontario);
- (r) **“Minister”** means the Minister of the Environment Conservation and Parks for the Province of Ontario;
- (s) **“Non-Program Materials”** means any material other than Program Materials.
- (t) **“Post-Collection Services”** means the transportation from Collection Events and Collection Sites, consolidation, sorting, weighing, processing, recycling, and safe disposal of Program Material and other post-collection waste management activities;
- (u) **“Processor”** means a Service Provider registered with RPRA and approved by Product Care for the processing of Program Material in accordance with the requirements of the EEE Regulation;
- (v) **“Product Care Portal”** means Product Care’s online system for uploading Claims Submissions.
- (w) **“Producer Responsibility Organization” or “PRO”** has the meaning as set out in the EEE Regulation;
- (x) **“Program Material”** means Lighting Material;
- (y) **“Program Services”** means Collection Activities and/or Post-Collection Services for Program Material;
- (z) **“Service Provider”** means in the case of Product Care the Municipality, and/or a commercial party that provides Program Services on behalf of the Municipality to Product Care or, in the case of the Municipality that is receiving Program Services, means the commercial party providing Program Services to the Municipality.
- (aa) **“Supporting Documentation”** means invoices, bills of lading, manifests, or other such applicable documents as may reasonably be required by Product Care for the validation of Claims Submissions; and
- (bb) **“Toxic Taxi(s)”** means a direct pickup for Program Material provided by the Municipality to households or businesses which is returned by the Municipality to a Collection Site.

2.0 Collection Services

- 2.1. All of the Collection Event(s), Collection Site(s), Collection Event(s) Return to Collection Site, Toxic Taxi(s) listed in Appendix A are authorized by Product Care for the collection of Program Materials by the Municipality as set out in Appendix A. Other than representing that it is a Product Care authorized Collection Services during the Term, the Municipality shall not state, claim or represent that any Collection Services are owned or in any way related to Product Care;
- 2.2. In recognition of the consideration provided under the Agreement by Product Care to the Municipality, the Municipality hereby agrees to contract exclusively with Product Care (and not any other party) for the collection of Program Materials during the Term of this Agreement at the Collection Services.
- 2.3. Municipality will give written notice, via email, to Product Care within two (2) business days prior to unilaterally amending any of the Collection Services information outlined in Appendix A or information provided to Product Care pursuant to section 2.4 of this Agreement. Such amendments will be incorporated into this Agreement as an amendment.
- 2.4. Municipality will submit in writing, via email, Collection Events and Collection Events Return to Collection Site details (e.g. specific location, date, time etc.) to Product Care for approval by April 30 of the calendar year in which the Collection Events and Collection Events Return to Collection Site will be held utilizing the form provided by Product Care. Once approved by Product Care, which Product Care's approval will not be unreasonably withheld, the updated information on Collection Events and Collection Events Return to Collection Site will be deemed to be incorporated into this Agreement as an amendment.
- 2.5. Either Party must give at least 90 days' notice to the other Party to remove a Program Material collected at any of the Collection Services or to remove any of the Collection Services from Appendix A. The addition of a Program Material to be collected at any Collection Services or the addition of any Collection Services to Appendix A requires written approval by both Parties.
- 2.6. Product Care will provide to RPR, in accordance with obligations under RRCEA Regulations, the information contained in Appendix A, the information provided to Product Care pursuant to section 2.4 or any additional information required by RPR for the purposes of compliance with regulatory requirements.

3.0 Program Services

- 3.1. Program Services:
 - (a) The Municipality is responsible for providing Collection Activities to Product Care for Program Materials received at Collection Services,
 - (b) Subject to the provisions of section 3.2 of this Agreement,
 - (i) The Municipality shall utilize a Service Provider which has been authorized by Product Care for Post-Collection Services of Program Materials received at Collection Services.
 - (ii) The Municipality shall ensure that any Service Provider the Municipality has contracted with to provide Post-Collection Services is registered with RPR for the Program Material.
 - (iii) The Municipality shall ensure that (iii) Program Material received at Collection Services is transported to a Processor.

- 3.2. Product Care reserves the right, with ninety (90) days notice to Municipality, to provide Post-Collection Services for Program Material received at the Collection Services specified in the notice, by a Service Provider selected by, contracted with, and paid by Product Care.
- 3.3. The Municipality may accept Non-Program Materials at Collection Services; however, the Municipality acknowledges and agrees that Non-Program Materials collected or accepted by the Municipality are the sole and exclusive responsibility of the Municipality.

4.0 Price and Payment

- 4.1. The fees payable by Product Care to the Municipality as of the Effective Date pursuant to this Agreement are set forth in the Schedule A to this Agreement.
- 4.2. The Municipality agrees to accept payment by electronic funds transfer and will provide its bank account information to Product Care for this purpose. Payments shall be made in accordance with the terms set forth in the Schedule A to this Agreement.
- 4.3. The Municipality will provide any Supporting Documentation reasonably requested by Product Care to verify the accuracy of the Claims Submissions.
- 4.4. The Municipality will not charge Generators for Program Materials they deposit at, and the Municipality receives at, Collection Services.
- 4.5. The Municipality must submit Claims Submissions to Product Care via the Product Care Portal within ninety (90) days of the date Program Material was transported from the Collection Services.
- 4.6. Product Care will validate Claims Submissions with the Supporting Documentation received from Municipality within thirty (30) days of receipt and Product Care will pay the Municipality pursuant to this Agreement within thirty (30) days of the date on which Product Care determines the Claim Submission to be correct and accurate. In the event that Product Care finds any errors or omissions in the Claims Submissions, Product Care will inform the Municipality and the Municipality will have the ability to correct and/or clarify its Claims Submissions prior to Product Care issuing a payment.

5.0 Term

- 5.1. The term of the Agreement commences on the Effective Date and, unless otherwise extended or terminated earlier in accordance with the provisions of this Agreement, shall end on December 31, 2025 (the "Initial Term").
- 5.2. At the expiry of the Initial Term, this Agreement will automatically renew for successive renewal terms (each a "Renewal Term") of twelve (12) months each unless written notice of termination is provided by either Party to the other Party at least ninety (90) days prior to the expiry of the Initial Term or the then current Renewal Term, as applicable. The Initial Term and if applicable, any Renewal Terms, are referred to as the "Term" of this Agreement.

6.0 Title to Program Materials

- 6.1. To the extent permitted by applicable laws, the Party with physical possession of the Program Materials shall have and retain title to the Program Materials for the duration for which they are in the physical possession of the Program Materials until such time as they are transferred to the physical possession of the other Party or a Service Provider. Any contract a Party may enter into with a Service Provider who is not a party to this Agreement shall include a requirement with

respect to the acknowledgement by the Service Provider that the Service Provider shall have title to any Program Materials while in the physical possession of that Service Provider. Notwithstanding who has the title of the Program Materials and to the extent it is within the reasonable control of the Municipality, the Municipality transfers the exclusive right to Product Care to claim the Collection Services for the Program Material and/or the weight of recovered resources of the Program Materials collected at Collection Services, insofar as the right to claim the Collection Services and/or the weight of recovered resources are required to fulfill Product Care's PRO responsibilities under the EEE Regulation for the Program Materials.

7.0 Product Care Policies, Standards and Guidelines

- 7.1. The Collection Service Guidelines and Standards in effect at the time of entering into this Agreement are included in Schedule "B".
- 7.2. The Municipality will use best efforts to comply with and will require that any of its Service Providers supplying Program Services use best efforts to comply with, the provisions of all such policies, standards and guidelines as they pertain to the provision of the Program Services.
- 7.3. Product Care may develop or propose amendments to, from time to time, policies, standards and guidelines relative to the provision of Program Services. Product Care will endeavour to provide sufficient time to comment on the proposed amendments for clarifying potential impacts to the Municipality.
- 7.4. Product Care will communicate any new or amended policies, standards and guidelines to the Municipality via the email in section 13 and will post copies of such new or amended policies, standards and guidelines on Product Care's website as they are developed.
- 7.5. The Municipality may provide written notice within thirty (30) days of receiving such communication that it does not wish to comply with a new or amended policy, standard or guideline, and in the event that the Municipality provides such written notice either Party may exercise the termination provisions of 22.4(a).

8.0 Promotion and Education

- 8.1. Product Care shall be responsible for promotion and education activities for the Lighting Program at its sole discretion and at its own expense.
- 8.2. Product Care shall not make use of its association with the Municipality or use the Municipality's name, including the use of the Municipality's logo or other identifiable insignia, for advertising, promotional, or technical purposes or otherwise except with the prior written consent of the Municipality or as provided in this Agreement.
- 8.3. Product Care may post Collection Services information and a link to the Municipality's website on the Product Care's website.
- 8.4. The Municipality may post the Collection Services, the Product Care Recycling logo and a link to <http://www.productcare.org/> and other necessary information on its waste management/recycling webpage at no cost to Product Care.
- 8.5. The Municipality will not charge Product Care for any promotion or education activities unless Product Care has agreed to such charges in advance in writing.
- 8.6. The Municipality or its Service Providers must submit to Product Care draft copies of all publications using Product Care's name, trademarks and logos for advance approval in writing,

which Product Care may withhold for any reason.

- 8.7. The Municipality, its employees and Service Providers will not engage in any activity that may cause or perceive to cause harm to Product Care or any brand owned by Product Care, such as Product Care Recycling.

9.0 Indemnity and Insurance

- 9.1. The Municipality shall indemnify, defend and save harmless Product Care, and its employees, directors, governors, officers, agents, subcontractors and affiliates (collectively, the "Product Care Indemnitees") from and against any and all liabilities, damages, losses, liens, charges, claims, demands, payments, suits, causes of action, proceedings, actions, recoveries and judgments, including without limitation all expenses and reasonable legal fees incurred in connection therewith as well as all costs incurred by the Municipality and/or any third parties in carrying out remediation activities (collectively "Claims"), which arise out of, result from or relate to:
 - (a) the Municipality's ownership and/or operation of the Collection Services;
 - (b) any action or omission of the Municipality, its users, invitees, employees, subcontractors or agents, in connection with the Municipality's ownership and/or operation of the Collection Services, and handling of Program Material and Non-Program Materials; or
 - (c) any breach by the Municipality of the terms, conditions, requirements, representations and warranties of this Agreement.
- 9.2. The Municipality hereby releases the Product Care Indemnitees from and against any and all Claims which the Municipality may at any time have against the Product Care Indemnitees in respect of this Agreement and the rights granted hereunder, except to the extent the same has resulted from the negligence or wilful misconduct of the Product Care Indemnitees.
- 9.3. Product Care shall indemnify, defend and save harmless the Municipality, its council members, directors, officers, contractors, employees and agents (collectively, the "Municipality Indemnitees") from and against any and all liabilities, damages, losses, liens, charges, claims, demands, payments, suits, causes of action, proceedings, actions, recoveries and judgments, including without limitation all expenses and reasonable legal fees incurred in connection therewith as well as all costs incurred by the Municipality and/or any third parties in carrying out remediation activities (collectively "Claims"), which arise out of, result from or relate to:
 - (a) any action or omission of the Product Care, its users, invitees, employees, subcontractors or agents, in connection with the Municipality's ownership and/or operation of the Collection Services, and handling of Program Material and Non-Program Materials; or
 - (b) any breach by Product Care of the terms, conditions, requirements, representations and warranties of this Agreement.
- 9.4. Product Care hereby releases the Municipality Indemnitees from and against any and all Claims which Product Care may at any time have against the Municipality Indemnitees in respect of this Agreement and the rights granted hereunder, except to the extent the same has resulted from the negligence or wilful misconduct of the Municipality Indemnitees.
- 9.5. The Parties hereby agree and acknowledge that Product Care has no responsibility whatsoever towards the Municipality for remediation of contaminants at the Collection Services or with

respect to any migrating contaminants from the Collection Services, or to the Collection Services, be it before the Term, during the Term or after this Agreement terminates or expires.

- 9.6. Unless the Municipality self-insures, the Municipality will, during the term of the Agreement, maintain at its expense and/or require any Service Provider engaged by the Municipality to provide services on behalf of the Municipality pursuant to this Agreement to maintain at either the Municipality's or Service Provider's expense adequate insurance for its obligations under this Agreement, including the insurance coverage set out below:
 - (a) comprehensive general liability coverage of a minimum of \$5,000,000 per occurrence, \$5,000,000 general liability; and
 - (b) any other normal insurances sufficient to carry out its obligations under this Agreement, (collectively, the "Insurance").
- 9.7. The Municipality shall include Product Care as an additional insured in the Insurance, unless otherwise confirmed by Product Care in writing.
- 9.8. If Product Care is added as an additional insured, the Municipality shall supply Product Care with a certificate of insurance evidencing Product Care as additional insured on an annual basis.
- 9.9. If the Municipality wholly self-insures, the Municipality will deliver a letter stating such self-insurance to Product Care upon the execution date of this Agreement, and annually upon each automatic renewal of this Agreement.
- 9.10. Product Care shall:
 - (a) include the Municipality as an additional insured on policies of insurance maintained by Product Care for environmental impairment liability and comprehensive general liability, but only in respect to liability arising from the negligence of Product Care at the Collection Services and subject to the obligations of the Municipality set out in Section 9.0; and
 - (b) require the insurers to give to the Municipality not less than 60 days' prior written notice of any cancellation or other termination thereof, or any change which restricts or reduces the coverage provided to the Municipality thereby.
- 9.11. The Municipality shall be responsible for and shall maintain in good standing coverage as required under the Occupational Health and Safety Act and associated regulations.

10.0 Covenants of Product Care

- 10.1. Product Care covenants, represents and warrants to Municipality that:
 - (a) Product Care is a non-profit corporation validly existing under the laws of Canada;
 - (b) Product Care has the corporate power, capacity and authority to enter into and complete this Agreement;
 - (c) in performing any Program Services under this Agreement, Product Care shall comply, and ensure that all Service Providers contracted by Product Care comply, at all times, with all applicable local, provincial and federal laws, regulations, statutes, bylaws, authorizations, rules, policies, protocols, standards, codes of practice and other governmental authority requirements.
 - (d) Product Care shall obtain at its own expense, any permits and licences which may be required for the performance of its obligations hereunder; and
 - (e) the execution and delivery of this Agreement has been validly authorized by all necessary corporate action by Product Care.

11.0 Covenants of Municipality

11.1. The Municipality covenants, represents and warrants to Product Care that:

- (a) the Municipality is an incorporated and/or an otherwise validly constituted entity in good standing and qualified to carry on business in the province where the Collection Services are located, and has the corporate or other power, capacity and authority to carry on its business and to enter into and complete this Agreement;
- (b) the licenses, permits, and any other authorizations required of Municipality or any of the Collection Services are, and shall be, in good standing during the term of this Agreement, including any that are specified in the Schedules;
- (c) the Municipality shall comply at all times, with all local, provincial and federal laws, regulations, statutes, bylaws, authorizations, rules, policies, protocols, standards, codes of practice and other governmental authority requirements applicable to the Collection Services, the operations of the Collection Services and the Municipality's activities, as amended from time to time in performing the Program Services under this Agreement, including Certificates of Approval and/or Environmental Compliance Approvals, the requirements for Collection Services to qualify under the EEE Regulation, the processing and disposal requirements of the collected Program Materials under the EEE Regulation, and the Collection Services Guideline and Standards (collectively the "Legal Requirements"). The Municipality shall ensure that all Service Providers contracted by the Municipality to provide any Program Services comply with the Legal Requirements as required ;
- (d) there are no legal actions, proceedings, investigations, prosecutions, or claims in respect of the Municipality that relate to the presence of Contaminants at or released from the Collection Services or any other environmental matters relating to the Collection Services;
- (e) Collection Services personnel are qualified and trained to perform the obligations under and in accordance with this Agreement;
- (f) Collection Services equipment is in good, working order;
- (g) the Collection Services is/are free of any pollutants, contaminants, deleterious substances, toxic substances or hazardous waste (collectively "Contaminants"), except in amounts that are permissible under the Legal Requirements, subject to any exceptions set forth in the Schedules to this Agreement;
- (h) there are no Contaminants being released onto the Collection Services from adjacent properties or from the Collection Services to adjacent properties, subject to any exceptions set forth in the Schedules to this Agreement;

12.0 Assignment

12.1. The Municipality shall provide Product Care with at least ninety (90) days' notice if any of its rights or obligations under this Agreement are subcontracted or assigned to any other party.

13.0 Notices

Any notice, request, demand or other instrument or communication by either Product Care or the Municipality pursuant to this agreement, will be in writing and sufficiently given if delivered personally, by e-mail, or if sent by registered mail to the following respective addresses hereinafter set out, namely:

Notices to Product Care will be delivered to:

President
Product Care Association of Canada
420-2238 Yukon Street,
Vancouver, BC, V5Y 3P2
Email: contact@productcare.org

Notices to the Municipality will be delivered to:

Environmental Infrastructure Manager
CORPORATION OF THE NATION MUNICIPALITY
958 Route 500 West, Casselman, ON, Canada, K0A 1M0,
drdesforges@nationmun.ca

Any such notice if delivered personally or by e-mail means will be conclusively deemed to have been given on the day of personal delivery or the transmission of e-mail (and if after 5 p.m. E.T. the following Business Day), or if mailed as aforesaid, will be conclusively deemed to have been received on the fifth (5th) business day following the day on which such notice is mailed as aforesaid (except during a postal strike in which case such notice shall be delivered via courier). Either Party may, at any time, give written notice to the other of any change of address (postal and/or email) of the Party giving such notice and from and after the giving of such notice the address therein specified shall (in the absence of knowledge to the contrary) be deemed to be the address of such Party for the giving of notices thereafter.

14.0 No Partnership or Joint Venture

- 14.1. This Agreement does not create and will not in any circumstances create or be deemed to create a partnership or joint venture between the Parties. For all purposes Municipality is an independent contractor.

15.0 Severability

- 15.1. If any provision of this Agreement is determined by a court of competent jurisdiction to be invalid, illegal or unenforceable in any respect, such determination will not impair or affect the validity, legality or enforceability of the remaining provisions hereof, and each provision is hereby declared to be separate, severable and distinct. To the extent that any such provision is found to be invalid, illegal or unenforceable, the Parties will act in good faith to substitute for such provision, to the extent possible, a new provision with content and purpose as close as possible to the provision so determined to be invalid, illegal or unenforceable.

16.0 Amendment and Waivers

- 16.1. No amendment or waiver of any provision of this Agreement will be binding on any party unless consented to in writing by such party. No waiver of any provision of this Agreement will constitute a waiver of any other provision, and no waiver will constitute a continuing waiver unless otherwise provided.

17.0 Further Acts

- 17.1. Each party will execute all such documents and do all such other acts and things as may be

necessary or desirable from time to time in order effectively to carry out the provisions of this Agreement and will not to take any action, or omit to take any action, that would constitute a breach of this Agreement.

18.0 No Third Party Beneficiaries

18.1. No person or entity which is not a party hereto will have any rights or obligations pursuant to this Agreement or be permitted to place any reliance on anything in this Agreement or on the continuation of this Agreement.

19.0 Counterparts and Facsimile

19.1. This Agreement may be executed in counterparts, and may be transmitted by facsimile or secure electronic document (PDF) each of which will constitute an original and all of which taken together will constitute one and the same instrument.

20.0 Force Majeure

20.1. In the event that either party hereto is delayed or hindered in the performance of any act required herein by reason of Acts of God, riots, insurrection, pandemics, strikes, war or other reasons of a like nature not the fault of such party (an "Event of Force Majeure"), then the performance of such act will be excused for the period of the delay and the period for performance of any such act will be extended for a period equivalent to the period of such delay. The party whose performance of this Agreement is or may reasonably be expected to be affected by an Event of Force Majeure will promptly notify the other party of the existence of such circumstances and will use its best efforts to resume and complete performance. Whenever a party is reasonably certain that such an Event of Force Majeure is likely to occur, it will notify and consult with the other party as soon as practicable. All time periods for the performance of obligations hereunder will be extended by a period corresponding to the time period of any delay caused by the occurrence of an Event of Force Majeure.

21.0 Dispute Resolution

21.1. The parties to this Agreement agree to the following steps to address any issues arising in regard to the interpretation or application of the Agreement:

- (a) discussion between manager of Product Care and the Municipality;
- (b) If necessary, escalation of discussion to Product Care senior staff; and
- (c) If necessary, undertaking legal proceedings including the option of mediation or binding arbitration with the consent of the parties.

22.0 Termination

22.1. If, in the reasonable opinion of either party, there has been a breach of this Agreement by the other party (the "defaulting party"), the Municipality or Product Care (the "party giving notice") may give the defaulting party written notice to remedy the breach or default within sixty (60) days, failing which the Agreement may be terminated. In the event that the remedy of such breach reasonably requires more than sixty (60) days, the defaulting party will so advise the party giving notice forthwith and provide a revised timetable for remedying the breach. The party giving notice will notify the defaulting party in writing as to whether the revised timeline is acceptable and, if it is, the revised timeline to remedy such breach will apply.

- 22.2. Subject to section 23, on the date of termination neither party shall have any obligations, financial or otherwise, hereunder save and except for matters and payment obligations arising prior to the date of termination.
- 22.3. Either Party may terminate this Agreement for any reason whatsoever save and except for matters arising from sections 22.1 & 22.4, without cause, cost or penalty, save and except for matters arising prior to termination, upon providing the other Party with ninety (90) days prior written notice of its intention to terminate this Agreement.
- 22.4. Either Party may terminate this agreement immediately upon written notice to the other Party, except as expressly stated, if:
- (a) the Municipality provides written notice that it will not comply with any new or amended policies, standards and guidelines developed by Product Care as per section 7.5; or
 - (b) a receiver or trustee is appointed for any part of the assets of Product Care.

23.0 Survival

- 23.1. Sections 9.1, 9.2, 9.3, 9.4, 9.5, 22.2 and 28 of this Agreement will survive termination or expiry and continue in full force and effect.

24.0 Entire Agreement

- 24.1. This Agreement constitutes the entire agreement between the parties with respect to all of the matters herein and supersedes and replaces all previous agreements, whether oral or written, concerning the same or similar subject matter.

25.0 Headings for Convenience Only

- 25.1. The division of this Agreement into articles and sections is for convenience of reference only and will not affect the interpretation or construction of this Agreement.

26.0 Governing Law

- 26.1. This Agreement will be governed by and construed in accordance with the laws of the Province of Ontario and the federal laws of Canada applicable therein and each of the parties hereto agrees irrevocably to conform to the non-exclusive jurisdiction of the Courts of such Province.

27.0 Legislation References

- 27.1. Any reference in this Agreement to any law, by-law, rule, regulation, order or act of any government, governmental body or other regulatory body will be construed as a reference thereto as amended or re-enacted from time to time or as a reference to any successor thereto.

28.0 Confidentiality

- 28.1. Subject to any legal requirements, including those included in the *Municipal Act, 2001* and the *Municipal Freedom of Information and Protection of Privacy Act* ("MFIPPA"), the Municipality will at all times treat Schedule "A" and the financial terms contained therein as private and confidential information.

To the extent permitted under MFIPPA, the Municipality will inform Product Care of any request made of Municipality under MFIPPA for any records related to this Agreement that may reveal

a trade secret or scientific, technical, commercial, financial or labour relations information supplied in confidence by Product Care to Municipality so that Product Care will have an opportunity to make representations to Municipality with respect to the proposed disclosure.

29.0 Rights and Remedies

- 29.1. The rights, remedies and privileges in this Agreement given to the Parties:
- (a) are cumulative and any one or more may be exercised;
 - (b) are without prejudice to and are in addition to and apply notwithstanding any other provisions in this Agreement; and
 - (c) are not dependent or conditional upon, or in any way lessened, restricted or affected by any other provisions of this Agreement.

30.0 Independent Legal Advice

- 30.1. Each Party acknowledges that it has read and understands the terms and conditions of this Agreement and acknowledges and agrees that it has had the opportunity to seek, and was not prevented or discouraged by any other Party from seeking, any independent legal advice which it considered necessary before the execution and delivery of this Agreement and that, if it did not avail itself of that opportunity before signing this Agreement, it did so voluntarily without any undue pressure, and agrees that its failure to obtain independent legal advice will not be used by it as a defence to the enforcement of its obligations under this Agreement.

31.0 Enurement

- 31.1. This Agreement shall bind and benefit each of the Parties, including their respective successors and permitted assigns.

32.0 Appendices and Schedules

- 32.1. Appendix "A" and Schedules "A" and "B" are attached hereto and incorporated in and form part of this Agreement.

33.0 Time

- 33.1. Time is of the essence to this Agreement.

34.0 Language

34.1. The parties have agreed to draft this Agreement in English. Les parties ont consenti à rédiger ce contrat en langue anglaise.

IN WITNESS WHEREOF the parties hereto have executed this Agreement as of the date first set out above.

PRODUCT CARE ASSOCIATION OF CANADA

by: _____

Brian Bastien, President

CORPORATION OF THE NATION MUNICIPALITY

by: _____

Name: _____

Title: _____

Appendix A Collection Services

The following tables provide information for the Collection Services according to the type of Collection Service:

Table 1: Collection Sites

Collection Site Name	Collection Site address including postal code	Community (Local Municipality or Territorial District according to RPRA's list)	Operating hours	Site Contact Name	Tel	Email	Lighting Material
Depot - Limoges Landfill Site	2090 Calypso Street, Limoges, ON, Canada, K0A 2M0	The Nation	Every Saturday from 8 a.m. to 12 p.m. (noon) From the first Saturday of May to the last Saturday of October	Daniel Desforges	(613)443-1425 X304	drdesforges@nationmun.ca	X
Depot-South Plantagenet Landfill Site	4701 Concession 15, RR#1, Fournier, Ontario, Canada, K0B1G0	The Nation	From first Saturday of May to the last Saturday of October 1 p.m. to 4 p.m.	Daniel Desforges	(613)443-1425 X304	drdesforges@nationmun.ca	X

Table 2: Collection Events and/or Collection Events Return to Collection Site*

Collection Event or Collection Event Return to Collection Site	# of Collection Events	Community (Local Municipality or Territorial District according to RPRA's list)	Lighting Material
N/A	N/A	N/A	N/A

* Municipality shall submit event details to Product Care in accordance with section 2.4 of this Agreement.

Initials	Date

Table 3: Toxic Taxi

Community (Local Municipality or Territorial District according to RPRA's list)	Lighting Material
N/A	N/A

Initials	Date

SCHEDULE "A"

Province	Ontario
Stewardship Program Name	Lighting

1. Lighting Material(s) Information (s. 1.2(o) of Agreement)

1.1. This Agreement applies to the following Lighting Material included therein, as further described below:

Lighting	Light bulbs, tubes or lamps including but not limited to incandescent, fluorescent, halogen, light emitting diode (LED) and high intensity discharge (HID) lamps
----------	--

Additional details of Program and Non-Program Materials are provided in the Collection Service Guidelines and Standards.

2. Price and Payment (s. 4.1 and s. 4.2 of Agreement)

2.1. Pursuant to section 4.1 of the Agreement, the fees payable to the Municipality by Product Care, during the Term of this Agreement, are as set out below, for Collection Activities and Post-collection Services provided in accordance with the Agreement and Collection Service Guidelines Standards.

2.1.1. Product Care will pay the Municipality an amount per unit for the Collection Activities for Lighting Material received at Collection Sites, including the Lighting Material collected by Toxic Taxi or Collection Event Return to Collection Site, as set out in Table 1. The actual unit count of the Lighting Material as determined by the Processor will be used.

Collection Activities Provided for:	Per Unit	Payment
LED, Halogen, and Incandescent	Unit	\$0.03
CFL	Unit	\$0.05
Fluorescent tubes <= 2ft	Unit	\$0.06
Fluorescent tubes > 2ft <= 4ft	Unit	\$0.12
Fluorescent tubes > 4ft	Unit	\$0.24
HID and Other	Unit	\$0.10

Initials	Date

2.1.2. Product Care will pay the Municipality an amount per tonne for the Collection Activities and Post-Collection Services for Collection Events for Lighting Material as set out in Table 2. The actual weight of the Lighting Material as determined by the Service Provider providing the Post-Collection Services will be used.

Table 2: Rates for Collection Events listed in Appendix A for Lighting Material		
Collection Activities and Post-collection Services Provided for:	Per Unit	Payment
Lighting	Tonne	N/A

2.1.3. Product Care will pay the Municipality an amount per tonne for the Collection Activities and transportation for Collection Event Return to Collection Site as set out in Table 3 in addition to the amounts payable pursuant to s. 2.1.1 of this Schedule and set out in Table 1. The actual weight of the Lighting Material as determined by the Service Provider providing the Post-Collection Services will be used.

Table 3: Rate for Collection Events Return to Collection Site listed in Appendix A collecting Lighting Material		
Collection Activities and transportation Provided for:	Per Unit	Payment
Lighting	Tonne	N/A

2.1.4. No additional fees are payable for the Lighting Materials delivered to a Collection Site by Toxic Taxi except for the fees set forth in s.2.1.1 of this Schedule.

2.2. Pursuant to section 4.2 of the Agreement

2.2.1. payments as set forth in s. 2.1.1 of this Schedule will be paid within thirty (30) days after the approval, by Product Care, of the Claim Submission in the Product Care Portal submitted by the Processor for Post-Collection Services of the Lighting Material transported from the Collection Site.

2.2.2. in order to receive payments as set forth in s. 2.1.2 and s. 2.1.3 of this Schedule, the Municipality must upload a Claims Submission via the Product Care Portal including the Supporting Documentation. Payment will be paid within thirty (30) days after the approval, by Product Care, of the Claim Submission submitted by the Municipality in the Product Care Portal.

Initials	Date

SCHEDULE “B” – Collection Services Guidelines and Standards

Product Care Ontario Lighting Collection Services Guidelines and Standards

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Guideline Overview

Disclaimer

This Guideline is intended to provide practical guidance and best management practices for collection site operators regarding staff handling and storing of program products collected under the Product Care Ontario Lighting Program. This Guideline should be used by collection site operators to instruct staff in using required practices of the program.

The practices described in this Guideline are not intended to replace any standards, acts or regulations required under Local, Provincial or Federal law; nor is the guideline intended to relieve the collection site operator or staff of requirements under the law.

Product Care accepts no responsibility and assumes no liability resulting from the incorrect use of information contained in this guideline or from the use of this information in any circumstances other than those described.

This Guideline is intended for use by collection sites participating in the Product Care Ontario Lighting Program. The Guideline provides information and instruction for the collection of end-of-life **whole lamps** originating from residential, institutional, commercial, and industrial sectors in Ontario.

This Guideline allows the site to inform and train their employees regarding best practices for safe collecting, handling and storing lamps. It contains instructions for:

- Setting up a collection site
- Receiving, sorting, packaging, and shipping lamps
- Health & Safety related to the management of lamps
- Record-keeping

For additional information, please contact:



Product Care Recycling
180 Attwell Dr., Suite 380, Toronto, ON M9W 6A9
Tel: +1 (877) 592-2972 ext. 370 (toll-free)
Email: ontario@productcare.org

Ontario Lighting Program Overview

Beginning January 1, 2023, under Ontario Regulation 522/20: Electrical and Electronic Equipment (EEE Regulation), there are new requirements for producers who supply obligated lighting products into Ontario, to collect and recycle lighting products at their end-of-life. Product Care is a registered Producer Responsibility Organization (PRO) in Ontario setting up a comprehensive lighting recycling Program to help producers comply with their obligations under the EEE Regulation. The Ontario Lighting Program establishes a province-wide collection system for all types of lighting obligated under the EEE Regulation including: fluorescent tubes, CFLs, LEDs, HIDs, UV, halogens and incandescent bulbs or tubes.

How the Program Works

Ontario residents or businesses can bring their end-of-life light bulbs or tubes to a collection site or collection event, for recycling. Under the Lighting Program, **no compensation can be provided and no fees can be charged to residents or businesses who deposit/drop off their end-of-life lighting products** at a collection site.

The collected lighting from the collection sites or collection events will be transported via a Product Care approved transporter to a Product Care approved recycler, for recycling.

Safety

Fluorescent light bulbs/tubes and high intensity discharge bulbs (HID), such as high-pressure sodium lamps and metal halide lamps, are commonly used in households, businesses and commercial/industrial applications and **are considered safe under normal conditions of use**. However, these lamps do contain a very small amount of mercury, which is a highly toxic substance. The risk to health and the environment only occurs if the light bulb is broken so care must be taken in handling the bulbs to ensure they do not break.

Section 1: Program Products

The Ontario Lighting Program covers all replacement lamp technologies designed to be removed by the user, which can be categorized as either “bulbs” or “tubes”. Lamps collected under the Lighting Program must be end-of-life used lamps and can only be collected from Ontario residents or businesses. Pre-consumer light “bulbs” or “tubes” or lighting generated from non-Ontario sources are not included in the Program. Lamps are often referred to as “lights”, “bulbs” or “tubes” by the public. The program includes the following types of lamps:

1.1 Accepted Program Lighting

Fluorescent Tubes:

- Fluorescent tubes – linear/straight
- Fluorescent tubes – curved/circular

Bulb/Tube Types:

- Compact Fluorescent Lights (CFLs)
- Halogen and Incandescent bulbs
- Light Emitting Diodes (LEDs)
- Ultra High Performance (UHP) lamps
- High Intensity Discharge (HID) lamps
- UV and Germicidal lamps

For further details to assist in identifying accepted lamps, including descriptions and pictures, please refer to **Appendix B: Accepted Program Products.**

1.2 Non-Program Lighting

The Program does not include the following:

- Lighting integrated into a fixture or product
- Fixtures
- Streetlights/signal lighting
- Ballasts/transformers
- String lights (light bulbs integrated into string lights)
- Intentionally crushed lighting

1.3 Broken Lights and Mercury

Collection Sites are expected to receive intact (whole) lamps, but the Program will accept small quantities of light bulbs that have been broken accidentally.

A resident or business may bring their broken lamps, and the material used for cleaning up the debris (such as paper towel, cloth, tape, cardboard or paper). Ensure that the lamps are sealed in a plastic Ziploc-style bag or glass container, then place it in a collection container provided by the Program.

Currently, there are businesses that use equipment such as a drum-top crusher or bulb crusher to intentionally crush lamps for consolidation purposes. **Collection Sites CANNOT accept these intentionally pre-crushed lamps as they have other regulatory implications.** Any inquires on pre-crushed lamps collection services should be redirected to Product Care.

The Program does NOT accept liquid mercury! Under no circumstance can a Collection Site accept liquid mercury from a resident or business.

1.4 Collection of Non-Program Products

The Program is not responsible for any other materials or products that the collection site may receive or collect (e.g. fixtures, batteries, smoke alarms, etc.). All non-program material must be managed separate from the Program.

If a resident or business brings in a product that is not accepted by the Program, you must refuse the product and return it to the resident or business or collect the material in a separate container from the Program containers. All non-program material collected is the responsibility of the collection site.

Please make the resident or business aware of the lighting products accepted by the Program. Do not hesitate to redirect them to:



Product Care Recycling website: productcare.org or
Customer service: ontario@productcare.org

If the collection site provides a collection service for products other than those accepted by the Lighting Program (e.g. non-lighting products, lighting from unaccepted sources etc.), the non-program material must be placed in different containers than the ones of the Program and they must be stored, recorded and recycled/disposed separately from the Program lighting. The Ontario Lighting Program is not responsible for and does not provide funding for non-program material. Such collection services are the sole and exclusive responsibility of the collection site.

Section 2: Collection Services Set-Up

The Ontario EEE Regulation defines certain minimum requirements for collection sites and collection events which are outlined below. Collection sites must also meet the requirements set forth in the **Appendix A: Collection Site Standard**.

2.1 Quantity of Accepted Products per Visit at Collection Sites

The EEE Regulation requires that a collection site must be able to accept at a minimum, up to 5 kilograms of accepted Program lighting per day per person. Depending on available storage capacity, collection sites can accept a larger volume; otherwise, please refer the resident or business to Product Care. Please note that if the collection site is not a retail location and accepts more than the minimum amount of lighting from a person on a single day, the collection site must record the person's name, contact information and the weight of the Program lighting accepted.

2.2 Duration of Collection Events

The EEE Regulation requires that a collection event must operate for a minimum of 4 consecutive hours.

2.3 Receiving Program Products

Providing assistance or guidance to residents and businesses dropping off lighting is required in order to minimize breakage or drop-off of non-program material.

The Program is **NOT** a self drop-off system; residents or businesses must be supervised when returning Program lighting.

Unsupervised collection containers located outside staffed areas (e.g. parking lots) is **NOT** permitted.

The location for collection at the collection site should be or have:

- Easy for customers to identify as the collection location
- Convenient, and provide easy access for both residents or businesses dropping off and employees
- Well planned and allow for efficient and safe removal of lamps boxes
- Secure from theft and tampering
- Protected from weather
- On impervious surfaces and well-ventilated



Lights **MUST** be kept dry; the Program will not compensate for wet lamps

2.4 Storage Location

Once the collection boxes are full, they can be removed from the collection area to a storage location to stage for shipping.

The storage area for collected materials should be:

- Away from high-traffic areas
- Inaccessible to the public (i.e. employees only)
- Monitored and safely maintained
- Large enough to hold provided plastic bins and/or cardboard boxes
- Protected from the elements, away from drains and on an impervious surface
- Secured during non-operating hours

It is important that the program products are packed properly to:

- Reduce breakage
- Maximise use of storage space
- Simplify handling and prevent injuries as well as exposure to staff and the environment
- Consolidate into as few containers as possible to reduce transportation costs

2.5 Public Access

The collection sites must be open for the public to drop-off accepted Program lighting during regular business hours throughout the year.

If customers abandon accepted Program lighting products on the property while the collection site is closed, take them inside and place them in the appropriate containers. If non-program material or products is abandoned, they should be disposed in accordance with any municipal, provincial or federal requirements. Non-program material or products should not be knowingly placed into the collection containers provided by the Program.

The collection events must be open for the public to drop-off accepted Program lighting during the duration of the event.

2.5 Security

When the collection site is closed, access by people or animals must be prevented to make sure that stored lamps are protected from improper handling, theft, or damage. Make sure that all materials are secured inside your facility and protected from weather at all times.

2.6 Signage and Brochures

In order to inform residents or businesses of your collection site's participation in the Program as a drop-off location, Product Care has promotional material that can be made available upon request.

Section 3: Handling, Packing & Arranging Transport

3.1 Program Materials Provided

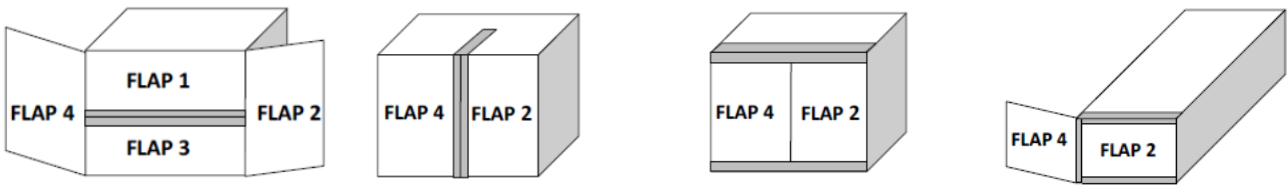
Based on your needs, Product Care or its authorized partners can provide:

- Collection container(s) (e.g. Gaylord box, cardboard "bulb" box, drum, cardboard "tube" box)
- Liners (where applicable)
- Pallet(s)
- Spill kit
- Promotional materials (e.g. signage, brochure)

3.2 Assembling Empty Boxes

Boxes will require assembly before use. Regardless of the size of the boxes provided by the Program, make sure they are securely closed by placing tape on each seam between 2 flaps and then on each edge, as shown in the drawings below: (The boxes supplied by the Program may differ from the examples below).

If plastic liners are provided with the boxes, they must be placed in each box before filling. Please ensure the liner is flush with the inner cardboard of the box and brought over the top flaps. The liner provides additional protection in case of lamp breakage and thus prevents any mercury from spilling into the environment.



3.3 Handling and Sorting Lamps into Containers

Residents or businesses can bring their lamps to you in full, sealed boxes so that once on site, your employee will only have to place the full box with the others on a pallet. Lamps can be brought to you in reused original packaging as long as the box is in good condition. There is no need to unpack these boxes and re-pack the lighting into the collection containers provided.

For lamps which are not returned in boxes, your employees must separate bulbs from straight tubes in the containers provided to minimize breakage and safely pack for transport. The following containers are typically provided to ensure safe packing:

- Container for bulbs: CFL, incandescent, halogen, LEDs, U and O shaped tubes etc. can be mixed in one container.
- Container for fluorescent tubes measuring 4' long or less
- Container for fluorescent tubes measuring more than 4' long and up to 8'

The following methods will ensure safe handling of all lamp types and minimize risk:

- The containers and packages must remain structurally sound and lack evidence of leakage, spillage or damage.
- Containers should be stored in such a way that they won't easily tip over or get damaged and should be protected from the elements.
- Stack a **maximum of 2 (two)** bulb boxes on top of each other to prevent lamp breakage.
- Do **NOT** stack material on top of the collection containers.
- Correctly sort and place the lamps in the appropriate containers to prevent shifting and breakage during transport.
- The lamps should be handled by their bases, not the glass portion and should be set down gently in the boxes or collection containers.
- Do not force fluorescent tubes in the collection container. If a tube does not slide into place within the container, the container is full.
- Keep the bulbs and shaped tubes separate from the linear tubes.
- Do not tape bulbs or tubes together or use rubber bands

- Do not leave the lamps in a position or in an area where they can be easily broken
- Ensure boxes are filled to capacity (to prevent breakage during transport) but do not overfill boxes
- Once the containers are full, seal boxes with packing tape in preparation for ship-out. Ensure all seams are taped. (section 3.2).
- Any lamp that is broken must be cleaned up immediately using the spill procedure under the Section 4: Clean-Up Procedure for Broken Lamps.

Section 4: Clean-Up Procedure for Broken Lamps

4.1 Risks

Intact (unbroken) fluorescent lamps (CFLs and fluorescent tubes) and HID lamps pose no health risk. Mercury in fluorescent lamps is in vapour form and also with the phosphor powder which coats the inside of the light bulb. Broken lamps release the mercury, which can enter the body by absorption through the skin or by inhalation of the vapour.

HID lamps contain more mercury than fluorescent lamps (30 mg on average). The mercury is sealed in a sealed glass or quartz capsule (referred to as an “ampoule” or “arc tube”) within the lamp. If the capsule remains intact the mercury is contained. However, if the ampoule is broken mercury will be released to the ground.

In both cases a careful and prompt cleanup of the spill by the designated worker will minimize exposure to the staff, residents or businesses utilizing the collection site and to the environment. **A mercury spill must be treated as a serious safety concern.** Staff should be trained in the management of broken lamps and the use of a spill kit.

4.2 Clean-Up Directions

If a mercury-containing lamp is broken, please follow the instructions below:

- Leave the room.
- Avoid stepping on broken glass.
- Turn down the thermostat; mercury forms fumes when heated.
- Ventilate the room for **at least 15 minutes prior to starting clean-up** by opening windows and doors to the outdoors. This will ensure that the mercury vapour levels are reduced before you start cleaning.
- Refuse entry of any other person in the room before clean-up is completed.

These precautions should limit the amount of mercury vapour present in the room before you begin cleaning.

Clean-up instructions for hard surfaces and/or carpets and mats

- Do NOT use a vacuum cleaner or broom to clean up the initial breakage, as this may spread the mercury vapour and dust throughout the area. In addition, mercury contamination may subsequently occur through vacuuming or sweeping.
- Wear disposable gloves to avoid direct contact with the mercury and to reduce the risk of cuts.
- Wear the supplied disposable mask.
- Scoop or pick up the broken pieces and debris with the two pieces of cardboard provided in the spill kit and place the glass and debris in the sealable plastic bag.
- Make sure to work from the outside of the spill to the centre.
- If an **HID lamp** has broken with a visibly broken ampule, see steps below.
- Use packing tape to pick up any remaining glass particles or powder.
 - Prepare several pieces of tape ahead of time to avoid contaminating the tape and to make cleaning easier.
- Take a piece of tape and place it with the sticky side facing out.
- Gently tap the contaminated area and repeat with a clean piece of tape until the contaminated area is covered. Place the used tape pieces into the sealable plastic bag.
- Wipe the contaminated area with a damp paper towel, damp cloth, or damp wipe, to remove any remaining particles.
- Place the broken glass and all clean-up materials in the plastic bag and seal it to further minimize the release of mercury vapour.

- **If an HID lamp has broken with a visibly broken ampule:**
- Use the cardboard to gather the beads of mercury. (Note: A flashlight held at a low angle in a darkened room can be used to find beads of mercury which can travel quite far on a hardened surface.)
- Use eyedropper to collect mercury and then squeeze carefully into a damp paper towel. Repeat this step as often as necessary to cover the affected area thoroughly. Place the paper towel into the sealable plastic bag
- Use packing tape to pick up any remaining glass particles, powder or smaller mercury beads.
 - Prepare several pieces of tape ahead of time to avoid contaminating the tape and to make cleaning easier.
- Take a piece of tape and place it with the sticky side facing out.
- Gently tap the contaminated area and repeat with a clean piece of tape until the contaminated area is covered. Place the used tape pieces into the sealable plastic bag.
- Wipe the contaminated area with a damp paper towel, damp cloth, or damp wipe, to remove any remaining particles. Residual mercury can be removed by wiping with vinegar followed by peroxide.
- Place the broken glass and all clean-up materials in the plastic bag and seal it to further minimize the release of mercury vapour.

- Once the clean-up effort is completed, place the sealed bags in a sturdy container (plastic container, glass jar etc.)

- Label the container with the broken lamp(s) appropriately and then place the container in a bulb box.
- Wash hands thoroughly after storing and disposing of waste.

SOURCES :

Health Canada <https://www.canada.ca/en/health-canada/services/health-risks-safety/radiation/everyday-things-emit-radiation/compact-flourescent-lamps.html>

Environment Canada <https://www.canada.ca/en/environment-climate-change/services/pollutants/mercury-environment/products-that-contain/fluorescent-lamps.html>

US EPA [Mercury | US EPA](#)

4.3 Spill Kit

The Program can supply collection sites with a Spill Kit containing the following:

- Sealable plastic bags
- Packing tape
- Cardboard
- Eye dropper
- Disposable gloves
- Disposable masks

Section 5: Training

Collection site and collection event operators are responsible for training their employees so they can safely and effectively perform the responsibilities outlined in this Guideline.

All collection site workers must understand the information provided in this Guideline and provide a clear understanding of:

- The handling and management of lamps including but not limited to:
 - Potential hazards and risks associated with handling of lamps
 - Proper and safe handling of lamps
 - Ways to reduce risk
 - Safety and emergency procedures
- Spill/breakage cleanup procedures and management
- Any operations training and policies/procedures set by the Program
- The identification of which products are accepted and not accepted by the Program
- The completion of proper shipping documentation and record keeping

Newly hired employees must also be instructed on the information in this Guideline before they are permitted to handle lamps.

Collection site and collection event operators should schedule **regular** training sessions with staff members who have emergency response responsibilities. This will help staff to regularly practice the correct response actions and be informed up to date on recommended response measures.

Section 6: Record Keeping and Reporting

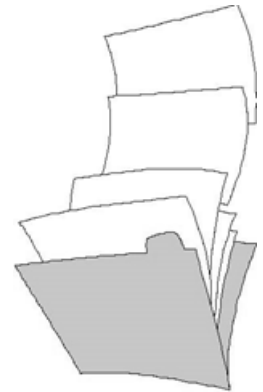
6.1 Training Records

Ensure that documentation is kept showing that staff have been trained on the information contained in this Guideline.

6.2 Reporting Incidents or Fines

The collection site will provide notice of the following to the Program:

- Any incidents that required the assistance of first responders within 24 hours of the occurrence; and
- Any regulatory orders or fines within 48 hours of receiving such orders or fines.



Product Care Recycling
180 Attwell Dr., Suite 380, Toronto, ON M9W 6A9
Tel : +1 (877) 592-2972 ext. 370 (toll-free)
Email : ontario@productcare.org

6.3 Incident Reporting

To report an incident involving **5 or more broken lamps**, please use the Incident Report Form (Appendix C) and provide the completed form to Product Care.

Section 7: Health & Safety



The Health and Safety section of this Guideline is a **supplement** to your facility's existing Occupational Health and Safety Manual and is not intended to replace any standards, acts or regulations required under Provincial or Federal legislation nor are this Guideline intended to relieve the collection site operator or workers of any obligations under this or other legislation.

This section only includes health and safety issues as they pertain to the Product Care Program and **NOT** the other services offered or activities conducted at your facility.

7.1 Lifting Hazards

Moving boxes of lamps requires bending and lifting which can cause injury if done incorrectly. Simple precautions should be used as a means of prevention.



- When lifting, bring objects near to the body; do not try to lift at arm's length.
- Bend your knees and keep your back straight.
- Only lift what you can manage safely; ask for assistance if it is needed.

7.2 Mercury Hazards

While mercury is a highly toxic substance, only a very small amount is used in fluorescent lamps and HID lamps. **There is no risk to your health when the lamps are unbroken** but care needs to be taken if the lamps are broken. The best defense is to handle the lamps with care to avoid breakage. Should a lamp break, follow the procedure in Section 4: Clean-Up Procedure for Broken Lamps.

7.3 Broken Glass Hazards

The main risk with handling lamps is of getting cut with broken glass. As with the mercury hazard, preventing breakage is the most important way to avoid this. Should a lamp get broken, follow the procedure in Section 4: Clean-Up Procedure for Broken Lamps.

7.4 Safety Equipment

No safety equipment is required for the regular handling of intact (unbroken) light bulbs. The personal protective equipment (PPE) required to handle broken lamps is noted in Section 4: Clean-Up Procedure for Broken Lamps.

Appendix A – Collection Services Standard

The Product Care Collection Services Standard defines the minimum requirements for business and organizations to become approved and operate as a collection site or collection event under the Product Care Ontario Lighting Program. This standard intends to ensure that lamps are collected and handled in a manner that will adequately safeguard the environment and worker health and safety. It will also ensure that data is collected in order to track the materials. Product Care reserves the right to review and revise these standards on an on-going basis.

Background

Fluorescent lamps (CFLs and fluorescent tubes) and HID lamps are commonly used in households and businesses and are considered safe under normal conditions of use. However, fluorescent lamps and HID lamps do contain a very small amount of mercury, which is a highly toxic substance. The risk to health and the environment only occurs if the lamp is broken. For this reason lamps should be handled with care and precautions taken to avoid breakage¹.

Disclaimer

The Collection Services Standard is not intended to reduce or absolve collection sites or collection events from the responsibility of compliance with any federal, provincial and/or municipal legislation and regulations applicable to the management of fluorescent lamps, or the business operation of the collection site. Nor is it intended to constitute or to provide legal advice. It is the responsibility of the Collection Site to be aware of and abide by all such legislation and regulations.

General Requirements

All collection sites and collection events shall:

1. Possess a valid business license and/or is an incorporated and/or an otherwise validly existing business or municipality under the laws of Ontario in good standing and qualified to carry on business in Ontario;
2. Comply with all applicable federal, provincial and/or municipal legislation and regulations including but not limited to:
 - Ministry of the Environment and Climate Change, Environmental Compliance Approval (ECA);
 - Ontario Hazardous Waste Information Network registration requirements;
 - Ontario *Environmental Protection Act*, 1990 (including R.R.O. 1990, O. Reg. 347, General – Waste Management);
 - *Transportation of Dangerous Goods Act* (TDGA);
 - Export and Import of Hazardous Waste and Hazardous Recyclable Material Regulations, 2005 (EIHWHRMR) under the Canadian Environmental Protection Act;

¹ Health Canada <https://www.canada.ca/en/health-canada/services/health-risks-safety/radiation/everyday-things-emit-radiation/compact-flourescent-lamps.html>

- Occupational Health and Safety Act, R.S.O. 1990, c. O.1
 - Municipal zoning bylaws or other bylaws, such as fire codes, parking and hours of operation.
3. Possess Comprehensive or Commercial General Liability Insurance including coverage for bodily injury, property damage, complete operations and contractual liability combined single limits of not less than \$5 million per occurrence, \$5 million general liability.
 4. Possess workers' compensation coverage through either a provincial/state program or a private insurance policy.
 5. Ensure that internal procedures comply with the Guideline and that staff follow these procedures.

Collection Services Requirements

All collection sites and collection events shall:

1. In the case of collection sites, provide normal business hours of operation for the collection of lamps and in the case of collection events, meet the minimum duration required under the EEE regulation.
2. Provide personal service or guidance for residents or businesses dropping off. Drop-off in supervised areas with mechanisms or systems in place to minimize breakage and drop-off of non-program material may be possible if the collection site assumes responsibility and liability for onsite activities. Unsupervised, self-service drop off is not permitted
3. Ensure the storage area has sufficient space for safe storage, is protected from weather, and the floor is constructed of impervious material such as concrete
4. Ensure that unauthorized access to the premises and storage area is prohibited or restricted through security measures
5. Ensure that loading equipment is available for loading and unloading (at minimum pallet jack).
6. Ensure the storage area is not near sensitive areas such as drains
7. Have appropriate signage to inform the public that it is a collection site and have Program information available for the public
8. Only accept Program products as defined in the Guideline
9. Not use onsite size reduction or processing equipment for lamps
10. Provide notice to Product Care of any incidents that required the assistance of first responders within 24 hours of the occurrence. Provide notice of any regulatory orders or fines within 48 hours of receiving such orders or fines.
11. Not charge residents or businesses dropping off lighting for the program service – this is a FREE service.
12. Keep Program materials segregated from any non-program products lamps that may be returned to the Collection Site as part of a separate service the site may offer. If the site chooses to offer a service for non-program products, the site assumes all liability associated with those materials.

Occupational Health & Safety

All collection sites and collection events shall:

1. Comply with all applicable health and safety regulations, including but not limited to the Provincial Occupational Health and Safety Act.
2. Possess written procedures to systematically manage environmental, health and safety matters such as but not limited to accidents, fires and spills
3. Implement and maintain proper lamp handling and safe housekeeping procedures to ensure minimal risk of breakage
4. Provide adequate training for all employees to ensure safe and proper handling of lamps
5. Document health and safety training
6. Provide and enforce correct use of required personal protection equipment
7. Implement spill/breakage cleanup procedure when needed and maintain equipment/supplies according to depot manual
8. Implement and maintain an emergency response plan

Training

All collection sites and collection events shall ensure that all staff are trained in:

1. The handling and management of lamps including but not limited to:
2. Potential hazards and risks associated with handling of lamps
 - Proper and safe handling of lamps
 - Ways to reduce risk
 - Safety and emergency procedures
 - Emergency response plan
3. Spill/breakage cleanup procedures and management
4. The operations training program and policies/procedures set by the program
5. The identification of which lighting products are accepted and not accepted by the Program
6. The completion of proper shipping documentation and record keeping
7. All such training is documented.

Record Keeping

Maintain all records and documentation including applicable manifests, bills of lading, waste records, training records, and other data as required for a minimum of 2 (two) years.

Appendix B – Accepted Program Products

The list below contains examples of lighting products that are accepted and not accepted in the Program. Please note that this list is not exhaustive. If you have any questions about whether certain lamps are included in the Program, please contact Product Care:



Tel: +1 (877) 592-2972 ext. 370 (toll-free)

Email: ontario@productcare.org

Accepted Program Lighting

Fluorescent tubes (all shape, lengths)

Includes all diameters and shaped fluorescent tubes, UV-A, UV-B, UV-C / Germicidal lamps and tubes, and tubular induction lamps (circular, square, U etc.)



Compact Fluorescent Lights (CFLs)/ Screw – In Induction Lamps

Fluorescent bulbs including pin-type sockets, covered CFLs and screw-in induction lamps.



High Intensity Discharge (HIDs), Special Purpose and Other

Includes all HID technologies, such as High Pressure Sodium (HPS), Low Pressure Sodium (LPS), Mercury Vapour and Metal Halide, as well as UHP replacement lamps (projector etc.), neon replacement lamps, etc.



Halogen/Incandescent

Filament lamps of all shapes, and sizes.



LED

LED bulbs including pin-type or screw-in bulbs, LED tubes of all lengths and shapes, and other lamps/bulbs used for specialty purposes or industrial lighting applications (e.g. LED HID replacement lighting).



Miniature bulbs

LED, incandescent, halogen or neon miniature bulbs that are typically designed and sold as replacement bulbs for applications such as: portable lighting (i.e., handheld flashlights), indicating, signaling, signage, emergency, electronic displays, automotive and transportation and decorative lights.



Non-Program Lighting and Products

This list contains examples of products that are not accepted under the Program. Please note that this list is not exhaustive.

Fixtures



Ballasts



String lights



Batteries



Smoke & CO Detectors



INITIALED BY MUNICIPALITY: _____

Appendix C - Incident Report Form

Only fill out this incident report if five (5) or more lamps were broken at one time.

Collection Site Name _____

Address _____

Telephone Number _____

Date of Incident _____ Time of Incident _____

of Lamps Broken Five (5) Six (6) to nine (9) 10+ Box dropped

If the box dropped and resulted in broken glass, please answer the following questions:

Did any broken glass spill onto the floor? Yes No

Did the box drop during: Packing In-store movement Shipping

Please describe the incident (use additional paper if needed):

Was staff wearing protective gear to clean up? Yes No

Was anyone injured? Yes No

If yes, please attach a copy of the WCB Form and Record to this report.

What are your suggestions to help prevent this type of incident from happening in the future?

Please complete the information and e-mail the completed for (and other forms if applicable) to

Product Care.

Product Care contact information:

EMAIL: ontario@productcare.org

PHONE: 1-877-592-2972 ext. 370 (Toll Free)

Employee Name _____ Signature _____

Manager Name _____ Signature _____

**MUNICIPALITÉ DE LA
NATION
MUNICIPALITY**



**Third Draft
Troisième ébauche
Budget 2024**

December 11, 2023
Le 11 décembre 2023

2024 BUDGET TROISIÈME ÉBAUCHE

À PROPOS DU BUDGET MUNICIPAL

La *loi sur les municipalités de l'Ontario* exige que les municipalités de l'Ontario préparent et approuvent un budget chaque année.

Toutes les municipalités sont tenues d'avoir un budget équilibré, c'est-à-dire qu'elles ne peuvent pas enregistrer de déficit. Pour équilibrer son budget, la municipalité peut soit augmenter ses revenus (impôts fonciers ou redevances) ou gérer ses dépenses en réduisant ou en modifiant le coût de ses services.

Le budget est une estimation prospective de l'année à venir. Il se compose de deux éléments :

1. Le budget de d'opérations- qui comprend les dépenses quotidiennes.
2. Le budget capital - qui planifie l'achat, le financement des actifs et l'amélioration des infrastructures existantes.

Le processus budgétaire permet aux municipalités de prioriser les projets, les programmes et les services en fonction des revenus et des dépenses prévues. Le budget est un plan de travail qui établit les dépenses et les priorités en capital pour l'année à venir.

L'ÉLABORATION DU BUDGET 2024

La préparation du budget 2024 a commencé au milieu de l'été, lorsque les départements ont été invités à commencer à réfléchir à leur budget en gardant à l'esprit les implications financières de la situation économique actuelle et son impact non seulement sur la municipalité, mais aussi sur les résidents. La priorité a été donnée au maintien des niveaux de service actuels tout en contrôlant les dépenses. D'un point de vue financier, il est important de continuer à

2024 BUDGET THIRD DRAFT

ABOUT THE MUNICIPAL BUDGET

The *Ontario Municipal Act* requires that Ontario municipalities prepare and approve a budget each year.

All municipalities are required to have a balanced budget, it can not incur a deficit. To balance its budget, the municipality can either increase its revenues (property tax or fees) or manage expenses by reducing or modifying costs of services.

The budget is a forward-looking estimate of the year to come. It consists of two components:

3. The operating budget – which includes day-to-day expenses.
4. The capital budget – which plans for the purchase, financing of assets and improvements to existing infrastructure.

The budgeting process allows municipalities to prioritize projects, programs and services based on anticipated revenue and expenses. The budget is a work plan establishing spending as well capital priorities for the year to come.

DEVELOPING THE 2024 BUDGET

Preparation of the 2024 budget began in mid-summer whereby departments were asked to begin thinking about their budget keeping in mind the financial implications of the current economic situation and how it impacts not only the municipality but residents as well. The priority was set on maintaining current service levels while controlling spending. From a finance perspective, continuing to fund reserves and reserve funds remains important to continue to assist in covering capital costs.

financer les réserves et les fonds de réserve afin de continuer à couvrir les coûts de dépenses en capital.

Les objectifs, les priorités et les questions abordées lors de l'élaboration du budget incluent:

- Améliorer la transmission des informations en les rendant plus claires et plus faciles à comprendre
- Gérer les priorités concurrentes que sont le maintien des niveaux de service et la limitation des augmentations des taux d'imposition
- Maintenir une infrastructure vieillissante
- L'imprévisibilité des financements provinciaux et fédéraux
- Pressions inflationnistes tout en restant compétitifs
- Pressions économiques globales

Comme indiqué ci-dessus, une municipalité est tenue d'équilibrer son budget chaque année. Cette deuxième ébauche du budget est une de travail et, en tant que tel, n'est pas équilibré. Elle est présentée au conseil pour discuter des options et des possibilités en termes d'augmentation des recettes et de gestion des dépenses.

FACTEURS INFLUENÇANT LE BUDGET 2024

INFLATION

En 2023, l'inflation est restée élevée. Tout comme ses habitants, la municipalité a également été touchée par l'inflation au cours de l'année écoulée. Cependant, de nombreux coûts ont connu des augmentations bien supérieures à l'inflation. Ces augmentations sont indépendantes de notre volonté et nombre d'entre elles n'auraient pas pu être prévues. Les augmentations soutenues ont un impact sur le budget 2024 dans la mesure où l'augmentation des dépenses d'une année sur l'autre est plus élevée que celle des recettes, ce qui rend plus difficile le maintien des niveaux de service actuels.

The goals, priorities and issues faced in the development of the budget included:

- Improving the transmission of information by making it clearer and easier to understand
- Managing the competing priorities of maintaining service levels and keeping tax rate increases low
- Keeping up with aging infrastructure
- The unpredictability of provincial and federal funding
- Inflationary pressures while remaining competitive
- Overall economic pressures

As mentioned above, a municipality is required to balance its budget every year. This second draft of the budget is a working draft and, as such, is not balanced. It is presented to council to discuss options and possibilities in terms of revenue increases and expense management.

FACTORS AFFECTING THE 2024 BUDGET

INFLATION

In 2023, inflation remained high. Much like its residents, the municipality was also impacted by inflation in the last year. While some expenses remained within a reasonable range, several saw increases that were well above inflation. These increases are outside of our control, many could not have been predicted and they continue to impact the 2024 budget. Further to this is the fact that the year over year increase of expenses is higher than the year of revenues making it more difficult to maintain current service levels.

CROISSANCE

La Nation connaît une croissance démographique qui s'accompagne d'une augmentation de la demande de services. Ces services ne sont possibles que s'ils sont financés.

TAUX D'INTÉRÊTS

Les taux d'intérêts qui ont plus que doublés depuis 2021 font en sorte que les emprunts pour les projets terminés en 2022 et 2023 sont empruntés à des taux plus élevés qu'initialement prévus lors du début de la construction. Les taux plus élevés se traduisent en plus gros paiements qui réduit donc les fonds disponibles.

VARIANCES- OPÉRATIONS

Les points saillants des items ayant vu des variances significatives depuis 2022 sont:

REVENUS

Les impôts fonciers ont augmenté de 172 617 \$. Cette augmentation est due à des réévaluations en raison d'améliorations apportées aux propriétés existantes et à la croissance. MPAC ne prévoit pas une réévaluation globale des propriétés en 2024.

DÉPENSES

Dans l'ensemble, les dépenses sont comparables à celles de l'année précédente, compte tenu d'une augmentation annuelle. Pour certaines dépenses, cependant, l'augmentation est plus importante et hors de notre contrôle. Le coût global des activités a augmenté pour la municipalité. Certains postes méritent d'être soulignés:

- Les salaires et les avantages sociaux continuent d'augmenter. Pour rester compétitive et attirer du personnel de qualité, la municipalité doit rester compétitive par rapport aux municipalités environnantes et le marché local. Si l'on ajoute à cela la pression exercée par l'augmentation continue

GROWTH

The Nation is seeing growth in population and with growth comes more demand for services. These services are only possible with funding.

INTEREST RATES

Interest rates which have more than doubled since 2021 mean that borrowings for projects completed in 2022 and 2023 are at higher rates than originally planned when construction began. Higher rates translate into higher payments, which in turn reduce the funds available.

VARIANCES- OPERATIONS

Some highlights to items having seen significant variances since 2022 are:

REVENUES

Property taxes increased by \$172,617. This is due to reassessments due to improvements made to existing properties and growth. No province-wide reassessment is planned by MPAC for 2024.

EXPENSES

Overall, expenses are, for the most part, comparable to prior year, factoring in an annual increase. For some expenses, however, the increase is more significant and out of our control. The overall cost to do business has risen for the municipality. Some areas worth highlighting are:

- Salaries and benefits continue to increase. To remain competitive and attract quality staff, the municipality must remain competitive with regards to surrounding municipalities and the local labour market. Add to this pressure from continued increases in minimum wage which

du salaire minimum, qui oblige les autres salaires à augmenter proportionnellement, il en résulte une augmentation significative du coût de la main d'œuvre.

- La Nation exploite une flotte de 68 véhicules, allant des camionnettes aux chasse-neige en passant par les camions de secours incendie. Ces véhicules doivent être maintenus en bon état et être fonctionnels pour pouvoir fournir des services à la communauté. Le coût de l'entretien a considérablement augmenté ces dernières années, ce qui, combiné à l'augmentation constante du prix de l'essence et du diesel, se répercute sur les coûts d'exploitation.
- Les services publics ont connu une augmentation continue en 2023 (11 % par rapport à 2021) et cette tendance se poursuivra probablement en 2024. Avec plusieurs bâtiments et installations qui nécessitent du chauffage et de la climatisation, ainsi que l'éclairage et le fonctionnement des machines, cette augmentation des coûts a un impact négatif sur le budget.
- Les services sous-traités tels que la tonte du gazon, le déneigement et la collecte des déchets, pour n'en citer que quelques-uns, ont augmenté de manière exponentielle depuis 2021. Le coût de la main-d'œuvre et l'augmentation soutenue du prix de l'essence n'entraîneront sûrement pas des baisses dans l'année à venir.
- Sur le marché général, les matériaux de construction ont augmenté au-delà du taux d'inflation. En outre, plusieurs matériaux de construction nécessaires aux améliorations municipales (par exemple, les ponceaux, l'asphalte et le sel) ont augmenté bien au-delà du taux d'inflation (10 à 30 %) et sont restés élevés. Il est prévu que les coûts de construction devraient donc rester élevés en 2024.
- Les coûts d'assurance ont augmenté de plus de 10 % au cours des deux dernières années et cette tendance devrait se poursuivre en 2024.
- Dans le passé, les licences de logiciels étaient achetées et exploitées sur des serveurs sur site. De plus en plus, nous constatons une évolution vers l'hébergement et le support « cloud », ce qui transforme un élément de capital en un élément d'opérations. Au lieu d'acheter la licence tous les 5 à

forces other wages to increase proportionately, it results in a significant increase in the cost of labour.

- The Nation operates a fleet of 68 vehicles from pick up trucks to snowplows to fire rescue trucks. These must be kept in good working order to deliver services to the community. The cost of maintenance has gone up significantly in recent years and this, combined with the steady increase in gas and diesel, is impacting operating costs.
- Utilities have seen a continued increase in 2023 (11% over 2021) and this will likely continue into 2024. With several buildings and facilities that require heating and cooling as well as lighting and machine operations, this rise in costs negatively affects the budget.
- Subcontracted services such as grass cutting, snow removal and waste collection, to name a few, have increased exponentially since 2021. The cost of labour and the sustained increase in gas prices will likely not result in decreases in coming years.
- In the general market, construction materials have increased above CPI. Further to this, several construction materials required for municipal improvements (for example, culverts, asphalt, and salt) have increased well above CPI (10 - 40%) and have remained high. Construction costs are thus expected to continue to remain high into 2024.
- Insurance costs have seen increases of more than 10% for the last two years and this trend is expected to continue for 2024.
- In the past software licences were purchased on operated on on-premise servers. More and more we are seeing a shift toward cloud hosting and support which turns a capital item to an operating item. Instead of purchasing the licence every 5-7 years, we must be an annual fee. With an increased amount of software and applications required to do business and deliver services, these fees are beginning to be significant. It is worth noting that the increased use of software and applications has resulted in efficiencies and cost-savings.

7 ans, nous devons plutôt payer des frais annuels. Avec l'augmentation du nombre de logiciels et d'applications nécessaires pour faire opérer et fournir des services, ces frais commencent à être significatifs. Il convient de noter que l'utilisation de ces logiciels et applications a permis de réaliser des gains d'efficacité et des économies.

FRAIS ET CHARGES

Le budget 2024 propose des changements aux taux et charges suivants ainsi que l'introduction d'une nouvelle charge. Les détails se trouvent ci-dessous.

Collecte d'ordures - Nous avons préparé un rapport proposant des modifications de la charge pour la collecte des ordures ménagères. Cette modification tient compte des changements apportés à la collecte des déchets ainsi que de l'augmentation des prix de nos fournisseurs.

Taux eau et égouts - Un rapport spécifique a été préparé, proposant une modification du système de paliers actuellement en place afin de mieux répondre aux pressions environnementales actuelles et d'offrir aux résidents la possibilité de mieux gérer leurs coûts en termes d'utilisation de l'eau. L'augmentation des tarifs tient compte de l'inflation et des pressions sur les infrastructures auxquelles est confronté ce service, ce qui permet de maintenir l'excellence du service.

Charge pour les incendies - Compte tenu des changements apportés au service des incendies en 2023, une nouvelle charge est proposée pour aider à financer les dépenses actuelles et futures de ce service.

HAUSSE DES IMPÔTS FONCIERS

En 2023, les taxes ont été augmentées de 2,95 %. Aucun taux d'imposition n'est proposé dans ce premier projet de budget. Toutefois, un tableau montrant l'impact d'une augmentation de 1 % par tranche de 100 000 \$ d'évaluation est présenté. De plus, une augmentation des taxes de 1 % représente 137 753 \$ de revenus.

FEEES, LEVIES AND CHARGES

The 2024 budget proposes changes to the following rate and fees as well as the introduction of a levy. Details are found below.

Garbage collection fee - Finance has prepared a report proposing changes to the garbage collection fee. This change is considered the changes made with regards to waste collection as well as factor in the price increase of our suppliers.

Water & sewer rates – A specific report was prepared proposing a change to the tier system currently in place to better meet current environmental pressures as well as provide residents the opportunity to manage their costs in terms of water usage. The increase in the rates is to consider the inflationary and infrastructure pressures faced by this department thus allowing continued service excellence.

Fire levy - With the changes made in the Fire department during 2023, a new Fire Levy is proposed to help fund current and future expenses for this specific department.

TAX RATE INCREASE

In 2023, taxes were increased by 2.95%. No tax rate is proposed in this first draft of the budget. However, a table showing the impact of a 1% increase per \$100,000 of assessment is presented. Also, a 1% tax increase represents \$137,753 in revenues. Management is looking to council for direction as to the 2024 tax rate increase.

La direction attend du conseil des directives quant à l'augmentation du taux d'imposition pour 2024.

PROJETS EN CAPITAL

Une liste de projets capitaux est présentée au conseil pour examen et discussion. Des modifications doivent être apportées pour parvenir à un montant de dépenses réaliste.

DETTE ET LE PRA

Comme indiqué dans le rapport F-19-2023, il convient de garder à l'esprit le PRA. Les taux d'intérêt étant encore élevés au moment de la préparation du budget et notre PRA devenant limité en raison de trois emprunts importants contractés en 2023, le recours à la dette doit être très stratégique et utilisé avec prudence.

CONCLUSION

Lors de l'élaboration du budget, une attention particulière a été accordée à la continuité d'un excellent service tout en gérant les coûts. Bien que l'on s'attende à une croissance, les estimations sont restées prudentes afin d'assurer un minimum de couverture. Enfin, la direction sollicite l'avis du conseil pour les rapports présentés, la hausse du taux d'imposition et les priorités pour les projets en capital.

CAPITAL PROJECTS

A list of capital projects is presented for council's consideration and discussion. Modifications must be made to arrive at a realistic spending amount.

DEBT AND THE ARL

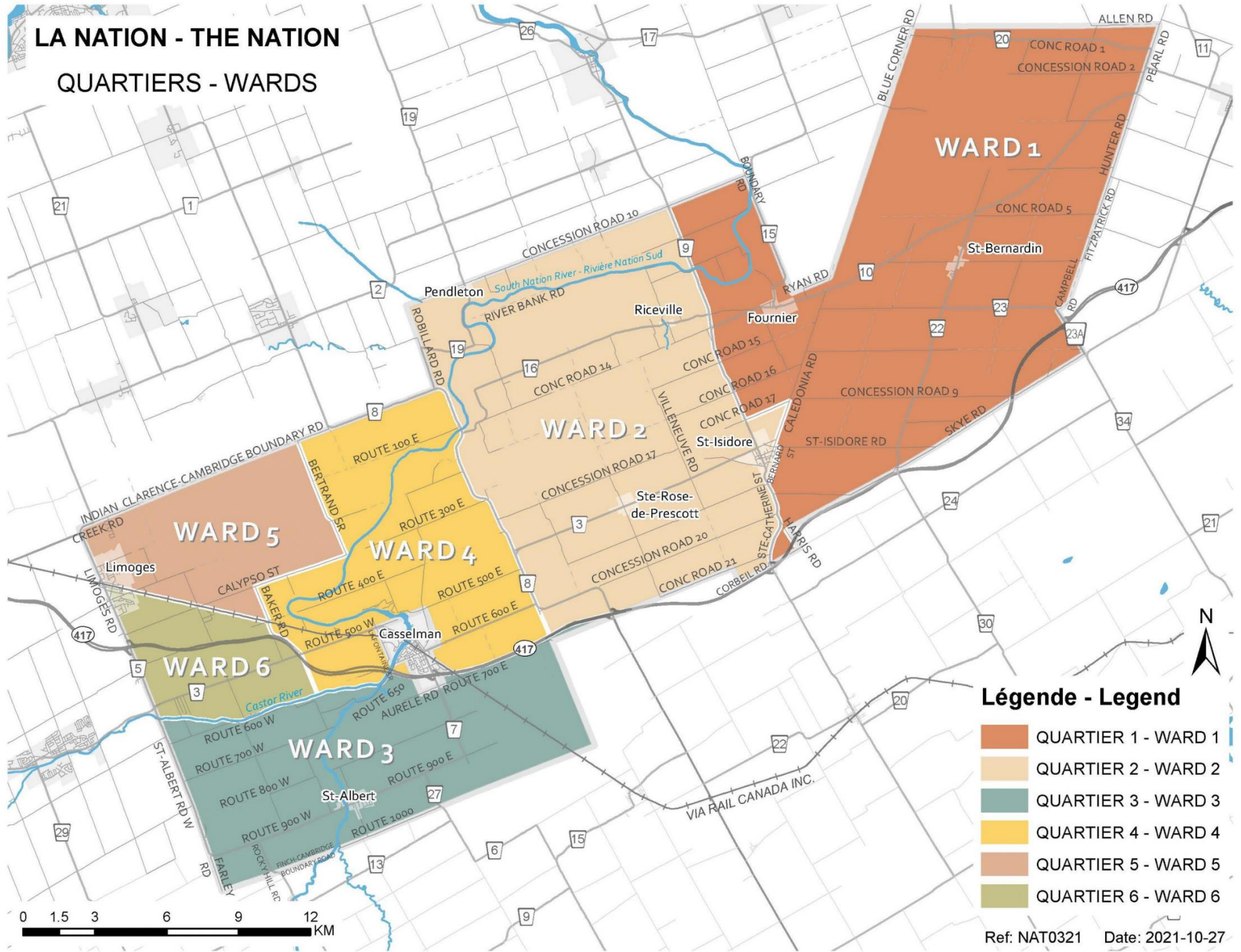
As presented in report F-19-2023, the ARL must be kept in mind. With interest rates still high at the time of budget preparation as well as our ARL becoming limited due to three large loans taken on in 2023, the use of debt must be very strategic and used with caution.

CONCLUSION

In developing the budget, careful consideration was given to providing a continued excellent service while managing costs. Although growth is expected, estimates were however kept conservative to ensure a minimum is covered. Finally, management is seeking council's direction for the tax rate increase and priorities for capital projects.

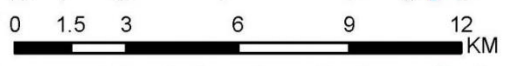
LA NATION - THE NATION

QUARTIERS - WARDS



Légende - Legend

- QUARTIER 1 - WARD 1
- QUARTIER 2 - WARD 2
- QUARTIER 3 - WARD 3
- QUARTIER 4 - WARD 4
- QUARTIER 5 - WARD 5
- QUARTIER 6 - WARD 6



2024 - MODIFICATIONS À LA 2e ÉBAUCHE DU BUDGET

Solde non balancé 2ème ébauche		2,287,798	
Changements (avant un impact) apportés à la Deuxième ébauche			
Diminution des taxes supplémentaires au réel 2023		20,000	
<i>Octrois</i>			
Ajustement OMPF (au réel)	(20,400)		
<i>Support au conseil</i>			
Changement date de retour de congé de maternité		12,291	
<i>Admin</i>			
Serveur SQL pour Asyst		50,000	
<i>TI</i>			
Remplacement d'ordis de la réserve	(24,105)		
<i>Conservation</i>			
Ajuster la tonte d'herbe au réel		2,388	
<i>Voirie</i>			
Ajustements aux dépenses d'opérations pour refléter le réel	1,577		
Innovation II-De la réserve d'environnement	(225,000)		
Innovation II - remboursement 2024 (4 mois)	16,984		
Pont Latour - emprunté temporairement de la réserve de l'environnement	(584,580)		
Pont Latour - remboursement 2024 (4 mois)	13,679		
Pont Latour - diminution du montant de la réserve pour le projet	134,580		
Grader - emprunté de la réserve de la flotte	(242,000)		
Grader - remboursement 2024	55,934		
Des Pins Street - Village Limoges	(458,490)		
Linda Street - Village Limoges	(155,818)		
Séguinbourg Road	(74,278)		
Chemin Farley Road (Boundary Road with Stormont Nord)	(35,000)		
Concession 18 - Village St-Isidore	(82,273)		
Pont St-Albert-réparations trottoirs (partage de coûts avec UCPR)	30,000		
CR2-Principale à .7 km est de Principale-pavage (partage de coûts avec UCPR)	36,000		
Camion - De la Réserve de la flotte	(21,058)		
Boundary North Stormont de la réserve	(40,000)		
Correction coût razer	3,000		
Location de l'excavateur	50,000	(1,576,742)	
<i>Lumières de rue</i>			
Ajustement coût hydro au réel		40,000	
<i>Limoges égouts croissance</i>			
Ajustement au revenu net du transfert à la réserve	(72,611)		
<i>Environnement</i>			
Véhicule payé par la réserve	(60,000)		
Variation des coûts	(6,052)	(66,052)	
<i>Récréation</i>			
Parc St-Bernardin - Élimination Pump Track	(35,264)		
Parc St-Albert - other contribution for skating rink boards	(59,300)		
Parc Gagnon - Élimination des Structures et jeu de pétanque & surplus des travaux de 2023	(21,722)		
Giroux Park	(2,000)		
Ajustement coûts parcs au réel	6,930		
Correction revenus gen rec	6,721	(104,635)	
<i>Contribution municipale - Biblio</i>			
Correction dans les salaires		1,481	
		32,617	
		(1,705,768)	
Solde non balancé, 3e ébauche		582,030	

Taux de taxe requis pour équilibrer le budget 4.23

2024 - MODIFICATIONS TO 2nd DRAFT OF THE BUDGET

Unbalanced 2nd draft balance		2,287,798	
Changes to made to Second draft			
Decrease supplementary taxes to 2023 actual		20,000	
<i>Grants</i>			
Adjustment of OMPF (to actual)	(20,400)		
<i>Council Support</i>			
Change in return from mat leave date		12,291	
<i>Admin</i>			
SQL server for Asyst		50,000	
<i>IT</i>			
Computer replacement from reserve	(24,105)		
<i>Conservation Authority</i>			
Adjust grass cutting to actuals		2,388	
<i>Public Works</i>			
Adjustments to operation expenses to reflect actuals	1,577		
Innovation II - From Environment Reserve	(225,000)		
Innovation II - 2024 loan pmt (4 mths)	16,984		
Pont Latour - temporarily borrowed from environment reserve	(584,580)		
Pont Latour - 2024 loan pmt (4 mths)	13,679		
Pont Latour - decrease in amount from reserve	134,580		
Grader - borrowed from fleet reserve	(242,000)		
Grader - 2024 loan pmt	55,934		
Des Pins Street - Limoges Village	(458,490)		
Linda Street - Limoges Village	(155,818)		
Séguinbourg Road	(74,278)		
Chemin Farley Road (Boundary Road with North Stormont)	(35,000)		
Concession 18 - St-Isidore Village	(82,273)		
St-Albert bridge-repair sidewalks (cost share with UCPR)	30,000		
CR2-Principale to .7 km east of Principale-paving (cost share with UCPR)	36,000		
Concession 18 - St-Isidore Village	(21,058)		
Boundary North Stormont from reserve	(40,000)		
Correction to cost of razor	3,000		
Lease of excavator	50,000	(1,576,742)	
<i>Street Lights</i>			
Adjustment of hydro cost to actual		40,000	
<i>Limoges Sewer Growth</i>			
Adjustment to revenue net of transfer to reserve	(72,611)		
<i>Environnement</i>			
Vehicle paid for from reserve	(60,000)		
Variation in costs	(6,052)	(66,052)	
<i>Recreation</i>			
St-Bernardin - Elimination Pump Track	(35,264)		
St-Albert Park - other contribution for skating rink boards & remove poles	(59,300)		
Gagnon Park - Elimination of Playground Structure and Petanque court & overspend of 2023 project	(21,722)		
Giroux Park	(2,000)		
Adjust of operation costs to parks	6,930		
Correction of revenues in gen rec	6,721	(104,635)	
<i>Municipal Contribution - Libraries</i>			
Correction in Salaries		1,481	
		32,617	
		(1,705,768)	
Unbalanced 3rd draft balance		582,030	

Tax rate increase req'd to balance the budget 4.23

	Tax rate	4.15%	4.20%	4.25%	4.30%
	Tax revenue	571,676	578,563	585,451	592,339
	Unbalanced amount remaining	10,354	3,467	(3,421)	(10,309)

COMPTABILITÉ DE CAISSE VS COMPTABILITÉ D'EXERCICE

BUDGET – COMPTABILITÉ DE CAISSE :

La municipalité de prépare le budget annuel en utilisant la méthode de comptabilité de caisse. Cela signifie que les transactions et les événements sont comptabilisés lorsqu'ils sont payés ou reçus en espèces.

La municipalité est tenue par la loi provinciale d'équilibrer son budget de fonctionnement chaque année. Pour équilibrer le budget, la municipalité peut soit Augmenter ses revenus en augmentant les impôts fonciers et les frais ; ou gérer les dépenses en adaptant ou en réduisant le coût des programmes et des services. Le conseil a le pouvoir exclusif d'approuver le financement des programmes de fonctionnement et des projets d'immobilisations. Bien que le règlement de l'Ontario 284/09 le permette, la municipalité n'inclut pas dans son budget les dépenses liées à l'amortissement ou aux avantages postérieurs à l'emploi. De plus amples explications sur le rapprochement du budget avec le Règl. de l'Ont. 284/09 se trouvent plus loin dans le budget.

ÉTATS FINANCIERS AUDITÉS – COMPTABILITÉ D'EXERCICE :

Les états financiers annuels de la municipalité sont préparés selon la méthode de la comptabilité d'exercice, conformément aux principes comptables généralement reconnus (PCGR) approuvés par le Manuel de comptabilité de l'ACP pour le secteur public canadien

CASH VS ACCRUAL BASIS OF ACCOUNTING

BUDGET – CASH BASIS OF ACCOUNTING:

The Municipality of prepares the annual budget using the cash basis of accounting. This means that the transactions and events are recognized it pays or receives the cash.

The municipality is required by provincial law to balance its operating budget each year. To balance the budget, the municipality can either: increase its revenue stream through raised property taxes and fees; or manage expenses through adapting or reducing the cost of programs and services. Council has the sole authority for approving funding to operating programs and capital projects. Although permitted by O. Reg 284/09, the municipality does not include amortization or post-employment benefits expenses in their budget. Further explanation of the reconciliation of the budget to O. Reg 284/09 can be found later in the budget.

AUDITED FINANCIAL STATEMENTS – ACCRUAL BASIS OF ACCOUNTING:

The Municipality's annual financial statements are prepared using the accrual basis of accounting in accordance with Generally Accepted Accounting Principles (GAAP) as approved by the CPA Canadian Public Sector Accounting Handbook (PSA). This means that the transactions and events are recognized in the period in which the transactions and events occur.

(MCPSP). Cela signifie que les transactions et les événements sont comptabilisés dans la période au cours de laquelle ils se produisent.

COMPTABILITÉ PAR FONDS :

Les informations financières sont préparées conformément à une structure de fonds qui se compose d'un fonds de fonctionnement, d'un fonds d'investissement, de réserves et de fonds de réserve.

L'objectif d'un fonds est de mettre de côté une certaine somme d'argent pour des besoins spécifiques. Chaque fonds est administré séparément et collecte ou reçoit ses propres fonds pour ses propres objectifs et enregistre ses propres dépenses. La comptabilité par fonds garantit que les actifs sont utilisés à des fins spécifiques.

Le fonds d'investissement est utilisé pour enregistrer toutes les dépenses d'investissement ainsi que tous les financements de ces dépenses d'investissement.

Le fonds de fonctionnement est utilisé pour enregistrer toutes les recettes non affectées qui ne sont pas comptabilisées dans un autre fonds.

Les fonds de réserve et les fonds de réserve enregistrent et suivent les actifs qui ont été séparés dans un but spécifique.

FUND ACCOUNTING:

Financial information is prepared in accordance with a fund structure which consists of an Operating Fund, Capital Fund, and Reserves and Reserve Funds.

The purpose of a fund is to set aside a certain amount of money for specific needs. Each fund is administered separately and raises or is granted its own money for its own purposes and records its own expenditures. Fund accounting ensures that assets are used for their specific intention.

The Capital Fund is used to record all capital expenditures as well as all financing of these capital expenditures.

The Operating Fund is used to record all unrestricted revenues that are not otherwise accounted for in another fund.

Reserve and Reserve Funds record and track assets that have been segregated for a specific purpose.



**2024 OPERATION BUDGET SUMMARY
SOMMAIRE DU BUDGET D'OPÉRATION 2024**

Departments/Département	INFLOWS / ENTREES		DISBURSEMENTS/ DEBOURSÉS		Municipal Contribution 2024 budget	Budget Variance 2023 vs 2024
	2023 BUDGET	2024 BUDGET	2023 BUDGET	2024 BUDGET		
Taxes / Impôt foncier	13,705,499	13,889,116			(13,889,116)	(183,617)
Grant & Interest / Octroi & intérêt	1,088,400	1,128,800			(1,128,800)	(40,400)
Administration & Finance						
Council / Conseil	10,000	10,000	307,730	328,778	318,778	21,048
Council Support / Soutien au conseil	6,000	7,000	552,652	759,584	752,584	205,932
Administration & Finance	219,750	232,250	1,593,700	1,841,201	1,608,951	235,001
Solar Panel / Panneau Solaire	111,000	110,000	111,000	110,000	-	-
Election / Élection	-	-	13,000	13,500	13,500	500
Computer / Ordinateur	51,104	16,000	242,014	246,842	230,842	39,932
Total	397,854	375,250	2,820,096	3,299,906	2,924,656	502,413
Protection to person & Property / Protection de la personne et des biens-fonds						
Fire Department /Incendie	49,000	683,395	1,002,801.28	1,870,229	1,186,834	233,032
Police	47,200	36,600	1,651,946.00	1,671,376	1,634,776	30,030
Animal Control / Contrôle animaux	-	-	-	-	-	-
By-Law Enforcement / Service de réglementation	13,650	13,700	248,929.00	264,581	250,881	15,602
Building Department / Service de construction	478,079	511,122	478,079.00	511,122	-	-
Emergency Department / Service d'urgence	4,000	4,000	3,000.00	5,000	1,000	2,000
Health & Safety / Santé & Sécurité			23,465.87	28,521	28,521	5,056
Conservation Authority / Conservation			107,375.00	114,389	114,389	7,014
Total	591,929	1,248,817	3,515,596	4,465,218	3,216,401	292,734
Public Works / Travaux publics						
Public Works / Trauvaux publics	448,624	648,624	5,153,539	5,574,809	4,926,185	221,270
Crossing Patrol / Bridardier			38,256	43,315	43,315	5,059
Street Lights / Lumière de rue			63,000	118,000	118,000	55,000
Total	448,624	648,624	5,254,795	5,736,124	5,087,500	281,329



**2024 OPERATION BUDGET SUMMARY
SOMMAIRE DU BUDGET D'OPÉRATION 2024**

Departments/Département	INFLOWS / ENTREES		DISBURSEMENTS/ DEBOURSÉS		Municipal Contribution 2024 budget	Budget Variance 2023 vs 2024
	2023 BUDGET	2024 BUDGET	2023 BUDGET	2024 BUDGET		
Water & Sewer / Eau & Égout						
General Water & Sewer / Eau & Égout générale	60,000	60,000	1,252,456	1,311,759	1,251,759	59,303
Sewer Limoges / Égouts Limoges	1,017,261	1,012,593	433,550	457,950	(554,643)	29,067
Sewer St Bernardin / Égout St-Bernardin	9,051	9,866	19,500	18,500	8,634	(1,815)
Sewer St Albert / Égout St Albert	342,969	161,400	307,600	111,450	(49,950)	(14,581)
Sewer St Isidore / Égout St Isidore	253,792	269,030	102,200	154,200	(114,830)	36,762
Sewer Fournier / Égout Fournier	49,831	54,320	81,000	44,600	(9,720)	(40,889)
Sewer Forest Park / Égout Forest Park	26,174	23,484	26,174	23,484	-	-
Transfer from/to Reserve / Transfert de/à Reserve			156,673	119,665	119,665	(37,008)
Total	1,759,076	1,590,693	2,379,154	2,241,608	650,916	30,838
Water Limoges / Eau Limoges	1,460,455	1,597,502	900,001	1,009,175	(588,327)	(27,873)
Water Linda project / Eau projet Linda	-	-	-	-	-	-
Water St isidore / Eau St Isidore	504,338	529,562	444,715	466,973	(62,589)	(2,966)
W&S Limoges Industrial Park / E&E park industriel Limoges	224	-	224	-	-	0
Total	1,965,017	2,127,064	1,344,940	1,476,148	(650,916)	(30,839)
Growth Water & Sewer / Croissance Eau & Égout						
W&S Blvd Bourdeau / E&E Blvd Bourdeau	-	-	-	-	-	-
Sewer Limoges / Limoges Égout	1,138,852	1,470,840	624,027	1,470,840	(0)	514,825
Sewer Forest Park / Égout Forest Park	-	-	36,244	36,244	36,244	(0)
Water Limoges / Limoges Eau	1,149,412	1,549,040	1,149,412	1,549,040	0	0
Water Linda / Eau Linda	-	-	-	-	-	-
Water St Isidore / St Isidore Eau	15,500	-	15,500	-	-	-
W&S Limoges Ind. / E&E Limoges Ind	-	-	9,222	-	-	(9,222)
W&S Calypso / E&E Calypso	61,554	54,672	166,145	159,263	104,591	-
Total	2,365,318	3,074,552	2,000,550	3,215,387	140,835	505,603



**2024 OPERATION BUDGET SUMMARY
SOMMAIRE DU BUDGET D'OPÉRATION 2024**

Departments/Département	INFLOWS / ENTREES		DISBURSEMENTS/ DEBOURSÉS		Municipal Contribution 2024 budget	Budget Variance 2023 vs 2024
	2023 BUDGET	2024 BUDGET	2023 BUDGET	2024 BUDGET		
ENVIRONMENT / ENVIRONNEMENT						
Environnement / Environnement	-	-	302,782	345,938	345,938	43,156
St Isidore Landfill / Dépotoir St Isidore			16,582	16,607	16,607	25
St Bernardin landfill / Dépotoir St Bernardin	-	-	21,582	21,607	21,607	25
Fournier landfill / Dépotoir Fournier	44,000	46,000	59,737	54,425	8,425	(7,312)
Central Landfill / Dépotoir Centrale			33,712	13,700	13,700	(20,012)
St Albert Landfill / Dépotoir St Albert			22,337	12,325	12,325	(10,012)
Limoges Landfill / Dépotoir Limoges	51,000	65,000	59,512	54,500	(10,500)	(19,012)
Garbage Collection / Collecte ordure	557,500	963,180	386,445	511,255	(451,925)	(280,870)
Recycling collection / Collecte recyclage	445,000	-	400,000	10,000	10,000	55,000
Garbage Disposal Transfer to reserve / Disposition ordure transfert réserve			182,500	399,293	399,293	216,793
Storm Water Pond / Bassin de rétention Eaux	-	-	36,000	36,000	36,000	-
Total	1,097,500	1,074,180	1,521,189	1,475,650	401,470	(22,219)
PARKS / PARC						
St Isidore	16,900	21,250	16,900	21,250	-	-
Ste Rose	10,050	8,450	10,050	8,450	-	-
St Bernardin	14,500	14,350	14,500	14,350	-	-
Fournier	16,100	22,620	16,100	22,620	0	0
St Albert	16,100	25,745	16,100	25,745	-	-
Forest Park	14,650	17,300	14,650	17,300	-	-
Limoges	31,825	44,475	31,825	44,475	-	-
Parc Giroux	6,000	7,900	6,000	7,900	-	-
Cambridge Forest Estate	8,000	6,950	8,000	6,950	-	-
Gagnon	6,000	8,900	6,000	8,900	-	-
Municipal Contribution to Parks / Contribution municipale			138,625	175,440	175,440	36,815
Total	140,125	177,940	278,750	353,380	175,440	36,815



**2024 OPERATION BUDGET SUMMARY
SOMMAIRE DU BUDGET D'OPÉRATION 2024**

Departments/Département	INFLOWS / ENTREES		DISBURSEMENTS/ DEBOURSÉS		Municipal Contribution 2024 budget	Budget Variance 2023 vs 2024
	2023 BUDGET	2024 BUDGET	2023 BUDGET	2024 BUDGET		
Recreation / Récréation						
General Recreation / Récréation générale	500	1,598	406,039	573,683	572,086	166,547
Arena St Isidore	316,600	332,700	727,752	698,849	366,149	(45,003)
Bowling	10,000	10,500	7,495	7,499	(3,001)	(496)
St Isidore hall / Centre	21,600	41,286	10,600	22,901	(18,386)	(7,386)
Sport Bar	52,500	62,500	46,229	67,860	5,360	11,631
Cantine	9,000	9,000	5,000	6,365	(2,635)	1,365
St Isidore Summer Camp /Camp d'été	6,000	-	-	-	-	6,000
Caledonia hall / centre	15,500	18,930	82,475	86,343	67,413	438
Fournier hall / centre	6,700	12,037	27,842	30,515	18,478	(2,663)
St Albert hall / centre	40,700	47,727	98,370	121,306	73,579	15,909
Limoges hall / center	12,100	16,210	89,841	74,898	58,688	(19,053)
Sport Complex / Complex Sportif	291,550	258,500	1,300,036	1,269,826	1,011,326	2,840
Total	782,750	810,989	2,801,677	2,960,045	2,149,057	130,129
Planning & Development / Aménagement & Développement						
Planning / Urbanisme	60,000	77,000	278,184	374,320	297,320	79,136
Economic Development / Développement économique	-	-	25,200	25,200	25,200	-
Municipal Drain / Drain municipaux	167,500	179,500	215,200	227,200	47,700	-
Tile Drainage / Drainage souterrain	14,969	14,969	14,969	14,969	(0)	-
Total	242,469	271,469	533,553	641,689	370,220	79,136
Library / Bibliothèque						
General / Général	400,068	454,304	400,068	454,304	(0)	(0)
St isidore	37,200	39,500	37,200	39,500	-	-
St Albert	32,800	34,950	32,800	34,950	-	-
Limoges	30,800	32,850	30,800	32,850	-	-
Municipal Contribution / Contribution municipale			468,336	534,282	534,282	65,946
Total	500,868	561,604	969,204	1,095,886	534,282	65,946
Grand Total	25,085,429	26,979,098	23,419,504	26,961,042	(18,056)	1,647,870



**2024 CAPITAL BUDGET SUMMARY
SOMMAIRE DU BUDGET D'IMMOBILISATION 2024**

Departments/Département	INFLOWS / ENTRÉES		DISBURSEMENTS/ DEBOURSÉS		Municipal Contribution 2024 budget	Budget Variance 2023 vs 2024
	2023 BUDGET	2024 BUDGET	2023 BUDGET	2024 BUDGET		
Administration & Finance						
Council / Conseil	-	-	-	-	-	-
Council Support / Support conseil	-	-	-	50,000	50,000	50,000
Administration & Finance	-	-	-	-	-	-
Solar Panel / Panneau Solaire	31,743	24,105	112,600	29,900	5,795	(75,062)
Computer / Ordinateur						
Total	31,743	24,105	112,600	79,900	55,795	(25,062)
Protection to person & Property / Protection de la personne et des biens-fonds						
Fire Department /Incendie	136,642	329,500	270,000	329,500	-	(133,358)
By-Law Enforcement / Service de réglementation	-	60,000	-	60,000	-	-
Building Department / Service de construction	40,566	-	40,566	-	-	-
Emergency Department / Service d'urgence	-	-	-	-	-	-
Total	177,208	389,500	310,566	389,500	-	(133,358)
Public Works / Travaux publics						
Public Works / Trauvaux publics	1,774,631	3,037,734	2,263,849	3,492,325	454,591	(34,627)
Street Lights / Lumière de rue	-	-	-	-	-	-
Total	1,774,631	3,037,734	2,263,849	3,492,325	454,591	(34,627)



**2024 CAPITAL BUDGET SUMMARY
SOMMAIRE DU BUDGET D'IMMOBILISATION 2024**

Departments/Département	INFLOWS / ENTRÉES		DISBURSEMENTS/ DEBOURSÉS		Municipal Contribution 2024 budget	Budget Variance 2023 vs 2024
	2023 BUDGET	2024 BUDGET	2023 BUDGET	2024 BUDGET		
Water & Sewer / Eau & Égout						
General Water & Sewer / Eau & Égout générale	76,500	19,000	76,500	19,000	-	-
Sewer Limoges / Égouts Limoges	170,000	2,350,000	170,000	2,350,000	-	-
Sewer St Bernardin /Égout St-Bernardin	20,000	-	20,000	-	-	-
Sewer St Albert / Égout St Albert	-	40,000	-	40,000	-	-
Sewer St Isidore / Égout St Isidore	-	20,000	-	20,000	-	-
Sewer Fournier / Égout Fournier	8,000	8,000	8,000	8,000	-	-
Water Limoges / Eau Limoges	1,974,467	2,206,089	1,974,467	2,206,089	-	-
Water St isidore / Eau St Isidore	113,760	163,760	113,760	163,760	-	-
Water & Sewer Limoges Phase 3 / E&E	100,000	-	100,000	-	-	-
W& S Blvd Bourdeau E&E	-	-	-	-	-	-
Total	2,462,727	4,806,849	2,462,727	4,806,849	-	-
ENVIRONMENT / ENVIRONNEMENT						
Environnement / Environnement	-	310,000	-	310,000	-	-
Fournier landfill / Dépotoir Fournier	-	-	-	-	-	-
St Albert Landfill / Dépotoir St Albert	-	-	-	-	-	-
Limoges Landfill / Dépotoir Limoges	-	-	-	-	-	-
Total	-	310,000	-	310,000	-	-
PARKS / PARC						
St Isidore	12,000	-	12,000	8,000	8,000	8,000
Ste Rose	-	-	-	-	-	-
St Bernardin	19,736	-	34,736	-	-	(15,000)
Fournier	-	-	-	-	-	-
St Albert	10,000	114,300	20,000	128,000	13,700	3,700
Forest Park	7,500	-	7,500	-	-	-
Limoges Park	35,400	-	35,400	-	-	(0)
Parc Giroux	8,000	-	13,200	-	-	(5,200)
Cambridge Forest Estate	-	-	-	-	-	-
Gagnon	8,339	-	13,339	(0)	(0)	(5,000)
Total	100,974	114,300	136,175	136,000	21,700	(13,501)



**2024 CAPITAL BUDGET SUMMARY
SOMMAIRE DU BUDGET D'IMMOBILISATION 2024**

Departments/Département	INFLOWS / ENTRÉES		DISBURSEMENTS/ DEBOURSÉS		Municipal Contribution 2024 budget	Budget Variance 2023 vs 2024
	2023 BUDGET	2024 BUDGET	2023 BUDGET	2024 BUDGET		
Recreation / Récréation						
General Recreation / Récréation générale	174,566	105,000	193,566	105,000	-	(19,000)
Arena St Isidore	-	175,300	198,900	183,300	8,000	(190,900)
Bowling	-	-	-	-	-	-
St Isidore hall / Centre	25,300	-	25,300	-	-	-
Sport Bar	-	-	-	-	-	-
Caledonia hall / centre	-	50,000	-	50,000	-	-
Fournier hall / centre	-	7,000	18,860	7,000	-	(18,860)
St Albert hall / centre	-	50,000	-	50,000	-	-
Limoges hall / center	-	-	-	-	-	-
Complex hall / centre	200,000	-	200,000	-	-	-
Total	399,866	387,300	636,626	395,300	8,000	(228,760)
Planning & Development / Aménagement & Développement						
Planning / Urbanisme	20,000	15,000	35,000	75,000	60,000	45,000
Total	20,000	15,000	35,000	75,000	60,000	45,000
Library / Bibliothèque						
Library	5,000	-	5,000	-	-	-
Total	5,000	-	5,000	-	-	-
Total Capital	4,972,149	9,084,788	5,962,543	9,684,874	600,086	(390,308)
Total Budget	30,057,579	36,063,886	29,382,046	36,645,916	582,030	1,257,562

PROJETS EN CAPITAL

Le budget du capital couvre les immobilisations corporelles, des grandes infrastructures aux plus petits actifs et autres projets à long terme. Le budget capital est le plan de la municipalité pour l'achat, la construction, l'entretien, la réparation et le remplacement des immobilisations et de l'infrastructure.

Les projets de 2024 sont présentés dans le tableau suivant. Ceux-ci reflètent les plans stratégiques, les besoins en capitaux conformément au plan de gestion des actifs et les besoins de la communauté.

Le budget d'opérations est étroitement lié aux immobilisations, car des fonds seront nécessaires pour assurer les dépenses quotidiennes associées aux immobilisations.

Les principales sources de financement des immobilisations sont : les fonds de réserve, les réserves, les subventions, les prêts, les redevances d'aménagement et les contributions de la collectivité. Les projets peuvent être financés par une ou plusieurs sources.

La planification du budget capital est délicate. Les besoins en capitaux pour rester en phase avec le plan de gestion des actifs, les besoins et les demandes de la communauté, et les infrastructures nécessaires à la croissance doivent tous être mis en balance avec les fonds disponibles, ainsi qu'avec la planification à long terme de la municipalité.

CAPITAL PROJECTS

The capital budget covers capital items from large infrastructure to smaller assets and other long-term projects. The capital budget is the municipality's plan to purchase, build, maintain, repair, and replace capital assets and infrastructure.

The 2024 capital projects are presented in the following table. These reflect strategic plans, capital requirements as per the asset management plan and the needs of the community.

The operating budget is closely tied to capital assets because funds will be required to ensure day-to-day expenses associated with the assets are met.

The main sources of funding for capital assets are reserve funds, reserves, grants, loans, development charges, and community contributions. Projects can be funded by one or several sources.

Planning the capital budget is tricky. Capital requirements to stay on track with the asset management plan, community needs and requests, and infrastructure required for growth must all be balanced out against available funding as well as consideration for long-term planning for the municipality.

RECAP OF CAPITAL PROJECTS - 2024 BUDGET
RÉCAPITULATION DES TRAVAUX D'IMMOBILISATIONS - BUDGET 2024

		TOTAL COST/ COÛT TOTAL	RESERVES/ RÉSERVES	GRANTS/ OCTROIS	OTHER/AUTRES CONTRIBUTIONS	L-T DEBT/ DETTE À L-T	FROM TAXES/ DES TAXES
Administration & Finance	Administration & Finance						
Asyst SQL server	Serveur SQL pour Asyst	50,000	-				50,000
		50,000	-	-	-	-	50,000
Information Technology	Informatique						
Replacement of computers	Remplacement d'ordinateurs	29,900	(24,105)				5,795
		29,900	(24,105)	-	-	-	5,795
Protection to person & Property	Protection de la personne et des biens						
Bunker suits	Habits de combat	30,750	(30,750)				-
Jaws of life	Jaws of life	56,375	(56,375)				-
Repairs floor St-Isidore Fire Hall	Réparations plancher caserne St-Isidore	60,000	(60,000)				-
Pumper rescue truck	Camion pompte/secours	85,000	(85,000)				-
SUV	VUS	97,375	(97,375)				-
		329,500	(329,500)	-	-	-	-
By-Law	Règlementation						
Pick up trucks	Camionnettes	60,000	(60,000)				-
		60,000	(60,000)	-	-	-	-
Public Works	Travaux publics						
Tandem truck (ordered in 2023)	Camion Tandem (commandé en 2023)	280,000	-	(280,000)			-
HVAC unit replacement	Remplacement de l'unité de climatisation/chauffage	20,000	-	-			20,000
Pressure Washer	Laveuse à pression	8,000	-	-			8,000
Innovation II	Innovation II	500,000	(275,000)	-		(225,000)	-
Bridges & Culverts	Ponts et ponceaux	100,000	-	-			100,000
Razor + Hay mower	Razoir + Moulin à foin	105,000	-	(102,000)			3,000
Grader (Purchased 2023 Unfinanced)	Grader (acheté en 2023, non financé)	247,000	-	-	(5,000)	(242,000)	-
2 Trucks	2 camionnettes	118,116	(80,116)	(38,000)			-
Latour bridge	Pont Latour	700,000	(84,795)	(30,625)		(584,580)	-
St-Albert bridge - sidewalk repairs (cost share w UCPR)	Pont St-Albert - réparations aux trottoirs (partage des coûts avec les CUPR)	30,000	-	-			30,000
CR2-Principale to .7km east of Principale - pave (cost share w UCPR)	CR2-Principale à .7km est de Principale - paver (partage des coûts avec les CUPR)	36,000	-	-			36,000
Concession 10 - Paving 1.4km (Net share cost)	Concession 10 - pavage 1.4km (partage de coûts)	124,850	-	-			124,850
Concession 11 - Paving 1.1km	Concession 11 - pavage 1.1km (partage de coûts)	185,212	-	(112,471)			72,741
Concession 17 - Paving 1km	Concession 17 - pavage 1km	156,567	-	(156,567)			-
Skye Road - Paving 1.5 km (50% our share)	Ch Skye - pavage 1.5km (partage de coûts)	130,000	-	(130,000)			-
Gagnon - Paving 850m	Gagnon - pavage 850m	147,443	-	(147,443)			-
Linda - Paving 1.3km	Linda - pavage 1.3km	10,000	-	-			10,000
Route 300 East - Paving 1.55km	Route 300 est - pavage 1.55km	244,388	-	(244,388)			-
Route 700 East - Paving 1.9km	Route 700 est - pavage 1.9km	259,749	-	(259,749)			-
Séguinbourg - Paving 1.55km	Séguinbourg - pavage 1.55km	50,000	-	-			50,000
Boundary North Stormont (cost share, from 2023)	Boundary North Stormont (coûts partagés, report de 2023)	40,000	(40,000)	-			-
		3,492,325	(479,911)	(1,501,243)	(5,000)	(1,051,580)	454,591

RECAP OF CAPITAL PROJECTS - 2024 BUDGET
RÉCAPITULATION DES TRAVAUX D'IMMOBILISATIONS - BUDGET 2024

		TOTAL COST/ COÛT TOTAL	RESERVES/ RÉSERVES	GRANTS/ OCTROIS	OTHER/AUTRES CONTRIBUTIONS	L-T DEBT/ DETTE À L-T	FROM TAXES/ DES TAXES
Water & Sewer	Eau & Égout						
<u>General W&S</u>	<u>Général E&É</u>						
New computer	Nouvel ordinateur	15,000	(15,000)				-
Computer for GIS	Ordinateur pour GIS	4,000	(4,000)				-
<u>Sewer growth</u>	<u>Croissance égouts</u>						
Lagoon facility upgrade	Mise à niveau de la lagune	2,000,000	-			(2,000,000)	-
<u>Limoges Sewer</u>	<u>Égouts Limoges</u>						
ACS Castor continuity - Engineer study	Continuité de ACS Castor - Études d'ingénieurs	25,000	(25,000)				-
SCADA upgrades	Mises à jour du SCADA	20,000	(20,000)				-
Generator SPS#2	Génératrice SPS#2	5,000	(5,000)				-
Masterplan (spent in 2023)	Plan maître (dépensé en 2023)	75,000	(75,000)				-
Capacity Study	Étude de capacités	25,000	(25,000)				-
New design for lagoon*	Nouveau design pour la lagune*	200,000	(200,000)				-
<u>St-Isidore Sewer</u>	<u>Égouts St-Isidore</u>						
St-Isidore lagoon upgrade	Mise à niveau de la lagune de St-Isidore	20,000	(20,000)				-
<u>Fournier Sewer</u>	<u>Égouts Fournier</u>						
New Pumps	Pompes	8,000	(8,000)				-
<u>St-Albert Sewer</u>	<u>Égouts St-Albert</u>						
Masterplan	Plan maître	40,000	(40,000)				-
<u>Limoges Water</u>	<u>Eau Limoges</u>						
GIS/Civil3D	GIS/Civil3D	5,000	(5,000)				-
SCADA upgrade	Mises à jour du SCADA	25,000	(25,000)				-
Calypso Water Meter/Valve	Compteur d'eau / valve Calypso	120,000	(120,000)				-
WTP Furnace	Fournaise au plan de traitement d'eau	60,000	(60,000)				-
Water meters	Compteurs d'eau	21,089	(21,089)				-
<u>Limoges Water Growth</u>	<u>Croissance Eau Limoges</u>						
Phase 2/3 - Rockland upgrade	Phase 2/3 - mise à niveau Rockland	200,000	-			(200,000)	-
Rockland St-Jean new watermain	Rockland St-Jean nouveau conduit d'eau	300,000	-			(300,000)	-
Watermain Loop - 300mm Savage to Despins*	Watermain Loop - 300mm Savage à Despins*	1,400,000	-			(1,400,000)	-
Masterplan - part 2	Plan maître - partie 2	75,000	(75,000)				-
<u>St-Isidore Water</u>	<u>Eau St-Isidore</u>						
SCADA Upgrade (Phase II)	Mises à jour du SCADA (Phase II)	100,000	(100,000)				-
Water meters	Compteurs d'eau	13,760	(13,760)				-
Masterplan (see engineering in op budget)	Plan maître	50,000	(50,000)				-
		4,806,849	(906,849)	-	-	(3,900,000)	-
Environnement	Environnement						
Truck	Camion	60,000	(60,000)				-
Route 800 East clean up	Route 800 Est nettoyage	250,000	(250,000)				-
		310,000	(310,000)	-	-	-	-

RECAP OF CAPITAL PROJECTS - 2024 BUDGET
RÉCAPITULATION DES TRAVAUX D'IMMOBILISATIONS - BUDGET 2024

		TOTAL COST/ COÛT TOTAL	RESERVES/ RÉSERVES	GRANTS/ OCTROIS	OTHER/AUTRES CONTRIBUTIONS	L-T DEBT/ DETTE À L-T	FROM TAXES/ DES TAXES
Recreation	Récréation						
<u>Parks</u>	<u>Parcs</u>						
St-Isidore - Paved Trail	St-Isidore - Sentier pavé	8,000	-				8,000
St-Albert - New Boards for skating rink	St-Albert - nouvelles bandes pour patinoire	128,000	(19,300)		(95,000)		13,700
<u>General Recreation</u>	<u>General Recreation</u>						
Emergency Building Repairs	Réparations d'urgence aux édifices	75,000	(75,000)				-
Park Requests	Demandes de parcs	30,000	(30,000)				-
<u>Bowling</u>	<u>Bowling</u>						
<u>Halls</u>	<u>Centres communautaires</u>						
Caledonia - FCA repairs	Caledonia - réparations FCA	50,000	(50,000)				-
Fournier - FCA repairs	Fournier - réparations FCA	7,000	(7,000)				-
St-Albert - FCA repairs	St-Albert - réparations FCA	50,000	(50,000)				-
		348,000	(231,300)	-	(95,000)	-	21,700
Aréna	Aréna						
Generator	Génératrice	150,000	(150,000)				-
Building repairs from 2022 not done	Réparations à l'édifice de 2022 (pas faits)	33,300	(25,300)				8,000
		183,300	(175,300)	-	-	-	8,000
Planning	Urbanisme						
Zoning by-law	Règlement pour le zonage	75,000	(15,000)				60,000
		75,000	(15,000)	-	-	-	60,000
Total	Total	9,374,874	(2,221,965)	(1,501,243)	(100,000)	(4,951,580)	600,086

GESTION DE LA FLOTTE

La municipalité dispose d'une flotte de 68 véhicules. Il s'agit notamment de camionnettes, de SUV, de camions tandem, de niveleuses, de pelles mécaniques, de camions de pompiers, d'un camion Hydrovac et de bien d'autres encore.

Le tableau de la page suivante présente les besoins de la flotte pour les dix prochaines années.

Ce plan permet à la Nation de suivre les besoins en flotte par département par année en tenant compte des coûts d'entretien des véhicules, du kilométrage, de la durée de vie utile estimée, etc. Sur cette base, l'année de remplacement estimée est déterminée. Le coût de remplacement estimé est déterminé en extrapolant le coût de remplacement d'aujourd'hui aux années futures en utilisant un taux d'inflation estimé.

La somme des besoins annuels totaux permet de déterminer le montant qui doit être transféré des opérations à la réserve pour la flotte afin de couvrir le coût des besoins futurs de celle-ci.

FLEET MANAGEMENT

The municipality has a fleet of 68 vehicles. These include pick up trucks, SUV, Tandem trucks, grader, backhoes, fire rescue trucks, a Hydrovac truck and many more.

The table on the following page presents the fleet requirements for the next 10 years.

This sheet allows The Nation to track fleet requirements by department per year by keeping track of vehicle maintenance costs, mileage, estimated useful life, etc. Based on this, estimated replacement year is determined. Estimated cost of replacement is determined by extrapolating today's cost of replacement to future years using an estimated inflation rate.

Summing total annual requirements helps determine how much should be transferred to the fleet management reserve from normal operations to cover the cost of future fleet needs.

MUNICIPALITÉ DE LA NATION

Plan de remplacement de la flotte / Fleet Replacement Plan
Budget 2024

GL ACT	DESCRIPTION	VEHICLE TYPE	DEPT	YR	EXPECTED	REPLACEMENT EXPECTED YR	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
6021	SUV - 2017 FORD ESCAPE	Small SUV	By-Law	2017	7	2024	34,461									
6052	PICK-UP - 2018 CHEV SILVERADO (FOURNIER)	Pick Up	Roads	2018	6	2024	59,348				65,509					
6025	PICK-UP - 2012 SILVERADO - ROAD SIGNS	Pick Up	Roads	2012	5	2017	59,348									
6050	PICK-UP - 2010 GMC SIERRA	Pick Up	Environment	2010	9	2024	59,348									
6059	PICK-UP - 2017 DODGE RAM	Pick Up	By-Law	2017	7	2024	59,348									
NEW	RAZOR - to be purchased 2024	Razor	Roads	2024	10	2034	102,500									
6043	TRACTOR - 2007 JOHN DEERE 3320 SM St-Isidore	Sidewalk tractor	Roads	2007	15	2022		53,845								
6057	PICK-UP - 2013 GMC SIERRA - RECREATION	Pick Up	Recreation	2013	12	2025		60,831								
6062	PICK-UP - 2019 CHEV SILVERADO	Pick Up	Environment	2019	7	2025		60,831								
6030	HOT BOX - 2016 LIMOGES	HOT BOX	Roads	2016	8	2024		63,038								74,932
6024	PICK UP - Chevrolet Silverado 3/4 tonne 4x4	Lg Pick Up	Water & Sewer	2016	7	2023		72,808								
6027	TRUCK -2015-CABOVER FUSO-ROAD SIGNS	CABOVER	Roads	2015	10	2025		92,775								
6060	Zamboni	Zamboni	Recreation	2010	15	2025		120,000								
6000	EXCAVATOR - 2017 CASE CX210D	Excavator	Roads	2017	8	2025		261,201								
6051	SUV - 2019 EQUINOX	Small SUV	Roads	2019	7	2026			36,205					40,963		
6044	TRACTOR - 2011 KUBOTA B3030 St-Albert	Sidewalk tractor	Roads	2011	15	2026			55,191							
6054	PICK-UP - 2019 FORD F150	Pick Up	Water & Sewer	2019	7	2026			62,352							
6026	PICK-UP - 2016 CHEVROLET SIERRA - (3/4 Ton - Limoges Fuel Truck)	Lg Pick Up	Roads	2016	10	2026			74,629							
6042	TRACTOR - 2011 MCCORMICK CX105 St-Isidore	Tractor	Roads	2011	15	2026			209,890							
6551	S-500 FORD ECONLINE REHAB 2001	Service Truck	Fire Limoges	2001	25	2026			247,756							
6012	TRUCK - 2016 WESTERN STAR 4700SF	Tandem	Roads	2016	10	2026			409,218							
6001	TRUCK - 2019 WESTERN STAR 4700	Tandem	Roads	2019	10	2029			409,218							
6236	P-300 FREIGHT 1996 FOURNIER SUPERIOR	Pumper/Tanker	Fire Fournier	1996	30	2026			689,044							
6253	P-500 INT 2002 PUMPER LIMOGES	Pumper/Tanker	Fire Limoges	2002	24	2026			689,044							
6020	VAN - 2020 CARGO NISSAN	Small SUV	Water & Sewer	2020	7	2027				37,110						
6104	Ford XLT 150	Fire Pick Up	Fire Chief	2014	9	2023				70,973						80,300
6353	T-500 - INTER 2003 TANKER LIM. (w/b trans to St-Al; repl delayed to 2036)	Tanker	Fire Limoges	2003	24	2027				308,727						
6064	SUV- 2021 EQUINOX LS	Small SUV	Environment	2021	7	2028					38,038					
6022	PICK-UP - 2023 DODGE RAM (Bike)	Pick Up	Roads	2023	5	2028					65,509					
6032	HOT BOX - 2020 FALCON (Fournier)	HOT BOX	Roads	2020	8	2028					67,884					
6002	TRUCK - 2016 WESTERN STAR 4700SF	Tandem	Roads	2016	10	2026					429,935					
6007	TRUCK - 2018 WESTERN STAR	Tandem	Roads	2018	10	2028					429,935					
6028	GRADER - 2013 JOHN DEERE Limoges	GRADER	Roads	2013	15	2028					678,845					
6019	SUV - 2022 EQUINOX LS	Small SUV	Water & Sewer	2022	7	2029					38,989					
6023	PICK-UP - 2022 SIERRA GMC	Pick Up	Water & Sewer	2022	7	2029					67,146					
6058	PICK-UP - 2022 DODGE RAM - CONSTRUCTION	Pick Up	Building	2022	7	2029					67,146					
6006	TRUCK - 2019 WESTERN STAR 4700	Tandem	Roads	2019	10	2029					440,683					
6210	P-100 - INTER /2000 PUMPER ST IS (transfer de St-Is a Fournier to replace 6236)	Pumper/Tanker	Fire Fournier	1999	30	2029					742,025					
6240	P-400 - 2000 PUMPER ST-ALB.	Pumper/Tanker	Fire St-Albert	1999	30	2029					742,025					
6045	TRACTOR - 2015 KUBOTA B3350 Fournier	Sidewalk tractor	Roads	2015	15	2030							60,920			
6003	TRUCK - 2020 WESTERN STAR	Tandem	Roads	2020	10	2030							451,701			
6008	TRUCK - 2020 WESTERN STAR	Tandem	Roads	2020	10	2030							451,701			
6331	T-300 GMC 2001 FOURNIER	Tanker	Fire Fournier	2001	30	2031								340,777		
6075	TRUCK HYDRO VAC - 2020 WESTERN STAR	Sucker Truck	Water & Sewer	2021	10	2031								716,713		
6039	TRACTOR - 2017 KUBOTA B4060	Sidewalk tractor	Water & Sewer	2017	15	2032										64,004
6049	PICK-UP - 2023 DODGE RAM 2500 (3/4 Ton - Fuel Truck Fournier)	Lg Pick Up	Roads	2023	9	2032										86,546
6004	TRUCK - 2022 WESTERN STAR	Tandem	Roads	2022	10	2032										474,568
6253	P-500 INT 2002 PUMPER LIMOGES (transfer de Limoges a St-Al to replace 6240)	Pumper/Tanker	Fire Limoges	2002	30	2032										799,080
6353	T-500 - INTER 2003 TANKER LIM. (trans from Limoges to St-Al)	Tanker	Fire St-Albert	2003	30	2033										358,029
NEW	NEW TRUCK TO BUY: ST-ISIDORE FIRE HALL	Tanker	Fire St-Isidore	2033	24	2057										358,029
6005	TRUCK - 2023 WESTERN STAR	Tandem	Roads	2023	10	2033										486,432
6011	TRUCK - 2014 WESTERN STAR (SPARE)	Tandem	Roads	2014	10	2024										
6056	TRAILER - 2021 CONTINENTAL CARGO	Trailer	Water & Sewer	2010	25	2035										
6029	GRADER -2020 JOHN DEERE Fournier	GRADER	Roads	2020	15	2035										
6326	TRANS #2 : T-200- Inter Tanker	Tanker	Fire St-Bernardin	2006	30	2036										
6342	TRANS #1 : T-400 INTER 2012 TANKER STALB (trans from St-Al to Limoges)	Tanker	Fire Limoges	2012	24	2036										
6041	TRACTOR - 2022 KUBOTA M6 (Limoges)	Tractor	Roads	2022	15	2037										
6070	TRAILER - 2014 UTILITY (HOMEMADE)	Trailer	Water & Sewer	2014	25	2039										
6071	WATER BOAT&TRAILER - 2014 (HOMEMADE)	Trailer	Water & Sewer	2014	25	2039										
6319	T-100 2009 ISIDORE (trans from St-Is to St-Bern)	Tanker	Fire St-Bernardin	2009	30	2039										
6535	R-100 INT 2015 RESCUE STISIDORE	Rescue	Fire St-Isidore	2015	25	2040										
6220	P-200 INTER/2010 PUMPER STBERN	Pumper/Tanker	Fire St-Bernardin	2010	30	2040										
6536	R-500 INT 2016 RESCUE	RESCUE	Fire Limoges	2016	25	2041										
6342	TRANS #1 : T-400 INTER 2012 TANKER STALB (w/b trans to Limoges, repl now due in 2033)	Tanker	Fire St-Albert	2012	30	2042										
6072	TRAILER - 2018 GALVANIZE WERBERLANE	Trailer	Water & Sewer	2018	25	2043										
6545	R-400 GMC 1985 RESCUE	RESCUE	Fire St-Albert	2020	24	2044										
6549	R-400 FORD 2020 ST-ALBERT	RESCUE	Fire St-Albert	2020	24	2044										
6521	S-200 FORD ECON. 1991 ST BERN.	Service Truck	Fire St-Bernardin	1991		1991										
6046	CHIPPER - 1998 BANDIT	Chipper	Roads	1998	15	2013										
6539	R-300 GRUNM 1989 RESCUE	RESCUE	Fire Fournier	1989	24	2013										
6210	P-100 - INTER /2000 PUMPER ST IS	Pumper/Tanker	Fire St-Isidore	1999	24	2023										
6047	LOADER - 2022 CASE 721	Loader	Roads	2022		2025										
6061	Edger	Edger	Recreation			2025										
6015	LOADER - 2023 DOOSAN DL 220	Loader	Roads	Rental		2026										
6040	EXCAVATOR - 2023 HYUNDAI 210 (Pelle)	Excavator	Roads	2023		2028										
6053	2009 GMC Sierra 1500	Pick Up	Recreation	2009		2028										
6319	T-100 2009 ISIDORE	Tanker	Fire St-Isidore	2009	24	2033										
6663	Trailer for UTV	Trailer	Fire Department	2019	25	2044										
6063	Compressor System	Compressor	Recreation			not be valued										
6048	FLOAT - 2014 KING-TRIAXLE - ROAD	float														
6661	Trailer Preventive Equipment	Trailer	Fire Department	2019												
6662	Trailer Preventive Equipment-TRAINING	Trailer	Fire Department	2019												
6665	UTV / VTT	light Duty	Fire Department	2019												
NEW	Kubota	Sidewalk tractor	Environment	2022												
						TOTAL PAR ANNÉE / TOTAL PER YEAR \$	374,351	785,329	2,882,547	416,811	1,775,655	2,098,015	964,321	1,098,453	1,579,430	1,202,491
						QTY DE REMPLACEMENTS / UNITS TO REPLACE	6	8	10	3	7	6	3	3	6	3

Plan de remplacement de la flotte - Projections pour le financement

Plan de remplacement de la flotte - Projections pour le financement

Fleet Replacement Plan - Projections for Financing

Budget 2024

Année / Year	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Total par année / Total per year \$	374,351	785,329	2,882,547	416,811	1,775,655	2,098,015	964,321	1,098,453	1,579,430	1,202,491
Véhicules payés par des fonds de réserve / Vehicles paid for from reserve funds										
Construction / Building						67,146				
Environment		60,831			38,038		68,825			
Eau & Égouts / Water & Sewer		72,808	74,629	37,111		106,135		716,713	64,004	
Charge dépt feu / Fire Levy			1,625,844	379,700		1,484,050		340,777	799,080	716,058
	-	133,639	1,700,473	416,811	38,038	1,657,331	68,825	1,057,490	863,084	716,058
Paid from tax base	374,351	651,690	1,182,074	(0)	1,737,617	440,684	895,496	40,963	716,346	486,433

RÉSERVES, FONDS DE RÉSERVES & REVENUS REPORTÉS

RÉSERVES

Une réserve est une affectation des revenus nets à la discrétion du Conseil, après provision de toutes les dépenses connues, dans le cadre d'une stratégie globale de financement de programmes ou de projets qui sont définis dans les budgets annuels et autorisés en vertu des dispositions de la *Loi sur les municipalités*.

Il ne fait référence à aucun actif spécifique, il est de nature générale.

Ils peuvent être créés pour couvrir des dépenses en capital ou d'opérations.

Les réserves ne nécessitent pas de séparation des fonds ou des actifs.

Les réserves font partie d'un fonds de revenus et ne produisent donc pas d'intérêts par elles-mêmes.

Il peut être créé dans un but prédéterminé et utilisé à cette fin, à la discrétion du Conseil.

La Nation dispose de plusieurs réserves tel présenté dans les pages qui suivent.

FONDS DE RÉSERVE

Les fonds de réserve sont basés sur une exigence statutaire ou un passif défini payable à l'avenir. La base de la collecte et de l'utilisation des fonds est spécifique et les fonds ne peuvent être utilisés qu'à cette fin.

Tous les intérêts produits par les fonds de réserve doivent faire partie du fonds de réserve.

RESERVES, RESERVE FUNDS & DEFERRED REVENUE

RESERVES

A reserve is an allocation from net revenue at the discretion of Council, after the provision of all known expenditures, as part of an overall strategy for funding programs or projects that are set out in annual budgets and is authorized under the provisions set out in the *Municipal Act*.

It has no reference to any specific asset; it is general in nature.

They can be created to cover capital or operating expenses.

Reserves do not require segregation of money or assets.

Reserves are part of a revenue fund and therefore, do not earn interest on their own.

May be established for a predetermined purpose & applied for that purpose at the discretion of Council.

The Nation has several working reserves as presented on the following pages.

RESERVE FUNDS

Reserve funds are based on a statutory requirement or defined liability payable in the future. The basis for the collection and use of monies in the fund is specific and funds can only be used for that purpose.

All interest earnings derived from reserve funds must form part of the reserve fund.

Il existe deux types de fonds de réserve :

1. Fonds de réserve obligatoire
2. Fonds de réserve discrétionnaire

FONDS DE RÉSERVE OBLIGATOIRE

Ce type de fonds est créé lorsqu'une loi provinciale exige que les recettes reçues à des fins spéciales soient séparées des recettes générales de la municipalité.

Les fonds ne doivent être utilisés qu'aux fins prévues par la loi.

Ils peuvent être de nature contractuelle ou statutaire.

Des exemples de fonds de réserve obligatoires à La Nation sont les frais de développement et le fonds de fermeture/post-fermeture des sites d'enfouissement.

FONDS DE RÉSERVE DISCRÉTIONNAIRE

Un fonds de réserve discrétionnaire est créé en vertu de la loi sur les municipalités lorsque le conseil souhaite affecter des revenus au financement d'une dépense future pour laquelle il est autorisé à dépenser de l'argent, et mettre de côté une certaine partie des recettes d'une année afin que les fonds soient disponibles en cas de besoin.

Ils peuvent être créés pour couvrir des dépenses en capital ou d'opérations.

Un exemple de ce type de fonds de réserve est celui créé pour la glace artificielle de l'aréna.

REVENUS REPORTÉS

Les revenus reportés représentent les sommes reçues à l'avance pour être dépensées ultérieurement. Ces recettes sont mises de côté dans un fonds de réserve obligatoire à des fins spécifiques en vertu d'une loi, d'un règlement ou d'un accord. Les redevances d'aménagement sont un exemple de revenus reportés.

There are two types of reserve funds:

1. Obligatory reserve funds
2. Discretionary reserve funds

OBLIGATORY RESERVE FUND

This type of fund is created when a provincial statute requires that revenue received for special purposes be segregated from the general revenues of the municipality.

Monies are to be used only for the purpose prescribed for them by statute.

They can be contractual or statutory in nature.

Examples of obligatory reserve funds at the Nation are development charges and landfill closure/post-closure fund.

DISCRETIONARY RESERVE FUND

A discretionary reserve fund is created under the *Municipal Act* when Council wants to earmark revenue to finance a future expenditure for which it has the authority to spend money, and to set aside a certain portion of any year's revenues so that the funds are available as required.

They can be created to cover capital or operating expenses.

An example of this type of reserve fund is the one created for the Artificial Ice for the Arena.

DEFERRED REVENUE

Deferred revenue represents monies received in advance for later spending. These revenues are set aside in an obligatory reserve fund for a specific purpose by legislation, regulation, or agreement. Development charges are an example of a deferred revenue.



Reserve Funds / Fonds de réserve

Name of Account / Nom du compte	Opening Balance / Solde d'ouverture	Transfer between Funds / Transfert entre fonds	Interest/ Intérêts	Transfer from revenue / Transfert du revenu	Transfer to Revenue / Transfert au revenu	TRANSFER FROM CAPITAL	Transfer to Capital / Transfert au capital	Balance 2023/ Solde de fermeture estimé 2023	Budget 2024 Transfer in	Budget 2024 Transfer out	Estimated year end / Estimé fin d'année 2024
Transportation	0	104,535	-	-	-	-	-	0			
Environment (Landfills + Garbage & Recycling collection & disposal)											
Garbage Collection / Collecte des ordures	1,675,346	104,535	66,136	116,717	-	-	-	1,962,734	333,350	1,003,573	1,292,511
General Sewer / Égout général	3,150,947	-	112,070	121,044	-	-	265,770	3,118,291	119,665	387,120	2,850,836
Sewers / Égout St Albert	392,813	-	13,971	9,849	-	-	105,000	311,633		40,000	271,633
Sewers / Égout St Isidore	16,569	-	589	15,384	-	-	-	32,542			32,542
Sewers Growth / Égout croissance Limoges	78,705	-	2,799	-	-	-	-	81,504	365,829		447,333
Sewers / Égout Fournier	6,973	-	248	3,315	-	-	-	10,536			10,536
Water / Eau Projet Brisson	1,353	-	48	-	-	-	-	1,401			1,401
Water / Eau Castor Rd	6,248	-	222	-	-	-	-	6,470			6,470
Water / Eau St Isidore	328,721	-	11,692	123,386	-	-	106,409	357,390	160,194	164,710	352,874
Water Growth / Eau Croissance Limoges	16,191	-	-	1,520	-	-	238,287	252,958	545,415		292,457
Water / Eau Limoges	572,577	-	20,365	146,643	-	-	407,563	332,022	142,871	315,019	159,874
Ponceau CFE	7,782	-	277	-	-	-	-	8,059			8,059
Total	6,221,844	-	228,417.09	537,858.00	104,535.41	-	1,123,029.17	5,969,625.58	1,667,324	1,910,422	5,726,528



The Nation Municipality / Municipalité de La Nation
Working reserves / Réserves fonds de roulement

Department / Service	Description	Opening Balance 2023 / Solde d'ouverture	Transfer Between Reserve / Transfer entre réserve	Transfer from Revenue Fund / Transfert du fond de revenue	Transfer to Capital / Transfert au Capital	Transfer to Revenue	Estimated year end balance / Solde fin d'année estimé 2023	Budget 2024 Transfer IN	Budget 2024 Transfer Out	Estimated Balance end of 2024
Working Capital / Fond de roulement		- 1,530,193	-	-	-	-	1,530,193			- 1,530,193
	Covid-19	-	-	-	-	-	-			-
Ward 1 / Quartier 1		0	-	-	-	-	0			0
Ward 2 / Quartier 2		-	-	-	-	-	-			-
County Grant Ward 3		-	-	-	-	-	-			-
Ward 4 / Quartier 4		-	-	-	-	-	-			-
Administration (Bldg Reno)										
	Building Reno / Amélioration bâtiment	- 260,781	-	-	6,665	-	254,116			- 254,116
	Divers	- 893,181	-	-	600,000	-	293,181	275,000		- 18,181
	Employee / Employé	- 47,499	-	-	-	-	47,499			- 47,499
	IT Computer / Ordinateur	- 40,848	-	57,700	16,743	-	81,805		24,105	- 57,700
	Land sale / Vente de terrain Manitou	- 125,310	-	-	-	-	125,310			- 125,310
Fleet Management / Flotte équipement		- 689,197	-	79,661	247,700	-	521,158	130,934	382,116	- 269,977
Storm Management / Égout Pluviaux		- 150,000	-	16,000	-	-	166,000	16,000		- 182,000
Solar Panel / Panneau solaire		- 181,559	-	86,782	-	-	268,341	93,920		- 362,261
Election		- 21,322	-	11,000	-	-	32,322	11,000		- 43,322
Fire Department / Service d'incendie										
	Fire Hall & Land / Caserne & terrain	- 431,528	-	190,000	60,600	-	560,928	60,000	60,000	- 560,928
	Equipment & Fire Truck	- 148,000	-	20,000	-	-	168,000	504,641	269,500	- 403,141
Emergency		-	-	-	-	-	-			-
Quarry Rehabilitation South Plantagenet		- 172,992	-	-	-	-	172,992			- 172,992
Road Construction & Bridges / Construction de route et pont										
	Pont Latour	- 138,368	-	-	53,573	-	84,795		84,795	- 0
	Chemin Lefebvre	- 30,000	-	-	30,000	-	-			-
	Pont touchette	- 9,041	-	-	9,041	-	-			-
	Public Works Roads carried forward	-	-	40,000	-	-	40,000		40,000	-
Recreation										
	Artificial Ice / Glace artificielle	- 624,757	-	55,495	-	-	685,747	100,000	175,300	- 610,447
	Recreation capital after Master Plan / Plan directeur pour récréation	- 592,138	-	33,860	55,351	-	570,647		221,300	- 349,347
	St Bernard Hall	- 26,485	-	-	-	-	26,485			- 26,485
	St Albert Hall Plans	- 72,000	-	52,460	-	-	124,460			- 124,460
	Limoges Hall	- 36,500	-	-	-	-	36,500			- 36,500
	Complexe	- 227,088	-	10,000	-	227,088	10,000			- 10,000
Planning										
	Official Plan Limoges & St Isidore	- 36,910	-	-	-	-	36,910		15,000	- 21,910
	Economic Development / Développement Economique	- 74,000	-	-	-	-	74,000			- 74,000
Library General / Bibliothèque		- 289,837	-	-	6,300	-	283,537			- 283,537
Total		- 6,849,534	-	652,958	1,085,973	227,088	6,194,926	916,495	1,547,116	- 5,564,306



Parks Reserves / Réserve Parc

Description	Opening Balance 2023	Transfer Between Reserve	Transfer to Capital	Transfer to Revenue	Transfer from Capital	Transfer to Surplus	Balance at year end 2023	Budget 2024 Transfer Out	Estimated balance end of 2024
St Isidore Park	- 53,312	-	12,000	-	-	-	41,312	-	41,312
St Isidore Skating & Splash Pad	- 9,990	-	-	-	-	-	9,990	-	9,990
Ste Rose Park	- 9,008	-	-	-	-	-	9,008	-	9,008
St Bernardin Park (Jean Paul Charlebois)	- 8,756	-	-	-	-	-	8,756	-	8,756
Fournier Park	- 4,557	-	-	-	-	-	4,557	-	4,557
Forest Park Park	- 1,200	-	-	-	-	-	1,200	-	1,200
Limoges Park	- 391	-	-	-	- -	3,604	3,995	-	3,995
Parc Giroux Park	- 13,159	-	-	-	4,982	-	8,177	-	8,177
Cambridge Forest Estate	- 20,067	-	-	-	-	-	20,067	-	20,067
Parc Gagnon Park	- 1,339	-	-	-	1,339	-	-	-	-
Limoges Bingo Park	- 2,967	-	-	-	-	-	2,967	-	2,967
Limoges Ancien Combatant	- 1,017	-	-	-	-	-	1,017	-	1,017
Nation Social Comite	- 4,267	-	-	-	-	-	4,267	-	4,267
	- 130,029	-	12,000	-	6,321	- 3,604	115,312	-	115,312



REVENUE REPORTÉS / DEFERRED REVENUE

Department / Service	Opening Balance Solde d'ouverture 2023	Interest / Intérêt	Transfer from client / Transfert des clients	Transfer to capital / Transfert au capital	Transfer to revenue in / Transfert du revenue	Closing balance / Solde de fin 2023	Budget 2024 Inflows / Entrés	Budget 2024 Disbursement/ Déboursés	Estimated year end 2024 / Estimé fin d'année 2024
Parkland Nation / Fin de parc Dev Charge Nation / Frais développement	- 237,843	- 8,915	-	41,706	- -	205,052		17,500	187,552
Building / Construction	- 263,403	-	-	58,807	72,540	132,056	65,922	-	66,134
Fire Department	- 25,570	-	-	-	- -	25,570	-	-	25,570
Public Works / Travaux publics	-	-	-	-	-	-	-	-	-
Water & Sewer / Eau & Égout Tile Drainage	- 20,304 -	- -	- -	- -	- -	20,304 -	-	-	20,304 -
St-Bernardin Park / Parc St-Bernardin	- 5,000	-	-	5,000	-	-	-	-	-
St Albert Park / Parc St Albert	- 2,000	-	-	-	- -	2,000	-	-	2,000
Limoges Park / Parc Limoges	- 140	-	-	-	- -	140	-	-	140
Transfer Bank recreation / Transfert banque récréation Administration	- 35,703 -	- -	- -	- -	- - -	35,703 -	-	-	35,703 -
TOTAL	- 1,661,192	- 8,915	-	105,513	72,540	- 1,492,054	-	83,422	- 1,408,632

DETTE

En tant que municipalité, nous ne pouvons contracter des dettes que pour financer de grandes acquisitions d'immobilisations - nos opérations quotidiennes doivent être entièrement financées.

L'emprunt est un moyen de financer les projets en capital et d'entretenir les grandes infrastructures à long terme. Comme la plupart des entreprises, les municipalités peuvent emprunter une partie de leurs besoins en capital et la rembourser sur la durée de vie du projet financé.

Le montant qu'une municipalité peut emprunter n'est pas illimité, il est régi par O. Reg 403/02 qui fixe le montant maximum qu'une municipalité peut payer en paiements de capital et d'intérêts au cours de l'année pour une nouvelle dette à long terme. La limite est calculée annuellement et est basée sur 25 % des revenus annuels de la municipalité (tels que déterminés par le ministère et comprenant les impôts fonciers, les frais d'utilisation et les revenus d'investissement) moins les coûts annuels du service de la dette à long terme et les paiements annuels pour d'autres obligations financières à long terme.

Le recours à la dette pour financer les projets d'investissement se justifie notamment par la répartition du coût d'un projet sur sa durée de vie utile, la limitation des fonds internes pour l'emprunt, la faiblesse des taux d'intérêt, etc. Le recours à la dette doit se faire de manière stratégique, en veillant à ce qu'une marge d'emprunt soit disponible pour les projets d'urgence ou les grands projets d'infrastructure.

Une liste de la dette actuelle est présentée dans le tableau suivant. Il convient de noter que la charge de la dette n'est pas entièrement payée par les contribuables. Les frais d'utilisation et les redevances imposées à des utilisateurs spécifiques couvrent 59 % des coûts de remboursement de la dette en 2024.

DETTE PROPOSÉE POUR 2024

En raison des taux d'intérêt élevés, aucun projet n'a été retenu pour un financement par emprunt auprès d'une institution extérieure en

DEBT

As a municipality we can only incur debt to pay for large capital acquisitions – our day-to-day operations must be fully funded.

Borrowing is a way to finance capital projects and maintain major infrastructure over the longer term. Like most businesses, municipalities may borrow a portion of their capital requirements and pay it back over the life of the project being financed.

The amount a municipality can borrow is not limitless, it is regulated by O. Reg 403/02 which sets out the maximum amount that a municipality can pay in principal and interest payments in the year for new long-term debt. The limit is calculated annually and is based on 25% of the municipality's annual "own source" revenue (as determined by the ministry and includes property taxes, user fees, and investment income) less our annual long-term debt servicing costs and annual payments for other long-term financial obligations.

Reasons for using debt to finance capital projects include spreading the cost of a project over its useful life, limited internal funds for borrowing, low interest rates, etc. The use of debt must be done strategically, ensuring there is borrowing room available for emergency or large infrastructure projects.

A list of current debt is shown in the table that follows. It should be noted that the debt burden is not being paid entirely by taxpayers. User fees and charges to specific users cover 59% of debt repayment costs in 2024.

DEBT PROPOSED FOR 2024

No projects were identified for debt financing through an outside institution in 2024 due to the high interest rates. However, two projects, Innovation II and the Latour Bridge, were proposed to be funded through internal borrowing until rates decrease.

Borrowing internally is not a limitless option and can only be sustained in the short term. When rates decrease, or in the long

2024. Toutefois, il a été proposé de financer deux projets, Innovation II et le pont de Latour, par des emprunts internes jusqu'à ce que les taux diminuent.

L'emprunt interne n'est pas une option illimitée et ne peut être maintenu qu'à court terme. Lorsque les taux baisseront, ou à long terme, la municipalité empruntera à l'extérieur tous les emprunts temporaires en cours.

term, the municipality will borrow any outstanding temporary borrowings externally.

SUMMARY OF LONG-TERM DEBT
SOMMAIRE DES PRÊTS À LONG TERME

DESCRIPTION	Montant original du prêt / Original loan amount	Taux d'intérêts / Interest rate	Terme / Term	Balance at Dec 31, 2023 / Solde au 31 déc 2023	Année / Year		2024	2025	2026	2027
					Start / Début	End / Terminé				
<u>Prélevés en Frais & Services / Levied as Fees & Charges</u>										
Eau St-Isidore / St-Isidore Water	2,271,774	3.04%	20	683,175	2009	2029	138,992	132,132	132,132	132,132
Calypso Park / Parc Calypso	3,030,659	4.17%	20	1,353,198	2010	2030	224,893	224,892	224,892	224,892
Égouts Forest Park Sewer	1,127,773	4.46%	20	541,961	2011	2031	85,815	85,815	85,815	85,815
Égouts Limoges Croissance / Limoges Sewer Growth	10,321,582	4.86%	20	10,008,449	2023	2048	807,901	807,901	807,901	807,901
Eau Limoges Croissance / Limoges Water Growth	12,822,116	4.86%	20	12,433,122	2023	2048	1,003,625	1,003,625	1,003,625	1,003,625
Total usager-payeur / user-payer	29,573,904						2,261,226	2,254,366	2,254,366	2,254,366
<u>Prélevé sur les impôts fonciers / Levied on general taxes</u>										
Eau & Égouts Ch Calypso Rd Water & Sewer - Prêt/Loan #1	183,388	4.17%	20	81,883	2010	2030	13,608	13,608	13,608	13,608
Eau & Égouts Ch Calypso Rd Water & Sewer - Prêt/Loan #2	1,195,682	4.46%	20	574,595	2011	2031	90,982	90,982	90,982	90,982
Égouts Forest Park Croissance / Sewer Forest Park Growth	476,311	4.46%	20	228,895	2011	2031	36,244	36,244	36,244	36,244
Caserne Limoges Fire Hall	1,450,000	3.53%	25	936,297	2012	2037	87,788	87,788	87,788	87,788
Aréna St-Isidore Arena	586,370	3.33%	20	296,887	2012	2032	40,392	40,392	40,392	40,392
Dôme Sel 2014 Salt Dome	325,000	2.36%	15	151,334	2015	2030	25,749	25,749	25,749	25,749
Véhicules Flotte 2014 / Vehicle Fleet 2014	374,000	1.95%	10	54,171	2015	2025	41,195	13,727		
Garage Innovation	2,900,000	2.71%	20	2,418,022	2019	2039	187,987	187,987	187,987	187,987
Véhicules Flotte 2018 / Vehicle Fleet 2018**					2019	2026	111,085	111,085	55,542	
Complexe sportif 2022	10,033,032	5.77%	20	9,987,823	2023	2043	773,776	773,776	773,776	773,776
<i>Ponceaux Indian Creek Culverts*</i>	<i>727,500</i>	<i>5.25%</i>	<i>25</i>	<i>727,500</i>	<i>2023</i>	<i>2048</i>	<i>52,590</i>	<i>52,590</i>	<i>52,590</i>	<i>52,590</i>
<i>Pont Touchette Bridge*</i>	<i>1,740,000</i>	<i>5.25%</i>	<i>25</i>	<i>1,740,000</i>	<i>2023</i>	<i>2048</i>	<i>125,782</i>	<i>125,782</i>	<i>125,782</i>	<i>125,782</i>
<i>Grader 2023**</i>	<i>247,000</i>	<i>5.00%</i>	<i>5</i>	<i>247,000</i>	<i>2023</i>	<i>2028</i>	<i>55,934</i>	<i>55,934</i>	<i>55,934</i>	<i>55,934</i>
<i>Innovation II**</i>	<i>225,000</i>	<i>5.00%</i>	<i>5</i>	<i>225,000</i>	<i>2023</i>	<i>2028</i>	<i>16,984</i>	<i>50,952</i>	<i>50,952</i>	<i>50,952</i>
<i>Pont Latour Bridge**</i>	<i>470,000</i>	<i>5.00%</i>	<i>25</i>	<i>470,000</i>	<i>2023</i>	<i>2048</i>	<i>11,458</i>	<i>34,374</i>	<i>34,374</i>	<i>34,374</i>
							-			
Total sur base de taxes / on tax base	20,933,282						1,587,177	1,700,969	1,490,440	1,434,897
Grand total	50,507,186						3,848,403	3,955,335	3,744,806	3,689,263

REVENUS

IMPÔTS FONCIERS

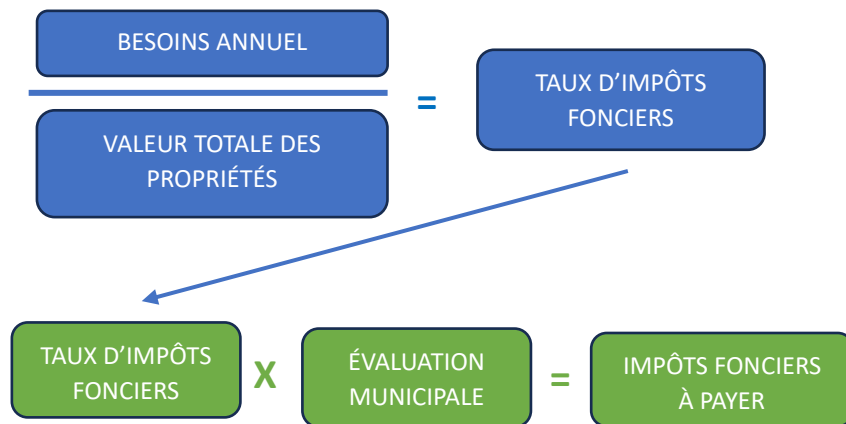
La municipalité perçoit les taxes suivantes :

- Municipalités
- Comtés
- Écoles

Le taux pour les comtés est fixé par les Comtés unis de Prescott et Russell. La Nation perçoit cette taxe auprès des résidents en leur nom et la remet trimestriellement.

Le taux pour les écoles est fixé par la province. La Nation le perçoit auprès des résidents et le répartit entre les quatre commissions scolaires.

Le taux de l'impôt foncier est fixé chaque année par la municipalité. Le taux est déterminé en calculant le besoin annuel net pour fournir les services existants et nouveaux, ainsi que pour faire face aux dépenses d'investissement nécessaires, et en le divisant par la valeur totale de la propriété de la municipalité. Ce taux est ensuite appliqué aux évaluations individuelles pour déterminer l'impôt à payer par chaque propriété. En résumé :



REVENUES

PROPERTY TAXES

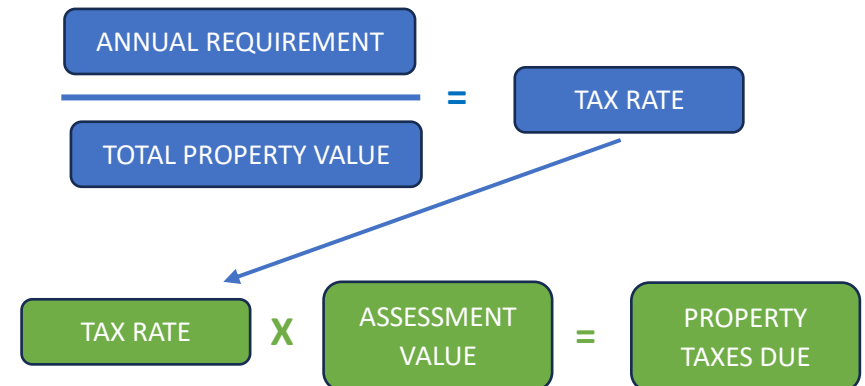
The municipality collects the following taxes:

- Municipal
- Counties
- Schools

The rate for the counties is set by the United Counties of Prescott & Russell. The Nation collects it from residents on their behalf and remits it quarterly.

The rate for the schools is set by the province. The Nations collects it from the residents and distributes it among the four school boards.

A property tax rate is set by the municipality every year. The rate is determined by calculating the net annual requirement to provide existing and new services as well as meet required capital spending and dividing it by the total property value for the municipality. This rate is then applied to the individual assessments to determine the tax payable for each property. In short:



FRAIS AUX USAGERS & CHARGES

FRAIS EAU & ÉGOUTS

Dans La Nation tous les résidents ne sont pas raccordés aux réseaux d'eau et d'assainissement donc tous les résidents ne paient pas ces frais. Les dépenses d'opérations et de capital sont financés par les usagers de ces systèmes.

Les tarifs des services publics sont basés sur le montant du financement nécessaire pour faire fonctionner les systèmes d'eau et d'assainissement de la Nation et pour garantir que des fonds sont en réserve pour les besoins en capitaux actuels et futurs.

TAUX POUR COLLECTE D'ORDURES

Toutes les propriétés résidentielles paient pour la collecte des déchets. Le tarif appliqué couvre le coût de la collecte hebdomadaire ainsi que d'autres coûts liés aux déchets, tels que le détournement des déchets, la collecte des gros articles, les frais de décharge, etc. Une partie du tarif est également transférée à la réserve, comme l'exige le CCSP, pour les futurs coûts de fermeture et de post-fermeture.

TAUX SERVICES D'INCENDIES

Un taux sur le service d'incendies a été mise en place pour mieux répondre aux besoins changeants du service des incendies. Cette taxe permettra de disposer d'une réserve d'argent pour répondre aux besoins futurs en matière d'investissement et de fonctionnement, ce qui permettra au service de fournir ses prestations de manière efficace.

FRAIS AUX USAGERS & CHARGES

Les droits et frais d'utilisation couvrent tous les autres services offerts par la municipalité. Ils varient en fonction du poste et du service concernés.

USER FEES & CHARGES

WATER & WASTEWATER FEES

In The Nation, not all residents are connected to the water and wastewater systems thus not all residents pay these fees. The water and wastewater operating, and capital expenditures are funded by the users of those systems.

Utility rates are based on the amount of funding needed to operate The Nation's water and wastewater system as well as ensure funds are in reserve for current and future capital requirements.

GARBAGE COLLECTION RATE

All residential properties pay for the collection of waste. The rate charged covers the cost of weekly collection as well as other costs related to waste such as waste diversion, large item collection, landfill expenses, etc. A portion of the rate is also transferred to reserve as required by PSAB for future closure and post-closure costs.

FIRE LEVY

A fire levy was established to better meet the evolving needs of the Fire Services department. The levy will ensure that monies are in reserve to meet future capital and operating requirements thus ensuring that the department can effectively provide its service.

USER FEES AND CHARGES

User fees and charges cover all other services offered by the municipality. These vary based on the specific item and department.

CHANGE FOR AVERAGE PROPERTY

LIMOGES: Impact for average residential property assessed at \$300,000

	Annual change (\$)	Annual change (\$)	Annual change (\$)
Municipal Fees	4.2%	4.3%	4.4%
Change in Municipal property tax	95.90	98.18	100.47
Change in Water & Wastewater fees*	92.16	92.16	92.16
Change in Waste Management fees	-	-	-
Change in Fire levy	85.00	85.00	85.00
Total change	273.06	275.34	277.63
Per day	0.75	0.75	0.76

* based on an average consumption of 120 m³ per year in Limoges

ST-ISIDORE: Impact for average residential property assessed at \$300,000

	Annual change (\$)	Annual change (\$)	Annual change (\$)
Municipal Fees	4.2%	4.3%	4.4%
Change in Municipal property tax	95.90	98.18	100.47
Change in Water & Wastewater fees*	110.52	110.52	110.52
Change in Waste Management fees	-	-	-
Change in Fire levy	85.00	85.00	85.00
Total change	291.42	293.70	295.99
Per day	0.80	0.80	0.81

* based on an average consumption of 120 m³ per year in St-Isidore

NO WATER & SEWER: Impact for average residential property assessed at \$300,000

	Annual change (\$)	Annual change (\$)	Annual change (\$)
Municipal Fees	4.2%	4.3%	4.4%
Change in Municipal property tax	95.90	98.18	100.47
Change in Waste Management fees	-	-	-
Change in Fire levy	85.00	85.00	85.00
Total change	180.90	183.18	185.47
Per day	0.50	0.50	0.51

CHANGEMENT POUR UNE PROPRIÉTÉ MOYENNE

LIMOGES: Impact pour un propriété résidentielle avec évaluation moyenne de 300 000 \$

	Changement annuel (\$)	Changement annuel (\$)	Changement annuel (\$)
Frais municipaux	4,2%	4,3%	4,4%
Changement - taxes municipales	95.90	98.18	100.47
Changement - frais eau & égouts	92.16	92.16	92.16
Changement - frais collecte d'ordures	-	-	-
Changement - frais services d'incendie	85.00	85.00	85.00
Changement total	273.06	275.34	277.63
Par jour	0.75	0.75	0.76

* basé sur une consommation moyenne de 120 m³ par an à Limoges

ST-ISIDORE: Impact pour un propriété résidentielle avec évaluation moyenne de 300 000 \$

	Changement annuel (\$)	Changement annuel (\$)	Changement annuel (\$)
Frais municipaux	4,2%	4,3%	4,4%
Changement - taxes municipales	95.90	98.18	100.47
Changement - frais eau & égouts	110.52	110.52	110.52
Changement - frais collecte d'ordures	-	-	-
Changement - frais services d'incendie	85.00	85.00	85.00
Changement total	291.42	293.70	295.99
Par jour	0.80	0.80	0.81

* basé sur une consommation moyenne de 120 m³ par an à St-Isidore

PAS D'EAU & D'ÉGOUTS: Impact pour un propriété résidentielle avec évaluation moyenne de 300 000 \$

	Changement annuel (\$)	Changement annuel (\$)	Changement annuel (\$)
Frais municipaux	4,2%	4,3%	4,4%
Changement - taxes municipales	95.90	98.18	100.47
Changement - frais collecte d'ordures	-	-	-
Changement - frais services d'incendie	85.00	85.00	85.00
Changement total	180.90	183.18	185.47
Par jour	0.50	0.50	0.51



2024 WATER & SEWER RATES

TAUX D'EAU & D'ÉGOUTS 2024

ST-ISIDORE

Current year vs prior year billing

Facturation année courante vs année précédente

Quarterly rates / Taux trimestriels	Avg cons/qtr / Cons moy/qrt	Rate / Taux 2024	Billing / Facturation	Rate / Taux 2023*	Billing / Facturation	Variance	%
Variable Water / Eau	40			\$ 2.29	\$ 91.60	12.40	13.5%
Tier / Palier I - 0 - 40m ³	40	\$ 2.60	\$ 104.00				
Tier / Palier II - 41 - 50m ³		\$ 3.10					
Tier / Palier III - 51 - 60m ³		\$ 4.10					
Tier / Palier IV - > 61m ³		\$ 5.10					
Fixed Water / Fixe Eau		\$ 137.18	\$ 137.18	\$ 133.80	\$ 133.80	3.38	2.5%
Sewer / Égouts		\$ 143.40	\$ 143.40	\$ 131.55	\$ 131.55	11.85	9.0%
Total Quartely invoice / Total facture trimestrielle			\$ 384.58		\$ 356.95	27.63	7.7%
Total Yearly invoice / Total facture annuel			\$ 1,538.32		\$ 1,427.80	110.52	7.7%

LIMOGES (Water only / Eau seulement)

Current year vs prior year billing

Facturation année courante vs année précédente

Quarterly rates / Taux trimestriels	Avg cons/qtr / Cons moy/qrt	Rate / Taux 2024	Billing / Facturation	Rate / Taux 2023*	Billing / Facturation	Variance	%
Variable Water / Eau	40			1.90	76.00	7.60	10.0%
Tier / Palier I - 0 - 40m ³	40	2.09	83.60				
Tier / Palier II - 41 - 50m ³		2.59					
Tier / Palier III - 51 - 60m ³		3.59					
Tier / Palier IV - > 61m ³		4.59					
Fixed Water / Fixe Eau		88.64	88.64	85.05	85.05	3.59	4.2%
Backwash / Décharge (Variable)		0.21	8.40	0.19	7.60	0.80	10.5%
Total Quartely invoice / Total facture trimestrielle			180.64		168.65	11.99	7.1%
Total Yearly invoice / Total facture annuel			722.56		674.60	47.96	7.1%

LIMOGES (Water & Sewer / Eau & Égouts)

Current year vs prior year billing

Facturation année courante vs année précédente

Quarterly rates / Taux trimestriels	Avg cons/qtr / Cons moy/qrt	Rate / Taux 2024	Billing / Facturation	Rate / Taux 2023*	Billing / Facturation	Variance	%
Variable Water / Eau	40			1.90	76.00	7.60	10.0%
Tier / Palier I - 0 - 40m ³	40	2.09	83.60				
Tier / Palier II - 41 - 50m ³		2.59					
Tier / Palier III - 51 - 60m ³		3.59					
Tier / Palier IV - > 61m ³		4.59					
Fixed Water / Fixe Eau		88.64	88.64	85.05	85.05	3.59	4.2%
Sewer / Égouts		143.40	143.40	131.55	131.55	11.85	9.0%
Total Quartely invoice / Total facture trimestrielle			315.64		292.60	23.04	7.9%
Total Yearly invoice / Total facture annuel			1,262.56		1,170.40	92.16	7.9%

*The 2023 rate was based on an average consumption of 48 m³. This rate was adjusted to the proposed average of 40m³ in 2024. / Le taux de 2023 était basé sur une consommation moyenne de 48m³. Celui-ci a été ajusté en fonction de la consommation moyenne de 40m³ de 2024.

**1m³ = 1 000L. Therefore, average consumption represents 444 litres per day per household. / Donc la consommation moyenne représente 444L par jour par maisonnée.



2024 WATER & SEWER RATES

TAUX D'EAU & D'ÉGOUTS 2024

SEWER ONLY - ÉGOUTS SEULEMENT

Quarterly rates / Taux trimestriels	Rate / Taux 2024	Billing / Facturation	Rate / Taux 2023	Billing / Facturation	Variance	%
Sewer / Égouts	143.40	143.40	131.55	131.55	11.85	9.0%
Total Quarterly invoice / Total facture trimestrielle		143.40		131.55	131.55	100.0%
Total Yearly invoice / Total facture annuel		573.60		526.20	526.20	100.0%

DETAILED BUDGET

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
Supplementary Taxes / Impôt supplémentaire									
N-1100-3001-3001	(RT) RESIDENTIAL/RESIDENTIEL	164,099	129,878	120,000	120,000	150,000	(20,000)	130,000	
N-1100-3001-3002	(RH) RES. HYDRO	-	-	-	-	-	-	-	
N-1100-3001-3005	(CT) COMMERCIAL	3,392	176,563	-	-	-	-	-	
N-1100-3001-3006	(GT) PARKING/STATIONNEMENT	-	-	-	-	-	-	-	
N-1100-3001-3007	(XT) NEW COMMERCIAL	28,557	3,506	-	-	-	-	-	
N-1100-3001-3008	(YT) OFFICE BUILDING (NEW CONSTRUCTION)	-	-	-	-	-	-	-	
N-1100-3001-3009	(X7) NEW COMMERCIAL (SMALL SCALE FARM)	-	-	-	-	-	-	-	
N-1100-3001-3010	(PT) PIPELINE	249	400	-	-	-	-	-	
N-1100-3001-3015	(MT) MULTI RESIDENTIAL/RESIDENTIEL	-	-	-	-	-	-	-	
N-1100-3001-3016	(NT) NEW MULTI RESIDENTIEL	-	-	-	-	-	-	-	
N-1100-3001-3020	(IT) INDUSTRIAL/INDUSTRIEL	-	11,641	-	-	-	-	-	
N-1100-3001-3021	(IH) IND HYDRO	-	-	-	-	-	-	-	
N-1100-3001-3022	(JT) NEW INDUSTRIAL	-	-	-	-	-	-	-	
N-1100-3001-3023	(J7) NEW INDUSTRIAL (SMALL SCALE FARM)	-	-	-	-	-	-	-	
N-1100-3001-3030	(FT) FARM/FERME	8,969	3,557	-	-	-	-	-	
N-1100-3001-3040	(TT) MANAGED FOREST	15	-	-	-	-	-	-	
N-1100-3001-3050	(CU) COMMERCIAL EXCESS/EXEDENTAIRE	-	-	-	-	-	-	-	
N-1100-3001-3051	(CX) COMMERCIAL VACANT	18,446	(13,234)	-	-	-	-	-	
N-1100-3001-3052	(XU) NEW COMM. EXCESS/EXEDENTAIRE	-	-	-	-	-	-	-	
N-1100-3001-3053	(XX) NEW COMM. VACANT	-	-	-	-	-	-	-	
N-1100-3001-3060	(IU) INDUSTRIAL EXCESS/EXEDENTAIRE	-	-	-	-	-	-	-	
N-1100-3001-3061	(IX) INDUSTRIAL VACANT	-	-	-	-	-	-	-	
N-1100-3001-3062	(JU) NEW IND. EXCESS/EXEDENTAIRE	-	-	-	-	-	-	-	
N-1100-3001-3063	(JX) NEW IND. VACANT	-	-	-	-	-	-	-	
N-1100-3001-3070	(WT) RAILWAYS	-	-	-	-	-	-	-	
N-1100-3004-3000	INTERIM TAXES INTERIMAIRES	43,144	(152,023)	-	-	-	-	-	
N-1100-3006-3076	ONTARIO	-	-	-	-	-	-	-	
Total Supplementary		266,871	160,288	120,000	120,000	150,000	(20,000)	130,000	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
Write off taxes / Impôt annulés									
N-1100-3002-3001	(RT) RESIDENTIAL/RESIDENTIEL	(156,985)	(152,280)	(100,000)	(100,000)	(100,000)		(100,000)	
N-1100-3002-3002	(RH) RES. HYDRO	-	-	-	-	-		-	
N-1100-3002-3005	(CT) COMMERCIAL	(5,496)	(3,282)	-	-	-		-	
N-1100-3002-3006	(GT) PARKING/STATIONNEMENT	245	-	-	-	-		-	
N-1100-3002-3007	(XT) NEW COMMERCIAL	(3,291)	-	-	-	-		-	
N-1100-3002-3008	(YT) OFFICE BUILDING (NEW CONSTRUCTION)	-	-	-	-	-		-	
N-1100-3002-3009	(X7) NEW COMMERCIAL (SMALL SCALE FARM)	-	-	-	-	-		-	
N-1100-3002-3010	(PT) PIPELINE	-	-	-	-	-		-	
N-1100-3002-3015	(MT) MULTI RESIDENTIAL/RESIDENTIEL	(7,935)	(8,625)	-	-	-		-	
N-1100-3002-3016	(NT) NEW MULTI RESIDENTIEL	-	(1,971)	-	-	-		-	
N-1100-3002-3020	(IT) INDUSTRIAL/INDUSTRIEL	-	-	-	-	-		-	
N-1100-3002-3021	(IH) IND HYDRO	-	-	-	-	-		-	
N-1100-3002-3022	(JT) NEW INDUSTRIAL	-	-	-	-	-		-	
N-1100-3002-3023	(J7) NEW INDUSTRIAL (SMALL SCALE FARM)	-	-	-	-	-		-	
N-1100-3002-3030	(FT) FARM/FERME	34,530	29,947	-	-	-		-	
N-1100-3002-3040	(TT) MANAGED FOREST	-	-	-	-	-		-	
N-1100-3002-3050	(CU) COMMERCIAL EXCESS/EXEDENTAIRE	-	-	-	-	-		-	
N-1100-3002-3051	(CX) COMMERCIAL VACANT	(245)	-	-	-	-		-	
N-1100-3002-3052	(XU) NEW COMM. EXCESS/EXEDENTAIRE	-	-	-	-	-		-	
N-1100-3002-3053	(XX) NEW COMM. VACANT	-	-	-	-	-		-	
N-1100-3002-3060	(IU) INDUSTRIAL EXCESS/EXEDENTAIRE	-	-	-	-	-		-	
N-1100-3002-3061	(IX) INDUSTRIAL VACANT	-	-	-	-	-		-	
N-1100-3002-3062	(JU) NEW IND. EXCESS/EXEDENTAIRE	-	-	-	-	-		-	
N-1100-3002-3063	(JX) NEW IND. VACANT	-	-	-	-	-		-	
N-1100-3002-3070	(WT) RAILWAYS	-	-	-	-	-		-	
Total Write Offs		(139,177)	(136,211)	(100,000)	(100,000)	(100,000)	-	(100,000)	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)				Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023	Budget 2022	Budget 2023				
Taxes PIL / Lieu d'impôt									
N-1100-3003-3075	P.I.L. CANADA	702	724	697	702	83,800		83,800	
N-1100-3003-3076	P.I.L. ONTARIO	54,888	56,579	54,510	54,889	-		-	
N-1100-3003-3077	P.I.L. L.C.B.O.	2,266	2,336	2,251	2,266	-		-	
N-1100-3003-3078	P.I.L. OTHER MUNICIPALITIES	4,481	15,419	4,450	4,481	-		-	
N-1100-3003-3079	P.I.L. MUNICIPAL ENTERPRISES	11,874	22,658	11,792	11,459	-		-	
					-	-		-	
		74,211	97,716	73,700	73,797	83,800	-	83,800	
Total		(13,149,224)	(13,751,328)	(12,959,730)	(13,705,499)	(13,909,116)	20,000	(13,889,116)	
Grant & Interest / Octroi & intérêt									
N-1200-3010-3100	OMPF	735,600	738,400	735,600	738,400	738,400	20,400	758,800	
N-1200-3050-3105	BANK INTEREST/INTERET	126,806	459,214	50,000	45,000	75,000		75,000	
N-1200-3050-3106	TAX PENALTY&INTEREST/PENALITE ET INTERET	268,118	262,936	285,000	285,000	275,000		275,000	
N-1200-3050-3107	INTEREST CHARGE OTHER THAN TAXES / INTERET AUT	24,774	21,488	20,000	20,000	20,000		20,000	
	Total Grant and Interest	1,155,299	1,482,038	1,090,600	1,088,400	1,108,400	20,400	1,128,800	
Total		(1,155,299)	(1,482,038)	(1,090,600)	(1,088,400)	(1,108,400)	(20,400)	(1,128,800)	
Council / Conseil									
N-2000-3030-3078	OTHER MUNICIPALITIES	10,000	10,000	10,000	10,000	10,000		10,000	
	Transfer from reserve	11,075		-	-	-		-	
	Total council Revenue	21,075	10,000	10,000	10,000	10,000	-	10,000	
N-2000-4000-4000	FULL TIME SALARY/SALAIRE TEMPS PLEIN	-	-	-	-	-		-	
N-2000-4000-4001	PART TIME SALARY/SALAIRE TEMPS PARTIEL	173,646	215,489	176,686	229,430	239,281.26		239,281.26	
N-2000-4000-4006	NON TAXABLE SALARY/SALAIRE NON-IMPOSABLE	-	-	-	-	-		-	
N-2000-4000-4020	C.P.P.	6,601	11,438	5,614	12,110	13,316	(537)	12,780	
N-2000-4000-4022	OMERS		15,253	-	10,066	18,776		18,776	
N-2000-4000-4024	E.H.T.	3,541	4,202	4,007	4,474	4,666		4,666	
N-2000-4050-4030	MILEAGE/MILLAGE	101	874	6,000	5,250	1,500		1,500	
N-2000-4050-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	30	33	1,500	1,500	1,500		1,500	
N-2000-4050-4451	CELLULAR PHONE/CELLULAIRE	5,012	2,767	4,100	5,000	5,125		5,125	
N-2000-4050-4458	INSURANCE	1,080	-	2,500	1,500	750		750	
N-2000-4050-4470	ASSOCIATION FEES	51	-	400	400	400		400	
N-2000-4050-4472	CONVENTION & SEMINARS	12,311	16,626	10,000	12,000	18,000		18,000	
N-2000-4050-4473	MEALS & ACCOMMODATION		1,098		-	2,000		2,000	
N-2000-4050-4500	ADVERTISING & COMMUNICATION	4,167	3,057	7,000	5,000	3,000		3,000	
N-2000-7010-7010	DONATION	38,575	28,582	28,000	21,000	21,000		21,000	
	Total Council Expenses	245,114	299,418	245,807	307,730	329,315	(537)	328,778	
Total		224,039	289,418	235,807	297,730	319,315	(537)	318,778	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
Council Support / Soutien au conseil									
N-2005-3020-3076	PROVINCE ONTARIO GRANT	-	-	-	-	-	-	-	
N-2005-3035-3500	USER & SERVICE CHARGES MISC./DIVERS	7,530	9,240	8,000	6,000	7,000	-	7,000	
N-2005-3045-3500	Donation MISC./DIVERS	-	-	-	-	-	-	-	
	Total Council Support	7,530	9,240	8,000	6,000	7,000	-	7,000	
N-2005-4000-4000	FULL TIME SALARY/SALAIRE TEMPS PLEIN	315,114	298,085	308,173	301,766	425,247	54,573	479,821	
N-2005-4000-4001	PART TIME SALARY/SALAIRE TEMPS PARTIEL	46,609	587	42,754	46,967	51,418	(51,418)	-	
N-2005-4000-4004	TRAINING/FORMATION	-	-	-	-	-	-	-	
N-2005-4000-4005	OVERTIME/SURTEMPS	-	-	-	-	-	-	-	
N-2005-4000-4010	VACATION/VACANCES	17,936	17,759	25,713	26,133	34,487	1,412	35,899	
N-2005-4000-4011	STATUTORY/JOURS FERIES	18,194	14,301	18,151	18,066	24,535	219	24,755	
N-2005-4000-4012	SICK LEAVE/JOURNEE MALADIE	11,415	3,690	8,000	7,852	10,980	1,398	12,377	
N-2005-4000-4013	BENEFITS IN LIEU	-	-	-	-	-	-	-	
N-2005-4000-4015	AUTHORIZED LEAVE/CONGE AUTORISE	-	-	-	-	-	-	-	
N-2005-4000-4018	LUMP SUM	750	-	-	-	-	-	-	
N-2005-4000-4020	C.P.P.	16,571	14,098	14,719	14,699	22,844	(142)	22,702	
N-2005-4000-4021	E.I.	5,574	4,567	5,333	3,324	7,531	221	7,752	
N-2005-4000-4022	OMERS	39,788	36,588	36,457	42,419	56,338	654	56,991	
N-2005-4000-4023	W.S.I.B.	7,665	8,914	10,497	9,275	14,726	2,634	17,360	
N-2005-4000-4024	E.H.T.	8,189	6,693	7,698	7,662	10,446	93	10,539	
N-2005-4000-4025	MEDICAL PLAN/ASS.GROUPE	18,388	21,041	18,786	21,790	31,561	2,648	34,209	
N-2005-4050-4030	MILEAGE/MILLAGE	605	2,104	1,200	1,200	2,500	-	2,500	
N-2005-4050-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	3,118	5,431	3,500	3,500	3,500	-	3,500	
N-2005-4050-4120	MISC. ACTIVITIES/ACTIVITES	-	-	500	500	500	-	500	
N-2005-4050-4451	CELLULAR PHONE/CELLULAIRE	1,357	1,102	1,750	1,500	1,500	-	1,500	
N-2005-4050-4470	ASSOCIATION FEES/FRAIS	1,170	-	1,000	1,500	1,500	-	1,500	
N-2005-4050-4471	EDUCATION FEES/FRAIS	407	2,035	3,500	3,500	3,500	-	3,500	
N-2005-4050-4472	CONVENTION & SEMINARS	2,182	7,437	3,500	3,500	4,000	-	4,000	
N-2005-4050-4473	MEALS & ACCOMMODATION	-	2,301	-	-	-	-	-	
N-2005-4050-4500	ADVERTISING & COMMUNICATION	11,544	37,029	20,000	37,500	8,850	-	8,850	
N-2005-5000-5226	COMPUTER MAINTENANCE D'ORDINATEUR	-	-	-	-	10,179	-	10,179	Istock (394), Canva (150), Adobe (792), WPENGINE (790), Add Search (348), Website Updates & Modifications (3705) + 4000 (laptop + furniture - new office)
N-2005-5000-5228	HOSTING & SUPPORT/HÉBERGEMENT & SUPPORT	-	-	-	-	21,150	-	21,150	E-Scribe (\$15k) + Alertable \$6150
	Total council Support Expenses	526,576	483,763	531,231	552,652	747,293	12,291	759,584	
Total		519,046	474,523	523,231	546,652	740,293	12,291	752,584	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
Council Support Capital / Soutien au conseil Capital									
N-2005-8020-3076	ONTARIO	-	-	-	-	-	-	-	-
	Transfer from reserve			28,000	-	-	-	-	-
	Subtotal Council Support Revenue	-	-	28,000	-	-	-	-	-
N-2005-8053-7500	TCA MACHINERY & EQUIPMENT MISC./DIVERS	25,449	9,461	28,000	-	-	-	-	-
	Subtotal Capital council Support Expenses	25,449	9,461	28,000	-	-	-	-	-
Total		25,449	9,461	-	-	-	-	-	-

Account	Description	Actual (to Nov 30) /R�el (au 30 nov)				Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e �bauche
		Actual /R�el 2022	nov 2023	Budget 2022	Budget 2023				
Administration & Finance									
N-2150-3020-3076	Provincial Grant ONTARIO	-	-	-	-	-	-	-	
N-2150-3030-3078	OTHER MUNICIPALITIES	-	-	-	-	-	-	-	
N-2150-3031-3500	School Grant MISC./DIVERS	16,656	-	17,000	17,000	17,000		17,000	
N-2150-3035-3110	REGISTRATION/ENREGISTREMENT	-	-	-	-	-		-	
N-2150-3035-3470	NSF / RETURNED PAYMENT FEE	640	360	1,000	750	750		750	
N-2150-3035-3500	User fees & Service Charges MISC./DIVERS	5,993	2,114	5,000	6,000	1,500		1,500	
N-2150-3035-3502	CERTIFICATE	14,045	10,412	13,000	13,000	10,000		10,000	
N-2150-3036-3500	OTHER REVENUE, MISC./DIVERS	2,630	3,947	3,000	3,000	3,000		3,000	
N-2150-3036-3501	INTERNAL TRANSFER FROM OTHER DEPT	229,148	-	180,000	180,000	200,000		200,000	
N-2150-3042-3500	DEFERRED REVENUE MISC./DIVERS	-	-	-	-	-		-	
N-2150-3045-3500	DONATIONS MISC./DIVERS	-	-	-	-	-		-	
	Transfer from reserve	23,850	-	120,000	-	-		-	
	Total Administration Revenue	292,962	16,833	339,000	219,750	232,250	-	232,250	
N-2150-4000-4000	FULL TIME SALARY/SALAIRE TEMPS PLEIN	370,661	366,725	424,519	431,724	468,251		468,251	
N-2150-4000-4001	PART TIME SALARY/SALAIRE TEMPS PARTIEL	105,282	29,648	69,387	43,008	38,510		38,510	
N-2150-4000-4005	OVERTIME/SURTEMPS	-	16,328	-	-	-		-	
N-2150-4000-4010	VACATION/VACANCES	53,611	7,205	48,718	42,845	45,033		45,033	
N-2150-4000-4011	STATUTORY/JOURS FERIES	24,197	18,527	26,151	24,943	26,486		26,486	
N-2150-4000-4012	SICK LEAVE/JOURNEE MALADIE	14,938	7,061	11,330	11,390	12,278		12,278	
N-2150-4000-4013	BENEFITS IN LIEU	-	-	-	-	-		-	
N-2150-4000-4015	AUTHORIZED LEAVE.CONGE AUTORISE	1,151	1,128	1,500	1,500	1,500		1,500	
N-2150-4000-4018	LUMP SUM	250	-	-	-	-		-	
N-2150-4000-4020	C.P.P.	26,368	22,108	23,641	24,747	26,951	(436)	26,515	
N-2150-4000-4021	E.I.	9,256	7,410	8,827	2,216	9,084	466	9,549	
N-2150-4000-4022	OMERS	48,918	46,149	48,814	49,324	58,267	(34)	58,233	
N-2150-4000-4023	W.S.I.B.	10,783	14,750	16,210	15,314	17,454	2,864	20,318	
N-2150-4000-4024	E.H.T.	11,166	9,326	11,091	10,579	11,276		11,276	
N-2150-4000-4025	MEDICAL PLAN/ASS.GROUPE	30,023	35,151	41,954	53,137	51,337		51,337	
N-2150-4050-4030	MILEAGE/MILLAGE	484	402	2,000	2,000	1,500		1,500	
N-2150-4050-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	9,558	3,658	15,000	15,000	10,000		10,000	
N-2150-4050-4051	OFFICE SUPPLIES/FOURNITURE DE BUREAU	22,618	15,309	20,000	15,000	20,000		20,000	
N-2150-4050-4052	CLEANING SUPPLIES/FOURNITURE DE NETTOYAGE	-	-	-	-	-		-	
N-2150-4050-4300	BOOTS & UNIFORM/COSTUME ET CHAUSSURE DE TRAV.	1,409	1,096	1,800	1,800	1,800		1,800	
N-2150-4050-4440	TAXES REGISTRATON/ENREGISTREMENT	317	20,027	5,500	5,500	7,000		7,000	expected to double down on tax arrears for collection in 2024; offset by tax revenue (bcs charged to roll)
N-2150-4050-4443	WATER & SEWER SERVICES	-	-	-	-	-		-	
N-2150-4050-4445	NATURAL GAS NATUREL	8,045	8,125	7,000	7,000	11,000		11,000	steady increase since 2021
N-2150-4050-4447	HYDRO	15,073	15,440	15,000	16,000	18,000		18,000	
N-2150-4050-4450	TELEPHONE	17,228	11,483	6,000	10,000	10,000		10,000	
N-2150-4050-4451	CELLULAR PHONE/CELLULAIRE	783	896	700	700	1,000		1,000	
N-2150-4050-4458	INSURANCE	227,789	248,163	220,000	242,000	260,000		260,000	
N-2150-4050-4460	POSTAGE & COURRIER	27,641	26,042	30,000	35,000	35,000		35,000	
N-2150-4050-4470	ASSOCIATION FEES	8,884	3,956	12,000	12,000	12,000		12,000	
N-2150-4050-4472	CONVENTION & SEMINARS	2,942	3,701	5,000	5,000	6,000		6,000	
N-2150-4050-4473	MEALS & ACCOMMODATION	-	594	-	-	1,000		1,000	
N-2150-4050-4500	ADVERTISING & COMMUNICATION	6,019	1,359	11,000	11,000	8,000		8,000	
N-2150-5000-5201	AUDITORS/AUDITEURS	67,765	15,679	41,000	40,000	45,000		45,000	
N-2150-5000-5202	LEGAL/AVOCAT	92,095	30,897	50,000	55,000	55,000		55,000	
N-2150-5000-5206	ENGINEERS/INGENIEUR	-	-	10,000	50,000	25,000		25,000	ARO & AMP

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes
		Actual / Réel 2022	2023						
N-2150-5000-5210	SUBCONTRACT/SOUS CONTRAT	103,541	95,794	170,000	80,000	85,000		85,000	\$14.4k janitor, \$6k grass cutting, \$1k garbage container, \$15k Asyst annual mtce, \$10k Mpx
N-2150-5000-5215	BUILDING REPAIR	4,091	5,522	15,000	15,000	10,000		10,000	
N-2150-5000-5216	SERVICE & RENT	10,391	8,782	15,000	15,000	-		-	
N-2150-5000-5225	REPAIR & MAINTENANCE EQUIPMENT	806	265	10,000	10,000	10,000		10,000	
N-2150-5000-5226	COMPUTER MAITENANCE D'ORDINATEUR	10,433	7,598	43,000	25,000	12,300		12,300	
N-2150-5000-5228	HOSTING & SUPPORT/HÉBERGEMENT & SUPPORT		-		-	45,000		45,000	\$15k service contracts for machines; \$30k budgeting software support & implementation
N-2150-6050-4444	GAZ & OIL/ESSENCE ET HUILE	-	-	-	-	-		-	
N-2150-6055-4444	GAZ & OIL/ESSENCE ET HUILE	-	-	-	-	-		-	
N-2150-6055-4462	LICENSES	-	-	-	-	-		-	
N-2150-7000-7009	INTEREST EXPENSES	43,198	20,818	18,000	18,000	18,000		18,000	
N-2150-7010-7010	DONATION	-	-	-	-	-		-	
	Total Admnsitration Expenses	1,387,713	1,127,123	1,455,142	1,396,728	1,474,028	2,859	1,476,887	
	Interest payable on reserve funds					-	230,315	230,315	
	Interest payable on parkland fund					-	8,000	8,000	
	Interest payable on development charge fund					-	35,000	35,000	
	Transfer to fleet reserve					-	75,000	75,000	
	Transfer to storm pond reserve					-	16,000	16,000	
	Interest payable on reserve funds & reserve , future	331,897		209,720	196,972	364,315	(364,315)	(0)	
	Total Administration transfer to reserves	331,897	-	209,720	196,972	364,315	-	364,315	
Total		1,426,648	1,110,290	1,325,862	1,373,950	1,606,092	2,859	1,608,951	

Account	Description	Actual (to Nov 30) /R�el (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e �bauche
		Actual /R�el 2022	R�el 2023						
Administration & Finance Capital									
N-2150-8030-3500	OTHER REVENUE MISC./DIVERS	9,026	-	-	-	-	-	-	
N-2150-8036-3500	OTHER / AUTRES MISC./DIVERS	20	-	-	-	-	-	-	
N-2150-8039-3500	Development Charge -TCA MISC./DIVERS	4,308	-	-	-	-	-	-	
N-2150-8044-3500	TCA CONTRIBUTED ASSET MISC./DIVERS	-	-	-	-	-	-	-	
N-2150-8045-3500	TCA DONATIONS MISC./DIVERS	-	-	-	-	-	-	-	
	Transfer from Reserve			35,000	-	-	-	-	
	Subtotal Capital Administration Revenue	13,355	-	35,000	-	-	-	-	
N-2150-8050-7500	LAND MISC./DIVERS	-	-	-	-	-	-	-	
N-2150-8052-7500	TCA BUILDING MISC./DIVERS	10,771	-	35,000	-	-	-	-	
N-2150-8053-7500	Machinery & Equipment MISC./DIVERS	13,168	-	-	-	-	50,000	50,000	SQL server
	Subtotal Capital Administration Expenses	23,938	-	35,000	-	-	50,000	50,000	
Total		10,584	-	-	-	-	50,000	50,000	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
Solar Panel / Panneau Solaire									
N-2155-3036-3500	Other Revenue MISC./DIVERS	-	-	-	-	-	-	-	
N-2155-3036-3503	SOLAR FOURNIER PANNEAUX SOLAIRES	5,220	4,075	10,600	11,000	10,000		10,000	
N-2155-3036-3504	SOLAR ST-ISIDORE PANNEAUX SOLAIRES	103,253	85,644	100,000	100,000	100,000		100,000	
	Total Solar Panel Revenue	108,473	89,720	110,600	111,000	110,000	-	110,000	
N-2155-4050-4030	MILEAGE/MILLAGE	-	-						
N-2155-4050-4447	HYDRO	1,495	3,248	2,900	3,000	4,000		4,000	
N-2155-4050-4448	HYDRO SECONDARY BUILDING	-	-	80	80	80		80	
N-2155-4050-4458	INSURANCE	2,034	3,678	2,900	3,300	4,000		4,000	
N-2155-5000-5225	REPAIR & MAINTENANCE EQUIPMENT	300	12,198	9,000	10,000	8,000		8,000	
N-2155-7000-7001	DEBENTURE INTERST.INTERET	480	-	480	-	-		-	
	Total Solar Panel Expenses	4,308	19,125	15,360	16,380	16,080	-	16,080	
	Solar Panel	36,674		36,674	-	-		-	
	Total Solar Panel Loan principal payment	36,674	-	36,674	-	-	-	-	
	Solar Panel	67,491		58,566	94,620	93,920		93,920	
	Total Solar Panel transfer to reserves	67,491	-	58,566	94,620	93,920	-	93,920	
Total		0	(70,594)	-	-	-	-	-	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
Election / Élection									
N-2160-3035-3110	REGISTRATION/ENREGISTREMENT	1,500	-	-	-	-	-	-	
N-2160-3035-3500	User Fees & Service Charges MISC./DIVERS	2,355	-	-	-	-	-	-	
	Transfer from Reserve	24,794		32,000	-	-		-	
	total Election Revenue	28,649	-	32,000	-	-	-	-	
N-2160-4050-4030	MILEAGE/MILLAGE	-	245	-	-	-		-	
N-2160-4050-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	13,641	100	-	-	-		-	
N-2160-4050-4500	ADVERTISING & COMMUNICATION	2,908	500	-	-	-		-	
N-2160-5000-5202	LEGAL/AVOCAT	-	-	-	-	-		-	
N-2160-5000-5210	SUBCONTRACT/SOUS CONTRAT	12,100	2,336	32,000	2,000	2,500		2,500	
	Total election Expenses	28,649	3,181	32,000	2,000	2,500	-	2,500	
	Election 2026			-	11,000	11,000		11,000	
	Total Election transfer to reserves	-	-	-	11,000	11,000	-	11,000	
Total	Total	(0)	3,181	-	13,000	13,500	-	13,500	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
Computer / Informatique									
N-2170-3035-3500	User Fees & Service Charges MISC./DIVERS	-	-	-	17,839	-	-	-	
N-2170-3036-3501	INTERNAL TRANSFER FROM OTHER DEPT	-	-	-	-	-	-	-	
N-2170-3040-3500	RENT / LOCATION	17,717	22,238	15,912	33,265	16,000		16,000	
	Total computer Revenue	17,717	22,238	15,912	51,104	16,000	-	16,000	
N-2170-4000-4000	FULL TIME SALARY/SALAIRE TEMPS PLEIN	64,126	62,775	64,553	69,932	74,417		74,417	
N-2170-4000-4001	PART TIME SALARY/SALAIRE TEMPS PARTIEL	9,990	2,585	15,784	26,146	-		-	
N-2170-4000-4010	VACATION/VACANCES	5,478	762	6,599	7,545	6,810		6,810	
N-2170-4000-4011	STATUTORY.JOURS FERIES	3,856	3,174	4,190	4,994	3,899		3,899	
N-2170-4000-4012	SICK LEAVE/JOURNEE MALADIE	2,769	3,077	1,698	1,839	1,949		1,949	
N-2170-4000-4015	AUTHORIZED LEAVE/CONGE AUTORISE	-	-	-	-	-		-	
N-2170-4000-4020	C.P.P.	4,035	3,911	3,850	5,092	4,000	56	4,056	
N-2170-4000-4021	E.I.	1,349	1,231	1,460	1,108	1,250	73	1,323	
N-2170-4000-4022	OMERS	7,471	7,657	7,178	10,527	8,604	(12)	8,592	
N-2170-4000-4023	W.S.I.B.	1,818	2,271	2,597	3,106	2,588	477	3,064	
N-2170-4000-4024	E.H.T.	1,697	1,502	1,777	2,118	1,660		1,660	
N-2170-4000-4025	MEDICAL PLAN/ASS.GROUPE	5,391	5,109	5,404	5,427	6,272		6,272	
N-2170-4050-4030	MILEAGE/MILLAGE	1,361	944	-	2,000	1,500		1,500	
N-2170-4050-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	1,564	99	5,000	2,000	2,000		2,000	
N-2170-4050-4051	OFFICE SUPPLIES/FOURNITURE DE BUREAU	281	368	-	500	500		500	
N-2170-4050-4300	BOOTS & UNIFORM/COSTUME ET CHAUSSURE DE TRAV.	180	-	200	200	200		200	
N-2170-4050-4450	TELEPHONE	-	-	-	-	-		-	
N-2170-4050-4451	CELLULAR PHONE/CELLULAIRE	765	331	900	900	900		900	
N-2170-4050-4452	INTERNET	9,701	14,860	8,000	15,480	31,000		31,000	Ajout du service internet pour Fournier et du Plan d'eau de Limoges 7140 chacun
N-2170-4050-4460	POSTAGE & COURRIER	50	-	200	200	200		200	
N-2170-4050-4471	EDUCATION FEES/FRAIS	-	1,916	2,000	2,000	2,000		2,000	
N-2170-4050-4472	CONVENTION & SEMINARS	-	91	1,500	1,500	1,000		1,000	
N-2170-4050-4473	MEALS & ACCOMMODATION	-	-	-	-	500		500	
N-2170-5000-5210	SUBCONTRACT/SOUS CONTRAT	-	-	15,000	10,000	10,000		10,000	Banque d'heures pour des souscontracteurs informatiques - support technique
N-2170-5000-5226	COMPUTER MAINTENANCE D'ORDINATEUR	43,855	12,537	33,000	44,900	20,000		20,000	Remplacement d'une switch \$4k, ajout d'un router/contrôleur (UDM Pro) 1k, Maintenance 2 tours et installation Paratonnerre (7.5k par tour Fournier et Plan d'eau) 15k
N-2170-5000-5227	SUBCONTRACT ALARM SYSTEM	24,123	24,607	23,000	24,500	25,000		25,000	
N-2170-5800-5228	HOSTING & SUPPORT/HÉBERGEMENT & SUPPORT		40,658		-	40,000		40,000	Licences Office 365 40k.
	Transfer to Reserve	27,085		-	-	-		-	
	Total computer expenses	216,944	190,464	203,890	242,014	246,249	593	246,842	
Total		199,227	168,226	187,978	190,910	230,249	593	230,842	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
Computer Capital / Ordinateur Capital									
	Transfer from Reserve	26,237		40,000	31,743	-	24,105	24,105	
	Total Computer Capital Revenue	26,237	-	40,000	31,743	-	24,105	24,105	
N-2170-8053-7500	MACHINERY & EQUIPMENT - TCA MISC./DIVERS	26,737	23,157	67,585	112,600	29,900		29,900	Remplacement de 13 vieux Surface Pro 3 et 4, des Surface Pro Laptop 4/5 et 2 mid-tours Water & Sewer (Plan d'eau et shop) (13X \$2300)
N-2170-8997-9009	TCA TRANSFER TO INVENTORY / TCA DIVERS	-	-		-	-		-	
	Total Computer Capital Expenses	26,737	23,157	67,585	112,600	29,900	-	29,900	
Total		500	23,157	27,585	80,857	29,900	(24,105)	5,795	

Account	Description	Actual (to Nov 30) /R�el (au 30 nov)				Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e �bauche
		Actual /R�el 2022	nov 2023	Budget 2022	Budget 2023				
Fire / Incendie									
N-3000-3020-3076	ONTARIO	-	-	20,000	10,000	-	-	-	
N-3000-3030-3078	OTHER MUNICIPALITIES	7,205	-	6,000	6,000	5,000	-	5,000	
N-3000-3030-3500	OTHER MUN. REV.	-	-	-	-	-	-	-	
N-3000-3035-3500	User fees & Service Charges MISC./DIVERS	58,024	2,605	33,000	33,000	20,000	-	20,000	
N-3000-3035-3518	FIRE LEVY	-	-	-	-	632,145	21,250	653,395	\$85 x 7687 properties
N-3000-3035-3520	REVENUE FROM INSURANCE	-	-	3,500	-	5,000	-	5,000	
N-3000-3039-3500	TRANSFER FROM DEV CHARGE	-	-	-	-	-	-	-	
	Transfer from Reserve	-	-	-	-	-	-	-	
	Total Fire revenue	65,228	2,605	62,500	49,000	662,145	21,250	683,395	
N-3000-5800-4000	FULL TIME SALARY/SALAIRE TEMPS PLEIN	86,065	34,529	87,323	88,590	-	-	-	
N-3000-5800-4001	PART TIME SALARY/SALAIRE TEMPS PARTIEL	252,118	2,417	305,000	290,000	150,000	-	150,000	
N-3000-5800-4004	TRAINING/FORMATION	-	-	-	-	100,000	-	100,000	
N-3000-5800-4005	OVERTIME/SURTEMPS	-	-	-	-	-	-	-	
N-3000-5800-4007	SALARY MAINTENANCE SALAIRE	-	-	-	-	50,000	-	50,000	
N-3000-5800-4010	VACATION/VACANCES	5,615	1,491	7,517	7,746	-	-	-	
N-3000-5800-4011	STATUTORY/JOURS FERIES	5,101	1,516	6,395	6,626	-	-	-	
N-3000-5800-4012	SICK LEAVE/JOURNEE MALADIE	3,404	1,307	2,246	2,278	-	-	-	
N-3000-5800-4015	AUTHORIZED LEAVE/CONGE AUTORISE	250	1,143	-	-	-	-	-	
N-3000-5800-4018	LUMP SUM	-	-	-	-	-	-	-	
N-3000-5800-4020	C.P.P.	3,213	2,545	4,531	5,415	-	-	-	
N-3000-5800-4021	E.I.	1,026	833	1,900	997	-	-	-	
N-3000-5800-4022	OMERS	10,615	4,646	11,016	11,111	-	-	-	
N-3000-5800-4023	W.S.I.B.	1,556	8,097	3,964	4,134	-	-	-	
N-3000-5800-4024	E.H.T.	5,666	872	2,712	2,810	-	-	-	
N-3000-5800-4025	MEDICAL PLAN/ASS.GROUPE	(21)	-	4,981	4,986	-	-	-	
N-3000-5800-4026	VFIS	(5,679)	(75)	(6,500)	(6,500)	(6,500)	-	(6,500)	
N-3000-5800-4030	MILEAGE/MILLAGE	2,658	-	10,000	6,500	-	-	-	
N-3000-5800-4031	MACHINE RENTAL	-	-	-	-	1,000	-	1,000	location pelle m�canique (remboursable)
N-3000-5800-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	8,099	3,303	10,000	10,000	9,000	-	9,000	14k moins 5k pour 5 ipad en 2023
N-3000-5800-4051	OFFICE SUPPLIES/FOURNITURE DE BUREAU	-	-	-	-	1,000	-	1,000	
N-3000-5800-4200	CHEMICALS/CHIMIQUE	4,467	592	5,000	5,000	3,000	-	3,000	Fire suppression foam & extractor soap
N-3000-5800-4251	REHABILITATION SUPPLIES	2,075	1,989	5,000	5,000	3,000	-	3,000	Rehab and decon supplies
N-3000-5800-4300	UNIFORM/COSTUME ET CHAUSSURE DE TRAVAIL	4,397	3,883	5,000	10,000	10,000	-	10,000	20 recrues � \$350 each
N-3000-5800-4301	BUNKER SUIT MAINTENANCE	5,901	350	5,000	8,000	6,000	2,000	8,000	60 gear � \$100 once a year
N-3000-5800-4302	FIREFIGHTER PPE	-	13,415	8,500	8,500	15,000	-	15,000	boots, gloves, extrication gloves, helmets, balaclavas, etc.
N-3000-5800-4310	HOSE & APPLIANCES	5,995	1,846	6,000	6,000	5,000	-	5,000	
N-3000-5800-4311	SMALL TOOLS	-	909	2,000	4,000	2,000	-	2,000	
N-3000-5800-4321	MEDICAL EQUIPMENT	-	-	-	-	10,000	-	10,000	medical supplies for all bags (one new bag and defib)
N-3000-5800-4322	SCBA	6,233	7,705	5,000	9,500	7,500	-	7,500	Annual testing and maintenance
N-3000-5800-4323	EXTRICATION	-	2,972	-	-	2,000	1,500	3,500	Annual maintenance
N-3000-5800-4443	WATER & SEWER SERVICES	2,257	1,894	2,180	2,200	2,300	-	2,300	
N-3000-5800-4444	GAZ & OIL/ESSENCE ET HUILE	22,111	17,054	11,000	20,000	20,000	-	20,000	
N-3000-5800-4445	NATURAL GAS NATUREL	6,781	6,305	5,500	5,500	8,000	-	8,000	
N-3000-5800-4446	PROPANE	10,039	5,198	11,000	11,000	11,000	-	11,000	
N-3000-5800-4447	HYDRO	29,906	23,769	28,000	28,000	30,000	-	30,000	
N-3000-5800-4450	TELEPHONE	4,697	4,577	5,000	5,000	5,000	-	5,000	
N-3000-5800-4451	CELLULAR PHONE/CELLULAIRE	2,826	2,962	6,000	4,000	1,700	-	1,700	0\$ pour cell. 28\$ par mois pour 5 ipads (ICO)
N-3000-5800-4452	INTERNET	-	32	-	-	-	-	-	
N-3000-5800-4458	INSURANCE	63,945	72,258	66,000	72,600	70,000	-	70,000	

Account	Description	Actual (to Nov 30) /R�el (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes
		Actual /R�el 2022	2023						
N-3000-5800-4460	POSTAGE & COURRIER	139	-	500	500	500		500	
N-3000-5800-4461	RADIO LICENSES	-	-	-	-	-		-	
N-3000-5800-4469	W.S.I.B.	23,918	22,838	25,000	25,000	25,000		25,000	
N-3000-5800-4470	ASSOCIATION FEES/FRAIS	619	1,074	1,700	1,700	800		800	
N-3000-5800-4471	EDUCATION FEES/FRAIS	715	-	1,000	5,000	-		-	
N-3000-5800-4472	CONVENTION & SEMINARS	3,842	3,916	5,000	6,500	-		-	
N-3000-5800-4473	MEALS & ACCOMMODATION		394		-	1,000		1,000	
N-3000-5800-4500	ADVERTISING & COMMUNICATION	1,091	137	3,000	3,000	2,000		2,000	
N-3000-5800-4501	SERVICE AWARD	120	653	3,000	5,000	1,000	4,000	5,000	
N-3000-5800-5103	DISPATCHING CENTER/EXPEDITEUR	-	-	-	-	-		-	
N-3000-5800-5210	SUBCONTRACT/SOUS CONTRAT	7,379	8,149	3,000	8,000	8,000		8,000	
N-3000-5800-5211	CONTRACTOR	-	108,853	-	-	451,000		451,000	Contrat avec Clarence-Rockland
N-3000-5800-5215	BUILDING REPAIR & MAINTENANCE	20,098	5,973	20,000	30,000	30,000		30,000	
N-3000-5800-5216	SERVICE & RENT	11,332	5,443	13,000	12,000	-		-	
N-3000-5800-5225	REPAIR & MAINTENANCE EQUIPMENT	12,891	6,191	10,000	12,000	15,000		15,000	
N-3000-5800-5228	HOSTING & SUPPORT/H�BERGEMENT & SUPPORT		12,977		-	35,000		35,000	10K + 19K for ICO hosting in 2024 (10K in 2025) + 6k new modules ICO
N-3000-5800-7001	DEBENTURE INTERST.INTERET	36,301	17,467	36,300	34,467	32,568		32,568	
N-3000-5800-7016	REQUISITION	73,544	37,691	73,544	40,000	25,000		25,000	Estimate - now pay per call, first year
	Total Fire General	743,307	462,090	824,806	822,160	1,142,868	7,500	1,150,368	
N-3000-5803-4250	TRAINING SUPPLIES	1,105	2,492	4,500	4,500	10,000		10,000	training props and equipment
N-3000-5803-4252	PREVENTION SUPPLIES	1,154	56	4,000	4,000	5,000		5,000	public education material
N-3000-5803-4471	EDUCATION FEES/FRAIS	8,742	16,853	12,000	20,000	25,000		25,000	mandatory certification
	Total Fire Training	11,002	19,401	28,200	28,500	40,000	-	40,000	

Account	Description	Actual (to Nov 30) /R�el (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e �bauche
		Actual /R�el 2022	2023						
						-	-	-	to allocate over all vehicles
N-3000-6104-4444	FORD XLT 150 2014 GAZ & OIL/ESSENCE ET HUILE	4,025	-	3,500	3,500	2,000	(2,000)	-	
N-3000-6104-5225	FORD XLT 150 2014 REPAIR & MAINTENANCE EQUIPMEN	1,336	6,736	2,000	5,000	2,000		2,000	
N-3000-6210-5225	P-100 INTER /2000 ST IS REPAIR & MAINT. EQUIPMENT	5,412	7,539	3,500	5,000	5,000		5,000	
N-3000-6220-5225	P-200 INTER/2010 REPAIR & MAINT. EQUIPMENT	2,372	2,192	3,500	4,500	2,500		2,500	
N-3000-6236-5225	P-300 FREIGHT 1996 / REPAIR & MAINT. EQU	3,659	6,275	3,500	5,000	5,000		5,000	
N-3000-6240-5225	P-400 /2000 ST-ALB. REPAIR & MAINTENANCE EQUIPMEN	4,698	7,745	3,500	5,000	4,000		4,000	
N-3000-6253-5225	P-500 / INT 2002 LIMOGES/REPAIR & MAINT. EQUIP.	4,179	8,529	3,500	5,000	5,000		5,000	
N-3000-6319-5225	T-100 /REPAIR & MAINT. EQUIP.	7,551	4,060	2,500	5,000	5,000		5,000	
N-3000-6326-5225	T-200 INTER 2006 / REPAIR & MAINT. EQUIP.	5,468	1,042	2,500	3,500	5,000		5,000	
N-3000-6331-5225	T-300 GMC 2001 REPAIR & MAINT. EQUIPMENT	2,532	11,215	2,500	3,500	5,000		5,000	
N-3000-6342-5225	T-400 INTER 2012 . REPAIR & MAINT. EQUIPMENT	2,055	534	2,500	3,500	3,000		3,000	
N-3000-6353-5225	T-500 INTER 2003 . REPAIR & MAINTEN. EQUIPMENT	3,708	6,454	2,500	3,500	5,000		5,000	
N-3000-6535-5225	R-100 INTER 2015 REPAIR & MAINTENANCE EQUIPMENT	2,392	6,290	2,500	2,500	2,500		2,500	
N-3000-6536-5225	R-500 INT 2016 REPAIR & MAINT. EQUIPMENT	5,104	4,273	2,500	2,700	5,000		5,000	
N-3000-6539-5225	R-300 GRUNM 1989 R&M EQUIPMENT	854	3,085	2,500	-	-	2,000	2,000	
N-3000-6545-5225	R-400 GMC 1985, REPAIR & MAINT. EQUIPMENT	1,738	1,991	2,500	-	-		-	
N-3000-6549-5225	R-400 FORD 2020 ST ALBERT REPAIR & MAINT. EQUIP.	35	234	-	-	-	2,000	2,000	
N-3000-6551-5225	S-500 FORD ECONOLINE REHAB 2001 REP & MAINT	-	-	2,500	17,121	2,000	(2,000)	-	
N-3000-6661-5225	PREVENTION TRAILER-REPAIR & MAINTENANCE EQUIPM	-	-	-	500	500		500	
N-3000-6662-5225	TRAINING TRAILER-REPAIR & MAINTENANCE EQUIPMEN	-	-	-	500	500		500	
N-3000-6663-5225	UTV TRAILER-REPAIR & MAINTENANCE EQUIPMENT	-	-	-	500	500		500	
N-3000-6665-5225	U-500 UTV-REPAIR & MAINTENANCE EQUIPMENT	90	-	500	500	500		500	
	Total Fire Fleet	57,207	78,193	53,500	78,821	60,000	-	60,000	
	Total Fire Expenses	811,516	559,684	906,506	929,481	1,242,868	7,500	1,250,368	
	Limoges Fire Hall 2012	51,487		51,487	53,320	55,219		55,219	
	Total Fire Department Loan principal payment	51,487	-	51,487	53,320	55,219	-	55,219	
	General capital			-	-	888		888	
can we combine to one reserve for fire services? Or provide allocation for each.	Equipment & Fire Truck	35,000		-	20,000	15,000		15,000	To reserve for SCBA bottle replacement in future
	Fire Hall & Land / Caserne & terrain	207,633		-	-	535,003	13,750	548,753	To reserve from fire levy
	Total Fire Department transfer to reserves	242,633	-	-	20,000	550,891	13,750	564,641	
Total		1,040,407	557,079	895,493	953,801	1,186,834	-	1,186,834	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
Fire Department /Incendie Capital									
N-3000-8035-3500	User Fees & Service Charges - TCA MISC./DIVERS	-	-	-	-	-	-	-	
N-3000-8039-3500	Development Charge - TCA MISC./DIVERS	-	-	-	-	-	-	-	
N-3000-8042-3500	Deffered Revenue - TCA MISC./DIVERS	-	-	-	-	-	-	-	
N-3000-8045-3500	Donation - TCA MISC./DIVERS	-	-	-	-	-	-	-	
	Total fire Department revenue	-	-	-	-	-	-	-	
	Fire Truck								
	Transfer from Reserve - fleet reserve			425,000	-	-		-	
	Fire Levy revenue			425,000	-	250,000	59,500	309,500	
	Transfer from Reserve - fire reserve			425,000	136,642	20,000		20,000	bunker gear \$20k
	Total Fire Department transfer from reserves	-	-	425,000	136,642	270,000	59,500	329,500	
	Fire Truck								
	Total long term debenture proceed	-	-	-	-	-	-	-	
N-3000-8052-7500	TCA BUILDING- MISC /DIVERS	62,628	29,527	300,000	15,000	-	60,000	60,000	Repairs to St-Isidore Fire Hall floor
N-3000-8053-4301	BUNKER SUIT PURCHASE	18,358	46,403	45,000	45,000	87,125		87,125	10 gear at \$3K each + jaws of life (\$56,375)
N-3000-8053-4312	MECHANICAL EQUIPMENT	-	-	-	-	-		-	
N-3000-8053-4320	RADIO	-	-	-	-	-		-	
N-3000-8053-7500	TCA MACHINERY & EQUIPMENT MISC./DIVERS	-	-	307,633	20,000	-		-	
N-3000-8054-7500	VEHICLES -TCA	1,744	-	-	190,000	182,875	(500)	182,375	Pumper Rescue replacement Deposit (\$85k)+ 97375 SUV
	Total Fire Department capital expenses	82,730	75,930	652,633	270,000	270,000	59,500	329,500	
Total		82,730	75,930	227,633	133,358	-	-	-	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
Police				-	-	-		-	
N-3050-3020-3076	Province Grant ONTARIO	7,343	6,281	27,000	7,200	6,600		6,600	RIDE grant 2023/2024
N-3050-3030-3078	OTHER MUNICIPALITIES	57,349	22,804	80,000	40,000	30,000		30,000	Provincial Offences
	Total Police Revenue	64,692	29,085	107,000	47,200	36,600	-	36,600	
N-3050-4050-4030	MILEAGE/MILLAGE	-	-	-	-	-		-	
N-3050-4050-4470	ASSOCIATION FEES	773	100	1,500	500	500		500	
N-3050-4050-4472	CONVENTION & SEMINARS	-	-	1,500	1,000	1,000		1,000	
N-3050-4050-4473	MEALS & ACCOMMODATION		-			-		-	
N-3050-5000-5210	SUBCONTRACT/SOUS CONTRAT	1,654,704	1,500,586	1,665,000	1,650,446	1,669,876		1,669,876	Actual per letter received
	Total Police Expenses	1,655,477	1,500,686	1,668,000	1,651,946	1,671,376	-	1,671,376	
Total		1,590,785	1,471,601	1,561,000	1,604,746	1,634,776	-	1,634,776	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
Animal Control / Contrôle animaux									
N-3200-3020-3076	Province Grant ONTARIO	-	-	-	-	-	-	-	-
N-3200-3035-3509	POUND/FOURRIERE	-	-	-	-	-	-	-	-
N-3200-3040-3510	KENNEL LICENCES/LICENCES DE CHENIL	1,000	800	-	-	-	-	-	-
	Total Animal Control Revenue	1,000	800	-	-	-	-	-	-
N-3200-4050-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	672	504	-	-	-	-	-	-
N-3200-4050-4458	INSURANCE	91	729	-	-	-	-	-	-
N-3200-5000-5210	SUBCONTRACT/SOUS CONTRAT	-	-	-	-	-	-	-	-
N-3200-5000-5215	BUILDING REPAIR	-	-	-	-	-	-	-	-
	Total Animal control Expenses	763	1,233	-	-	-	-	-	-
Total		237	(433)	-	-	-	-	-	-

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)				Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	nov 2023	Budget 2022	Budget 2023				
By-Law Enforcement / Service de réglementation									
N-3210-3020-3076	Provincial Grant ONTARIO	4,631	5,767	2,500	2,500	2,500		2,500	
N-3210-3030-3078	OTHER MUNICIPALITIES	162	144	-	-	100		100	
N-3210-3035-3200	FINES/AMENDES	5,135	3,250	2,000	3,500	2,700		2,700	
N-3210-3035-3500	User Fees & Service Charges MISC./DIVERS	306	1,015	300	300	150		150	
N-3210-3035-3509	POUND/FOURRIERE	320	200	-	300	300		300	
N-3210-3035-3516	PROPERTY STANDARDS	605	-	1,000	300	200		200	
N-3210-3040-3510	DOG TAGS/MEDAILLES DE CHIEN	(20)	100	-	-	800		800	
N-3210-3040-3511	FIRE PERMIT/PERMIS DE FEU	2,725	2,700	2,000	2,250	2,250		2,250	
N-3210-3040-3513	SIGNS/ENSEIGNE	100	700	200	200	200		200	
N-3210-3040-3514	PEDLAR PERMITS/PERMIS DE COLPORTEUR	610	780	320	500	700		700	
N-3210-3040-3515	LOTTERY/LOTTERIE	4,507	3,061	3,000	3,500	3,500		3,500	
N-3210-3040-3517	FENCE PERMIT	300	260	300	300	300		300	
	Total By-Law Enforcement Revenue	19,380	17,977	11,620	13,650	13,700	-	13,700	
N-3210-4000-4000	FULL TIME SALARY/SALAIRE TEMPS PLEIN	45,052	64,902	46,415	46,952	59,055	4,152	63,207	
N-3210-4000-4001	PART TIME SALARY/SALAIRE TEMPS PARTIEL	97,253	91,114	90,081	102,206	99,497	(4,152)	95,344	
N-3210-4000-4004	TRAINING/FORMATION	-	-	-	-	-		-	
N-3210-4000-4005	OVERTIME/SURTEMPS	1,515	-	-	-	-		-	
N-3210-4000-4010	VACATION/VACANCES	7,773	7,420	10,208	11,050	11,629		11,629	
N-3210-4000-4011	STATUTORY JOURS FERIAES	7,470	7,891	7,070	7,721	8,169		8,169	
N-3210-4000-4012	SICK LEAVE/JOURNEE MALADIE	4,477	3,121	1,193	1,207	1,510	107	1,617	
N-3210-4000-4015	AUTHORIZED LEAVE/CONGE AUTORISE	-	-	-	-	-		-	
N-3210-4000-4020	C.P.P.	8,098	9,758	6,706	7,830	9,644	(172)	9,473	
N-3210-4000-4021	E.I.	2,919	3,570	2,903	1,553	3,575	39	3,614	
N-3210-4000-4022	OMERS	4,515	7,406	5,010	5,466	6,354		6,354	
N-3210-4000-4023	W.S.I.B.	3,417	5,398	4,383	4,803	5,422	999	6,420	
N-3210-4000-4024	E.H.T.	3,158	3,568	2,999	3,275	3,478		3,478	
N-3210-4000-4025	MEDICAL PLAN/ASS.GROUPE	134	2,202	7,424	7,426	4,561	246	4,806	
N-3210-4050-4030	MILEAGE/MILLAGE	-	-	-	-	-		-	
N-3210-4050-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	945	1,328	5,300	3,500	3,500		3,500	
N-3210-4050-4051	OFFICE SUPPLIES/FOURNITURE DE BUREAU	1,785	295	1,000	1,000	1,000		1,000	
N-3210-4050-4300	BOOTS & UNIFORM/COSTUME ET CHAUSSURE DE TRAV.	211	530	2,500	3,650	2,700		2,700	
N-3210-4050-4446	PROPANE	279	256	-	-	370		370	
N-3210-4050-4450	TELEPHONE	329	-	-	350	-		-	
N-3210-4050-4451	CELLULAR PHONE/CELLULAIRE	2,063	1,539	2,700	2,300	2,200		2,200	
N-3210-4050-4458	INSURANCE	2,878	3,302	1,000	3,300	3,600		3,600	
N-3210-4050-4460	POSTAGE & COURRIER	47	10	-	100	100		100	
N-3210-4050-4470	ASSOCIATION FEES	546	-	300	300	600		600	
N-3210-4050-4471	EDUCATION FEES/FRAIS	38	-	-	-	-		-	
N-3210-4050-4472	CONVENTION & SEMINARS	542	-	4,100	4,100	2,000		2,000	
N-3210-4050-4473	MEALS & ACCOMMODATION	-	-	-	-	-		-	
N-3210-4050-4500	ADVERTISING & COMMUNICATION	102	57	1,500	1,500	500		500	
N-3210-5000-5202	LEGAL/AVOCAT	-	2,504	1,000	1,000	1,000		1,000	
N-3210-5000-5210	SUBCONTRACT/SOUS CONTRAT	(2,800)	2,779	2,600	2,600	2,600		2,600	
N-3210-5000-5212	ANIMAL KILL	9,853	6,481	2,500	2,500	2,500		2,500	Pas de contrôle sur le montant, le revenu est équivalent à la perte d'animaux tués par prédateur
N-3210-5000-5215	BUILDING REPAIR & MAINTENANCE	-	-	1,500	1,500	1,500		1,500	
N-3210-5000-5219	PROPERTY STANDARDS	550	2,646	1,500	1,500	1,500		1,500	Pas de contrôle sur le montant mais rechargé à la propriété
N-3210-5000-5225	REPAIR & MAINTENANCE EQUIPMENT	476	1,040	-	-	700		700	
N-3210-6021-4444	GAZ & OIL/ESSENCE ET HUILE	5,682	4,618	4,000	6,000	5,000		5,000	

Account	Description	Actual (to Nov 30) /R�el (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e �bauche
		Actual /R�el 2022	2023						
N-3210-6021-4462	LICENSES	-	-	120	120	-		-	
N-3210-6021-5225	REPAIR & MAINTENANCE EQUIPMENT	3,005	7,122	3,000	2,500	3,300		3,300	Pneus
N-3210-6059-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	13	98	-	-	-		-	
N-3210-6059-4444	GAZ & OIL/ESSENCE ET HUILE	9,639	8,269	4,900	9,500	12,500		12,500	
N-3210-6059-4462	LICENSES	-	-	120	120	-		-	
N-3210-6059-5225	REPAIR & MAINTENANCE EQUIPMENT	1,932	4,425	3,000	2,000	3,300		3,300	Pneus
	Total By-Law Enforcement Expenses	223,894	253,649	227,032	248,929	263,363	1,218	264,581	
Total		204,514	235,673	215,412	235,279	249,663	1,218	250,881	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
Building Department / Service de construction									
N-3500-3030-3500	OTHER MUNICIPALITY REVENUE	-	-	-	-	-	-	-	-
N-3500-3035-3500	User Fees & Service Charges MISC./DIVERS	-	-	200	200	200	-	200	-
N-3500-3035-3502	CERTIFICATE	1,955	2,465	2,000	2,000	2,000	-	2,000	-
N-3500-3035-3506	BOND/ENGAGEMENT	40,200	(4,638)	36,000	38,000	38,000	-	38,000	-
N-3500-3035-3508	CONNECTION FEES/FRAIS DE CONNECTION	7,200	5,900	5,000	5,000	5,000	-	5,000	-
N-3500-3036-3500	OTHER REVENUE MISC./DIVERS	-	-	-	-	-	-	-	-
N-3500-3040-3507	BUILDING PERMIT/PERMIS DE CONSTRUCTION	447,111	326,333	360,000	400,000	400,000	-	400,000	-
N-3500-3042-3500	DEFERRED REVENUE MISC./DIVERS	-	-	85,935	32,879	65,010	912	65,922	-
	Total Building Department revenue	496,466	330,061	489,135	478,079	510,210	912	511,122	
N-3500-4000-4000	FULL TIME SALARY/SALAIRE TEMPS PLEIN	127,216	104,782	173,709	127,364	147,103	-	147,103	-
N-3500-4000-4001	PART TIME SALARY/SALAIRE TEMPS PARTIEL	3,499	2,048	1,966	57,296	6,475	-	6,475	-
N-3500-4000-4004	TRAINING/FORMATION	-	-	-	-	-	-	-	-
N-3500-4000-4005	OVERTIME/SURTEMPS	-	-	-	-	-	-	-	-
N-3500-4000-4010	VACATION/VACANCES	15,508	9,861	16,485	17,225	15,038	-	15,038	-
N-3500-4000-4011	STATUTORY/JOURS FERIES	8,410	5,062	9,261	9,729	8,094	-	8,094	-
N-3500-4000-4012	SICK LEAVE/JOURNEE MALADIE	4,882	980	4,580	3,397	3,881	-	3,881	-
N-3500-4000-4015	AUTHORIZED LEAVE/CONGE AUTORISE	629	664	-	-	-	-	-	-
N-3500-4000-4017	CONVENTION & SEMINAR	-	-	-	-	-	-	-	-
N-3500-4000-4020	C.P.P.	5,992	5,365	7,581	8,588	7,363	(80)	7,283	-
N-3500-4000-4021	E.I.	2,013	1,730	2,811	1,108	2,480	135	2,614	-
N-3500-4000-4022	OMERS	16,693	15,429	20,484	17,127	17,915	(12)	17,903	-
N-3500-4000-4023	W.S.I.B.	2,849	3,926	5,740	5,830	5,372	869	6,241	-
N-3500-4000-4024	E.H.T.	3,126	2,595	3,928	4,126	3,446	-	3,446	-
N-3500-4000-4025	MEDICAL PLAN/ASS.GROUPE	10,831	10,222	16,130	10,809	11,894	-	11,894	-
N-3500-4050-4030	MILEAGE/MILLAGE	123	-	-	-	-	-	-	-
N-3500-4050-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	-	880	1,500	1,500	1,500	-	1,500	-
N-3500-4050-4051	OFFICE SUPPLIES/FOURNITURE DE BUREAU	464	984	2,800	2,800	2,800	-	2,800	-
N-3500-4050-4300	BOOTS & UNIFORM/COSTUME ET CHAUSSURE DE TRAV.	180	180	400	400	400	-	400	-
N-3500-4050-4451	CELLULAR PHONE/CELLULAIRE	962	718	1,000	600	600	-	600	-
N-3500-4050-4458	INSURANCE	1,439	3,302	1,410	1,650	3,600	-	3,600	-
N-3500-4050-4460	POSTAGE & COURRIER	-	6	-	-	-	-	-	-
N-3500-4050-4470	ASSOCIATION FEES/FRAIS	603	128	1,200	1,200	1,200	-	1,200	-
N-3500-4050-4471	EDUCATION FEES/FRAIS	344	-	1,500	1,500	1,500	-	1,500	-
N-3500-4050-4472	CONVENTION & SEMINARS	1,951	2,081	4,100	4,100	4,100	-	4,100	-
N-3500-4050-4473	MEALS & ACCOMMODATION	-	-	-	-	-	-	-	-
N-3500-4050-4500	ADVERTISING & COMMUNICATION	-	-	250	250	250	-	250	-
N-3500-5000-5202	LEGAL/AVOCAT	-	1,264	-	-	-	-	-	-
N-3500-5000-5210	SUBCONTRACT/SOUS CONTRAT	435	478	17,000	10,000	2,000	-	2,000	-
N-3500-5000-5226	COMPUTER MAINTENANCE D'ORDINATEUR	-	-	1,500	-	-	-	-	-
N-3500-6054-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	-	-	-	-	-	-	-	-
N-3500-6054-4444	GAZ & OIL/ESSENCE ET HUILE	-	-	-	-	-	-	-	-
N-3500-6054-4462	LICENSES	-	-	-	-	-	-	-	-
N-3500-6054-5225	REPAIR & MAINTENANCE EQUIPMENT	-	-	-	-	-	-	-	-
N-3500-6055-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	-	-	-	-	-	-	-	-
N-3500-6055-4444	GAZ & OIL/ESSENCE ET HUILE	-	1,010	-	-	-	-	-	-
N-3500-6055-4462	LICENSES	-	-	-	-	-	-	-	-
N-3500-6055-5225	REPAIR & MAINTENANCE EQUIPMENT	-	-	-	-	-	-	-	-
N-3500-6057-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	-	-	1,000	-	-	-	-	-
N-3500-6057-4444	GAZ & OIL/ESSENCE ET HUILE	-	-	3,000	-	-	-	-	-

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual /Réel 2022	2023						
N-3500-6057-4462	LICENSES	-	-	100	-	-		-	
N-3500-6057-5225	REPAIR & MAINTENANCE EQUIPMENT	-	-	1,200	600	600		600	
N-3500-6058-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	-	2,268	1,500	600	600		600	
N-3500-6058-4444	GAZ & OIL/ESSENCE ET HUILE	3,546	2,771	2,000	3,500	3,500		3,500	
N-3500-6058-5225	REPAIR & MAINTENANCE EQUIPMENT	265	1,122	-	1,500	1,500		1,500	
N-3500-7014-7014	TRANSFER TO OUR	229,148	-	185,000	185,000	257,000		257,000	
N-3500-7014-7015	TRANSFER TO PAYABLE	55,362	-	-	279	-		-	
	Total Building Department Expenses	496,466	179,854	489,135	478,079	510,210	912	511,122	
Total		-	(150,207)	(0)	-	(0)	0	-	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
Building Department / Service de construction Capital									
N-3500-8036-3500	TCA OTHER/AUTRES REV. MISC./DIVERS	-	-	-	-	-	-	-	-
N-3500-8042-3500	TCA DIFFERED REV	-	-	39,771	40,566	-	-	-	-
	Total Building Department Revenue	-	-	39,771	40,566	-	-	-	-
N-3500-8054-7500	Vehicules - TCA MISC./DIVERS	-	58,807	39,771	40,566	-	-	-	-
	Total Building Department Expenses	-	58,807	39,771	40,566	-	-	-	-
Total		-	58,807	-	-	-	-	-	-

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
Emergency Department / Service d'urgence									
N-3800-3035-3500	Other Revenue MISC./DIVERS	-	-	-	-	-	-	-	-
N-3800-3035-3505	9-1-1 POTEAU	5,001	2,544	2,200	4,000	4,000	-	4,000	
	Total Emergency Measures Revenue	5,001	2,544	2,200	4,000	4,000	-	4,000	
N-3800-4000-4000	FULL TIME SALARY/SALAIRE TEMPS PLEIN	-	-	-	-	-	-	-	-
N-3800-4000-4001	PART TIME SALARY/SALAIRE TEMPS PARTIEL	-	-	-	-	-	-	-	-
N-3800-4000-4010	VACATION/VACANCES	-	-	-	-	-	-	-	-
N-3800-4000-4011	STATUTORY/JOURS FERIES	-	-	-	-	-	-	-	-
N-3800-4000-4012	SICK LEAVE/JOURNEE MALADIE	-	-	-	-	-	-	-	-
N-3800-4000-4020	C.P.P.	-	-	-	-	-	-	-	-
N-3800-4000-4021	E.I.	-	-	-	-	-	-	-	-
N-3800-4000-4022	OMERS	-	-	-	-	-	-	-	-
N-3800-4000-4023	W.S.I.B.	-	-	-	-	-	-	-	-
N-3800-4000-4024	E.H.T.	-	-	-	-	-	-	-	-
N-3800-4050-4030	MILEAGE/MILLAGE	-	-	-	-	-	-	-	-
N-3800-4050-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	4,325	3,138	3,000	3,000	3,000	-	3,000	
N-3800-4050-4450	TELEPHONE	-	-	-	-	-	-	-	-
N-3800-4050-4472	CONVENTION & SEMINARS	-	-	-	-	1,000	-	1,000	
N-3800-4050-4500	ADVERTISING & COMMUNICATION	314	316	-	-	1,000	-	1,000	
N-3800-5000-5210	SUBCONTRACT/SOUS CONTRAT	-	-	3,000	-	-	-	-	-
	Total Emergency Measures Expenses	4,639	3,454	6,000	3,000	5,000	-	5,000	
Total		(363)	910	3,800	(1,000)	1,000	-	1,000	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
Health & Safety / Santé & Sécurité									
N-3850-4000-4000	FULL TIME SALARY/SALAIRE TEMPS PLEIN	8,118	11,396	9,703	9,843	10,417		10,417	
N-3850-4000-4001	PART TIME SALARY/SALAIRE TEMPS PARTIEL	-	-	-	-	-		-	
N-3850-4000-4005	OVERTIME/SURTEMPS	-	-	-	-	-		-	
N-3850-4000-4008	ON CALL SALARY/SALAIRE SUR APPREL	-	-	-	-	-		-	
N-3850-4000-4010	VACATION.VACANCE	401	389	835	861	699		699	
N-3850-4000-4011	STATUTORY.JOURS FERIES	(288)	315	711	736	534		534	
N-3850-4000-4012	SICK LEAVE/JOURNEE MALADIE	378	145	250	253	267		267	
N-3850-4000-4015	AUTHORIZED LEAVE.CONGE AUTORISE	-	127	-	-	-		-	
N-3850-4000-4017	CONVENTION & SEMINARS	-	-	-	-	-		-	
N-3850-4000-4018	LUMP SUM	-	-	-	-	-		-	
N-3850-4000-4020	C.P.P.	350	286	503	602	375	5	380	
N-3850-4000-4021	E.I.	112	81	211	111	117	7	124	
N-3850-4000-4022	OMERS	1,162	1,372	1,224	1,235	1,342	(1)	1,341	
N-3850-4000-4023	W.S.I.B.	171	366	440	459	348	32	380	
N-3850-4000-4024	E.H.T.	206	242	301	312	227		227	
N-3850-4000-4025	MEDICAL PLAN/ASS.GROUPE	5,001	1,340	553	554	602		602	
N-3850-4050-4030	MILEAGE/MILLAGE	-	-	-	-	-		-	
N-3850-4050-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	4,257	-	4,100	5,000	2,500		2,500	
N-3850-4050-4300	BOOTS & UNIFORM/COSTUME ET CHAUSSURE DE TRAV	-	-	-	-	-		-	
N-3850-4050-4451	CELLULAR PHONE/CELLULAIRE	-	-	-	-	-		-	
N-3850-4050-4470	ASSOCIATION FEES/FRAIS	-	-	-	-	-		-	
N-3850-4050-4471	EDUCATION FEES/FRAIS	304	-	1,500	3,000	5,000		5,000	JHSC Part 1 & 2, Supervisor, Investigation, Inspection
N-3850-4050-4472	CONVENTION & SEMINARS	-	-	4,000	-	1,000		1,000	
N-3850-4050-4473	MEALS & ACCOMMODATION	-	-	-	-	1,000		1,000	
N-3850-4050-4500	ADVERTISING & COMMUNICATION	-	17	500	500	-		-	
N-3850-5000-5210	SUBCONTRACT/SOUS CONTRAT	8,423	3,816	11,000	-	-		-	2023 was for Safety Hub, now budgeted in Hosting & Support
N-3850-5000-5226	COMPUTER MAINTENANCE D'ORDINATEUR	-	-	-	-	-		-	
N-3850-5000-5228	HOSTING & SUPPORT/HÉBERGEMENT & SUPPORT	-	-	-	-	4,050		4,050	Safety Hub
N-3850-6055-4444	GAZ & OIL/ESSENCE ET HUILE	-	-	-	-	-		-	
	TOTAL Health & Safety Expenses	28,595	19,893	35,831	23,466	28,478	43	28,521	
Total		28,595	19,893	35,831	23,466	28,478	43	28,521	

Account	Description	Actual (to Nov 30) /R�el (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e �bauche
		Actual /R�el 2022	2023						
Conservation Authority / Conservation									
N-3860-5000-5210	SUBCONTRACT/SOUS CONTRAT	1,933	4,750	2,000	2,000	2,000	2,000	4,000	adjust grass cutting to actual
N-3860-7010-7016	REQUISITION	100,892	105,375	100,892	105,375	110,000	389	110,389	estimate, actual not recv'd at date of budget preparation
	Total conservation Authority Expenses	102,825	110,125	102,892	107,375	112,000	2,389	114,389	
Total		102,825	110,125	102,892	107,375	112,000	2,389	114,389	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
Public Works / Traux publics									
N-4000-3020-3076	Provincial Grant ONTARIO	44,237	37,555	40,000	40,000	40,000		40,000	
N-4000-3030-3078	OTHER MUNICIPALITIES	51,150	-	10,000	10,000	10,000		10,000	
N-4000-3035-3500	User fees & Service Charges MISC./DIVERS	17,520	53,936	2,000	2,000	2,000		2,000	
N-4000-3036-3500	OTHER REVENUE MISC./DIVERS	8,048	-	-	-	-		-	
N-4000-3036-3501	INTERNAL TRANSFER FROM OTHER DEPT	299,147	426,604	210,000	375,000	575,000		575,000	
N-4000-3040-3150	CULVERT & ROAD CUT PERMIT	6,475	4,525	3,000	4,000	4,000		4,000	
N-4000-3040-3500	RENT/LOCATION	17,036	15,905	17,271	17,624	17,624		17,624	
	Total Transportation Revenue	443,612	538,524	282,271	448,624	648,624	-	648,624	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)				Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023	Budget 2022	Budget 2023				
N-4000-5900-4000	FULL TIME SALARY/SALAIRE TEMPS PLEIN	974,338	1,145,424	1,393,243	1,499,790	1,625,966		1,625,966	
N-4000-5900-4001	PART TIME SALARY/SALAIRE TEMPS PARTIEL	107,102	86,783	122,177	136,083	102,583		102,583	
N-4000-5900-4002	CAPITAL FULL TIME SALARY	-	187,256	-	-	-		-	
N-4000-5900-4003	CAPITAL PART TIME SALARY	-	19,105	-	-	-		-	
N-4000-5900-4004	TRAINNING/FORMATION	2,541	323	-	-	-		-	
N-4000-5900-4005	OVERTIME/SURTEMPS	64,436	36,265	44,382	45,000	46,587		46,587	
N-4000-5900-4008	ON CALL SALARY/SALAIRE SUR APPREL	3,382	3,332	-	-	-		-	
N-4000-5900-4010	VACATION/VACANCES	140,934	104,169	142,375	153,228	162,182		162,182	
N-4000-5900-4011	STATUTORY/JOURS FERIES	81,250	71,845	82,033	88,390	93,013		93,013	
N-4000-5900-4012	SICK LEAVE/JOURNEE MALADIE	43,544	9,422	36,795	39,619	42,759		42,759	
N-4000-5900-4015	AUTHORIZED LEAVE/CONGE AUTORISE	621	1,364	-	-	-		-	
N-4000-5900-4017	CONVENTION & SEMINAR	712	-	-	-	-		-	
N-4000-5900-4018	LUMP SUM	250	250	-	-	-		-	
N-4000-5900-4020	C.P.P.	56,953	79,922	72,776	85,714	92,230	458	92,688	
N-4000-5900-4021	E.I.	19,974	26,524	26,532	21,053	30,053	1,499	31,552	
N-4000-5900-4022	OMERS	125,614	168,202	160,371	176,814	196,348	(224)	196,124	
N-4000-5900-4023	W.S.I.B.	22,372	51,367	50,553	54,634	60,859	10,508	71,367	
N-4000-5900-4024	E.H.T.	27,200	34,397	34,792	37,489	39,600		39,600	
N-4000-5900-4025	MEDICAL PLAN/ASS.GROUPE	97,183	94,108	95,512	95,970	110,804	7,069	117,873	
N-4000-5900-4030	MILEAGE/MILLAGE	78	-	-	-	-		-	
N-4000-5900-4031	MACHINE RENTAL	-	455,903	-	-	-		-	
N-4000-5900-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	2,650	3,127	3,000	-	-	3,000	3,000	
N-4000-5900-4300	BOOTS & UNIFORM/COSTUME ET CHAUSSURE DE TRAV	3,782	3,039	4,200	5,250	5,250		5,250	
N-4000-5900-4311	SMALL TOOLS	-	-	-	-	-		-	
N-4000-5900-4444	GAZ & OIL/ESSENCE ET HUILE	-	-	-	-	-		-	
N-4000-5900-4448	HYDRO SECONDARY BUILDING	5,637	3,468	4,500	4,500	4,500		4,500	
N-4000-5900-4449	DIESEL	-	-	-	-	-		-	
N-4000-5900-4450	TELEPHONE	2,217	2,620	2,500	2,500	2,500		2,500	
N-4000-5900-4451	CELLULAR PHONE/CELLULAIRE	11,586	12,239	18,000	10,300	12,000		12,000	
N-4000-5900-4458	INSURANCE	47,420	60,496	50,000	53,000	65,000		65,000	
N-4000-5900-4460	POSTAGE & COURRIER	1,136	803	500	500	500	250	750	
N-4000-5900-4462	LICENSES	711	415	600	600	600		600	
N-4000-5900-4469	W.S.I.B.	873	1,595	2,000	2,000	2,000		2,000	
N-4000-5900-4470	ASSOCIATION FEES/FRAIS	2,505	1,122	1,620	2,600	2,600		2,600	
N-4000-5900-4471	EDUCATION FEES/FRAIS	4,065	5,193	6,000	10,000	7,000		7,000	
N-4000-5900-4472	CONVENTION & SEMINARS	3,670	(371)	5,000	5,000	5,000		5,000	
N-4000-5900-4473	MEALS & ACCOMMODATION	-	3,267	-	-	3,500		3,500	
N-4000-5900-4500	ADVERTISING & COMMUNICATION	2,503	389	3,000	5,000	1,500	(750)	750	
N-4000-5900-5202	LEGAL/AVOCAT	-	6,767	6,000	5,000	5,000		5,000	
N-4000-5900-5206	ENGINEERS/INGENIEUR	6,467	25,138	6,000	22,000	22,000		22,000	
N-4000-5900-5210	SUBCONTRACT/SOUS CONTRAT	2,910	736	800	825	825	2,000	2,825	
N-4000-5900-5216	SERVICE & RENT	-	1,901	-	3,000	3,000		3,000	
N-4000-5900-5225	REPAIR & MAINTENANCE EQUIPMENT	-	-	-	-	-		-	
N-4000-5900-5228	HOSTING & SUPPORT/HÉBERGEMENT & SUPPORT	-	1,125	-	-	-		-	
N-4000-5900-5230	MACHINE RENTAL	-	-	-	-	-		-	
	Total overhead	1,866,619	2,709,031	2,375,261	2,565,859	2,745,759	23,810	2,769,569	

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N-4000-5903-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	17,557	20,791	15,000	15,000	15,000		15,000	
N-4000-5903-4311	SMALL TOOLS	3,533	1,114	4,100	4,100	4,100		4,100	
N-4000-5903-4443	WATER & SEWER SERVICES	1,600	1,236	1,600	1,650	1,600		1,600	
N-4000-5903-4444	GAZ & OIL/ESSENCE ET HUILE	1,619	2,285	-	1,500	-		-	
N-4000-5903-4446	PROPANE	22,459	13,567	11,000	20,000	20,000		20,000	
N-4000-5903-4447	HYDRO	4,283	3,316	4,100	4,500	4,600		4,600	
N-4000-5903-4449	DIESEL	-	-	-	-	-		-	
N-4000-5903-4450	TELEPHONE	-	-	-	-	-		-	
N-4000-5903-4453	LUBRICANT	-	9,704	-	-	-		-	
N-4000-5903-5215	BUILDING REPAIR	10,287	14,526	14,100	14,100	15,000		15,000	
N-4000-5903-5216	SERVICE & RENT	12,579	16,989	13,000	13,000	18,000		18,000	Ménage (1250\$ x 12 mois + autres)
N-4000-5903-5225	REPAIR & MAINTENANCE EQUIPMENT	6,654	11,761	1,000	3,000	7,000		7,000	Réparations portes de garage et autres
N-4000-5903-5230	MACHINE RENTAL	-	-	1,000	-	-		-	
	Total Garage Fourmier	80,570	95,287	64,900	76,850	85,300	-	85,300	
N-4000-5904-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	192	94	410	310	300		300	
N-4000-5904-4311	SMALL TOOLS	61	-	-	100	-		-	
N-4000-5904-4444	GAZ & OIL/ESSENCE ET HUILE	-	-	-	-	-		-	
N-4000-5904-4446	PROPANE	-	-	-	-	-		-	
N-4000-5904-4447	HYDRO	-	-	-	-	-		-	
N-4000-5904-4449	DIESEL	-	-	-	-	-		-	
N-4000-5904-4450	TELEPHONE	-	-	-	-	-		-	
N-4000-5904-4453	LUBRICANT	-	-	-	-	-		-	
N-4000-5904-5215	BUILDING REPAIR	-	-	-	-	-		-	
N-4000-5904-5216	SERVICE & RENT	-	-	-	-	-		-	
N-4000-5904-5225	REPAIR & MAINTENANCE EQUIPMENT	-	-	100	100	-		-	
N-4000-5904-5230	MACHINE RENTAL	-	-	-	-	-		-	
	Total Garage St Albert	253	94	510	510	300	-	300	
N-4000-5905-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	16,547	11,706	15,000	15,000	15,000		15,000	
N-4000-5905-4311	SMALL TOOLS	7,352	1,680	3,000	3,000	2,000		2,000	
N-4000-5905-4444	GAZ & OIL/ESSENCE ET HUILE	11,652	13,023	-	-	-		-	
N-4000-5905-4446	PROPANE	24,768	16,190	16,000	18,000	20,000		20,000	
N-4000-5905-4447	HYDRO	8,725	9,383	11,000	12,000	12,000		12,000	
N-4000-5905-4449	DIESEL	321	172	-	500	400		400	
N-4000-5905-4450	TELEPHONE	714	688	700	725	725		725	
N-4000-5905-4453	LUBRICANT	-	2,036	-	-	-		-	
N-4000-5905-5215	BUILDING REPAIR	2,809	-	3,000	3,000	3,000		3,000	
N-4000-5905-5216	SERVICE & RENT	6,491	6,067	9,000	8,000	6,000		6,000	
N-4000-5905-5225	REPAIR & MAINTENANCE EQUIPMENT	9,961	9,871	7,000	7,000	10,000		10,000	
N-4000-5905-5230	MACHINE RENTAL	633	-	500	500	500		500	
	Total Garage Limoges	89,971	70,816	65,200	67,725	69,625	-	69,625	

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N-4000-5906-4050	MATERIALS &SUPPLIES/MATERIELS ET FOURNITURE	95	108	300	300	300		300	
N-4000-5906-4446	PROPANE	2,143	1,191	1,100	1,500	1,500		1,500	
N-4000-5906-4447	HYDRO	573	522	720	800	800		800	
N-4000-5906-4449	DIESEL	-	-	-	-	-		-	
N-4000-5906-4450	TELEPHONE	-	-	-	-	-		-	
N-4000-5906-5216	SERVICE & RENT	358	83	250	250	250		250	
N-4000-5906-5225	REPAIR & MAINTENANCE EQUIPMENT	-	-	500	500	-		-	
	Total Garage St isidore	3,168	1,904	2,870	3,350	2,850	-	2,850	
N-4000-5907-4050	MATERIALS &SUPPLIES/MATERIELS ET FOURNITURE	531	221	500	600	500		500	
N-4000-5907-4443	WATER & SEWER SERVICES	831	870	600	800	1,000		1,000	
N-4000-5907-4445	NATURAL GAS NATUREL	-	-	1,500	-	-		-	
N-4000-5907-4447	HYDRO	2,285	1,520	2,000	2,000	2,000	-	2,000	
N-4000-5907-5216	SERVICE & RENT	5	-	300	300	-		-	
N-4000-5907-5225	REPAIR & MAINTENANCE EQUIPMENT	-	-	300	300	-		-	
	Total Garage Limoges -HERBERT	3,652	2,611	5,200	4,000	3,500	-	3,500	
N-4000-5908-4050	MATERIALS &SUPPLIES/MATERIELS ET FOURNITURE	57	-	200	200	-		-	
N-4000-5908-4311	SMALL TOOLS	-	-	-	-	-		-	
N-4000-5908-4446	PROPANE	800	501	500	800	800		800	
N-4000-5908-4447	HYDRO	402	379	500	400	450		450	
N-4000-5908-4450	TELEPHONE	-	-	-	-	-		-	
N-4000-5908-5216	SERVICE & RENT	5	38	410	250	50		50	
N-4000-5908-5225	REPAIR & MAINTENANCE EQUIPMENT	-	833	250	250	-		-	
	Total Garage village Fournier	1,264	1,751	1,860	1,900	1,300	-	1,300	
N-4000-5920-4050	MATERIALS &SUPPLIES/MATERIELS ET FOURNITURE	11,124	46,070	30,000	25,000	30,000		30,000	
N-4000-5920-5216	SERVICE & RENT	43,462	15,454	30,000	15,000	-		-	Capitalis� 100k
N-4000-5920-5225	REPAIR & MAINTENANCE EQUIPMENT	1,275	2,508	1,000	5,000	-		-	
N-4000-5920-5230	MACHINE RENTAL	22,247	8,632	34,000	25,000	-		-	
	Total Bridges & culverts	78,108	72,664	95,000	70,000	30,000	-	30,000	
N-4000-5921-4050	MATERIALS &SUPPLIES/MATERIELS ET FOURNITURE	8,417	6,099	5,348	6,000	6,000		6,000	
N-4000-5921-5210	SUBCONTRACT/SOUS CONTRAT	4,620	12,417		-	10,000		10,000	
N-4000-5921-5216	SERVICE & RENT	11,448	10,514	10,000	10,000	10,000		10,000	
N-4000-5921-5225	REPAIR & MAINTENANCE EQUIPMENT	3,736	12,984	13,000	13,000	13,000		13,000	
N-4000-5921-5230	MACHINE RENTAL	20,070	74,034	20,000	20,000	40,000		40,000	
	Total Mowing & Brushing	48,291	116,047	48,348	49,000	79,000	-	79,000	
N-4000-5922-4050	MATERIALS &SUPPLIES/MATERIELS ET FOURNITURE	29,048	23,513	24,000	24,000	24,000		24,000	
N-4000-5922-4311	SMALL TOOLS	362	291	1,000	1,000	1,000		1,000	
N-4000-5922-4313	LINE PAINTING	31,576	27,930	-	-	34,000		34,000	
N-4000-5922-5216	SERVICE & RENT	21,141	20,594	45,000	35,000	22,000		22,000	
N-4000-5922-5230	MACHINE RENTAL	76	-	-	22,000	1,000		1,000	
	Total Debris , Safety Devices	82,203	72,326	70,000	82,000	82,000	-	82,000	
N-4000-5923-4050	MATERIALS &SUPPLIES/MATERIELS ET FOURNITURE	44,622	65,519	49,000	40,000	50,000		50,000	
N-4000-5923-5216	SERVICE & RENT	23,612	17,099	50,000	40,000	30,000		30,000	
N-4000-5923-5230	MACHINE RENTAL	5,228	-	1,000	5,000	3,000	(2,000)	1,000	
	Total hard top patching & Resurfacing	73,462	82,618	100,000	85,000	83,000	(2,000)	81,000	

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N-4000-5924-4050	MATERIALS &SUPPLIES/MATERIELS ET FOURNITURE	(673)	8,372	15,000	10,000	6,000		6,000	
N-4000-5924-5216	SERVICE & RENT	11,482	17,698	15,000	15,000	16,000		16,000	
N-4000-5924-5230	MACHINE RENTAL	40	245	1,314	1,314	300		300	
	TOTAL Sweeping & shoulder	10,850	26,315	31,314	26,314	22,300	-	22,300	
N-4000-5925-4050	MATERIALS &SUPPLIES/MATERIELS ET FOURNITURE	57,805	214,768	8,000	200,000	220,000		220,000	
N-4000-5925-5216	SERVICE & RENT	-	7,807	1,000	-	5,000		5,000	
N-4000-5925-5230	MACHINE RENTAL	-	340	1,000	-	2,000	(1,000)	1,000	
	Total loose top Patch, grading, resurf	57,805	222,916	10,000	200,000	227,000	(1,000)	226,000	
N-4000-5926-4050	MATERIALS &SUPPLIES/MATERIELS ET FOURNITURE	182,682	204,214	136,000	170,000	205,000		205,000	
N-4000-5926-5216	SERVICE & RENT	109	106	200	200	200		200	
N-4000-5926-5230	MACHINE RENTAL	-	-	-	-	-		-	
	Total Dust layer, trimming	182,791	204,320	136,200	170,200	205,200	-	205,200	
N-4000-5927-4000	FULL TIME SALARY/SALAIRE TEMPS PLEIN	-	-	-	-	-		-	
N-4000-5927-4050	MATERIALS &SUPPLIES/MATERIELS ET FOURNITURE	187,542	154,676	50,000	264,300	250,000		250,000	
N-4000-5927-5210	SUBCONTRACT/SOUS CONTRAT	36,818	898	1,200	1,200	1,000		1,000	
N-4000-5927-5216	SERVICE & RENT	1,147	4,195	170,000	500	5,000		5,000	
N-4000-5927-5225	REPAIR & MAINTENANCE EQUIPMENT	3,370	4,519	1,000	1,000	5,000		5,000	
N-4000-5927-5230	MACHINE RENTAL	-	4,399	3,000	3,000	5,000		5,000	
	Total Snow Plow, salt & sand	228,877	168,687	225,200	270,000	266,000	-	266,000	
N-4000-5928-4050	MATERIALS &SUPPLIES/MATERIELS ET FOURNITURE	3,018	241	2,000	500	500		500	
N-4000-5928-4472	CONVENTION & SEMINARS	-	-	-	-	-		-	
N-4000-5928-5216	SERVICE & RENT	-	-	-	-	-		-	
	Total health & Safety	3,018	241	2,000	500	500	-	500	
N-4000-5930-4050	MATERIALS &SUPPLIES/MATERIELS ET FOURNITURE	12,743	42,805	-	-	-		-	
N-4000-5930-5216	SERVICE & RENT	-	-	-	-	-		-	
N-4000-5930-5230	MACHINE RENTAL	-	2,005	-	-	-		-	
	Total Misc	12,743	44,810	-	-	-	-	-	
N-4000-5931-5216	SERVICE & RENT	-	28,389	-	-	-		-	
	Total Special Projects	-	28,389	-	-	-	-	-	

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N-4000-5940-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	(96,413)	-	1,000	1,000	-	-	-			
N-4000-5940-4447	HYDRO	7,520	10,748	5,000	6,300	10,000		10,000			
N-4000-5940-5216	SERVICE & RENT	21,331	15,003	30,000	20,000	20,000		20,000			
N-4000-5940-5230	MACHINE RENTAL	395	1,445	29,000	37,700	37,700		37,700			
	Total Quarry maintenance	(67,167)	27,196	65,000	65,000	67,700	-	67,700			
N-4000-6000-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	1,065	1,090	3,000	2,000	2,000		2,000			
N-4000-6000-4444	GAZ & OIL/ESSENCE ET HUILE	38,033	13,446	20,000	24,000	20,000		20,000			
N-4000-6000-5216	SERVICE & RENT	-	-	13,720	12,720	-		-			
N-4000-6000-5225	REPAIR & MAINTENANCE EQUIPMENT	12,609	5,773	-	50,000	25,000		25,000		nouvelles tracks, hoses et bushings à changer	
N-4000-6000-5230	MACHINE RENTAL	(8,056)	-	-	-	-		-			
	EXCAVATOR - 2017 CASE CX210D	43,651	20,309	36,720	88,720	47,000	-	47,000			
N-4000-6001-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	37	523	2,000	500	1,500		1,500			
N-4000-6001-4444	GAZ & OIL/ESSENCE ET HUILE	44,180	23,204	18,000	25,500	27,000		27,000			
N-4000-6001-4462	LICENSES	1,950	-	3,400	2,000	2,000		2,000			
N-4000-6001-5225	REPAIR & MAINTENANCE EQUIPMENT	5,747	21,968	3,650	18,000	20,000		20,000			
N-4000-6001-5230	MACHINE RENTAL	(82,132)	(43,927)	-	-	-		-			
	TRUCK - 2019 WESTERN STAR 4700	(30,218)	1,767	27,050	46,000	50,500	-	50,500			
N-4000-6002-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	4,898	457	3,000	500	500		500			
N-4000-6002-4444	GAZ & OIL/ESSENCE ET HUILE	40,077	3,814	18,000	25,500	27,000		27,000			
N-4000-6002-4462	LICENSES	1,918	-	2,000	3,400	2,000		2,000			
N-4000-6002-5225	REPAIR & MAINTENANCE EQUIPMENT	41,869	82,264	7,600	16,600	25,000		25,000			
N-4000-6002-5230	MACHINE RENTAL	(77,009)	-	-	-	-		-			
	TRUCK - 2016 WESTERN STAR 4700SF	11,753	86,534	30,600	46,000	54,500	-	54,500			
N-4000-6003-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	39	133	2,000	500	500		500			
N-4000-6003-4444	GAZ & OIL/ESSENCE ET HUILE	48,752	26,242	18,000	25,500	27,000		27,000			
N-4000-6003-4462	LICENSES	1,918	-	3,400	3,400	2,000		2,000			
N-4000-6003-5225	REPAIR & MAINTENANCE EQUIPMENT	8,925	20,005	3,650	16,600	8,000		8,000			
N-4000-6003-5230	MACHINE RENTAL	(79,516)	(55,917)	-	-	-		-			
	TRUCK - 2020 WESTERN STAR	(19,882)	(9,536)	27,050	46,000	37,500	-	37,500			
N-4000-6004-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	1,039	887	3,000	500	500		500			
N-4000-6004-4444	GAZ & OIL/ESSENCE ET HUILE	19,400	29,552	18,000	16,000	27,000		27,000			
N-4000-6004-4462	LICENSES	4,847	-	2,600	3,400	3,400		3,400			
N-4000-6004-5225	REPAIR & MAINTENANCE EQUIPMENT	28,928	3,472	10,315	18,000	8,000		8,000			
N-4000-6004-5230	MACHINE RENTAL	(26,651)	(49,323)	-	-	-		-			
	TRI-AXLE TRUCK - 2022 WESTERN STAR	27,563	(15,412)	33,915	37,900	38,900	-	38,900			
N-4000-6005-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	427	356	3,000	500	500		500			
N-4000-6005-4444	GAZ & OIL/ESSENCE ET HUILE	29,249	19,293	13,000	25,000	27,000		27,000			
N-4000-6005-4462	LICENSES	1,918	1,657	2,000	2,000	2,000		2,000			
N-4000-6005-5225	REPAIR & MAINTENANCE EQUIPMENT	34,800	3,094	15,000	18,000	5,000		5,000			
N-4000-6005-5230	MACHINE RENTAL	(78,698)	(31,774)	-	-	-		-			
	TRUCK - 2022 WESTERN STAR	(12,305)	(7,373)	33,000	45,500	34,500	-	34,500			
N-4000-6006-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	1,068	10,119	2,000	500	1,500		1,500			
N-4000-6006-4444	GAZ & OIL/ESSENCE ET HUILE	35,438	22,408	18,000	25,000	27,000		27,000			
N-4000-6006-4462	LICENSES	2,144	-	3,400	2,000	2,000		2,000			
N-4000-6006-5225	REPAIR & MAINTENANCE EQUIPMENT	18,255	19,817	3,650	18,000	25,000		25,000			
N-4000-6006-5230	MACHINE RENTAL	(76,900)	(33,354)	-	-	-		-			
	TRUCK - 2019 WESTERN STAR 4700	(19,994)	18,990	27,050	45,500	55,500	-	55,500			

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N-4000-6007-4050	MATERIALS &SUPPLIES/MATERIELS ET FOURNITURE	171	530	2,000	500	1,500		1,500	
N-4000-6007-4444	GAZ & OIL/ESSENCE ET HUILE	48,510	20,300	18,000	27,000	27,000		27,000	
N-4000-6007-4462	LICENSES	3,379	59	3,400	3,400	3,400		3,400	
N-4000-6007-5216	SERVICE & RENT	-	-	3,650	-	-		-	
N-4000-6007-5225	REPAIR & MAINTENANCE EQUIPMENT	11,914	29,521	3,120	18,000	18,000		18,000	
N-4000-6007-5230	MACHINE RENTAL	(41,311)	(27,686)	-	-	-		-	
	TRUCK - 2018 WESTERN STAR - ROAD	22,664	22,724	30,170	48,900	49,900	-	49,900	
N-4000-6008-4050	MATERIALS &SUPPLIES/MATERIELS ET FOURNITURE	822	567	2,000	500	500		500	
N-4000-6008-4444	GAZ & OIL/ESSENCE ET HUILE	33,698	28,068	18,000	23,000	27,000		27,000	
N-4000-6008-4462	LICENSES	1,918	-	3,400	2,000	2,000		2,000	
N-4000-6008-5216	SERVICE & RENT	-	-	-	-	-		-	
N-4000-6008-5225	REPAIR & MAINTENANCE EQUIPMENT	6,006	10,154	6,770	18,000	12,000		12,000	
N-4000-6008-5230	MACHINE RENTAL	(100,989)	(60,168)	-	-	-		-	
	TRUCK - 2020 WESTERN STAR - ROAD	(58,545)	(21,379)	30,170	43,500	41,500	-	41,500	
N-4000-6010-4050	MATERIALS &SUPPLIES/MATERIELS ET FOURNITURE	-	-	-	-	-		-	
N-4000-6010-4444	GAZ & OIL/ESSENCE ET HUILE	-	265	-	-	3,000		3,000	
N-4000-6010-5216	SERVICE & RENT	-	-	-	-	9,000		9,000	
N-4000-6010-5225	REPAIR & MAINTENANCE EQUIPMENT	-	-	-	-	-		-	
N-4000-6010-5230	MACHINE RENTAL	(32,127)	(2,312)	-	-	-		-	
	BACKHOE - CASE LEASE	(32,127)	(2,047)	-	-	12,000	-	12,000	
N-4000-6011-4050	MATERIALS &SUPPLIES/MATERIELS ET FOURNITURE	-	290	3,000	500	1,500		1,500	
N-4000-6011-4444	GAZ & OIL/ESSENCE ET HUILE	25,149	19,755	18,000	19,500	20,000		20,000	
N-4000-6011-4462	LICENSES	1,918	-	2,600	2,000	2,000		2,000	
N-4000-6011-5225	REPAIR & MAINTENANCE EQUIPMENT	33,564	32,820	10,315	18,000	25,000		25,000	
N-4000-6011-5230	MACHINE RENTAL	(14,170)	(38,804)	-	-	-		-	
	TRUCK - 2014 WESTERN STAR	46,460	14,061	33,915	40,000	48,500	-	48,500	
N-4000-6012-4050	MATERIALS &SUPPLIES/MATERIELS ET FOURNITURE	2,083	1,250	1,000	500	1,500		1,500	
N-4000-6012-4444	GAZ & OIL/ESSENCE ET HUILE	36,180	28,712	14,000	25,000	27,000		27,000	
N-4000-6012-4462	LICENSES	1,918	59	2,000	2,000	2,000		2,000	
N-4000-6012-5216	SERVICE & RENT	-	-	-	-	-		-	
N-4000-6012-5225	REPAIR & MAINTENANCE EQUIPMENT	12,050	33,507	11,815	18,000	25,000		25,000	
N-4000-6012-5230	MACHINE RENTAL	(100,934)	(49,486)	-	-	-		-	
	TRUCK - 2016 WESTERN STAR 4700SF - ROAD	(48,703)	14,042	28,815	45,500	55,500	-	55,500	
N-4000-6015-4050	MATERIALS &SUPPLIES/MATERIELS ET FOURNITURE	41	-	100	100	-		-	
N-4000-6015-4444	GAZ & OIL/ESSENCE ET HUILE	4,870	1,929	200	3,000	-		-	
N-4000-6015-5216	SERVICE & RENT	1,385	-	-	-	-		-	
N-4000-6015-5225	REPAIR & MAINTENANCE EQUIPMENT	-	1,139	-	-	-		-	
N-4000-6015-5230	MACHINE RENTAL	26,081	9,731	26,000	26,000	-		-	
	LOADER - Rental Limoges (if needed)	32,376	12,800	26,300	29,100	-	-	-	

Account	Description	Actual (to Nov 30) /R�el (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e �bauche
		Actual /R�el 2022	2023						
N-4000-6016-4050	MATERIALS &SUPPLIES/MATERIELS ET FOURNITURE	-	-	100		2,000		2,000	
N-4000-6016-4444	GAZ & OIL/ESSENCE ET HUILE	-	209	200		12,000		12,000	
N-4000-6016-5216	SERVICE & RENT	-	-	-		36,000		36,000	
N-4000-6016-5225	REPAIR & MAINTENANCE EQUIPMENT	-	423	-		-		-	
N-4000-6016-5230	MACHINE RENTAL	-	-	26,000		-		-	
	LOADER - 2023 DOOSAN DL 220	-	632	26,300	-	50,000	-	50,000	
N-4000-6022-4444	GAZ & OIL/ESSENCE ET HUILE	11,166	9,587	7,500	9,000	10,000		10,000	
N-4000-6022-4462	LICENSES	-	118	120	120	-		-	
N-4000-6022-5216	SERVICE & RENT	-	-	-	-	-		-	
N-4000-6022-5225	REPAIR & MAINTENANCE EQUIPMENT	9,188	8,325	2,705	4,000	2,500		2,500	
	PICK-UP - 2023 DODGE RAM	20,354	18,030	10,325	13,120	12,500	-	12,500	
N-4000-6025-4050	MATERIALS &SUPPLIES/MATERIELS ET FOURNITURE	96	92	500	200	200		200	
N-4000-6025-4444	GAZ & OIL/ESSENCE ET HUILE	8,411	5,082	6,000	9,000	10,000		10,000	
N-4000-6025-4462	LICENSES	-	-	120	150	-		-	
N-4000-6025-5225	REPAIR & MAINTENANCE EQUIPMENT	1,371	194	4,825	3,700	500		500	Should buy new pickup in 2024 (400 000km)
	PICK-UP- 2012 SILVERADO - ROAD SIGNS	9,878	5,368	11,445	13,050	10,700	-	10,700	
N-4000-6026-4050	MATERIALS &SUPPLIES/MATERIELS ET FOURNITURE	-	577	500	200	200		200	
N-4000-6026-4444	GAZ & OIL/ESSENCE ET HUILE	5,777	5,097	5,200	5,200	6,000		6,000	
N-4000-6026-4462	LICENSES	265	-	300	300	-		-	
N-4000-6026-5216	SERVICE & RENT	-	-	-	-	-		-	
N-4000-6026-5225	REPAIR & MAINTENANCE EQUIPMENT	1,900	7,157	5,445	5,745	4,000		4,000	
	PICK-UP - 2016 CHEVROLET SIERRA - ROAD	7,943	12,831	11,445	11,445	10,200	-	10,200	
N-4000-6027-4050	MATERIALS &SUPPLIES/MATERIELS ET FOURNITURE	47	997	1,000	200	1,000		1,000	
N-4000-6027-4444	GAZ & OIL/ESSENCE ET HUILE	7,022	2,993	2,900	5,200	4,000		4,000	
N-4000-6027-4462	LICENSES	506	-	510	510	-		-	
N-4000-6027-5216	SERVICE & RENT	-	407	500	-	500		500	
N-4000-6027-5225	REPAIR & MAINTENANCE EQUIPMENT	5,342	8,441	1,530	3,500	7,000		7,000	
	TRUCK -2015-CABOVER FUSO-ROAD SIGNS	12,918	12,839	6,440	9,410	12,500	-	12,500	
N-4000-6028-4050	MATERIALS &SUPPLIES/MATERIELS ET FOURNITURE	-	6,115	600	-	5,000		5,000	
N-4000-6028-4444	GAZ & OIL/ESSENCE ET HUILE	30,927	22,826	15,000	18,000	27,000	(2,000)	25,000	
N-4000-6028-5225	REPAIR & MAINTENANCE EQUIPMENT	21,502	8,799	15,612	17,000	50,000		50,000	
N-4000-6028-5230	MACHINE RENTAL	(29,158)	(24,525)	-	-	-		-	
	GRADER - 2013 JOHN DEERE Limoges - ROAD	23,271	13,215	31,212	35,000	82,000	(2,000)	80,000	
N-4000-6029-4050	MATERIALS &SUPPLIES/MATERIELS ET FOURNITURE	703	7,973	1,000	-	5,000		5,000	
N-4000-6029-4444	GAZ & OIL/ESSENCE ET HUILE	27,273	24,310	15,000	18,000	27,000	(2,000)	25,000	
N-4000-6029-5225	REPAIR & MAINTENANCE EQUIPMENT	5,102	11,106	1,000	3,000	10,000		10,000	
N-4000-6029-5230	MACHINE RENTAL	62,334	36,458	83,000	83,000	-		-	
	GRADER -2020 JOHN DEERE Fournier - ROAD	95,413	79,847	100,000	104,000	42,000	(2,000)	40,000	
N-4000-6030-4050	MATERIALS &SUPPLIES/MATERIELS ET FOURNITURE	-	-	400	-	-		-	
N-4000-6030-4444	GAZ & OIL/ESSENCE ET HUILE	903	1,309	300	800	800		800	
N-4000-6030-5225	REPAIR & MAINTENANCE EQUIPMENT	2,037	-	2,360	2,260	1,500		1,500	
	HOT BOX - 2016 LIMOGES - ROAD	2,940	1,309	3,060	3,060	2,300	-	2,300	

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		Actual /R�el 2022	2023						
N-4000-6031-4050	MATERIALS &SUPPLIES/MATERIELS ET FOURNITURE	370	-	-	-	-	-	-	
N-4000-6031-4444	GAZ & OIL/ESSENCE ET HUILE	713	-	-	-	-	-	-	
N-4000-6031-4462	LICENSES	-	-	-	-	-	-	-	
N-4000-6031-5216	SERVICE & RENT	-	-	-	-	-	-	-	
N-4000-6031-5225	REPAIR & MAINTENANCE EQUIPMENT	-	-	1,000	-	-	-	-	
	HOT BOX - 2012 (SPARE) - ROAD	1,083	-	1,000	-	-	-	-	Not in fleet anymore in 2024
N-4000-6032-4050	MATERIALS &SUPPLIES/MATERIELS ET FOURNITURE	-	225	400	400	400	-	400	
N-4000-6032-4444	GAZ & OIL/ESSENCE ET HUILE	-	-	300	300	500	-	500	
N-4000-6032-5225	REPAIR & MAINTENANCE EQUIPMENT	1,188	-	1,300	1,700	1,000	-	1,000	
	HOT BOX - 2020 FALCON FOURNIER	1,188	225	2,000	2,400	1,900	-	1,900	
N-4000-6039-4050	MATERIALS &SUPPLIES/MATERIELS ET FOURNITURE	683	459	250	250	500	-	500	
N-4000-6039-4444	GAZ & OIL/ESSENCE ET HUILE	1,442	1,566	900	900	1,700	-	1,700	
N-4000-6039-5225	REPAIR & MAINTENANCE EQUIPMENT	2,366	6,217	300	300	1,500	-	1,500	
N-4000-6039-5230	MACHINE RENTAL	6,440	6,280	6,500	6,500	6,500	-	6,500	
	TRACTOR - 2017 KUBOTA B4060	10,931	14,522	7,950	7,950	10,200	-	10,200	
N-4000-6040-4050	MATERIALS &SUPPLIES/MATERIELS ET FOURNITURE	6,899	162	500	500	500	-	500	
N-4000-6040-4444	GAZ & OIL/ESSENCE ET HUILE	25,706	16,833	15,000	13,000	20,000	-	20,000	
N-4000-6040-5216	SERVICE & RENT	-	14,518	-	-	35,000	-	35,000	
N-4000-6040-5225	REPAIR & MAINTENANCE EQUIPMENT	18,865	2,942	5,410	5,000	2,000	-	2,000	
N-4000-6040-5230	MACHINE RENTAL	(70,898)	-	-	-	-	-	-	
	PELLE - HYUNDAI 2023 (rental)	(19,428)	34,456	20,910	18,500	57,500	-	57,500	
N-4000-6041-4050	MATERIALS &SUPPLIES/MATERIELS ET FOURNITURE	-	867	2,000	500	500	-	500	
N-4000-6041-4444	GAZ & OIL/ESSENCE ET HUILE	8,582	6,252	2,700	4,000	7,000	-	7,000	
N-4000-6041-5225	REPAIR & MAINTENANCE EQUIPMENT	2,253	3,031	12,334	2,000	2,000	-	2,000	
	TRACTOR - 2022 KUBOTA M6 (Limoges)	10,835	10,150	17,034	6,500	9,500	-	9,500	
N-4000-6042-4050	MATERIALS &SUPPLIES/MATERIELS ET FOURNITURE	33	457	2,000	500	500	-	500	
N-4000-6042-4444	GAZ & OIL/ESSENCE ET HUILE	7,499	4,486	2,700	4,000	5,000	-	5,000	
N-4000-6042-5225	REPAIR & MAINTENANCE EQUIPMENT	1,416	15,653	12,334	4,000	8,000	-	8,000	
	TRACTOR - 2008 MCCORMICK CX105 St-Isi. - ROAD	8,948	20,596	17,034	8,500	13,500	-	13,500	
N-4000-6043-4050	MATERIALS &SUPPLIES/MATERIELS ET FOURNITURE	837	364	500	500	500	-	500	
N-4000-6043-4444	GAZ & OIL/ESSENCE ET HUILE	631	621	500	500	800	-	800	
N-4000-6043-5225	REPAIR & MAINTENANCE EQUIPMENT	594	-	1,700	1,700	1,000	-	1,000	
	TRACTOR - 2007 JOHN DEERE 3320 SM St-Isi. - ROAD	2,061	985	2,700	2,700	2,300	-	2,300	
N-4000-6044-4050	MATERIALS &SUPPLIES/MATERIELS ET FOURNITURE	121	14	500	500	500	-	500	
N-4000-6044-4444	GAZ & OIL/ESSENCE ET HUILE	1,074	45	500	500	500	-	500	
N-4000-6044-5225	REPAIR & MAINTENANCE EQUIPMENT	1,524	3,801	1,700	1,700	2,500	-	2,500	
	TRACTOR - 2011 KUBOTA B3030 St-Albert - ROAD	2,719	3,860	2,700	2,700	3,500	-	3,500	
N-4000-6045-4050	MATERIALS &SUPPLIES/MATERIELS ET FOURNITURE	361	73	300	500	500	-	500	
N-4000-6045-4444	GAZ & OIL/ESSENCE ET HUILE	994	371	200	500	500	-	500	
N-4000-6045-5225	REPAIR & MAINTENANCE EQUIPMENT	3,255	1,484	1,060	1,700	2,500	-	2,500	
	Tractor Kubota 2015	4,610	1,928	1,560	2,700	3,500	-	3,500	
N-4000-6046-4050	MATERIALS &SUPPLIES/MATERIELS ET FOURNITURE	83	97	-	200	500	-	500	
N-4000-6046-4444	GAZ & OIL/ESSENCE ET HUILE	-	238	-	-	500	-	500	
N-4000-6046-5225	REPAIR & MAINTENANCE EQUIPMENT	1,176	4,589	500	800	2,000	-	2,000	
	Chipper 1998	1,259	4,924	500	1,000	3,000	-	3,000	

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N-4000-6047-4050	MATERIALS &SUPPLIES/MATERIELS ET FOURNITURE	604	420	1,000	1,000	500		500	
N-4000-6047-4444	GAZ & OIL/ESSENCE ET HUILE	22,194	15,306	12,000	14,000	18,000	(2,000)	16,000	
N-4000-6047-5216	SERVICE & RENT	628	-	-	-	48,000		48,000	
N-4000-6047-5225	REPAIR & MAINTENANCE EQUIPMENT	3,885	1,163	1,000	1,000	2,000		2,000	
N-4000-6047-5230	MACHINE RENTAL	71,768	50,911	54,500	54,500	-		-	
	LOADER - 2022 CASE 721	99,079	67,800	68,500	70,500	68,500	(2,000)	66,500	
N-4000-6048-4050	MATERIALS &SUPPLIES/MATERIELS ET FOURNITURE	178	1,136	2,000	500	2,000		2,000	
N-4000-6048-5225	REPAIR & MAINTENANCE EQUIPMENT	5,346	6,621	6,000	7,500	4,000		4,000	
	Float	5,524	7,756	8,000	8,000	6,000	-	6,000	
N-4000-6049-4050	MATERIALS &SUPPLIES/MATERIELS ET FOURNITURE	2,520	20	1,000	1,000	500		500	
N-4000-6049-4444	GAZ & OIL/ESSENCE ET HUILE	3,572	7,659	3,000	3,500	8,000	1,500	9,500	
N-4000-6049-4462	LICENSES	-	281	270	150	281		281	
N-4000-6049-5216	SERVICE & RENT	-	-	-	-	-		-	
N-4000-6049-5225	REPAIR & MAINTENANCE EQUIPMENT	1,589	782	5,290	5,290	1,000		1,000	
	PICK-UP - 2023 DODGE RAM 2500 (3/4 Ton - Fuel Truck Fc	7,681	8,742	9,560	9,940	9,781	1,500	11,281	
N-4000-6051-4050	MATERIALS &SUPPLIES/MATERIELS ET FOURNITURE	7	242	500	500	500		500	
N-4000-6051-4444	GAZ & OIL/ESSENCE ET HUILE	3,355	3,302	2,900	2,900	3,500	500	4,000	
N-4000-6051-4462	LICENSES	-	-	120	150	-		-	
N-4000-6051-5225	REPAIR & MAINTENANCE EQUIPMENT	2,087	2,181	1,600	1,600	1,000		1,000	
	SUV - 2019 EQUINOX	5,449	5,725	5,120	5,150	5,000	500	5,500	
N-4000-6052-4050	MATERIALS &SUPPLIES/MATERIELS ET FOURNITURE	-	188	500	300	500		500	
N-4000-6052-4444	GAZ & OIL/ESSENCE ET HUILE	9,646	7,693	6,000	8,500	9,000		9,000	
N-4000-6052-4462	LICENSES	-	-	280	150	-		-	
N-4000-6052-5225	REPAIR & MAINTENANCE EQUIPMENT	5,150	10,667	2,000	3,200	4,000		4,000	
	PICK-UP - 2018 CHEV SILVERADO (FOURNIER)	14,797	18,549	8,780	12,150	13,500	-	13,500	
	Total Fleet	292,147	479,134	712,030	910,395	955,681	(4,000)	951,681	
N-4000-7000-7001	DEBENTURE INTERST.INTERET	81,350	62,067	90,167	98,000	200,565	25,343	225,908	
N-4000-7000-7007	ACCRUED INTEREST	(267)	(8,256)	-	-	-		-	
	Total interest charges	81,083	53,811	90,167	98,000	200,565	25,343	225,908	
	Total Public Works Expenses	3,129,708	4,480,968	4,101,060	4,746,602	5,127,580	42,153	5,169,733	
Loan debenture princ	Road Construction Ward 3 &4			-	-	-		-	
	Road Fleet 2013	75,000		75,000	77,381	-		-	
	Road fleet 2014	38,952		38,952	39,718	40,499		40,499	
	Salt Dome 2015	21,386		21,386	21,896	22,419		22,419	
	Salt Dome & Garage Innovation	117,457		117,457	120,680	123,991		123,991	
	Road Fleet 2018	102,467		102,467	104,535	106,645		106,645	
	Tandem 2023				40,296	-		-	
	Indian Creek					19,490	(4,905)	14,585	estimate based on a 25-yr loan at 5.25%
	Touchette Bridge				2,430	26,701	8,183	34,883	estimate based on a 25-yr loan at 5.25%
	Grader 2023					-	44,783	44,783	estimate based on a 5yr loan at 5%
	Innovation II					-	13,317	13,317	principal pmt to be made from deposits made on lots
	Latour Bridge					-	3,954	3,954	estimate based on a 25-yr loan at 5%
	Total Public Works Loan principal payment	355,262	-	355,262	406,937	339,745	65,332	405,076	
	Transfer to reserve	301,842		-	-	-		-	
				-	-	-		-	
	Total Public Works transfer to reserves	301,842	-	-	-	-	-	-	
Total		3,343,200	3,942,444	4,174,051	4,704,915	4,818,701	107,485	4,926,185	

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		Actual / Réel 2022	2023						
Public Works / Traux publics capital									
N-4000-8010-3075	CANADA	-	-	-	-	-		-	
N-4000-8020-3075	Province Grant ONTARIO - TCA (AMO CCBF)	1,372,353	211,934	1,660,207	423,869	423,869		423,869	
N-4000-8020-3076	Province Grant ONTARIO - TCA (OCIF)	945,084	644,484	1,253,337	773,381	773,381	(116,007)	657,374	
N-4000-8030-3078	OTHER MUNICIPALITIES - TCA	436,011	464,723	435,823	418,381	420,000		420,000	
N-4000-8036-3500	Other Revenue TCA MISC./DIVERS	72,100	28,900	9,000	9,000	5,000		5,000	Sale of truck
N-4000-8039-3500	TRANSFER FROM DEV. CHARGE MISC./DIVERS	59,935	-	45,000	-	-		-	
N-4000-8042-3500	Deffered Revenue - TCA MISC./DIVERS	15,000	-	15,000	-	-		-	
	Transfer from Reserve	309,568		409,568	150,000	437,426	42,485	479,911	
	Long term debenture	727,499		800,000	-	-	1,051,580	1,051,580	
	Total Transportation Revenue	3,937,551	1,350,041	4,627,935	1,774,631	2,059,676	978,058	3,037,734	

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N-4000-8080-8602	INTERSECTION LIMOGES & MAIN	-	-	-	-	-	-	-	
N-4000-8080-8603	BURELLE SIDEROAD	-	-	-	-	-	-	-	
N-4000-8080-8604	GUERIN SIDEROAD	-	-	-	-	-	-	-	
N-4000-8080-8605	RUE ST-ISIDORE	-	-	-	-	-	-	-	
N-4000-8080-8606	ROUTE 500 E	-	-	-	-	-	-	-	
N-4000-8080-8607	DU BOISE STREET	-	-	-	-	-	-	-	
N-4000-8080-8608	LAFONTAINE STREET	-	-	-	-	-	-	-	
N-4000-8080-8609	ROUTE 900 E	-	-	-	-	-	-	-	
N-4000-8080-8611	ST-ALBERT PRINCIPALE STREET	-	-	-	-	-	-	-	
N-4000-8080-8612	RAOUL SDR	-	-	-	-	-	-	-	
N-4000-8080-8613	LAVERGNE	256,507	-	-	-	-	-	-	
N-4000-8080-8614	ST PAUL SUD	-	-	-	-	-	-	-	
N-4000-8080-8615	ROUTE 1000	-	-	-	-	-	-	-	
N-4000-8080-8616	ROUTE 600	-	-	-	-	-	-	-	
N-4000-8080-8617	ROUTE 800	-	-	-	-	-	-	-	
N-4000-8080-8618	DROUIN SIDEROAD	256,764	-	184,975	-	-	-	-	
N-4000-8080-8619	MACHABEE ST	-	-	59,663	-	-	-	-	
N-4000-8080-8630	RUE DES PINS	459,188	-	183,351	-	458,490	(458,490)	-	
N-4000-8080-8631	SAVAGE	27,104	-	45,121	-	-	-	-	
N-4000-8080-8632	HERBERT	-	-	-	-	-	-	-	
N-4000-8080-8650	ROUTE 650	-	-	-	-	-	-	-	
N-4000-8080-8670	ROUTE 700 OUEST	-	-	198,245	-	-	-	-	
N-4000-8080-8671	AURELE	-	-	-	-	-	-	-	
N-4000-8080-8672	ROUTE 700 EST	-	250,525	-	271,408	259,749	-	259,749	
N-4000-8080-8751	CHEMIN POMMAINVILLE	-	-	-	-	-	-	-	
N-4000-8080-8752	BAKER RD	-	191,531	-	182,318	-	-	-	
N-4000-8080-8753	BENOIT SIDEROAD	-	-	-	-	-	-	-	
N-4000-8080-8754	BOURDEAU BOULEVARD	-	-	-	-	-	-	-	
N-4000-8080-8755	CALYPSO ROAD	-	-	-	-	-	-	-	
N-4000-8080-8756	ROUTE 400	-	-	-	-	-	-	-	
N-4000-8080-8757	LIMOGES ROAD	-	-	-	-	-	-	-	
N-4000-8080-8758	ROUTE 400 E	-	-	-	-	-	-	-	
N-4000-8080-8759	DOLORES STREET	-	-	-	-	-	-	-	
N-4000-8080-8760	ANTOINE RD	-	-	-	-	-	-	-	
N-4000-8080-8761	BENEVOLES ST.	-	-	-	-	-	-	-	
N-4000-8080-8762	CAMBRIDGE FOREST ESTATE	-	-	-	-	-	-	-	
N-4000-8080-8763	LATREILLE SDR	-	-	-	-	-	-	-	
N-4000-8080-8764	BERTRAND SIDEROAD	-	-	-	-	-	-	-	
N-4000-8080-8765	CLARENCE CAMBRIDGE BOUNDARY RD	-	-	-	-	-	-	-	
N-4000-8080-8766	CAMBRIDGE STREET	-	-	-	-	-	-	-	
N-4000-8080-8767	ROUTE 100 EAST	-	-	-	-	-	-	-	
N-4000-8080-8768	FARLEY RD	-	-	-	-	-	-	-	
N-4000-8080-8769	MANITOU ST	-	-	-	-	-	-	-	
N-4000-8080-8770	ALBERT LEROUX RD	-	-	-	-	-	-	-	
N-4000-8080-8771	ROUTE 200 E	-	-	-	-	-	-	-	
N-4000-8080-8772	ROUTE 300 E	-	-	-	-	244,388	-	244,388	
N-4000-8080-8773	INDIAN CREEK RD.	-	151,594	-	145,937	-	-	-	
N-4000-8080-8774	GAGNON SR	-	-	-	-	147,443	-	147,443	
N-4000-8080-8775	RACETTE SIDEROAD	78,491	-	86,085	-	-	-	-	
N-4000-8081-8200	STE CATHERINE	-	-	-	-	-	-	-	
N-4000-8081-8210	ST ISIDORE ROAD	-	-	63,375	-	-	-	-	
N-4000-8081-8600	LIMOGES ROAD	-	-	14,000	-	-	-	-	
N-4000-8081-8610	SAVAGE ROAD	-	-	-	-	-	-	-	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
N-4000-8081-8620	CAMBRIDGE FOREST ESTATE	-	-	-	-	-		-	
N-4000-8081-8640	BRISSON STREET (Storm Sewer)	-	-	-	-	-		-	
N-4000-8080-8207	BERCIER STREET	-	19,051	-	15,000	-		-	
	CONCESSION 18					82,273	(82,273)	-	
	SÉGUINBOURG					124,278	(74,278)	50,000	
	LINDA					165,818	(155,818)	10,000	
	INNOVATION II	-		-	150,000	500,000		500,000	project total = approx \$1.5M spread over 3 yrs (2023-\$150k; 2024-\$500k; 2025-\$850k)
N-4000-8080-8776	DU THEATRE RD	-	328,226	-	367,188	-		-	
	NORTH STORMONT BOUNDARY ROAD	-		-	75,000	75,000	(35,000)	40,000	
	LOW LEVEL CROSSING (CH LEFEBVRE)	-		-	35,000	-		-	
	St-Albert bridge - sidewalk repairs (cost share w UCPR)					-	30,000	30,000	
	CR2-Principale to .7km east of Principale - pave (cost share w UCPR)					-	36,000	36,000	
N-4000-8090-4000	FULL TIME SALARY/SALAIRE TEMPS PLEIN	534,997	-	-	-	-		-	
N-4000-8090-4001	PART TIME SALARY/SALAIRE TEMPS PARTIEL	44,113	-	-	-	-		-	
N-4000-8090-5230	MACHINE RENTAL	842,414	-	-	-	-		-	
	Total Transportation Expenses	6,451,788	5,067,845	5,712,198	2,263,849	4,229,184	(736,859)	3,492,325	
Total		2,514,237	3,717,804	1,084,263	489,218	2,169,508	(1,714,917)	454,591	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
Crossing Patrol / Brigardier									
N-4005-4000-4000	FULL TIME SALARY/SALAIRE TEMPS PLEIN	18,546	-	18,546	20,171	22,379	-	22,379	-
N-4005-4000-4001	PART TIME SALARY/SALAIRE TEMPS PARTIEL	6,556	6,064	6,807	7,404	8,002	-	8,002	-
N-4005-4000-4010	VACATION/VACANCES	1,516	254	1,543	1,678	1,852	-	1,852	-
N-4005-4000-4011	STATUTORY/JOURS FERIES	1,191	285	1,296	1,410	1,547	-	1,547	-
N-4005-4000-4012	SICK LEAVE/JOURNEE MALADIE	477	-	477	519	573	-	573	-
N-4005-4000-4015	AUTHORIZED LEAVE/CONGE AUTORISE	-	-	-	-	-	-	-	-
N-4005-4000-4020	C.P.P.	1,181	240	1,155	1,384	1,660	(67)	1,594	-
N-4005-4000-4021	E.I.	550	151	562	-	701	26	727	-
N-4005-4000-4022	OMERS	1,867	-	1,867	2,031	2,252	-	2,252	-
N-4005-4000-4023	W.S.I.B.	708	195	803	877	1,027	189	1,216	-
N-4005-4000-4024	E.H.T.	542	129	550	598	659	-	659	-
N-4005-4000-4025	MEDICAL PLAN/ASS.GROUPE	2,178	-	-	2,185	2,513	-	2,513	-
N-4005-4050-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	-	-	-	-	-	-	-	-
Total Crossing patrol Expenses		35,313	7,316	33,606	38,256	43,166	148	43,315	-
Total		35,313	7,316	33,606	38,256	43,166	148	43,315	-

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
Street Lights / Lumières de rue									
N-4010-4050-4447	HYDRO	58,556	79,775	52,000	55,000	70,000	40,000	110,000	
N-4010-5000-5216	SERVICE & RENT	7,482	3,774	10,000	8,000	8,000		8,000	
N-4010-7000-7001	DEBENTURE INTERST.INTERET	-	-	-	-	-		-	
	Total Street Light Expenses	66,038	83,549	62,000	63,000	78,000	40,000	118,000	
	Replacement to Led lights			-	-	-		-	
	Total Street Lights Loan principal payment	-	-	-	-	-	-	-	
Total		66,038	83,549	62,000	63,000	78,000	40,000	118,000	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	nov 2023						
Street Lights / Lumières de rue Capital									
N-4010-8020-3076	ONTARIO	-	-	-	-	-	-	-	-
N-4010-8036-3500	OTHER REVENUE MISC./DIVERS	-	-	-	-	-	-	-	-
N-4010-8039-3500	Development Charge - TCA MISC./DIVERS	-	-	-	-	-	-	-	-
	Transfer from Reserve			-	-	-	-	-	-
	Total Street Light Revenue	-	-	-	-	-	-	-	-
	Street Light			-	-	-	-	-	-
	Total long term debenture proceed	-	-	-	-	-	-	-	-
N-4010-8051-7500	LAND IMPROVEMENT -TCA MISC./DIVERS	21,883	-	10,500	-	-	-	-	-
	Total Street Light Expenses	21,883	-	10,500	-	-	-	-	-
Total		21,883	-	10,500	-	-	-	-	-

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)				Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023	Budget 2022	Budget 2023				
General Water & Sewer / Eau & Égout générale									
N-5501-3035-3500	User Fees & Service Charges MISC./DIVERS	24,408	30,267	25,000	25,000	25,000		25,000	
N-5501-3036-3501	INTERNAL TRANSFER FROM OTHER DEPT	34,097	46,583	35,000	35,000	35,000		35,000	
				-	-	-		-	
	Total General Water & Sewer Revenue	58,505	76,850	60,000	60,000	60,000	-	60,000	
				-	-	-		-	
N-5501-4000-4000	FULL TIME SALARY/SALAIRE TEMPS PLEIN	573,434	598,295	617,041	729,955	752,097		752,097	
N-5501-4000-4001	PART TIME SALARY/SALAIRE TEMPS PARTIEL	138	-	44,147	-	-		-	
N-5501-4000-4002	CAPITAL FULL TIME SALARY	(2,748)	-	-	-	-		-	
N-5501-4000-4003	CAPITAL PART TIME SALARY	-	-	-	-	-		-	
N-5501-4000-4004	TRAINING/FORMATION	-	-	-	-	-		-	
N-5501-4000-4005	OVERTIME/SURTEMPS	13,646	6,501	14,245	6,120	6,462		6,462	
N-5501-4000-4008	ON CALL SALARY/SALAIRE SUR APPREL	10,495	9,400	10,786	9,743	9,508		9,508	
N-5501-4000-4010	VACATION/VACANCES	52,749	32,487	52,107	58,950	59,162		59,162	
N-5501-4000-4011	STATUTORY/JOURS FERIES	31,638	28,592	34,376	38,020	39,707		39,707	
N-5501-4000-4012	SICK LEAVE/JOURNEE MALADIE	26,288	14,694	16,077	19,010	19,453		19,453	
N-5501-4000-4015	AUTHORIZED LEAVE/CONGE AUTORISE	1,368	1,195	-	-	-		-	
N-5501-4000-4017	CONVENTION & SEMINARS	-	-	-	-	-		-	
N-5501-4000-4018	LUMP SUM	750	500	-	-	-		-	
N-5501-4000-4020	C,P,P,	26,475	33,309	28,695	33,478	35,394	307	35,701	
N-5501-4000-4021	E.I.	8,519	10,571	10,291	7,756	11,273	635	11,908	
N-5501-4000-4022	OMERS	73,225	74,996	71,800	86,876	90,976	(89)	90,887	
N-5501-4000-4023	W.S.I.B.	12,660	21,267	21,239	22,631	25,827	4,256	30,083	
N-5501-4000-4024	E.H.T.	13,748	14,099	14,580	16,125	16,905		16,905	
N-5501-4000-4025	MEDICAL PLAN/ASS.GROUPE	34,349	31,667	36,658	42,263	44,455		44,455	
N-5501-4000-4031	MACHINE RENTAL	-	-	3,500	-	-		-	
N-5501-4050-4030	MILEAGE/MILLAGE	-	-	-	-	-		-	
N-5501-4050-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	14,741	11,264	12,000	12,000	12,000		12,000	
N-5501-4050-4051	OFFICE SUPPLIES/FOURNITURE DE BUREAU	3,773	5,617	11,000	6,000	6,000		6,000	
N-5501-4050-4300	BOOTS & UNIFORM/COSTUME ET CHAUSSURE DE TRAV.	2,569	2,777	2,400	3,750	4,000		4,000	
N-5501-4050-4444	GAZ & OIL/ESSENCE ET HUILE	1,836	977	1,000	1,000	1,500		1,500	
N-5501-4050-4446	PROPANE	11,986	7,761	6,000	12,000	12,500		12,500	
N-5501-4050-4447	HYDRO	5,583	4,647	5,000	5,000	6,000		6,000	
N-5501-4050-4450	TELEPHONE	2,994	2,783	5,000	4,000	4,000		4,000	
N-5501-4050-4451	CELLULAR PHONE/CELLULAIRE	5,444	4,776	6,000	6,000	6,200		6,200	
N-5501-4050-4452	INTERNET	-	-	-	-	-		-	
N-5501-4050-4458	INSURANCE	4,931	5,572	2,000	2,000	7,500		7,500	
N-5501-4050-4460	POSTAGE & COURRIER	7,488	365	9,000	9,000	9,000		9,000	
N-5501-4050-4470	ASSOCIATION FEES/FRAIS	2,419	1,463	1,000	1,000	2,000		2,000	
N-5501-4050-4471	EDUCATION FEES/FRAIS	7,972	13,050	8,000	10,000	13,000		13,000	
N-5501-4050-4472	CONVENTION & SEMINARS	3,196	730	3,000	2,000	2,000		2,000	
N-5501-4050-4473	MEALS & ACCOMMODATION		97			200		200	
N-5501-4050-4500	ADVERTISING & COMMUNICATION	96	146	2,000	1,000	800		800	
N-5501-5000-5210	SUBCONTRACT/SOUS CONTRAT	4,757	9,674	5,000	8,000	10,000		10,000	
N-5501-5000-5211	CONTRACTOR	-	-	-	-	-		-	
N-5501-5000-5215	BUILDING REPAIR	515	368	2,000	1,000	1,000		1,000	
N-5501-5000-5225	REPAIR & MAINTENANCE EQUIPMENT	15,867	9,555	9,500	9,500	12,000		12,000	
N-5501-5000-5226	COMPUTER MAINTENANCE D'ORDINATEUR	6,564	-	13,000	6,000	6,500	(5,000)	1,500	
N-5501-5000-5228	HOSTING & SUPPORT/HÉBERGEMENT & SUPPORT		4,483			-	5,000	5,000	
N-5501-6019-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	1,066	-	1,500	1,500	-		-	No more Escape
N-5501-6019-4444	GAZ & OIL/ESSENCE ET HUILE	1,994	1,296	3,000	3,000	-		-	

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		Actual /Réal 2022	2023						
N-5501-6019-4462	LICENSES	-	-	215	125	-	-	-	
N-5501-6019-5225	REPAIR & MAINTENANCE EQUIPMENT	142	209	3,000	3,000	-	-	-	
N-5501-6020-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	-	62	-	-	500	-	500	
N-5501-6020-4444	GAZ & OIL/ESSENCE ET HUILE	3,527	3,069	-	4,000	4,000	-	4,000	
N-5501-6020-4462	LICENSES	-	-	-	-	-	-	-	
N-5501-6020-5216	SERVICE & RENT	-	-	-	-	-	-	-	
N-5501-6020-5225	REPAIR & MAINTENANCE EQUIPMENT	659	240	-	1,500	2,000	-	2,000	
N-5501-6023-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	193	3,454	2,000	500	700	-	700	
N-5501-6023-4444	GAZ & OIL/ESSENCE ET HUILE	8,074	5,081	5,000	6,000	6,000	-	6,000	
N-5501-6023-4462	LICENSES	265	149	200	265	265	-	265	
N-5501-6023-5216	SERVICE & RENT	-	-	500	500	-	-	-	
N-5501-6023-5225	REPAIR & MAINTENANCE EQUIPMENT	4,973	1,851	5,000	5,000	5,000	-	5,000	
N-5501-6024-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	15	106	-	-	-	-	-	
N-5501-6024-4444	GAZ & OIL/ESSENCE ET HUILE	6,867	5,516	7,000	7,000	7,000	-	7,000	
N-5501-6024-4462	LICENSES	265	-	250	265	265	-	265	
N-5501-6024-5225	REPAIR & MAINTENANCE EQUIPMENT	12,617	3,597	3,000	7,000	7,000	-	7,000	
N-5501-6039-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	-	186	1,500	1,500	1,500	-	1,500	
N-5501-6039-4444	GAZ & OIL/ESSENCE ET HUILE	609	996	1,000	1,000	1,000	-	1,000	
N-5501-6039-5225	REPAIR & MAINTENANCE EQUIPMENT	6,180	2,203	-	5,000	5,000	-	5,000	
N-5501-6054-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	-	-	1,500	1,500	1,500	-	1,500	
N-5501-6054-4444	GAZ & OIL/ESSENCE ET HUILE	7,148	5,713	5,200	7,000	7,000	-	7,000	
N-5501-6054-4462	LICENSES	-	-	200	125	-	-	-	
N-5501-6054-5225	REPAIR & MAINTENANCE EQUIPMENT	1,823	1,464	1,500	2,000	3,000	-	3,000	Need tires - F150
N-5501-6056-5225	REPAIR & MAINTENANCE EQUIPMENT	222	178	-	1,000	2,000	-	2,000	Need tires - Tool trailer
N-5501-6070-5225	REPAIR & MAINTENANCE EQUIPMENT	90	2,277	1,500	1,500	1,500	-	1,500	
N-5501-6071-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	-	-	-	-	-	-	-	
N-5501-6071-4444	GAZ & OIL/ESSENCE ET HUILE	-	-	-	-	-	-	-	
N-5501-6071-5225	REPAIR & MAINTENANCE EQUIPMENT	146	82	1,000	1,000	1,000	-	1,000	
N-5501-6072-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	220	-	-	-	-	-	-	
N-5501-6072-5225	REPAIR & MAINTENANCE EQUIPMENT	-	-	-	-	-	-	-	
N-5501-6075-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	4,349	3,003	3,500	4,000	4,000	-	4,000	
N-5501-6075-4444	GAZ & OIL/ESSENCE ET HUILE	17,035	13,968	6,000	12,000	12,000	-	12,000	
N-5501-6075-5216	SERVICE & RENT	-	-	-	-	-	-	-	
N-5501-6075-5225	REPAIR & MAINTENANCE EQUIPMENT	2,256	7,814	2,000	5,000	7,000	-	7,000	
	DEBENTURE INTEREST	-	-	-	-	-	-	-	
		-	-	-	-	-	-	-	
	Total General Water & Sewer Expenses	1,060,201	1,026,190	1,134,007	1,252,456	1,306,650	5,109	1,311,759	
Total		1,001,697	949,340	1,074,007	1,192,456	1,246,650	5,109	1,251,759	

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		Actual / Réel 2022	2023						
General Water & Sewer / Eau & Égout générale Capital									
N-5501-8036-3500	TCA OTHER REVENUE MISC./DIVERS	-	13,750	-	20,000	-	-	-	
	General Sewer	17,800		15,667	27,120	9,120		9,120	
	St-Isidore Water	1,854		1,697	2,825	950		950	
	Limoges Water	17,429		15,276	26,555	8,930		8,930	
	Transfer from Reserve & Reserve Funds	37,084	13,750	32,640	76,500	19,000	-	19,000	
N-5501-8052-7500	BUILDING MISC/DIVERS	-	-	-	-	-		-	
N-5501-8053-7500	Machinery & Equipment TCA Misc/Divers	9,041	-	-	-	19,000		19,000	New computers + (\$4000 GIS - Garage Innovation)
N-5501-8054-7500	Vehicules - TCA MISC./DIVERS	28,043	76,784	32,640	76,500	-		-	
	Total General Water & Sewer	37,084	76,784	32,640	76,500	19,000	-	19,000	
Total		(0)	63,034	-	-	-	-	-	

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		Actual / Réel 2022	2023						
Sewer Limoges / Égouts Limoges									
N-5510-3020-3076	ONTARIO	-	-	-	-	-	-	-	
N-5510-3035-3400	SERVICE CHARGE	872,148	700,794	851,108	917,261	1,012,593		1,012,593	1765.33 units (June 2023)
N-5510-3035-3402	CONST. REIMBURSEMENT/REMBOURSEMENT	-	-	-	-	-		-	
N-5510-3050-3105	BANK INTEREST/INTERET	-	-	-	-	-		-	
	Transfer from Reserve Fund			150,000	100,000	-		-	
	Total Sewer Limoges	872,148	700,794	1,001,108	1,017,261	1,012,593	-	1,012,593	
				-	-	-		-	
N-5510-4050-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	19,114	15,531	25,000	25,000	27,000		27,000	
N-5510-4050-4200	CHEMICALS/CHIMIQUE	68,161	42,029	35,000	45,000	60,000		60,000	
N-5510-4050-4441	TAXES	-	6,642	3,350	3,350	3,350		3,350	
N-5510-4050-4444	GAZ & OIL/ESSENCE ET HUILE	5,647	4,590	-	3,500	4,000		4,000	
N-5510-4050-4447	HYDRO	119,897	116,700	100,000	120,000	135,000		135,000	
N-5510-4050-4450	TELEPHONE	443	485	500	500	500		500	
N-5510-4050-4458	INSURANCE	2,652	2,853	1,200	1,200	3,100		3,100	
N-5510-5000-5206	ENGINEERS/INGENIEUR	14,909	38,856	15,000	50,000	20,000		20,000	
N-5510-5000-5210	SUBCONTRACT/SOUS CONTRAT	130,967	59,606	220,000	50,000	60,000		60,000	RVA Legal 60k - impossible to predict
N-5510-5000-5215	BUILDING REPAIR	10,183	-	10,000	5,000	5,000		5,000	
N-5510-5000-5216	SERVICE & RENT	29,597	23,857	30,000	30,000	30,000		30,000	
N-5510-5000-5225	REPAIR & MAINTENANCE EQUIPMENT	55,882	59,717	130,000	100,000	110,000		110,000	Reg ops \$50k; Lagoon mods \$50k; Backhoe rental \$10k
N-5510-7000-7001	DEBENTURE INTERST.INTERET	-	-	-	-	-		-	
	Transfer to reserve								
	Total Sewer Limoges Expenses	457,451	370,866	570,050	433,550	457,950	-	457,950	
				-	-	-		-	
Total		(414,696)	(329,929)	(431,058)	(583,711)	(554,643)	-	(554,643)	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
Sewer St Bernardin / Égout St-Bernardin									
N-5511-3035-3400	SERVICE CHARGE	8,628	6,788	8,628	9,051	9,866		9,866	17.2 units
N-5511-3035-3402	CONST. REIMBURSEMENT/REMBOURSEMENT	-	-		-	-		-	
	Total St Bernardin Sewer	8,628	6,788	8,628	9,051	9,866	-	9,866	
N-5511-4050-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	171	493	1,000	1,000	1,000		1,000	
N-5511-4050-4446	PROPANE	-	252			1,500		1,500	New generator
N-5511-4050-4447	HYDRO	1,019	789	1,000	1,000	1,000		1,000	
N-5511-4050-4450	TELEPHONE	-	-	-	-	-		-	
N-5511-4050-4458	INSURANCE	-	-	-	-	-		-	
N-5511-5000-5206	ENGINEERS/INGENIEUR	451	8,508	11,000	12,000	9,500		9,500	
N-5511-5000-5210	SUBCONTRACT/SOUS CONTRAT	809	153		-	-		-	
N-5511-5000-5215	BUILDING REPAIR	-	-	1,000	1,000	1,500		1,500	
N-5511-5000-5216	SERVICE & RENT	2,440	2,299	2,000	2,500	1,500		1,500	
N-5511-5000-5225	REPAIR & MAINTENANCE EQUIPMENT	914	376	2,000	2,000	2,500		2,500	Generator maintenance
						-		-	
	Total St Bernardin Sewer Expenses	5,803	12,870	18,000	19,500	18,500	-	18,500	
Total		(2,824)	6,082	9,372	10,449	8,634	-	8,634	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
Sewer St Bernardin / Égout St-Bernardin Capital									
	Transfer from Reserve & Reserve Funds			-	20,000	-		-	
	TOTAL TRANSFER FROM RESERVE FUND			-	20,000	-	-	-	
N-5511-8053-7500	TCA/Machinery & Equipment	-	11,141	-	20,000	-		-	
	Total Sewer St Bernardin Expenses	-	11,141	-	20,000	-	-	-	
Total		-	11,141	-	-	-	-	-	

Account	Description	Actual (to Nov 30) /R�el (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e �bauche
		Actual /R�el 2022	2023						
Sewer St Albert / �gout St Albert									
N-5512-3035-3400	SERVICE CHARGE	138,370	111,053	126,077	142,969	161,400	-	161,400	281.38 units
N-5512-3035-3402	CONST. REIMBURSEMENT/REMBOURSEMENT	226,808	21,708	-	-	-	-	-	
N-5512-3035-3500	User Fees & Service Charges MISC./DIVERS	25,164	25,142	-	-	-	-	-	
	Transfer from reserve fund	-	-	200,000	200,000	-	-	-	
	Total St Albert Sewer Revenue	390,342	157,903	326,077	342,969	161,400	-	161,400	
N-5512-4050-4050	MATERIALS &SUPPLIES/MATERIELS ET FOURNITURE	1,635	913	4,000	4,000	4,000	-	4,000	
N-5512-4050-4200	CHEMICALS/CHIMIQUE	19,079	22,163	17,000	55,000	45,000	-	45,000	
N-5512-4050-4441	TAXES	-	-	-	-	-	-	-	
N-5512-4050-4444	GAZ & OIL/ESSENCE ET HUILE	452	749	1,000	1,000	1,000	-	1,000	
N-5512-4050-4447	HYDRO	16,605	17,028	16,000	18,000	18,000	-	18,000	
N-5512-4050-4450	TELEPHONE	-	-	-	-	-	-	-	
N-5512-4050-4458	INSURANCE	527	393	600	600	450	-	450	
N-5512-5000-5202	LEGAL/AVOCAT	-	-	-	-	-	-	-	
N-5512-5000-5206	ENGINEERS/INGENIEUR	-	-	1,500	-	-	-	-	
N-5512-5000-5210	SUBCONTRACT/SOUS CONTRAT	75,123	202,551	203,000	200,000	15,000	-	15,000	In Case of Emergency - 200k in 2023 for sludge removal
N-5512-5000-5215	BUILDING REPAIR	-	-	1,000	6,000	5,000	-	5,000	
N-5512-5000-5216	SERVICE & RENT	8,169	5,150	8,000	8,000	8,000	-	8,000	
N-5512-5000-5225	REPAIR & MAINTENANCE EQUIPMENT	8,291	11,088	15,000	15,000	15,000	-	15,000	Berm repair; Bldg repair (siding)
N-5512-7000-7001	DEBENTURE INTERST.INTERET	-	-	-	-	-	-	-	
	Transfer to Reserve	226,808	-	-	-	-	-	-	
	Total St Albert Sewer Expenses	356,688	260,036	267,100	307,600	111,450	-	111,450	
Total		(33,654)	102,133	(58,977)	(35,369)	(49,950)	-	(49,950)	

Account	Description	Actual (to Nov 30) /R�el (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e �bauche
		Actual /R�el 2022	2023						
Sewer St Isidore / �gout St Isidore									
N-5513-3035-3400	SERVICE CHARGE	219,200	173,464	217,092	253,792	269,030		269,030	469.02 units
N-5513-3035-3402	CONST. REIMBURSEMENT/REMBOURSEMENT	5,050	5,523	-	-	-		-	
	Transfer from Reserve & Reserve Funds			-	-	-		-	
	Total St Isidore Sewer Revenue	224,250	178,987	217,092	253,792	269,030	-	269,030	
				-	-	-		-	
N-5513-4050-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	2,666	846	1,000	2,000	2,500		2,500	
N-5513-4050-4200	CHEMICALS/CHIMIQUE	4,277	9,633	8,000	10,000	10,000		10,000	
N-5513-4050-4441	TAXES	9,315	9,518	9,500	9,500	9,500		9,500	
N-5513-4050-4443	WATER & SEWER SERVICES	269	208	200	200	300		300	
N-5513-4050-4444	GAZ & OIL/ESSENCE ET HUILE	-	276	200	200	300		300	
N-5513-4050-4447	HYDRO	6,749	5,260	6,000	6,000	7,000		7,000	
N-5513-4050-4450	TELEPHONE	-	-	-	-	-		-	
N-5513-4050-4458	INSURANCE	220	532	300	300	600		600	
N-5513-5000-5206	ENGINEERS/INGENIEUR	1,464	17,382	10,000	25,000	100,000		100,000	Master plan+Increase capacity, Plan for Alum building
N-5513-5000-5210	SUBCONTRACT/SOUS CONTRAT	4,130	1,318	2,000	3,000	3,000		3,000	
N-5513-5000-5215	BUILDING REPAIR	-	-	1,000	1,000	1,000		1,000	
N-5513-5000-5216	SERVICE & RENT	3,856	3,703	5,000	5,000	5,000		5,000	
N-5513-5000-5225	REPAIR & MAINTENANCE EQUIPMENT	5,934	35,379	20,000	40,000	15,000		15,000	Fencing & regular repairs
	Transfer to Reserve	5,050		-	-	-		-	
	Total St Isidore Sewer Expenses	43,929	84,056	63,200	102,200	154,200	-	154,200	
Total		(180,321)	(94,932)	(153,892)	(151,592)	(114,830)	-	(114,830)	

Account	Description	Actual (to Nov 30) /R�el (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e �bauche
		Actual /R�el 2022	2023						
Sewer Fournier / �gout Fournier									
N-5515-3035-3400	SERVICE CHARGE	47,334	37,373	46,388	49,831	54,320		54,320	94.7 units
N-5515-3035-3402	CONST. REIMBURSEMENT/REMBOURSEMENT	4,165	-	-	-	-		-	
N-5515-3050-3105	BANK INTEREST/INTERET	-	-	-	-	-		-	
	Total Fournier Sewer Revenue	51,498	37,373	46,388	49,831	54,320	-	54,320	
				-	-	-		-	
N-5515-4050-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	397	484	1,000	1,000	1,000		1,000	
N-5515-4050-4447	HYDRO	5,127	5,000	5,000	6,000	6,000		6,000	
N-5515-4050-4450	TELEPHONE	821	734	1,000	1,000	1,000		1,000	
N-5515-4050-4458	INSURANCE	439	500	500	500	600		600	
N-5515-5000-5206	ENGINEERS/INGENIEUR	6,495	12,731	11,000	32,000	10,000		10,000	Monitoring
N-5515-5000-5210	SUBCONTRACT/SOUS CONTRAT	7,390	4,767	7,000	7,500	7,500		7,500	
N-5515-5000-5215	BUILDING REPAIR	-	-	1,000	1,000	1,500		1,500	
N-5515-5000-5216	SERVICE & RENT	6,982	7,003	7,000	7,000	7,000		7,000	
N-5515-5000-5225	REPAIR & MAINTENANCE EQUIPMENT	8,017	25,540	9,000	25,000	10,000		10,000	Sludge pumping & regular ops
N-5515-7000-7001	DEBENTURE INTERST.INTERET	-	-	-	-	-		-	
	Transfer to Reserve	4,165				-		-	
	total Sewer Fournier Expenses	39,833	56,758	42,500	81,000	44,600	-	44,600	
Total		(11,665)	19,385	(3,888)	31,169	(9,720)	-	(9,720)	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
Sewer Forest Park									
N-5516-3035-3402	CONST. REIMBURSEMENT/REMBOURSEMENT	28,747	-	28,747	26,174	23,484		23,484	
	Total Sewer Forest Park Revenue	28,747	-	28,747	26,174	23,484	-	23,484	
N-5516-7000-7001	DEBENTURE INTERST.INTERET	28,747	26,174	28,747	26,174	23,484		23,484	
	Total Sewer Forest Park Expenses	28,747	26,174	28,747	26,174	23,484	-	23,484	
Total		(0)	26,174	-	-	-	-	-	

Account	Description	Actual (to Nov 30) /R�el (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e �bauche
		Actual /R�el 2022	2023						
				-	-	-		-	
	Transfer from/to Reserve / Transfert de/� Reserve			-	-	-		-	
	General Sewer	162,346		111,110	156,673	122,179	(2,514)	119,665	
				-	-	-		-	
	Total General Sewer transfer to reserves	162,346	-	111,110	156,673	122,179	(2,514)	119,665	
Total		162,346	-	111,110	156,673	122,179	(2,514)	119,665	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)				Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	nov 2023	Budget 2022	Budget 2023				
Water Limoges / Eau Limoges									
N-5520-3020-3076	ONTARIO	-	-	-	-	-	-	-	
N-5520-3035-3400	SERVICE CHARGE	638,277	503,491	619,375	736,128	794,384	794,384	2240.51 units	
N-5520-3035-3401	METERING FEES/FRAIS DE COMSOMMATION	559,948	490,369	563,414	719,327	798,118	798,118		
N-5520-3035-3402	CONST. REIMBURSEMENT/REBOURSEMENT	-	-	-	-	-	-		
N-5520-3035-3406	WATER METER/COMPTEUR D'EAU	29,020	21,600	5,000	5,000	5,000	5,000		
N-5520-3035-3500	User & Service Charge fees MISC./DIVERS	-	-	-	-	-	-		
N-5520-3050-3105	BANK INTEREST/INTERET	-	-	-	-	-	-		
	Transfer from reserve	-	-	-	-	-	-		
	Total Water Limoges revenue	1,227,244	1,015,460	1,187,789	1,460,455	1,597,502	-	1,597,502	
N-5520-4050-4030	MILEAGE/MILLAGE	-	-	-	-	-	-		
N-5520-4050-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	40,217	18,809	25,000	30,000	35,000	35,000		
N-5520-4050-4200	CHEMICALS/CHIMIQUE	99,172	95,303	90,000	110,000	115,000	115,000		
N-5520-4050-4441	TAXES	4,781	23,403	5,000	5,000	5,000	5,000		
N-5520-4050-4443	WATER & SEWER SERVICES	152,003	126,040	-	186,880	225,804	225,804	(155,000m3 = \$1.4144 2023 price, add 3% increase for 2024 ∴ \$1.4568)	
N-5520-4050-4444	GAZ & OIL/ESSENCE ET HUILE	3,151	799	-	1,000	1,000	1,000		
N-5520-4050-4445	NATURAL GAS NATUREL	3,113	2,562	3,000	3,000	3,000	3,000		
N-5520-4050-4447	HYDRO	94,314	78,794	93,000	93,000	97,000	97,000		
N-5520-4050-4450	TELEPHONE	4,186	4,227	5,000	5,000	5,000	5,000		
N-5520-4050-4458	INSURANCE	26,905	26,184	8,500	27,000	23,500	23,500		
N-5520-4050-4461	RADIO LICENSES	-	-	-	-	-	-		
N-5520-4050-4470	ASSOCIATION FEES/FRAIS	1,130	1,201	1,500	5,000	-	-		
N-5520-4050-4472	CONVENTION & SEMINARS	125	-	-	-	-	-		
N-5501-8090-4000	FULL TIME SALARY/SALAIRE TEMPS PLEIN	-	-	-	-	-	-		
N-5520-5000-5206	ENGINEERS/INGENIEUR	30,420	12,691	60,000	-	90,000	90,000	EXP system upgrades 60k	
N-5520-5000-5208	SIMO TEAM	-	-	-	-	-	-		
N-5520-5000-5210	SUBCONTRACT/SOUS CONTRAT	53,500	15,551	100,000	120,000	135,000	135,000	Grass cutting, sampling from Caduceon and other, add Re-chlor grass	
N-5520-5000-5215	BUILDING REPAIR	-	-	5,000	3,000	5,000	5,000		
N-5520-5000-5216	SERVICE & RENT	1,089	18,547	5,000	6,000	6,000	6,000		
N-5520-5000-5225	REPAIR & MAINTENANCE EQUIPMENT	89,967	209,821	78,000	110,000	120,000	120,000	Watermain valve repair (\$10k); hydrant materials (\$7k); reservoir mtoe (\$30k); hydrant inspection (\$7k); WTP new computer (\$10k); reg ops (\$56k)	
N-5520-7000-7001	DEBENTURE INTERST.INTERET	-	-	-	-	-	-		
	Total Water Limoges Expenses	604,071	633,932	479,000	704,880	866,304	-	866,304	
	Loan principal	-	-	-	-	-	-		
	Total Water Limoges loan principal pmts	-	-	-	-	-	-	-	
	Water Limoges Reserve	152,328	-	216,783	195,121	145,333	(2,462)	142,871	
	Total Water Limoges transfer to reserves	152,328	-	216,783	195,121	145,333	(2,462)	142,871	
Total		(470,845)	(381,528)	(492,006)	(560,454)	(585,865)	(2,462)	(588,327)	
Water Limoges / Eau Limoges Capital									
N-5520-8010-3500	MISC./DIVERS	-	-	-	-	-	-		
N-5520-8020-3500	ONTARIO GRANT	-	-	-	-	-	-		
	Loan Proceed	5,219,718	-	12,650,000	1,400,000	1,900,000	1,900,000		
	Limoges Water Reserve	-	-	103,200	574,467	306,089	306,089		
	Total Water Limoges revenue	5,219,718	-	12,753,200	1,974,467	2,206,089	-	2,206,089	
N-5520-8052-7500	BUILDING - TCA Misc /Divers	-	-	-	-	-	-		
N-5520-8053-7500	Machinery & Equipment TCA Misc/Divers	86,300	140,409	103,200	274,467	-	-		

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
N-5520-8070-7500	INFRASTRUCTURE WATER / Misc	5,133,419	173,868	12,650,000	1,700,000	2,206,089		2,206,089	Phase 2/3 Rockland 200k, Rockland St-Jean 300k, Watermain Loop 1.4M, Scada upgrade 25k, Calypso meter 120k, WTP furnace 60k, Masterplan Pt 2 \$75k + 5k Membership civil3D, water meters \$21k
	Total Water Limoges Expenses	5,219,718	314,277	12,753,200	1,974,467	2,206,089	-	2,206,089	
Total		0	314,277	-	-	-	-	-	

Account	Description	Actual (to Nov 30) /R�el (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e �bauche
		Actual /R�el 2022	2023						
Water St isidore / Eau St Isidore									
N-5523-3035-3400	SERVICE CHARGE	253,097	194,848	258,174	263,672	270,334		270,334	492.66 units
N-5523-3035-3401	METERING FEES/FRAIS DE CONSOMMATION	147,909	112,906	160,469	216,613	231,649		231,649	
N-5523-3035-3402	CONST. REIMBURSEMENT/REMBOURSEMENT	27,096	-	24,633	24,053	-	27,579	27,579	
N-5523-3035-3405	CAPITAL CHARGE SERVICE/FRAIS SERVICE CAPITAL	737	564	0	-	-		-	
N-5523-3035-3500	USER FEES * SERVICE CHARGES MISC./DIVERS	-	-	-	-	-		-	
N-5523-3036-3500	OTHER REVENUE MISC./DIVERS	-	-	-	-	-		-	
N-5523-3050-3105	BANK INTEREST/INTERET	591	-	-	-	-		-	
	Transfer FROM reserve			-	-	-		-	
	Total Water St Isidore Revenue	429,430	308,318	443,276	504,338	501,983	27,579	529,562	
N-5523-4050-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	8,629	1,046	11,000	8,000	8,000		8,000	
N-5523-4050-4441	TAXES	998	1,020	1,200	1,200	1,200		1,200	
N-5523-4050-4444	GAZ & OIL/ESSENCE ET HUILE	-	685	-	-	-	1,000	1,000	
N-5523-4050-4447	HYDRO	9,954	7,689	12,000	12,000	12,000		12,000	
N-5523-4050-4450	TELEPHONE	699	673	2,000	1,500	1,500		1,500	
N-5523-4050-4458	INSURANCE	6,506	7,351	7,500	7,500	5,000		5,000	
N-5523-5000-5202	LEGAL/AVOCAT	-	-	-	-	-		-	
N-5523-5000-5206	ENGINEERS/INGENIEUR	-	15,803	5,000	5,000	10,000		10,000	Revised units/fire protection EXP
N-5523-5000-5208	SIMO TEAM	-	-	-	-	-		-	
N-5523-5000-5210	SUBCONTRACT/SOUS CONTRAT	9,686	1,465	10,000	10,000	10,000		10,000	
N-5523-5000-5215	BUILDING REPAIR	-	-	2,000	2,000	2,000		2,000	
N-5523-5000-5216	SERVICE & RENT	1,425	6,216	1,500	1,500	1,500		1,500	
N-5523-5000-5225	REPAIR & MAINTENANCE EQUIPMENT	9,051	5,309	35,000	32,000	32,000		32,000	WM valve repair (\$15k); hydrant inspection & repairs (\$8k); distribution parts (\$9k)
N-5523-5000-5226	COMPUTER MAINTENANCE D'ORDINATEUR	-	-	-	-	-		-	
N-5523-7000-7001	DEBENTURE INTERST.INTERET	30,488	24,125	24,633	24,053	27,579		27,579	
N-5523-7010-7016	REQUISITION	136,973	128,246	160,000	186,204	195,000		195,000	to correct with actual when recv'd
	Total Water St Isidore Expenses	214,409	199,628	271,833	290,957	305,779	1,000	306,779	
	Loan principal				-	-		-	
	Total Water St-Isidore loan principal pmts	-	-	-	-	-	-	-	
	St Isidore Water - to reserve	164,931	-	116,776	153,758	133,878	26,316	160,194	
	Total Water St Isidore transfer to reserves	164,931	-	116,776	153,758	133,878	26,316	160,194	
Total		(50,090)	(108,690)	(54,668)	(59,623)	(62,326)	(263)	(62,589)	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
Water St isidore / Eau St Isidore Capital									
N-5523-8020-3075	PROVINCE GRANT ONTARIO - TCA GAS TAX	-	-	-	-	-	-	-	
N-5523-8030-3500	TCA AUTRES MUNICIPALITE REVENUE	-	-	-	-	-	-	-	
N-5523-8035-3500	USER & SERVICE FEES MISC	-	-	-	-	-	-	-	
N-5523-8036-3500	MISC./DIVERS	-	-	-	-	-	-	-	
	Total Water St Isidore revenue	-	-	-	-	-	-	-	
	St Isidore Water Reserve	68,121		90,000	113,760	150,000	13,760	163,760	
	Transfer from Reserve & Reserve Funds	68,121	-	90,000	113,760	150,000	13,760	163,760	
N-5523-8052-7500	BUILDING - TCA Misc /Divers	-	-	-	-	-	-	-	
N-5523-8053-7500	Machinery & Equipment TCA Misc/Divers	68,121	86,104	90,000	113,760	150,000	13,760	163,760	Scada upg. Phase II \$100k + 50k Masterplan
N-5523-8070-7500	INFRASTRUCTURE WATER / Misc	-	-	-	-	-	-	-	
N-5523-8090-4000	FULL TIME SALARY/SALAIRE TEMPS PLEIN	-	-	-	-	-	-	-	
	Total Water St Isidore Expenses	68,121	86,104	90,000	113,760	150,000	13,760	163,760	
Total		(0)	86,104	-	-	-	-	-	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
W&S Limoges Industrial Park / E&E park industriel Limoges									
N-5532-3035-3402	CONST. REIMBURSEMENT/REMBOURSEMENT	440	-	440	224	-	-	-	
N-5532-3050-3105	BANK INTEREST/INTERET	7	-	-	-	-	-	-	
	Total Water & Sewer Limoges Industrial park Revenue	447	-	440	224	-	-	-	
N-5532-7000-7001	DEBENTURE INTERST.INTERET	455	228	440	224	-	-	-	
	Total Water & Sewer Limoges Industrial park Expenses	455	228	440	224	-	-	-	
Total		8	228	-	(0)	-	-	-	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual /Réel 2022	2023						
Sewer Limoges Growth / Limoges Égout Croissance									
N-5540-3035-3402	CONST. REIMBURSEMENT/REMBOURSEMENT	327,200	452,550	281,340	491,832	735,420		735,420	\$8652 x 85 connections
N-5540-3050-3105	BANK INTEREST/INTERET	1,473	-			-		-	
	Construction reimbursment (under negotiation, closed session)				647,020		735,420	735,420	\$8652 x 85 connections
	Total Sewer Limoges Growth Revenue	328,673	452,550	281,340	1,138,852	735,420	735,420	1,470,840	
N-5540-7000-7001	DEBENTURE INTERST.INTERET	249,969	395,862		461,701	479,204		479,204	
N-5540-7000-7009	INTEREST EXPENSES	-	-		-	-		-	
	Loan principal - Limoges Lagoon			-	162,327	328,697		328,697	
	Interest on construction loan SPS 11						297,110	297,110	
	Sewer Limoges (trans to reserve)	78,705		281,340	-	-	365,829	365,829	
	Total Sewer Limoges Growth transfer to reserves	328,674	395,862	281,340	624,027	807,901	662,939	1,470,840	
Total		1	(56,688)	-	132,195	72,481	(72,481)	(0)	

Account	Description	Actual (to Nov 30) /R�el (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e �bauche
		Actual /R�el 2022	2023						
Sewer Forest Park Growth / �gout Forest Park Croissance									
N-5541-3035-3402	CONST. REIMBURSEMENT/REMBOURSEMENT	10,085	-	-	-	-	-	-	-
	Total Sewer Forest Park Growth Revenue	10,085	-	-	-	-	-	-	-
N-5541-7000-7001	DEBENTURE INTERST.INTERET	12,141	11,054	12,141	11,054	9,918	-	9,918	-
	Total Sewer Forest Park Growth Expenses	12,141	11,054	12,141	11,054	9,918	-	9,918	-
	Forest Park growth (principal pmts)	24,102	-	24,102	25,189	26,325	-	26,325	-
	Total Sewer Forest Park Growth Loan principal payment	24,102	-	24,102	25,189	26,325	-	26,325	-
Total		26,158	11,054	36,244	36,244	36,244	-	36,244	-

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
Water Limoges Growth / Limoges Eau Croissance									
N-5550-3035-3402	CONST. REIMBURSEMENT/REMBOURSEMENT	297,112	462,935	275,040	502,392	774,520		774,520	\$9112 x 85 connections
N-5550-3050-3105	BANK INTEREST/INTERET	1,473	-			-		-	
	Transfer from reserve	16,191				-		-	
	Construction reimbursment (under negotiation, closed session)				647,020	647,020	127,500	774,520	\$9112 x 85 connections
	Total Water Limoges Growth Revenue	314,776	462,935	275,040	1,149,412	1,421,540	127,500	1,549,040	
	Water Limoges (trans to reserve)			275,040	257,694	417,915	127,500	545,415	
N-5550-7000-7001	DEBENTURE INTERST.INTERET	314,776	516,339	-	659,757	595,298		595,298	
	Loan prinicipal - Limoges Water			-	231,960	408,328		408,328	
	Total Water Limoges Growth transfer to reserves	314,776	516,339	275,040	1,149,412	1,421,540.39	127,500.00	1,549,040.39	
Total		(0)	53,404	-	-	0	-	0	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	nov 2023						
Water Linda Growth / Eau Linda Croissance									
N-5551-3035-3402	CONST. REIMBURSEMENT/REMBOURSEMENT	15,134	-	-	-	-	-	-	-
N-5551-3050-3105	BANK INTEREST/INTERET	-	-	-	-	-	-	-	-
	Total Water Linda Growth Revenue	15,134	-	-	-	-	-	-	-
N-5551-5000-5210	SUBCONTRACT/SOUS CONTRAT	-	-	-	-	-	-	-	-
N-5551-7000-7001	DEBENTURE INTERST.INTERET	-	-	-	-	-	-	-	-
	Total Water Linda Growth expenses	-	-	-	-	-	-	-	-
	Water Linda Growth	-	-	-	-	-	-	-	-
	Total Water Linda Growth Loan principal payment	-	-	-	-	-	-	-	-
Total		(15,134)	-	-	-	-	-	-	-

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
Water St Isidore Growth / St Isidore Eau Croissance									
N-5552-3035-3402	CONST. REIMBURSEMENT/REMBOURSEMENT	77,071	35,116	27,000	15,500	-		-	
N-5552-3050-3105	BANK INTEREST/INTERET	-	-	-	-	-		-	
	Total Water St Isidore Growth Revenue	77,071	35,116	27,000	15,500	-	-	-	
N-5552-5000-5210	SUBCONTRACT/SOUS CONTRAT	14,099	-	15,500	15,500	-		-	
N-5552-7000-7001	DEBENTURE INTERST.INTERET	-	-	-	-	-		-	
	Total Water St isidore Growth Expenses	14,099	-	15,500	15,500	-	-	-	
	St Isidore Growth			-	-	-		-	
	Total Water St Isidore Growth Loan principal payment	-	-	-	-	-	-	-	
Total		(62,971)	(35,116)	(11,500)	-	-	-	-	

Account	Description	Actual (to Nov 30) /R�el (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e �bauche
		Actual /R�el 2022	2023						
Water & Sewer Limoges Industrial Park Growth / Eau & �gout Limoges Parc Industriel Croissance									
N-5560-3050-3105	BANK INTEREST/INTERET	11	-	-	-	-	-	-	
	Total Water & Sewer Limoges Industrial Park Growth Revenue	11	-	-	-	-	-	-	
N-5560-7000-7001	DEBENTURE INTERST.INTERET	703	285	665	338	-	-	-	
	Water & Sewer Limoges Industrial Park Growth Expenses	703	285	665	338	-	-	-	
	Limoges Industrial Park	9,081		8,559	8,884	-	-	-	loand ended in 2023
	Total Water & Sewer Limoges Industrial Park Growth Loan pri	9,081	-	8,559	8,884	-	-	-	
Total		9,774	285	9,224	9,222	-	-	-	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
Water & Sewer Calypso Growth / Eau & Égout Calypso Croissance									
N-5561-3035-3402	CONST. REIMBURSEMENT/REMBOURSEMENT	68,158	14,145	68,158	61,554	54,672		54,672	
	Total Water & Sewer Calypso Revenue	68,158	14,145	68,158	61,554	54,672	-	54,672	
N-5561-7000-7001	DEBENTURE INTERST.INTERET	102,762	91,619	102,760	93,029	82,879		82,879	
	Total Water & Sewer Calypso Expenses	102,762	91,619	102,760	93,029	82,879	-	82,879	
	Calypso loan #1	9,484		9,485	9,884	10,300		10,300	
	Calypso loan #2	60,504		60,504	63,233	66,084		66,084	
	Total Water & Sewer Calypso Loan principal payment	69,988	-	69,989	73,116	76,384	-	76,384	
Total		104,592	77,474	104,591	104,591	104,591	-	104,591	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)				Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023	Budget 2022	Budget 2023				
Environnement / Environnement									
N-5800-3020-3076	ONTARIO	-	-	-	-	-	-	-	
N-5800-3035-3500	User fees & Service Charges MISC./DIVERS	80	-	-	-	-	-	-	
	Total Environment Revenue	80	-	-	-	-	-	-	
N-5800-4000-4000	FULL TIME SALARY/SALAIRE TEMPS PLEIN	136,114	151,985	145,503	151,090	196,304		196,304	
N-5800-4000-4001	PART TIME SALARY/SALAIRE TEMPS PARTIEL	36,930	14,531	30,886	32,013	10,288		10,288	
N-5800-4000-4002	CAPITAL FULL TIME SALARY	-	-	-	-	-		-	
N-5800-4000-4003	CAPITAL PART TIME SALARY	-	-	-	-	-		-	
N-5800-4000-4004	TRAINING/FORMATION	-	-	-	-	-		-	
N-5800-4000-4005	OVERTIME/SURTEMPS	51	-	-	-	-		-	
N-5800-4000-4010	VACATION/VACANCES	10,820	3,087	11,117	12,435	13,862		13,862	
N-5800-4000-4011	STATUTORY/JOURS FERIES	8,628	8,232	9,036	10,087	10,582		10,582	
N-5800-4000-4012	SICK LEAVE/JOURNEE MALADIE	5,285	4,281	3,741	4,205	5,027		5,027	
N-5800-4000-4015	AUTHORIZED LEAVE/CONGE AUTORISE	20,903	869	-	-	-		-	
N-5800-4000-4020	C.P.P.	9,681	8,619	7,659	8,407	9,514	30	9,543	
N-5800-4000-4021	E.I.	3,452	2,812	2,902	1,951	3,166	168	3,334	
N-5800-4000-4022	OMERS	17,664	18,279	16,552	17,978	23,307	(22)	23,285	
N-5800-4000-4023	W.S.I.B.	4,445	5,644	5,601	6,202	6,968	965	7,933	
N-5800-4000-4024	E.H.T.	4,260	3,731	3,833	3,998	4,505		4,505	
N-5800-4000-4025	MEDICAL PLAN/ASS.GROUPE	11,575	10,485	10,865	10,940	18,124		18,124	
N-5800-4000-4031	MACHINE RENTAL	3,379	-	-	-	-		-	
N-5800-4050-4030	MILEAGE/MILLAGE	-	-	-	-	-		-	
N-5800-4050-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	3,854	4,671	3,500	3,500	2,500	1,000	3,500	
N-5800-4050-4300	BOOTS & UNIFORM/COSTUME ET CHAUSSURE DE TRAV.	1,135	730	1,000	1,150	1,350		1,350	
N-5800-4050-4444	GAZ & OIL/ESSENCE ET HUILE	49	110	200	200	200		200	
N-5800-4050-4446	PROPANE	-	-	-	-	-		-	
N-5800-4050-4447	HYDRO	-	-	-	-	-		-	
N-5800-4050-4450	TELEPHONE	-	-	-	-	-		-	
N-5800-4050-4451	CELLULAR PHONE/CELLULAIRE	2,054	1,439	1,800	2,325	1,500		1,500	
N-5800-4050-4458	INSURANCE	3,205	3,622	-	3,200	5,500		5,500	
N-5800-4050-4470	ASSOCIATION FEES/FRAIS	2,958	1,717	1,500	2,600	2,600		2,600	
N-5800-4050-4471	EDUCATION FEES/FRAIS	1,963	277	4,000	4,000	3,000		3,000	
N-5800-4050-4472	CONVENTION & SEMINARS	-	-	2,000	2,000	2,000		2,000	
N-5800-4050-4473	MEALS & ACCOMMODATION	-	45	-	-	2,000		2,000	
N-5800-4050-4500	ADVERTISING & COMMUNICATION	1,890	1,118	4,000	4,000	2,000		2,000	
N-5800-5000-5210	SUBCONTRACT/SOUS CONTRAT	-	-	-	-	-		-	
N-5800-5000-5216	SERVICE & RENT	-	-	-	-	-		-	
N-5800-5000-5225	REPAIR & MAINTENANCE EQUIPMENT	821	1,818	1,000	1,000	2,000		2,000	
N-5800-5000-5230	MACHINE RENTAL	-	-	-	-	-		-	
N-5800-5000-5300	CLOSURE & POST CLOSURE COST	-	-	-	-	-		-	
N-5800-6050-4444	GAZ & OIL/ESSENCE ET HUILE	3,490	3,080	3,500	3,500	3,500		3,500	
N-5800-6050-4462	LICENSES	-	-	-	-	-		-	
N-5800-6050-5225	REPAIR & MAINTENANCE EQUIPMENT	769	3,019	2,000	2,000	2,000		2,000	
N-5800-6053-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	-	-	-	-	-		-	
N-5800-6053-4444	GAZ & OIL/ESSENCE ET HUILE	-	-	-	-	-		-	
N-5800-6053-5225	REPAIR & MAINTENANCE EQUIPMENT	-	-	-	-	-		-	
N-5800-6062-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	63	-	500	500	-		-	
N-5800-6062-4444	GAZ & OIL/ESSENCE ET HUILE	6,057	5,650	3,000	6,000	5,000		5,000	
N-5800-6062-4462	LICENSES	-	-	-	-	-		-	
N-5800-6062-5225	REPAIR & MAINTENANCE EQUIPMENT	1,654	2,310	2,000	2,000	2,000		2,000	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
N-5800-6064-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	-	-	500	500	-		-	
N-5800-6064-4444	GAZ & OIL/ESSENCE ET HUILE	2,284	1,661	3,000	3,000	3,000		3,000	
N-5800-6064-4462	LICENSES	-	-	-	-	-		-	
N-5800-6064-5225	REPAIR & MAINTENANCE EQUIPMENT	892	278	2,000	2,000	2,000		2,000	
N-5800-7000-7005	SEWER ACCRUED INTEREST.INTERET COURU EGOUTS	(2,461)	(8,145)	-	-	-		-	
N-5800-7000-7006	WATER ACCRUED INTEREST/INTERET COURU EAU	(3,299)	(31,331)	-	-	-		-	
	Total Environment Expenses	300,566	224,621	283,195	302,782	343,797	2,141	345,938	
Total		300,486	224,621	283,195	302,782	343,797	2,141	345,938	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
Environnement / Environnement Capital									
N-5800-8036-3500	OTHER REVENUE - TCA MISC./DIVERS	1,142	-	-	-	-	-	-	
	Transfer from Reserve Funds			-	-	250,000	60,000	310,000	
	Total Revenue environment	1,142	-	-	-	250,000	60,000	310,000	
N-5800-8053-7500	MACHINERY & EQUIPMENT	-	-	-	-	250,000		250,000	Route 800 Est cleanup
N-5800-8054-7500	Vehicules - TCA MISC./DIVERS	-	-	-	-	60,000		60,000	
	Total Expenses envrionment	-	-	-	-	310,000	-	310,000	
Total		(1,142)	-	-	-	60,000	(60,000)	-	

Account	Description	Actual (to Nov 30) /R�el (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e �bauche
		Actual /R�el 2022	2023						
St Isidore Landfill / D�potoir St Isidore									
N-5810-4050-4050	MATERIALS &SUPPLIES/MATERIELS ET FOURNITURE	458	-	3,000	3,000	3,000		3,000	
N-5810-4050-4055	MONITORING	3,373	1,954	2,800	3,500	3,500		3,500	
N-5810-4050-4441	TAXES	3,506	-	4,000	4,000	4,000		4,000	
N-5810-5000-5206	ENGINEERS/INGENIEUR	(322)	4,906	4,822	1,082	1,107		1,107	
N-5810-5000-5210	SUBCONTRACT/SOUS CONTRAT	-	-	2,000	5,000	5,000		5,000	
	Total St Isidore landfill expenses	7,015	6,860	16,622	16,582	16,607	-	16,607	
Total		7,015	6,860	16,622	16,582	16,607	-	16,607	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
St Bernardin landfill / Dépotoir St Bernardin									
N-5830-3035-3415	TIPPING FEES/FRAIS DEPOTOIR	-	-	-	-	-	-	-	-
	Total St Bernardin Landfill revenue	-	-	-	-	-	-	-	-
N-5830-4050-4030	MILEAGE/MILLAGE	-	-	-	-	-	-	-	-
N-5830-4050-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	1,799	18	2,500	2,500	2,500	-	2,500	-
N-5830-4050-4055	MONITORING	4,696	5,543	3,600	4,000	4,000	-	4,000	-
N-5830-4050-4441	TAXES	3,888	3,970	-	4,000	4,000	-	4,000	-
N-5830-5000-5202	LEGAL/AVOCAT	-	-	-	-	-	-	-	-
N-5830-5000-5206	ENGINEERS/INGENIEUR	124	4,906	4,822	1,082	1,107	-	1,107	-
N-5830-5000-5210	SUBCONTRACT/SOUS CONTRAT	-	-	-	-	-	-	-	-
N-5830-5000-5230	MACHINE RENTAL	-	170	10,000	10,000	10,000	-	10,000	-
	Total St Bernardin Landfill revenue	10,508	14,606	20,922	21,582	21,607	-	21,607	-
Total		10,508	14,606	20,922	21,582	21,607	-	21,607	-

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
Fournier landfill / Dépotoir Fournier									
N-5835-3020-3076	ONTARIO	-	-	-	-	-		-	
N-5835-3035-3415	TIPPING FEES/FRAIS DEPOTOIR	47,382	48,186	35,000	40,000	42,000		42,000	
N-5835-3035-3500	User Fees & Service Charges MISC./DIVERS	10,337	10,264	4,000	4,000	4,000		4,000	
	Total Fournier Landfill Revenue	57,718	58,450	39,000	44,000	46,000	-	46,000	
N-5835-4050-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	4,398	3,261	4,000	4,000	4,000		4,000	
N-5835-4050-4055	MONITORING	7,106	7,866	3,500	7,525	7,525		7,525	
N-5835-4050-4441	TAXES	4,428	4,518	-	4,700	4,700		4,700	
N-5835-5000-5206	ENGINEERS/INGENIEUR	4,115	5,081	4,993	5,212	5,200		5,200	
N-5835-5000-5210	SUBCONTRACT/SOUS CONTRAT	2,422	1,193	12,500	8,000	8,000		8,000	
N-5835-5000-5220	TOXIC WASTE	4,855	2,617	2,250	5,300	5,300	(5,300)	-	
N-5835-5000-5230	MACHINE RENTAL	17,374	26,095	20,000	25,000	25,000		25,000	
	Total Fournier Landfill Expenses	44,698	50,630	47,243	59,737	59,725	(5,300)	54,425	
Total		(13,020)	(7,820)	8,243	15,737	13,725	(5,300)	8,425	

Account	Description	Actual (to Nov 30) /R�el (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e �bauche
		Actual /R�el 2022	2023						
Central Landfill / D�potoir Centrale									
N-5838-4050-4050	MATERIALS &SUPPLIES/MATERIELS ET FOURNITURE	1,088	-	1,500	1,500	1,500		1,500	
N-5838-4050-4055	MONITORING	2,543	2,075	2,000	2,000	2,000		2,000	
N-5838-4050-4441	TAXES	-	-	-	-	-		-	
N-5838-5000-5206	ENGINEERS/INGENIEURS	2,926	5,081	19,993	5,212	5,200		5,200	
N-5838-5000-5210	SUBCONTRACT/SOUS CONTRAT	3,240	-	3,500	25,000	5,000		5,000	
	Total Central Landfill Expenses	9,796	7,155	26,993	33,712	13,700	-	13,700	
Total		9,796	7,155	26,993	33,712	13,700	-	13,700	

Account	Description	Actual (to Nov 30) /Réal (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual /Réal 2022	2023						
St Albert Landfill / Dépotoir St Albert									
N-5840-4050-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	458	2	2,500	1,500	1,500		1,500	
N-5840-4050-4055	MONITORING	5,481	7,884	4,500	5,625	5,625		5,625	
N-5840-4050-4441	TAXES	-	-	-	-	-		-	
N-5840-5000-5206	ENGINEERS/INGENIEUR	2,926	5,081	4,993	5,212	5,200		5,200	
N-5840-5000-5210	SUBCONTRACT/SOUS CONTRAT	-	2,380	10,000	10,000	-		-	
	Total St Albert landfill Expenses	8,866	15,346	21,993	22,337	12,325	-	12,325	
Total		8,866	15,346	21,993	22,337	12,325	-	12,325	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
Limoges Landfill / Dépotoir Limoges									
N-5850-3020-3076	ONTARIO	-	-	-	-	-	-	-	-
N-5850-3035-3415	TIPPING FEES/FRAIS DEPOTOIR	51,924	58,053	45,000	45,000	45,000	8,000	53,000	
N-5850-3035-3500	User fees & Service Charges MISC./DIVERS	17,647	14,195	5,500	6,000	8,000	4,000	12,000	
	Total Limoges landfill Revenue	69,570	72,248	50,500	51,000	53,000	12,000	65,000	
N-5850-4050-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	3,588	2,807	4,000	4,000	4,000		4,000	
N-5850-4050-4055	MONITORING	4,702	4,806	4,500	4,700	4,700		4,700	
N-5850-4050-4441	TAXES	5,465	5,581	-	5,600	5,600		5,600	
N-5850-4050-4444	GAZ & OIL/ESSENCE ET HUILE	-	-	-	-	-		-	
N-5850-5000-5202	LEGAL/AVOCAT	-	-	-	-	-		-	
N-5850-5000-5206	ENGINEERS/INGENIEUR	2,926	5,081	4,993	5,212	5,200		5,200	
N-5850-5000-5210	SUBCONTRACT/SOUS CONTRAT	926	855	12,500	10,000	10,000		10,000	
N-5850-5000-5220	TOXIC WASTE	10,024	9,275	6,400	10,000	12,500	(12,500)	-	
N-5850-5000-5230	MACHINE RENTAL	22,897	28,288	15,000	20,000	25,000		25,000	
	Total Limoges landfill Expenses	50,528	56,692	47,393	59,512	67,000	(12,500)	54,500	
Total		(19,043)	(15,556)	(3,107)	8,512	14,000	(24,500)	(10,500)	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
Garbage Collection / Collecte d'ordures									
N-5870-3020-3076	Provincial Grant ONTARIO	-	-	-	-	-	-	-	
N-5870-3030-3078	OTHER MUNICIPALITIES	-	-	-	-	-	-	-	
N-5870-3035-3420	GARBAGE FEES/FRAIS D'ORDURES	535,630	560,407	523,000	550,000	776,400	155,280	931,680	\$180 x 5176 pick ups (5110 in 2023 + 66 growth)
N-5870-3035-3422	GARBAGE TAGS/ETIQUETTE D'ORDURES	8,350	7,479	8,000	7,500	7,500	24,000	31,500	
	Total Garbage Collection Revenue	543,979	567,886	531,000	557,500	783,900	179,280	963,180	
N-5870-4000-4000	FULL TIME SALARY/SALAIRE TEMPS PLEIN	12,097	10,820	10,750	12,450	12,450	-	12,450	
N-5870-4000-4001	PART TIME SALARY/SALAIRE TEMPS PARTIEL	1,284	931	3,150	1,325	1,325	-	1,325	
N-5870-4000-4005	OVERTIME/SURTEMPS	324	-	-	-	-	-	-	
N-5870-4000-4020	C.P.P.	700	669	675	725	725	-	725	
N-5870-4000-4021	E.I.	257	226	275	265	265	-	265	
N-5870-4000-4022	OMERS	1,228	1,191	1,375	1,270	1,270	-	1,270	
N-5870-4000-4023	W.S.I.B.	124	348	400	130	130	-	130	
N-5870-4000-4024	E.H.T.	268	230	275	280	280	-	280	
N-5870-4000-4025	MEDICAL PLAN/ASS.GROUPE	-	-	-	-	-	-	-	
N-5870-4000-4031	MACHINE RENTAL	-	-	6,500	6,500	6,500	(5,000)	1,500	
N-5870-4050-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	1,576	183	-	500	1,000	-	1,000	
N-5870-4050-5221	GARBAGE BIN/POUBELLE	-	-	-	-	1,000	-	1,000	
N-5870-5000-5210	SUBCONTRACT/SOUS CONTRAT	386,632	381,146	336,802	363,000	460,510	-	460,510	estimated
N-5870-5000-5220	TOXIC WASTE	-	-	-	-	-	18,800	18,800	removed from landfills & put here going forward
N-5870-5000-5223	OTHER SERVICES/AUTRES SERVICES	-	-	-	-	-	12,000	12,000	
	Total Garbage Collection Expenses	404,491	395,744	360,202	386,445	485,455	25,800	511,255	
Total		(139,489)	(172,141)	(170,798)	(171,055)	(298,445)	(153,480)	(451,925)	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
Recycling collection / Collecte recyclage									
N-5880-3020-3076	Provincial Grant ONTARIO	194,355	110,979	130,000	65,000	-		-	
N-5880-3035-3421	RECYCLING FEES/FRAIS DE RECYCLAGES	380,993	372,442	378,000	380,000	-		-	now done by the province
N-5880-3035-3423	BLUE BOXES/BOITES BLEUE	-	-	-	-	-		-	
	Total Recycling Collection Revenue	575,348	483,421	508,000	445,000	-	-	-	
N-5880-4050-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	46	432	-	-	-		-	
N-5880-5000-5210	SUBCONTRACT/SOUS CONTRAT	415,596	241,209	329,478	400,000	10,000		10,000	province does not pick up recycling of municipal buildings
	Total Recycling Collection Expenses	415,642	241,641	329,478	400,000	10,000	-	10,000	
Total		(159,706)	(241,780)	(178,522)	(45,000)	10,000	-	10,000	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
Garbage Disposal / Disposition ordure									
N-5890-5000-5210	SUBCONTRACT/SOUS CONTRAT	178,401	157,359	175,000	179,500	185,000		185,000	estimated
N-5890-7010-7010	DONATION	1,383	583	4,000	3,000	3,000		3,000	
	Total Garbage Disposal Expenses	179,783	157,942	179,000	182,500	188,000	-	188,000	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
	Garbage Disposal Transfer to reserve / Disposition ordure transfert réserve			-	-			-	
	Garbage collection	83,227		56,712	-	36,206	175,087	211,293	
	Total Garbage collection transfer to reserves	83,227	-	56,712	-	36,206	175,087	211,293	
Total		263,010	157,942	235,712	182,500	224,206	175,087	399,293	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
Storm Water Pond									
	Total Revenue	-	-						
N-5895-4050-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	-	-	1,000	1,000	1,000		1,000	
N-5895-4050-4200	CHEMICALS/CHIMIQUE	-	-	1,000	1,000	1,000		1,000	
N-5895-4050-4447	HYDRO	-	-	500	500	500		500	
N-5895-5000-5206	ENGINEERS/INGENIEURS	25,902	-	10,000	30,000	30,000		30,000	
N-5895-5000-5216	SERVICE & RENT	-	-	3,500	3,500	3,500		3,500	
	Total Storm Water Pond	25,902	-	16,000	36,000	36,000	-	36,000	
Total		25,902	-	16,000	36,000	36,000	-	36,000	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
St Isidore Park / Parc									
N-7010-3015-3075	CANADA	-	-	-	-	-	-	-	
N-7010-3020-3500	PROVINCIAL GRANT MISC./DIVERS	-	-	-	-	-	-	-	
N-7010-3035-3110	REGISTRATION/ENREGISTREMENT	-	-	-	-	-	-	-	
N-7010-3035-3500	User Fees & Service Charges MISC./DIVERS	-	-	-	-	-	-	-	
N-7010-3036-3800	MUNICIPAL CONTRIBUTION MUNICIPAL	13,616	-	10,500	16,900	18,650	2,600	21,250	
	TOTAL St isidore Parks Revenue	13,616	-	10,500	16,900	18,650	2,600	21,250	
N-7010-4000-4000	FULL TIME SALARY/SALAIRE TEMPS PLEIN	-	-	-	-	-	-	-	
N-7010-4000-4001	PART TIME SALARY/SALAIRE TEMPS PARTIEL	-	-	-	-	-	-	-	
N-7010-4000-4005	OVERTIME/SURTEMPS	-	-	-	-	-	-	-	
N-7010-4000-4010	VACATION/VACANCES	-	-	-	-	-	-	-	
N-7010-4000-4011	STATUTORY/JOUS FERIES	-	-	-	-	-	-	-	
N-7010-4000-4020	C.P.P.	-	-	-	-	-	-	-	
N-7010-4000-4021	E.I.	-	-	-	-	-	-	-	
N-7010-4000-4022	OMERS	-	-	-	-	-	-	-	
N-7010-4000-4023	W.S.I.B.	-	-	-	-	-	-	-	
N-7010-4000-4024	E.H.T.	-	-	-	-	-	-	-	
N-7010-4000-4025	MEDICAL PLAN/ASS.GROUPE	-	-	-	-	-	-	-	
N-7010-4050-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	59	4,006	2,500	1,500	1,500	-	1,500	
N-7010-4050-4443	WATER & SEWER SERVICES	2,958	4,699	1,700	3,500	3,500	2,500	6,000	SPLASHPAD
N-7010-4050-4444	GAZ & OIL/ESSENCE ET HUILE	-	23	50	50	50	-	50	
N-7010-4050-4447	HYDRO	1,390	1,564	800	800	1,500	100	1,600	
N-7010-4050-4458	INSURANCE	802	1,523	550	1,000	1,650	-	1,650	
N-7010-4050-4500	ADVERTISING & COMMUNICATION	-	-	-	-	-	-	-	
N-7010-5000-5210	SUBCONTRACT/SOUS CONTRAT	7,780	7,306	4,500	9,700	10,100	-	10,100	
N-7010-5000-5215	BUILDING REPAIR	260	-	300	250	250	-	250	
N-7010-5000-5225	REPAIR & MAINTENANCE EQUIPMENT	367	-	100	100	100	-	100	
N-7010-7014-7015	TRANSFER TO PAYABLE	-	-	-	-	-	-	-	
	TOTAL St isidore Parks Expenses	13,616	19,121	10,500	16,900	18,650	2,600	21,250	
Total		-	19,121	-	-	-	-	-	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
St Isidore Park / Parc Capital									
N-7010-8045-3500	Donation - TCA MISC./DIVERS	-	-	-	-	-	-	-	
	CHEMICALS/CHIMIQUE			9,000	-	-		-	
	TRANS FROM RESERVE			-	12,000	-		-	
	Total St isidore Park Revenue	-	-	9,000	12,000	-	-	-	
N-7010-8051-7500	LAND IMPROVEMENT MISC./DIVERS	-	8,955	9,000	12,000	8,000		8,000	Paved Trail around Park - accessibilité
		-	8,955	9,000	12,000	8,000	-	8,000	
Total		-	8,955	-	-	8,000	-	8,000	

Account	Description	Actual (to Nov 30) /R�el (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e �bauche
		Actual /R�el 2022	2023						
Ste Rose Park / Parc									
N-7016-3036-3500	OTHER REVENUE MISC./DIVERS	-	-	-	-	-	-	-	-
N-7016-3036-3800	MUNICIPAL CONTRIBUTION MUNICIPAL	7,267	-	5,000	10,050	10,750	(2,300)	8,450	
N-7016-3042-3500	DEFERRED REVENUE MISC./DIVERS	-	-	-	-	-	-	-	
	Total Ste Rose park Revenue	7,267	-	5,000	10,050	10,750	(2,300)	8,450	
N-7016-4000-4000	FULL TIME SALARY/SALAIRE TEMPS PLEIN	-	-	-	-	-	-	-	
N-7016-4000-4001	PART TIME SALARY/SALAIRE TEMPS PARTIEL	-	-	-	-	-	-	-	
N-7016-4000-4020	C.P.P.	-	-	-	-	-	-	-	
N-7016-4000-4021	E.I.	-	-	-	-	-	-	-	
N-7016-4000-4022	OMERS	-	-	-	-	-	-	-	
N-7016-4000-4023	W.S.I.B.	-	-	-	-	-	-	-	
N-7016-4000-4024	E.H.T.	-	-	-	-	-	-	-	
N-7016-4000-4025	MEDICAL PLAN/ASS.GROUPE	-	-	-	-	-	-	-	
N-7016-4000-4031	MACHINE RENTAL	-	-	-	-	-	-	-	
N-7016-4050-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	-	-	1,000	700	700		700	
N-7016-4050-4444	GAZ & OIL/ESSENCE ET HUILE	-	-	-	-	-	-	-	
N-7016-4050-4447	HYDRO	-	-	-	-	-	-	-	
N-7016-4050-4458	INSURANCE	760	1,410	800	850	1,550		1,550	
N-7016-5000-5210	SUBCONTRACT/SOUS CONTRAT	6,508	3,321	3,000	8,300	8,300	(2,300)	6,000	
N-7016-5000-5215	BUILDING REPAIR	-	-	200	200	200		200	
N-7016-7014-7015	TRANSFER TO PAYABLE	-	-	-	-	-	-	-	
	Total Ste Rose park Expenses	7,267	4,732	5,000	10,050	10,750	(2,300)	8,450	
Total		-	4,732	-	-	-	-	-	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
St Bernardin Park / Parc									
N-7030-3036-3500	OTHER REVENUE MISC./DIVERS	-	1,219						
N-7030-3036-3800	MUNICIPAL CONTRIBUTION MUNICIPAL	14,493	-	9,500	14,500	14,350		14,350	
	Total St Bernardin park revenue	14,493	1,219	9,500	14,500	14,350	-	14,350	
N-7030-4000-4000	FULL TIME SALARY/SALAIRE TEMPS PLEIN	-	-	-	-	-		-	
N-7030-4000-4001	PART TIME SALARY/SALAIRE TEMPS PARTIEL	-	-	-	-	-		-	
N-7030-4000-4010	VACATION/VACANCES	-	-	-	-	-		-	
N-7030-4000-4011	STATUTORY/JOURS FERIES	-	-	-	-	-		-	
N-7030-4000-4012	SICK LEAVE/JOURNEE MALADIE	-	-	-	-	-		-	
N-7030-4000-4015	AUTHORIZED LEAVE/CONGE AUTORISE	-	-	-	-	-		-	
N-7030-4000-4020	C.P.P.	-	-	-	-	-		-	
N-7030-4000-4021	E.I.	-	-	-	-	-		-	
N-7030-4000-4022	OMERS	-	-	-	-	-		-	
N-7030-4000-4023	W.S.I.B.	(22)	-	-	-	-		-	
N-7030-4000-4024	E.H.T.	-	-	-	-	-		-	
N-7030-4000-4025	MEDICAL PLAN/ASS.GROUPE	-	-	-	-	-		-	
N-7030-4050-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	4,334	1,117	2,300	3,000	1,500		1,500	
N-7030-4050-4447	HYDRO	1,728	1,868	2,200	2,000	2,500		2,500	
N-7030-4050-4458	INSURANCE	390	848	500	500	950		950	
N-7030-5000-5210	SUBCONTRACT/SOUS CONTRAT	6,953	7,984	4,000	8,500	8,900		8,900	
N-7030-5000-5225	REPAIR & MAINTENANCE EQUIPMENT	1,110	20	500	500	500		500	
N-7030-7014-7015	TRANSFER TO PAYABLE	-	-	-	-	-		-	
	Total St Bernardin park expenses	14,493	11,836	9,500	14,500	14,350	-	14,350	
Total		-	10,617	-	-	-	-	-	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
St Bernardin Park / Parc Capital									
N-7030-8036-3500	MISC./DIVERS	-	-	-	-	5,000	(5,000)	-	Don Desjardins
N-7030-3045-3500	MISC./DIVERS	-	-	4,000	6,000	6,000	(6,000)	-	
N-7030-8041-3500	TCA PARKLAND/ FIN DE PARC MISC./DIVERS	-	-	-	5,000	-	-	-	
N-7030-8045-3500	MISC./DIVERS	8,492	5,000	-	-	-	-	-	
	TRANS FROM RESERVE	41,734		50,000	8,736	23,736	(23,736)	-	
	Total St Bernardin Park Revenue	50,226	5,000	54,000	19,736	34,736	(34,736)	-	
N-7030-8052-7500	BUILDING MISC./DIVERS	89,895	-	100,000	34,736	70,000	(70,000)	-	\$70,000 to pave pump track - Plan were supposed to be done in 2023
N-7030-8090-4000	FULL TIME SALARY/SALAIRE TEMPS PLEIN	6,330	-						
	Total St Bernardin Park Expenses	96,225	-	100,000	34,736	70,000	(70,000)	-	
Total		46,000	(5,000)	46,000	15,000	35,264	(35,264)	-	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
Fournier Park / Parc									
N-7035-3020-3076	ONTARIO	-	-	-	-	-	-	-	
N-7035-3035-3500	USER FEES & SERVICE CHARGES MISC./DIVERS	-	-	-	-	-	-	-	
N-7035-3036-3800	MUNICIPAL CONTRIBUTION MUNICIPAL	19,507	-	10,500	16,100	22,620		22,620	
	Transfer from reserve			-	-	-		-	
	Total Fournier park revenue	19,507	-	10,500	16,100	22,620	-	22,620	
N-7035-4000-4000	FULL TIME SALARY/SALAIRE TEMPS PLEIN	-	-	-	-	-		-	
N-7035-4000-4001	PART TIME SALARY/SALAIRE TEMPS PARTIEL	-	2,093	2,500	-	4,031		4,031	
N-7035-4000-4005	OVERTIME/SURTEMPS	-	26	-	-	50		50	
N-7035-4000-4010	VACATION/VACANCES	-	87	150	-	168		168	
N-7035-4000-4011	STATUTORY/JOURS FERIES	-	60	200	-	116		116	
N-7035-4000-4020	C.P.P.	-	-	-	-	-		-	
N-7035-4000-4021	E.I.	-	63	120	-	121		121	
N-7035-4000-4022	OMERS	-	-	-	-	-		-	
N-7035-4000-4023	W.S.I.B.	-	81	150	-	156		156	
N-7035-4000-4024	E.H.T.	-	54	100	-	103		103	
N-7035-4000-4025	MEDICAL PLAN/ASS.GROUPE	-	-	-	-	-		-	
N-7035-4050-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	41	1,150	1,200	200	1,050		1,050	
N-7035-4050-4444	GAZ & OIL/ESSENCE ET HUILE	28	57	25	-	-		-	
N-7035-4050-4447	HYDRO	2,278	3,151	2,000	2,000	4,465		4,465	
N-7035-4050-4451	CELLULAR PHONE/CELLULAIRE	-	-	-	-	-		-	
N-7035-4050-4458	INSURANCE	1,236	2,147	1,200	1,400	2,400		2,400	
N-7035-5000-5210	SUBCONTRACT/SOUS CONTRAT	15,596	6,173	2,500	12,000	8,000		8,000	
N-7035-5000-5215	BUILDING REPAIR	-	401	100	-	-		-	
N-7035-5000-5217	SNOW REMOVAL	328	1,018	255	500	1,960		1,960	
N-7035-5000-5225	REPAIR & MAINTENANCE EQUIPMENT	-	-	-	-	-		-	
N-7035-7014-7015	TRANSFER TO PAYABLE	-	-	-	-	-		-	
	Total Fournier park expenses	19,507	16,560	10,500	16,100	22,620	-	22,620	
Total		-	16,560	-	-	0	-	0	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
St Albert Park / Parc									
N-7040-3035-3500	User Fees & Service Charges MISC./DIVERS	400	-	-	-	-	-	-	-
N-7040-3035-3513	SIGNS/ENSEIGNE	668	-	-	-	-	-	-	-
N-7040-3036-3501	INTERNAL TRANSFER FROM OTHER DEPT	-	-	-	-	-	-	-	-
N-7040-3036-3800	MUNICIPAL CONTRIBUTION MUNICIPAL	10,500	-	10,500	16,100	25,095	650	25,745	
N-7040-3045-3500	DONATION MISC./DIVERS	-	-	-	-	-	-	-	-
	Total St Albert park Revenue	11,568	-	10,500	16,100	25,095	650	25,745	
N-7040-4000-4000	FULL TIME SALARY/SALAIRE TEMPS PLEIN	-	-	-	-	-	-	-	-
N-7040-4000-4001	PART TIME SALARY/SALAIRE TEMPS PARTIEL	-	-	-	-	-	-	-	-
N-7040-4000-4020	C.P.P.	-	-	-	-	-	-	-	-
N-7040-4000-4021	E.I.	-	-	-	-	-	-	-	-
N-7040-4000-4022	OMERS	-	-	-	-	-	-	-	-
N-7040-4000-4023	W.S.I.B.	-	-	-	-	-	-	-	-
N-7040-4000-4024	E.H.T.	-	-	-	-	-	-	-	-
N-7040-4000-4025	MEDICAL PLAN/ASS.GROUPE	-	-	-	-	-	-	-	-
N-7040-4050-4030	MILEAGE/MILLAGE	-	-	-	-	-	-	-	-
N-7040-4050-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	1,079	2,149	1,500	2,900	2,900	-	2,900	
N-7040-4050-4447	HYDRO	1,264	1,528	1,200	1,350	1,350	650	2,000	
N-7040-4050-4450	TELEPHONE	-	-	-	-	-	-	-	-
N-7040-4050-4458	INSURANCE	744	1,378	800	850	1,550	-	1,550	
N-7040-5000-5210	SUBCONTRACT/SOUS CONTRAT	7,047	16,882	7,000	11,000	19,295	-	19,295	
N-7040-5000-5225	REPAIR & MAINTENANCE EQUIPMENT	-	-	-	-	-	-	-	-
N-7040-7014-7015	TRANSFER TO PAYABLE	1,435	-	-	-	-	-	-	-
	Transfer to reserve	14,450	-	-	-	-	-	-	-
	Total St Albert park Expenses	26,018	21,938	10,500	16,100	25,095	650	25,745	
Total		14,450	21,938	-	-	-	-	-	-

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
St Albert Park / Parc Capital									
N-7040-8045-3500	DONATION / COMMUNITY CONTRIBUTION	-	-		-	55,000	40,000	95,000	
N-7040-8041-3500	Park Land -TCA MISC./DIVERS	-	-	5,000	10,000	10,000		10,000	
	Transfer from reserve			550	-	10,000	(700)	9,300	
	Total St Albert Park Revenue	-	-	5,550	10,000	75,000	39,300	114,300	
N-7040-8051-7500	MISC./DIVERS	-	-	20,000	20,000	148,000	(20,000)	128,000	Skating rink boards \$128k;
	Total St Albert Park Expenses	-	-	20,000	20,000	148,000	(20,000)	128,000	
Total		-	-	14,450	10,000	73,000	(59,300)	13,700	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	nov 2023						
Limoges Park / Parc Capital									
N-7050-8010-3500	CANADA GRANT	10,000	-	-	-	-	-	-	
N-7050-8020-3076	Province Grant ONTARIO - TCA	-	-	-	-	-	-	-	
N-7050-8039-3500	TRANSFER FROM DEV. CHARGE MISC./DIVERS	-	-	-	-	-	-	-	
N-7050-8041-3500	TRANSFER FROM PARKLAND DEFERRED REVENUE	15,333	-	25,000	35,009	-	-	-	
N-7050-8045-3500	Donation - TCA MISC./DIVERS	-	3,604	-	-	-	-	-	
	Transfer from reserve			-	391	-	-	-	
	Total Limoges Park Revenue	25,333	3,604	25,000	35,400	-	-	-	
N-7050-8051-7500	TCA LAND IMPROVEMENT	-	8,029	-	10,400	-	-	-	
N-7050-8052-7500	TCA BUILDING	25,333	24,677	25,000	25,000	-	-	-	
N-7050-8075-7500	INFRASTRUCTURE BRIDGES	-	-	-	-	-	-	-	
N-7050-8090-7500	SALARIES MISC./DIVERS	-	-	-	-	-	-	-	
	Total Limoges Park Expenses	25,333	32,706	25,000	35,400	-	-	-	
Total		-	29,102	-	0	-	-	-	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
Giroux Park / Parc									
N-7051-3036-3800	MUNICIPAL CONTRIBUTION MUNICIPAL	4,000	-	4,000	6,000	6,000	1,900	7,900	
	Total Limoges Tot Lot Park Revenue	4,000	-	4,000	6,000	6,000	1,900	7,900	
N-7051-4000-4000	FULL TIME SALARY/SALAIRE TEMPS PLEIN	-	-	-	-	-	-	-	
N-7051-4000-4001	PART TIME SALARY/SALAIRE TEMPS PARTIEL	-	-	-	-	-	-	-	
N-7051-4000-4005	OVERTIME/SURTEMPS	-	-	-	-	-	-	-	
N-7051-4000-4020	C.P.P.	-	-	-	-	-	-	-	
N-7051-4000-4021	E.I.	-	-	-	-	-	-	-	
N-7051-4000-4022	OMERS	-	-	-	-	-	-	-	
N-7051-4000-4023	W.S.I.B.	-	-	-	-	-	-	-	
N-7051-4000-4024	E.H.T.	-	-	-	-	-	-	-	
N-7051-4050-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	8	432	2,000	2,000	3,000		3,000	1000 rubber tiles
N-7051-5000-5210	SUBCONTRACT/SOUS CONTRAT	936	2,895	2,000	4,000	3,000	1,900	4,900	Grasscutting + portable toilette
N-7051-7014-7015	TRANSFER TO PAYABLE	3,056	-	-	-	-	-	-	
	Total Limoges Tot Lot Park Expenses	4,000	3,327	4,000	6,000	6,000	1,900	7,900	
Total		-	3,327	-	-	-	-	-	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	nov 2023						
Giroux Park/Parc Capital									
N-7051-8020-3076	ONTARIO	-	-	-	-	-	-	-	
N-7051-8039-3500	DEVELOPMENT CHARGE REVENUE	-	-	-	-	-	-	-	
N-7051-8041-3500	TCA TRANSFER FROM PARKLAND	-	-	-	2,000	-	-	-	
N-7051-8045-3500	TCA DONATION MISC./DIVERS	-	-	-	-	-	-	-	
N-7051-1009-1500	Transfer from reserve	-	-	-	6,000	-	-	-	
	Total Limoges Tot Lot Park Revenue	-	-	-	8,000	-	-	-	
N-7051-8051-7500	LAND IMPROVEMENT , MISC	-	6,982	-	13,200	2,000	(2,000)	-	
N-7051-8053-7500	MACHINERY & EQUIPMENT	-	-	-	-	-	-	-	
N-7051-8090-4000	FULL TIME SALARY/SALAIRE TEMPS PLEIN	-	-	-	-	-	-	-	
N-7051-8090-4001	PART TIME SALARY/SALAIRE TEMPS PARTIEL	-	-	-	-	-	-	-	
	Total Limoges Tot Lot Park expenses	-	6,982	-	13,200	2,000	(2,000)	-	
Total		-	(6,982)	-	5,200	2,000	(2,000)	-	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
Gagnon Park / Parc									
N-7053-3035-3500	USER FEES & SERVICE CHARGES MISC./DIVERS	-	-	-	-	-	-	-	-
N-7053-3036-3800	MUNICIPAL CONTRIBUTION MUNICIPAL	4,089	-	4,000	6,000	8,320	580	8,900	
N-7053-3045-3500	DONATION MISC./DIVERS	-	-	-	-	-	-	-	
	Total Gagnon park revenue	4,089	-	4,000	6,000	8,320	580	8,900	
N-7053-4000-4000	FULL TIME SALARY/SALAIRE TEMPS PLEIN	-	-	-	-	-	-	-	
N-7053-4000-4001	PART TIME SALARY/SALAIRE TEMPS PARTIEL	-	-	-	-	-	-	-	
N-7053-4000-4020	C.P.P.	-	-	-	-	-	-	-	
N-7053-4000-4021	E.I.	-	-	-	-	-	-	-	
N-7053-4000-4022	OMERS	-	-	-	-	-	-	-	
N-7053-4000-4023	W.S.I.B.	-	-	-	-	-	-	-	
N-7053-4000-4024	E.H.T.	-	-	-	-	-	-	-	
N-7053-4000-4025	MEDICAL PLAN/ASS.GROUPE	-	-	-	-	-	-	-	
N-7053-4050-4030	MILEAGE/MILLAGE	-	-	-	-	-	-	-	
N-7053-4050-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	-	-	500	500	500	-	500	
N-7053-4050-4447	HYDRO	400	333	350	350	400	-	400	
N-7053-4050-4458	INSURANCE	-	-	400	400	-	-	-	
N-7053-5000-5210	SUBCONTRACT/SOUS CONTRAT	3,689	10,253	2,500	4,200	7,420	580	8,000	
N-7053-5000-5215	BUILDING REPAIR	-	-	250	550	-	-	-	
N-7053-7014-7015	TRANSFER TO PAYABLE	-	-	-	-	-	-	-	
	Total Gagnon park expenses	4,089	10,586	4,000	6,000	8,320	580	8,900	
Total		-	10,586	-	-	-	-	-	

Account	Description	Actual (to Nov 30) /R�el (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e �bauche
		Actual /R�el 2022	2023						
Gagnon Park / Parc Capital									
N-7053-8036-3500	TCA OTHER /AUTRES REV MISC./DIVERS	5,941	-	-	-	-	-	-	-
N-7053-8041-3500	TCA PARKLAND / FIN DE PARC MISC./DIVERS	-	-	-	2,000	-	-	-	-
N-7053-8045-3500	DONATION MISC./DIVERS	2,200	3,400	-	5,000	2,500	(2,500)	-	-
	Transfer from reserve			7,279	1,339	-	-	-	-
	Total Gagnon park revenue	8,141	3,400	7,279	8,339	2,500	(2,500)	-	-
N-7053-8051-7500	MISC./DIVERS	8,141	15,961	7,279	13,339	24,222	(24,222)	(0)	-
N-7053-8052-7500	TCA BUILDING MISC./DIVERS	-	-	-	-	-	-	-	-
	Total Gagnon Park Expenses	8,141	15,961	7,279	13,339	24,222	(24,222)	(0)	-
Total		-	(12,561)	-	5,000	21,722	(21,722)	(0)	-

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)				Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	nov 2023	Budget 2022	Budget 2023				
General Recreation / Récréation générale									
N-7100-3020-3076	Provincial Grant ONTARIO	-	-	-	-	-	-	-	
N-7100-3035-3500	User Fees & Service Charges MISC./DIVERS	2,042	940	500	500	1,598		1,598	
N-7100-3035-3759	PROGRAMING REVENUES	15	5,706	3,500	-	6,721	(6,721)	0	
N-7100-3045-3500	DONATION	900	-	-	-	-		-	
	Total Recreation General Revenue	2,957	6,646	4,000	500	8,319	(6,721)	1,598	
N-7100-4000-4000	FULL TIME SALARY/SALAIRE TEMPS PLEIN	161,303	239,877	208,269	246,542	354,970		354,970	
N-7100-4000-4001	PART TIME SALARY/SALAIRE TEMPS PARTIEL	13,904	-	-	-	-		-	
N-7100-4000-4010	VACATION/VACANCES	18,391	14,535	18,848	24,037	32,032		32,032	
N-7100-4000-4011	STATUTORE/JOURS FERIES	9,187	11,395	10,945	13,040	18,576		18,576	
N-7100-4000-4012	SICK LEAVE/JOURNEE MALADIE	4,448	2,078	5,473	6,520	9,288		9,288	
N-7100-4000-4015	AUTHORIZED LEAVE/CONGE AUTORISE	-	4,478	-	-	-		-	
N-7100-4000-4017	CONVENTION & SEMINAR	-	-	-	-	-		-	
N-7100-4000-4018	LUMP SUM	250	-	-	-	-		-	
N-7100-4000-4020	C.P.P.	8,167	13,949	10,070	12,086	17,221	199	17,420	
N-7100-4000-4021	E.I.	2,628	4,477	3,561	3,324	5,380	318	5,698	
N-7100-4000-4022	OMERS	19,063	28,611	23,178	29,649	42,747	(48)	42,699	
N-7100-4000-4023	W.S.I.B.	3,694	8,449	6,785	8,122	12,363	1,925	14,288	
N-7100-4000-4024	E.H.T.	3,745	5,585	4,642	5,531	7,909		7,909	
N-7100-4000-4025	MEDICAL PLAN/ASS.GROUPE	7,778	8,278	18,376	15,518	20,081		20,081	
N-7100-4000-4031	MACHINE RENTAL	-	327	-	-	-		-	
N-7100-4050-4030	MILEAGE/MILLAGE	-	94	200	500	500		500	
N-7100-4050-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	2,506	2,775	6,500	6,500	6,500		6,500	
N-7100-4050-4300	BOOTS & UNIFORM/COSTUME ET CHAUSSURE DE TRAV	28	128	200	250	247		247	
N-7100-4050-4451	CELLULAR PHONE/CELLULAIRE	1,154	1,186	1,300	1,300	1,300		1,300	
N-7100-4050-4458	INSURANCE	1,439	3,328	500	1,600	3,600		3,600	
N-7100-4050-4470	ASSOCIATION FEES/FRAIS	397	699	500	500	500		500	
N-7100-4050-4471	EDUCATION FEES/FRAIS	960	619	1,250	5,000	5,000		5,000	
N-7100-4050-4472	CONVENTION & SEMINARS	-	-	500	1,000	1,000		1,000	
N-7100-4050-4473	MEALS & ACCOMMODATION	-	4,355	-	-	5,000		5,000	
N-7100-4050-4500	ADVERTISING & COMMUNICATION	928	550	8,000	6,000	1,000		1,000	
N-7100-5000-5202	LEGAL/AVOCAT	-	-	-	-	-		-	
N-7100-5000-5210	SUBCONTRACT/SOUS CONTRAT	2,639	-	3,500	1,000	2,000		2,000	
N-7100-5000-5213	PROGRAMING CONTRACTOR	857	3,300	3,500	-	4,000		4,000	
N-7100-5000-5214	USER INSURANCE	-	(1,991)	-	-	-		-	
N-7100-5000-5216	SERVICE & RENT	1,394	1,385	1,500	1,500	1,500		1,500	
N-7100-5000-5226	COMPUTER MAINTENANCE D'ORDINATEUR	9,229	4,463	5,000	11,300	8,600	(3,000)	5,600	
N-7100-5800-5228	HOSTING & SUPPORT/HÉBERGEMENT & SUPPORT	-	-	-	-	-	3,000	3,000	
N-7100-5900-5231	BAD DEBT	-	-	-	-	-		-	
N-7100-6020-4444	GAZ & OIL/ESSENCE ET HUILE	-	81	-	-	175		175	
N-7100-6021-4444	GAZ & OIL/ESSENCE ET HUILE	-	-	-	-	-		-	
N-7100-6021-4462	LICENSES	-	-	-	-	-		-	
N-7100-6021-5225	REPAIR & MAINTENANCE EQUIPMENT	-	-	-	-	-		-	
N-7100-6026-4444	GAZ & OIL/ESSENCE ET HUILE	-	-	-	-	-		-	
N-7100-6050-4444	GAZ & OIL/ESSENCE ET HUILE	-	-	-	-	-		-	
N-7100-6050-4462	LICENSES	-	-	-	-	-		-	
N-7100-6050-5225	REPAIR & MAINTENANCE EQUIPMENT	-	-	-	-	-		-	
N-7100-6052-4444	GAZ & OIL/ESSENCE ET HUILE	-	-	-	-	-		-	
N-7100-6053-4444	GAZ & OIL/ESSENCE ET HUILE	-	1,702	-	-	1,500		1,500	
N-7100-6057-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	7	-	-	100	50		50	
N-7100-6057-4444	GAZ & OIL/ESSENCE ET HUILE	4,745	3,196	4,000	4,000	2,800		2,800	

3 new staff will be training

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)				Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual /Réel 2022	2023								
N-7100-6057-4462	LICENSES	-	-	-	120	-	-	-	-		
N-7100-6057-5225	REPAIR & MAINTENANCE EQUIPMENT	1,062	2,663	1,000	1,000	2,150			2,150		
N-7100-7000-7008	SERVICE CHARGES	-	2,793	-	-	3,300			3,300		
	Total Recreation General Expenses	279,902	373,366	347,597	406,039	571,289		2,394	573,683		
	Transfer to Reserve			-	-	-			-		
	Total Transfer to Recreation Reserve	-	-	-	-	-		-	-		
Total		276,945	366,720	343,597	405,539	562,970		9,115	572,086		

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
General Recreation / Récréation générale Capital									
N-7100-8020-3500	MISC./DIVERS	300	-	-	-	-	-	-	
N-7100-8036-3500	TCA OTHER/AUTRES MISC./DIVERS	-	-	-	-	-	-	-	
	Transfer from Development Charge			-	-			-	
N-7100-8042-3500	DEFFERED REVENUE MISC./DIVERS	-	-	-	-			-	
	Transfer from Reserve			150,393	174,566	105,000		105,000	
	Total Recreation Director Revenue	300	-	150,393	174,566	105,000	-	105,000	
N-7100-8053-7500	MISC./DIVERS	4,579	40,351	150,393	153,000	105,000		105,000	30K LUMP SUM PARK REQUEST - 75K EMERGENCY BUILDING REPAIRS
N-7100-8054-7500	TCA VEHICLES	-	7,000	-	40,566	-		-	
N-7100-8997-9009	TRANSFER TO INVENTORY	-	-	-	-	-		-	
	Total Recreation General Expenses	4,579	47,351	150,393	193,566	105,000	-	105,000	
Total		4,279	47,351	-	19,000	-	-	-	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
Arena St Isidore									
N-7110-3015-3075	CANADA	-	-	-	-	-	-	-	
N-7110-3020-3076	ONTARIO	-	-	-	-	-	-	-	
N-7110-3035-3500	User Fees & Service Charges MISC./DIVERS	135	-	1,000	500	500		500	
N-7110-3035-3513	SIGNS/ENSEIGNE	3,739	150	3,000	3,500	3,500		3,500	
N-7110-3035-3706	VENDING MACHINE/DISTRIBUTEUR GUM	-	4,863	1,000	1,000	5,000		5,000	
N-7110-3035-3707	PUBLIC SKATING/PATINAGE PUBLIC	1,462	-	1,300	1,300	1,300		1,300	
N-7110-3035-3721	HALL RENTAL/LOCATION DE SALLE	(0)	322	-	-	-		-	
N-7110-3035-3730	ICE RENTAL/LOCATION DE GLACE	271,560	261,746	270,000	310,000	322,400		322,400	
N-7110-3035-3732	RINK SURFACE RENTAL/LOCATION DE SURFACE	-	960	-	-	-		-	
N-7110-3045-3500	Donation MISC./DIVERS	-	-	-	-	-		-	
	Total Arena Revenue	276,896	268,041	276,300	316,600	332,700	-	332,700	

Account	Description	Actual (to Nov 30) /R�el (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e �bauche
		Actual /R�el 2022	2023						
N-7110-4000-4000	FULL TIME SALARY/SALAIRE TEMPS PLEIN	68,924	92,426	132,220	166,727	124,638		124,638	
N-7110-4000-4001	PART TIME SALARY/SALAIRE TEMPS PARTIEL	90,401	45,491	125,888	90,903	47,042		47,042	
N-7110-4000-4004	TRAINING/FORMATION	10	-	-	-	-		-	
N-7110-4000-4005	OVERTIME/SURTEMPS	1,556	1,188	-	-	-		-	
N-7110-4000-4010	VACATION/VACANCES	7,137	6,776	15,057	13,384	11,457		11,457	
N-7110-4000-4011	STATUTORY/JOURS FERIES	6,365	5,310	13,165	13,061	8,791		8,791	
N-7110-4000-4012	SICK LEAVE/JOURNEE MALADIE	3,081	2,493	3,406	4,235	3,207		3,207	
N-7110-4000-4015	AUTHORIZED LEAVE/CONGE AUTORISE	-	194	-	-	-		-	
N-7110-4000-4017	CONVENTION & SEMINARS	-	-	-	-	-		-	
N-7110-4000-4018	LUMP SUM	-	-	-	-	-		-	
N-7110-4000-4020	C.P.P.	8,335	7,732	13,489	14,064	6,074	(64)	6,010	
N-7110-4000-4021	E.I.	3,593	3,185	5,728	1,108	2,587	67	2,654	
N-7110-4000-4022	OMERS	10,842	11,989	15,251	16,866	18,909	(13)	18,896	
N-7110-4000-4023	W.S.I.B.	3,165	4,652	8,160	8,125	4,964	680	5,643	
N-7110-4000-4024	E.H.T.	3,400	3,075	5,583	5,539	3,743		3,743	
N-7110-4000-4025	MEDICAL PLAN/ASS.GROUPE	5,983	6,632	9,884	17,248	7,038		7,038	
N-7110-4000-4031	MACHINE RENTAL	616	-	-	-	-		-	
N-7110-4050-4030	MILEAGE/MILLAGE	405	74	-	500	500		500	
N-7110-4050-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	10,629	6,317	9,000	12,000	12,000		12,000	
N-7110-4050-4051	OFFICE SUPPLIES/FOURNITURE DE BUREAU	1,066	407	500	500	500		500	
N-7110-4050-4052	CLEANING SUPPLIES/FOURNITURE DE NETTOYAGE	5,871	4,780	4,700	5,000	5,250		5,250	
N-7110-4050-4116	SIGN ON BOARD	-	-	-	-	-		-	
N-7110-4050-4120	MISC. ACTIVITIES/ACTIVITES	-	-	700	500	-		-	
N-7110-4050-4300	BOOTS & UNIFORM/COSTUME ET CHAUSSURE DE TRAV	480	1,155	400	1,250	1,250		1,250	
N-7110-4050-4311	SMALL TOOLS	126	10	500	500	500		500	
N-7110-4050-4443	WATER & SEWER SERVICES	33,692	23,088	25,000	30,000	35,000		35,000	
N-7110-4050-4446	PROPANE	36,070	25,929	30,000	43,500	43,500		43,500	
N-7110-4050-4447	HYDRO	83,888	78,212	100,000	85,000	105,000		105,000	
N-7110-4050-4450	TELEPHONE	2,835	2,741	3,100	3,200	3,200		3,200	
N-7110-4050-4451	CELLULAR PHONE/CELLULAIRE	832	1,348	700	700	1,350		1,350	
N-7110-4050-4458	INSURANCE	38,476	40,779	29,000	43,000	35,000		35,000	
N-7110-4050-4460	POSTAGE & COURRIER	-	-	100	100	100		100	
N-7110-4050-4470	ASSOCIATION FEES/FRAIS	210	-	350	350	350		350	
N-7110-4050-4471	EDUCATION FEES/FRAIS	550	-	750	2,500	2,500		2,500	
N-7110-4050-4472	CONVENTION & SEMINARS	-	-	500	500	500		500	
N-7110-4050-4473	MEALS & ACCOMMODATION	-	-	-	-	-		-	
N-7110-4050-4500	ADVERTISING & COMMUNICATION	100	225	500	500	500		500	
N-7110-5000-5210	SUBCONTRACT/SOUS CONTRAT	20,218	36,344	17,000	17,000	23,000		23,000	
N-7110-5000-5211	CONTRACTOR	1,184	922	-	-	1,300		1,300	
N-7110-5000-5215	BUILDING REPAIR	10,904	9,591	15,000	15,000	12,000		12,000	
N-7110-5000-5216	SERVICE & RENT	274	322	1,500	1,500	1,500		1,500	
N-7110-5000-5225	REPAIR & MAINTENANCE EQUIPMENT	438	734	1,500	1,500	1,500		1,500	
N-7110-6050-4444	GAZ & OIL/ESSENCE ET HUILE	-	-	-	-	-		-	

Account	Description	Actual (to Nov 30) /R�el (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e �bauche
		Actual /R�el 2022	2023						
N-7110-6050-5225	REPAIR & MAINTENANCE EQUIPMENT	-	-	500	-	-		-	
N-7110-6060-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	-	164	1,000	1,000	1,000		1,000	
N-7110-6060-4444	GAZ & OIL/ESSENCE ET HUILE	1,349	1,214	500	1,000	1,420		1,420	
N-7110-6060-5225	REPAIR & MAINTENANCE EQUIPMENT	5,341	12,072	2,000	5,000	5,000		5,000	
N-7110-6061-4444	GAZ & OIL/ESSENCE ET HUILE	-	-	100	100	100		100	
N-7110-6061-5225	REPAIR & MAINTENANCE EQUIPMENT	-	-	350	400	400		400	
N-7110-6063-5225	REPAIR & MAINTENANCE EQUIPMENT	5,645	3,611	12,000	14,000	25,120		25,120	\$8K overhaul compressor #1 added for 2023
N-7110-7000-7001	DEBENTURE INTERST.INTERET	14,435	8,275	16,000	10,632	9,632		9,632	
	Total Arena Expenses	488,424	449,455	621,081	647,991	567,420	670	568,089	
	Arena expansion 2012	28,794		28,794	29,760	30,760		30,760	
	Transfer to Reserve	296,214		75,000	50,000	100,000		100,000	for artificial ice
	Total Arena Loan principal payment	325,008	-	103,794	79,760	130,760	-	130,760	
Total		536,536	181,414	448,575	411,152	365,479	670	366,149	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
Arena Capital									
N-7110-8010-3500	CANADA GRANT	-	-	-	-	-	-	-	
N-7110-8020-3076	Province Grant ONTARIO - TCA	-	-	500,000	-	-	-	-	
N-7110-8039-3500	MISC./DIVERS	-	-	-	-	-	-	-	
	Transfer from Dev Charge			90,000		-		-	
N-7110-8045-3500	Donation - TCA MISC./DIVERS	-	-	-	-	-	-	-	
	Total Arena Revenue	-	-	590,000	-	-	-	-	
	transfer from Reserve	27,748		431,290	-	-	175,300	175,300	
	Solar Panel Reserve			167,118	-	-		-	
	Transfer from Reserve & Reserve Funds	27,748	-	598,408	-	-	175,300	175,300	
N-7110-8052-7500	BUILDING - TCA Misc /Divers	-	18,720	-	8,000	8,000		8,000	Building repairs from 2022 still needed to be done
N-7110-8053-7500	Machinery & Equipment TCA Misc/Divers	27,748	50,783	1,414,800	190,900	-	175,300	175,300	Generator \$150k + small eqpmt
	Total Arena Expenses	27,748	69,503	1,414,800	198,900	8,000	175,300	183,300	
Total		-	69,503	226,392	198,900	8,000	-	8,000	

Account	Description	Actual (to Nov 30) /R�el (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e �bauche
		Actual /R�el 2022	2023						
Bowling									
N-7112-3035-3740	BOWLING ALLEY/ LOCATION ALLEE DE QUILLE	3,581	5,860	10,000	10,000	10,500		10,500	
	Total Bowling revenue	3,581	5,860	10,000	10,000	10,500	-	10,500	
N-7112-4000-4000	FULL TIME SALARY/SALAIRE TEMPS PLEIN	-	-	-	-	-		-	
N-7112-4000-4001	PART TIME SALARY/SALAIRE TEMPS PARTIEL	1,545	2,442	1,545	4,356	4,424		4,424	
N-7112-4000-4005	OVERTIME/SURTEMPS	-	172	-	-	-		-	
N-7112-4000-4010	VACATION/VACANCES	88	97	88	191	194		194	
N-7112-4000-4011	STATUTORY.JOURS FERIES	62	153	62	219	222		222	
N-7112-4000-4012	SICK LEAVE/JOURNEE MALADIE	-	-	-	-	-		-	
N-7112-4000-4020	C.P.P.	-	29	-	-	83	(4)	79	
N-7112-4000-4021	E.I.	37	65	37	-	114	(2)	112	
N-7112-4000-4022	OMERS	-	31	-	-	-		-	
N-7112-4000-4023	W.S.I.B.	17	84	17	136	147	27	174	
N-7112-4000-4024	E.H.T.	33	56	33	93	94		94	
N-7112-4000-4025	MEDICAL PLAN/ASS.GROUPE	-	-	-	-	-		-	
N-7112-4050-4050	MATERIALS &SUPPLIES/MATERIELS ET FOURNITURE	15	149	15	-	200		200	
N-7112-5000-5225	REPAIR & MAINTENANCE EQUIPMENT	1,139	175	1,139	1,000	1,000		1,000	
N-7112-5000-5226	COMPUTER MAITENANCE D'ORDINATEUR	710	-	710	1,500	1,000		1,000	
	Total Bowling expenses	3,646	3,452	6,088	7,495	7,478	21	7,499	
Total		65	(2,407)	(3,912)	(2,505)	(3,022)	21	(3,001)	

Account	Description	Actual (to Nov 30) /R�el (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e �bauche
		Actual /R�el 2022	2023						
St Isidore hall / Centre									
N-7113-3035-3500	User Fees & Service Charges MISC./DIVERS	2,138	818	100	100	1,358		1,358	
N-7113-3035-3700	RESTAURANT	1,143	179	900	500	500	(500)	-	
N-7113-3035-3708	BAR	7,320	30,873	18,000	15,000	35,000	500	35,500	
N-7113-3035-3721	HALL RENTAL/LOCATION DE SALLE	4,315	6,729	7,500	5,000	3,428		3,428	
N-7113-3035-3759	PROGRAMMING REVENUES	-	546	-	1,000	1,000		1,000	
N-7113-3035-3760	MISC. ACTIV. DIVERS	690	-	-	-	-		-	
N-7113-3045-3500	Donation MISC./DIVERS	-	-	-	-	-		-	
	Total St Isidore Hall Revenue	15,606	39,145	26,500	21,600	41,286	-	41,286	
N-7113-4000-4000	FULL TIME SALARY/SALAIRE TEMPS PLEIN	248	729	-	-	-		-	
N-7113-4000-4001	PART TIME SALARY/SALAIRE TEMPS PARTIEL	-	-	-	-	-		-	
N-7113-4000-4010	VACATION/VACANCES	-	-	-	-	-		-	
N-7113-4000-4011	STATUTORY/JOURS FERIES	-	-	-	-	-		-	
N-7113-4000-4012	SICK LEAVE/JOURNEE MALADIE	-	-	-	-	-		-	
N-7113-4000-4020	C.P.P.	13	41	-	-	-		-	
N-7113-4000-4021	E.I.	5	14	-	-	-		-	
N-7113-4000-4022	OMERS	24	67	-	-	-		-	
N-7113-4000-4023	W.S.I.B.	6	22	-	-	-		-	
N-7113-4000-4024	E.H.T.	5	14	-	-	-		-	
N-7113-4000-4025	MEDICAL PLAN/ASS.GROUPE	-	-	-	-	-		-	
N-7113-4050-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	3,077	3,062	1,000	1,000	1,000		1,000	
N-7113-4050-4100	RESTAURANT SUPPLIES/FOURNITURE	501	739	600	600	401		401	
N-7113-4050-4110	BAR SUPPLIES/FOURNITURE	6,987	17,064	15,000	7,500	20,000		20,000	
N-7113-4050-4115	ALCHOOL PERMITS/PERMIS DE BOISSON	-	-	-	-	-		-	
N-7113-5000-5210	SUBCONTRACT/SOUS CONTRAT	200	793	500	1,000	1,000		1,000	
N-7113-5000-5225	REPAIR & MAINTENANCE EQUIPMENT	413	2,035	500	500	500		500	
	Total St Isidore Hall Expenses	11,479	24,580	17,600	10,600	22,901	-	22,901	
Total		(4,128)	(14,565)	(8,900)	(11,000)	(18,386)	-	(18,386)	

Account	Description	Actual (to Nov 30) /R�el (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e �bauche
		Actual /R�el 2022	2023						
Sports Bar									
N-7114-3035-3500	USER FEES & SERVEC CHARGES MISC./DIVERS	292	-	-	-	-	-	-	
N-7114-3035-3700	RESTAURANT	12,313	11,194	20,000	12,000	15,000	(15,000)	-	
N-7114-3035-3708	BAR	40,716	20,542	50,000	40,000	41,000	15,000	56,000	
N-7114-3035-3721	HALL RENTAL/LOCATION DE SALLE	-	6,727	700	500	6,500	-	6,500	Summer camp 6000
N-7114-3045-3500	Donation MISC./DIVERS	-	-	-	-	-	-	-	
	Total Sports Bar Revenue	53,321	38,462	70,700	52,500	62,500	-	62,500	
N-7114-4000-4000	FULL TIME SALARY/SALAIRE TEMPS PLEIN	-	-	-	-	-	-	-	
N-7114-4000-4001	PART TIME SALARY/SALAIRE TEMPS PARTIEL	8,867	12,671	28,600	10,646	22,922	-	22,922	
N-7114-4000-4005	OVERTIME/SURTEMPS	88	252	-	-	-	-	-	
N-7114-4000-4010	VACATION/VACANCES	340	1,276	1,252	466	1,003	-	1,003	
N-7114-4000-4011	STATUTORY/JOURS FERIERS	565	393	1,439	536	1,148	-	1,148	
N-7114-4000-4012	SICK LEAVE/JOURNEE MALADIE	-	-	-	-	-	-	-	
N-7114-4000-4020	C.P.P.	345	664	1,515	473	904	(37)	867	
N-7114-4000-4021	E.I.	214	339	710	-	590	(7)	583	
N-7114-4000-4022	OMERS	-	725	-	1,048	1,246	-	1,246	
N-7114-4000-4023	W.S.I.B.	86	438	892	333	762	141	903	
N-7114-4000-4024	E.H.T.	189	290	610	227	489	-	489	
N-7114-4000-4025	MEDICAL PLAN/ASS.GROUPE	-	-	-	-	-	-	-	
N-7114-4050-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	116	101	500	500	500	-	500	
N-7114-4050-4100	RESTAURANT SUPPLIES/FOURNITURE	14,086	14,200	15,000	9,000	14,000	(14,000)	-	
N-7114-4050-4110	BAR SUPPLIES/FOURNITURE	14,520	7,592	24,000	20,000	20,000	14,000	34,000	
N-7114-4050-4500	ADVERTISING & COMMUNICATION	949	871	750	1,000	1,000	-	1,000	
N-7114-5000-5225	REPAIR & MAINTENANCE EQUIPMENT	578	2,789	1,000	1,000	2,200	-	2,200	
N-7114-7000-7008	SERVICE CHARGES	570	570	1,000	1,000	1,000	-	1,000	
	Total Sports Bar Expenses	41,513	43,171	77,268	46,229	67,763	97	67,860	
Total		(11,809)	4,708	6,568	(6,271)	5,263	97	5,360	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
Sport bar Capital									
N-7114-8020-3076	Province of Ontario			-	-	-		-	
Total Sport Bar Revenue		-	-	-	-	-		-	
N-7114-8052-7500	TCA BUILDING / MISC	-	-	-	-	-		-	
Total Sport Bar Expenses		-	-	-	-	-		-	
Total		-	-	-	-	-		-	

Account	Description	Actual (to Nov 30) /Réal (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual /Réal 2022	2023						
Cantine									
N-7115-3035-3706	VENDING MACHINE/DISTRIBUTEUR	8,586	4,421	9,000	9,000	9,000		9,000	
	TOTAL Cantine Revenue	8,586	4,421	9,000	9,000	9,000	-	9,000	
N-7115-4050-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	-	-	-	-	-		-	
N-7115-4050-4100	RESTAURANT SUPPLIES/FOURNITURE	(189)	189	-	-	365	(365)	-	
N-7115-4050-4101	VENDING MACHINES/DITRIBUTRICE	5,238	5,828	5,000	5,000	6,000	365	6,365	
N-7115-5000-5225	REPAIR & MAINTENANCE EQUIPMENT	-	-	-	-	-		-	
	TOTAL Cantine Expenses	5,049	6,017	5,000	5,000	6,365	-	6,365	
Total	Total	(3,536)	1,597	(4,000)	(4,000)	(2,635)	-	(2,635)	

Account	Description	Actual (to Nov 30) /R�el (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e �bauche
		Actual /R�el 2022	2023						
Summer Camp / Camp d'�t�									
N-7120-3045-3500	MISC./DIVERS	3,083	-	-	6,000	-	-	-	Revenue in halls
	Total St Isidore Summer Camp /Camp d'�t�	3,083	-	20,000	6,000	-	-	-	
N-7120-4050-4050	MATERIALS &SUPPLIES/MATERIELS ET FOURNITURE	-	-	6,500	-	-	-	-	
N-7120-5000-5210	SUBCONTRACT/SOUS CONTRAT	-	-	-	-	-	-	-	
	Total St Isidore Summer Camp /Camp d'�t� expense	-	-	26,253	-	-	-	-	
Total	Total	(3,083)	-	6,253	(6,000)	-	-	-	

Account	Description	Actual (to Nov 30) /R�el (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e �bauche
		Actual /R�el 2022	2023						
Caledonia hall / centre									
N-7130-3035-3500	User Fees & Service Charges MISC./DIVERS	624	705	350	450	1,360		1,360	
N-7130-3035-3700	RESTAURANT	964	1,049	1,500	750	1,140	(1,140)	-	
N-7130-3035-3708	BAR	18,993	16,875	10,000	10,000	10,000	1,140	11,140	
N-7130-3035-3721	HALL RENTAL/LOCATION DE SALLE	4,561	6,869	2,500	2,000	3,280		3,280	
N-7130-3035-3724	TABLECLOTH/NAPPE	106	120	100	200	230		230	
N-7130-3035-3759	PROGRAMMING REVENUES	-	1,663	-	2,000	2,625		2,625	
N-7130-3035-3760	MISC. ACTIV. DIVERS	2,436	153	100	100	295		295	
	Total Caledonia Hall Revenue	27,684	27,435	14,550	15,500	18,930	-	18,930	
N-7130-4000-4000	FULL TIME SALARY/SALAIRE TEMPS PLEIN	11,733	15,760	14,223	15,467	16,333		16,333	
N-7130-4000-4001	PART TIME SALARY/SALAIRE TEMPS PARTIEL	-	-	-	-	-		-	
N-7130-4000-4010	VACATION/VACANCES	2,504	(182)	1,302	1,416	1,495		1,495	
N-7130-4000-4011	STATUTORY/JOURS FERIES	1,437	1,503	748	814	856		856	
N-7130-4000-4012	SICK LEAVE/JOURNEE MALADIE	1,437	-	374	407	-		-	
N-7130-4000-4015	AUTHORIZED LEAVE/CONGE AUTORISE	-	758	-	-	428		428	
N-7130-4000-4020	C.P.P.	944	1,142	696	833	1,069	(20)	1,049	
N-7130-4000-4021	E.I.	286	384	309	-	334	20	354	
N-7130-4000-4022	OMERS	1,499	1,833	1,465	1,593	1,706	(3)	1,703	
N-7130-4000-4023	W.S.I.B.	275	600	464	506	568	105	673	
N-7130-4000-4024	E.H.T.	342	397	317	345	364		364	
N-7130-4000-4025	MEDICAL PLAN/ASS.GROUPE	5,339	5,055	5,190	5,195	1,661		1,661	
N-7130-4050-4030	MILEAGE/MILLAGE	405	-	900	500	500		500	
N-7130-4050-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	87	573	1,000	1,000	500		500	
N-7130-4050-4051	OFFICE SUPPLIES/FOURNITURE DE BUREAU	-	-	50	50	-		-	
N-7130-4050-4052	CLEANING SUPPLIES/FOURNITURE DE NETTOYAGE	287	541	750	750	500		500	
N-7130-4050-4100	RESTAURANT SUPPLIES/FOURNITURE	743	133	300	300	300	(300)	-	
N-7130-4050-4101	VENDING MACHINES/DITRIBUTRICE	-	-	-	-	-		-	
N-7130-4050-4110	BAR SUPPLIES/FOURNITURE	9,174	7,483	5,000	5,000	5,000	300	5,300	
N-7130-4050-4115	ALCHOOL PERMITS/PERMIS DE BOISSON	300	-	-	-	-		-	
N-7130-4050-4117	TABLECLOTHES/NAPPES	-	-	100	150	-		-	
N-7130-4050-4120	MISC. ACTIVITIES/ACTIVITES	-	-	100	200	-		-	
N-7130-4050-4300	BOOTS & UNIFORM/COSTUME ET CHAUSSURE DE TRAV.	-	83	100	100	159		159	
N-7130-4050-4446	PROPANE	442	74	100	600	600		600	
N-7130-4050-4447	HYDRO	27,654	26,307	29,000	31,000	37,000		37,000	
N-7130-4050-4450	TELEPHONE	904	618	1,300	1,500	500		500	
N-7130-4050-4451	CELLULAR PHONE/CELLULAIRE	358	332	625	700	300		300	
N-7130-4050-4458	INSURANCE	3,646	4,120	3,600	4,000	5,000		5,000	

Account	Description	Actual (to Nov 30) /R�el (au 30 nov)				Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e �bauche
		Actual /R�el 2022									
N-7130-4050-4460	POSTAGE & COURRIER	-	-	50	50	50			50		
N-7130-4050-4470	ASSOCIATION FEES/FRAIS	-	-	150	150	150			150		
N-7130-4050-4472	CONVENTION & SEMINARS	-	-	500	500	500			500		
N-7130-4050-4473	MEALS & ACCOMMODATION	-	-			100			100		
N-7130-4050-4500	ADVERTISING & COMMUNICATION	-	274	700	700	600			600		
N-7130-5000-5103	DISPATCHING CENTER/EXPEDITEUR	-	-	250	200	-			-		
N-7130-5000-5210	SUBCONTRACT/SOUS CONTRAT	3,225	4,001	3,500	3,500	3,970			3,970		
N-7130-5000-5215	BUILDING REPAIR	1,693	800	3,500	3,500	3,500			3,500		
N-7130-5000-5216	SERVICE & RENT	-	-	250	250	-			-		
N-7130-5000-5225	REPAIR & MAINTENANCE EQUIPMENT	408	957	500	500	1,500			1,500		
N-7130-7000-7008	SERVICE CHARGES	570	570	600	700	700			700		
	Transfer to reserve	50,000									
	Total Caledonia Hall Expenses	125,693	74,116	78,013	82,475	86,241		102	86,343		
Total		98,009	46,681	63,463	66,975	67,311		102	67,413		

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
Caledonia hall / centre Capital									
N-7130-8020-3076	Province Grant ONTARIO - TCA	-	-	-	-	-	-	-	
N-7130-8045-3500	TCA DONATION MISC./DIVERS	-	-	-	-	-	-	-	
	Transfer from reserve					50,000		50,000	
	Total Caledonia Revenue	-	-	-	-	50,000	-	50,000	
N-7130-8051-7500	LAND IMPROVEMENT MISC	-	-	-	-	-		-	
N-7130-8053-7500	Machinery & Equipment TCA Misc/Divers	-	-	50,000	-	50,000		50,000	FCA repairs (jack post)
	Total Caledonia Expenses	-	-	50,000	-	50,000	-	50,000	
Total		-	-	50,000	-	-	-	-	

Account	Description	Actual (to Nov 30) /R�el (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e �bauche
		Actual /R�el 2022	2023						
Fournier hall / centre									
N-7135-3020-3076	Provincial Grant ONTARIO	-	-	-	-	-		-	
N-7135-3035-3500	User fees & Service Charges MISC./DIVERS	500	705	1,000	600	1,358		1,358	
N-7135-3035-3700	RESTAURANT	-	276	50	50	128	(128)	0	
N-7135-3035-3706	VENDING MACHINE/DISTRIBUTEUR	-	-	-	-	-		-	
N-7135-3035-3708	BAR	1,459	2,774	1,000	1,000	4,000	128	4,128	
N-7135-3035-3709	EMPTY BOTTLES/BOUTEILLES VIDES	-	-	100	50	50		50	
N-7135-3035-3721	HALL RENTAL/LOCATION DE SALLE	3,971	6,834	4,500	4,500	6,000		6,000	
N-7135-3035-3759	PROGRAMMING REVENUES	-	-	-	500	500		500	
	Total Fournier Hall Revenue	5,929	10,590	6,650	6,700	12,037	-	12,037	
N-7135-4000-4000	FULL TIME SALARY/SALAIRE TEMPS PLEIN	494	63	-	-	-		-	
N-7135-4000-4001	PART TIME SALARY/SALAIRE TEMPS PARTIEL	5,450	7,245	7,243	7,849	8,492		8,492	
N-7135-4000-4005	OVERTIME/SURTEMPS	103	108	-	-	-		-	
N-7135-4000-4010	VACATION/VACANCES	226	311	317	344	372		372	
N-7135-4000-4011	STATUTORY/JOURS FERIES	218	310	364	395	425		425	
N-7135-4000-4015	AUTHORIZED LEAVE/CONGE AUTORISE	-	-	-	-	-		-	
N-7135-4000-4020	C.P.P.	182	294	241	291	359	(15)	344	
N-7135-4000-4021	E.I.	131	187	180	-	218	(2)	216	
N-7135-4000-4022	OMERS	29	6	-	-	-		-	
N-7135-4000-4023	W.S.I.B.	115	242	226	246	282	52	334	
N-7135-4000-4024	E.H.T.	124	160	155	167	181		181	
N-7135-4000-4025	MEDICAL PLAN/ASS.GROUPE	-	-	-	-	-		-	
N-7135-4050-4030	MILEAGE/MILLAGE	-	-	-	-	-		-	
N-7135-4050-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	5	397	1,500	1,500	1,000		1,000	
N-7135-4050-4052	CLEANING SUPPLIES/FOURNITURE DE NETTOYAGE	154	1,004	700	700	700		700	
N-7135-4050-4100	RESTAURANT SUPPLIES/FOURNITURE	-	69	100	100	100	(100)	-	
N-7135-4050-4101	VENDING MACHINES/DITRIBUTRICE	-	-	-	-	-		-	
N-7135-4050-4110	BAR SUPPLIES/FOURNITURE	442	1,070	500	500	2,000	100	2,100	
N-7135-4050-4115	ALCHOOL PERMITS/PERMIS DE BOISSON	-	-	-	-	-		-	
N-7135-4050-4300	BOOTS & UNIFORM/COSTUME ET CHAUSSURE DE TRAV.	-	-	100	100	-		-	
N-7135-4050-4443	WATER & SEWER SERVICES	78	436	500	500	500		500	
N-7135-4050-4444	GAZ & OIL/ESSENCE ET HUILE	-	-	-	-	-		-	
N-7135-4050-4446	PROPANE	4,599	2,938	2,700	4,500	5,200		5,200	
N-7135-4050-4447	HYDRO	3,101	2,042	3,200	3,200	3,200		3,200	
N-7135-4050-4450	TELEPHONE	1,126	1,098	1,300	1,300	1,300		1,300	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)				Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual /Réel 2022	2023	Budget 2022	Budget 2023				
N-7135-4050-4451	CELLULAR PHONE/CELLULAIRE	-	-	-	-	-	-	-	
N-7135-4050-4458	INSURANCE	2,994	2,999	3,000	3,300	3,300	3,300		
N-7135-4050-4460	POSTAGE & COURRIER	-	-	-	-	-	-		
N-7135-4050-4470	ASSOCIATION FEES/FRAIS	-	-	40	-	-	-		
N-7135-4050-4500	ADVERTISING & COMMUNICATION	-	-	250	150	150	150		
N-7135-5000-5210	SUBCONTRACT/SOUS CONTRAT	2,177	1,891	1,000	1,500	1,500	1,500		
N-7135-5000-5215	BUILDING REPAIR	183	525	1,000	1,000	1,000	1,000		
N-7135-5000-5216	SERVICE & RENT	-	-	200	200	200	200		
	Transfer to reserve	7,200							
	Total Fournier Hall Expenses	29,131	23,395	24,816	27,842	30,480	35	30,515	
Total		23,202	12,805	18,166	21,142	18,443	35	18,478	

Account	Description	Actual (to Nov 30) /R�el (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e �bauche
		Actual /R�el 2022	2023						
Fournier hall / centre Capital									
	Transfer from Reserve			132,663	-	7,000		7,000	
	Total Fournier Hall Revenues	-	-	132,663	-	7,000	-	7,000	
N-7135-8053-7500	Machinery & Equipment TCA Misc/Divers	-	-	7,200	18,860	7,000		7,000	FCA report - sink in janitor room, signage & lines in parking
	Total Fournier Hall Expenses	-	-	7,200	18,860	7,000	-	7,000	
Total		-	-	7,200	18,860	-	-	-	

Account	Description	Actual (to Nov 30) /R�el (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e �bauche
		Actual /R�el 2022	2023						
St Albert hall / centre									
N-7140-3035-3500	USER FEES & SERVICE CHARGES MISC./DIVERS	-	1,053	2,000	-	2,027		2,027	
N-7140-3035-3700	RESTAURANT	702	951	2,000	2,000	2,000	(2,000)	-	
N-7140-3035-3708	BAR	30,955	36,408	30,000	30,000	35,000	2,000	37,000	
N-7140-3035-3721	HALL RENTAL/LOCATION DE SALLE	8,513	8,718	7,000	7,000	7,000		7,000	
N-7140-3035-3759	PROGRAMMING REVENUES	-	-	-	500	500		500	
N-7140-3035-3760	MISC. ACTIV. DIVERS	994	89,533	250	1,200	1,200		1,200	
	Total St Albert hall revenue	41,164	136,663	41,250	40,700	47,727	-	47,727	
N-7140-4000-4000	FULL TIME SALARY/SALAIRE TEMPS PLEIN	2,544	2,401	5,000	21,994	22,649		22,649	hire full time event manager & maintenance for St-Albert & Limoges buildings
N-7140-4000-4001	PART TIME SALARY/SALAIRE TEMPS PARTIEL	221	7,720	-	-	2,429		2,429	
N-7140-4000-4005	OVERTIME/SURTEMPS	-	73	-	-	-		-	
N-7140-4000-4010	VACATION/VACANCES	-	323	-	963	1,097		1,097	
N-7140-4000-4011	STATUTORY/JOURS FERIES	7	327	-	1,106	1,256		1,256	
N-7140-4000-4012	SICK LEAVE/JOURNEE MALADIE	-	-	-	553	567		567	
N-7140-4000-4015	AUTHORIZED LEAVE/CONGE AUTOIRSE	-	-	-	-	-		-	
N-7140-4000-4020	C.P.P.	139	494	-	1,212	1,450	(59)	1,391	
N-7140-4000-4021	E.I.	52	238	-	-	552	29	581	
N-7140-4000-4022	OMERS	230	968	-	2,166	2,469		2,469	
N-7140-4000-4023	W.S.I.B.	33	320	-	688	834	154	988	
N-7140-4000-4024	E.H.T.	54	212	-	469	535		535	
N-7140-4000-4025	MEDICAL PLAN/ASS.GROUPE	-	-	-	5,219	1,053	1,402	2,455	
N-7140-4050-4030	MILEAGE/MILLAGE	-	-	500	100	100		100	
N-7140-4050-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	692	2,010	2,000	1,500	1,575		1,575	
N-7140-4050-4051	OFFICE SUPPLIES/FOURNITURE DE BUREAU	-	-	100	100	100		100	
N-7140-4050-4052	CLEANING SUPPLIES/FOURNITURE DE NETTOYAGE	644	2,551	2,500	2,200	3,775		3,775	
N-7140-4050-4100	RESTAURANT SUPPLIES/FOURNITURE	(139)	732	1,250	1,250	1,250	(1,250)	-	
N-7140-4050-4110	BAR SUPPLIES/FOURNITURE	8,828	18,119	15,000	15,000	20,000	1,250	21,250	
N-7140-4050-4115	ALCHOOL PERMITS/PERMIS DE BOISSON	-	600	-	-	-		-	
N-7140-4050-4120	MISC. ACTIVITIES/ACTIVITES	-	-	100	100	100		100	
N-7140-4050-4443	WATER & SEWER SERVICES	1,505	1,184	1,500	1,700	1,700		1,700	
N-7140-4050-4445	NATURAL GAS NATUREL	5,763	6,410	5,000	6,000	9,000		9,000	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)				Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual /Réel 2022	2023								
N-7140-4050-4446	PROPANE	-	-	-	-	-	-	-	-	-	
N-7140-4050-4447	HYDRO	11,441	10,735	12,000	12,000	12,000	12,000		12,000		
N-7140-4050-4450	TELEPHONE	1,464	1,347	1,600	1,600	1,600	1,600		1,600		
N-7140-4050-4451	CELLULAR PHONE/CELLULAIRE	-	-	-	-	-	-		-		
N-7140-4050-4458	INSURANCE	5,101	5,764	5,000	5,600	7,000	7,000		7,000		
N-7140-4050-4470	ASSOCIATION FEES/FRAIS	-	-	50	50	50	50		50		
N-7140-4050-4500	ADVERTISING & COMMUNICATION	-	239	250	250	460	460		460		
N-7140-5000-5103	DISPATCHING CENTER/EXPEDITEUR	-	-	750	750	750	750		750		
N-7140-5000-5210	SUBCONTRACT/SOUS CONTRAT	21,184	14,147	29,000	9,100	18,500	18,500		18,500		
N-7140-5000-5215	BUILDING REPAIR	609	1,688	3,500	3,000	3,000	3,000		3,000		
N-7140-5000-5225	REPAIR & MAINTENANCE EQUIPMENT	629	1,677	2,500	3,000	3,230	3,230		3,230		
N-7140-7000-7008	SERVICE CHARGES	570	570	625	700	700	700		700		
	Transfer to Reserve	15,497		-	-	-	-		-		
	Total St Albert hall expenses	77,067	80,850	88,225	98,370	119,780	1,526	121,306			
Total		35,903	(55,814)	46,975	57,670	72,053	1,526	73,579			

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
St Albert hall / centre Capital									
	Transfer from Reserve			132,663	-	50,000		50,000	
	Total St Albert Center Revenue	-	-	132,663	-	50,000	-	50,000	
N-7140-8051-7500	TCA LAND IMPROVEMENT	-	-	-	-	-		-	
N-7140-8052-7500	BUILDING - TCA Misc /Divers	-	-	148,160	-	50,000		50,000	Floor repairs (\$15) & Roof repairs (\$35)
N-7140-8053-7500	TCA MACHINERY & EQUIPMENT MISC./DIVERS	-	-	-	-	-		-	
N-7140-8090-4000	FULL TIME SALARY/SALAIRE TEMPS PLEIN	-	-	-	-	-		-	
	Total St Albert Center Expenses	-	-	148,160	-	50,000	-	50,000	
Total		-	-	15,497	-	-	-	-	

Account	Description	Actual (to Nov 30) /R�el (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e �bauche
		Actual /R�el 2022	2023						
Limoges hall / center									
N-7150-3035-3500	User Fees & Service Charges MISC./DIVERS	172	975	-	-	1,360		1,360	
N-7150-3035-3700	RESTAURANT	58	384	175	100	100	(100)	-	
N-7150-3035-3708	BAR	3,751	4,227	4,000	3,000	4,000	100	4,100	
N-7150-3035-3721	HALL RENTAL/LOCATION DE SALLE	8,729	13,822	15,000	8,000	9,000		9,000	
N-7150-3035-3725	ANNEXE HALL RENTAL	1,161	128	-	-	250		250	
N-7150-3035-3759	PROGRAMMING REVENUES	-	2,700	-	1,000	1,500		1,500	
	Total Limoges hall Revenue	13,870	22,237	19,250	12,100	16,210	-	16,210	
N-7150-4000-4000	FULL TIME SALARY/SALAIRE TEMPS PLEIN	161	253	-	19,245	11,217		11,217	
N-7150-4000-4001	PART TIME SALARY/SALAIRE TEMPS PARTIEL	-	-	-	-	-		-	
N-7150-4000-4005	OVERTIME/SURTEMPS	-	-	-	-	-		-	
N-7150-4000-4010	VACATION/VACANCES	-	-	-	842	491		491	
N-7150-4000-4011	STATUTORY/JOURS FERIES	-	-	-	968	562		562	
N-7150-4000-4012	SICK LEAVE/JOURNEE MALADIE	-	-	-	484	281		281	
N-7150-4000-4020	C.P.P.	9	14	-	1,033	718	(29)	689	
N-7150-4000-4021	E.I.	0	5	-	-	243	14	257	
N-7150-4000-4022	OMERS	11	23	-	1,895	1,104		1,104	
N-7150-4000-4023	W.S.I.B.	1	7	-	602	373	69	442	
N-7150-4000-4024	E.H.T.	3	5	-	411	239		239	
N-7150-4000-4025	MEDICAL PLAN/ASS.GROUPE	-	-	-	5,207	521	695	1,216	
N-7150-4050-4030	MILEAGE/MILLAGE	-	-	50	50	50		50	
N-7150-4050-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	186	29	500	500	500		500	
N-7150-4050-4051	OFFICE SUPPLIES/FOURNITURE DE BUREAU	-	40	50	50	75		75	
N-7150-4050-4052	CLEANING SUPPLIES/FOURNITURE DE NETTOYAGE	-	-	200	200	200		200	
N-7150-4050-4100	RESTAURANT SUPPLIES/FOURNITURE	26	22	300	50	50	(50)	-	
N-7150-4050-4101	VENDING MACHINES/DITRIBUTRICE	-	376	-	-	725		725	
N-7150-4050-4110	BAR SUPPLIES/FOURNITURE	2,107	1,842	2,000	1,500	2,000	50	2,050	
N-7150-4050-4115	ALCHOOL PERMITS/PERMIS DE BOISSON	-	-	-	-	-		-	
N-7150-4050-4450	TELEPHONE	540	713	600	600	600		600	
N-7150-4050-4451	CELLULAR PHONE/CELLULAIRE	-	-	-	-	-		-	
N-7150-4050-4458	INSURANCE	3,269	3,694	3,200	3,400	4,500		4,500	
N-7150-4050-4470	ASSOCIATION FEES/FRAIS	-	-	50	50	50		50	
N-7150-4050-4500	ADVERTISING & COMMUNICATION	-	-	150	150	150		150	
N-7150-5000-5210	SUBCONTRACT/SOUS CONTRAT	483	322	2,000	1,500	-		-	
N-7150-5000-5211	CONTRACTOR	12,600	17,325	18,000	6,300	2,500		2,500	
N-7150-5000-5215	BUILDING REPAIR	-	-	300	-	-		-	
N-7150-5000-5216	SERVICE & RENT	38,511	24,804	44,000	44,804	47,000		47,000	
	Total Limoges hall Expenses	57,908	49,474	71,400	89,841	74,149	749	74,898	
Total		44,038	27,236	52,150	77,741	57,939	749	58,688	

Account	Description	Actual (to Nov 30) /R�el (au 30 nov)				Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e �bauche
		Actual /R�el 2022	2023	Budget 2022	Budget 2023				
Sport Complex / Complex sportif									
N-7160-3035-3500	User fees & Service Charges MISC./DIVERS	-	200	52,800	500	20,500		20,500	Contribution �cole (20k)
N-7160-3035-3700	RESTAURANT	-	471	-	500	500	(500)	-	
N-7160-3035-3706	VENDING MACHINE/DISTRIBUTRICE	-	438	-	5,000	5,000		5,000	
N-7160-3035-3708	BAR	-	3,142	-	5,000	5,000	500	5,500	
N-7160-3035-3721	HALL RENTAL/LOCATION DE SALLE	-	14,149	-	5,000	15,000		15,000	
N-7160-3035-3722	FIELD RENTAL/LOCATION DE TERRAIN	-	60,397	-	249,550	200,000		200,000	
N-7160-3035-3723	WALKING TRACK/PISTE DE MARCHE	-	3,209	-	21,000	5,000		5,000	
N-7160-3035-3759	PROGRAMMING REVENUES	-	5,285	-	5,000	7,500		7,500	
N-7160-3040-3500	LICENCE, PERMIT, RENTS, MISC./DIVERS	-	-	-	-	-		-	
N-7160-3050-3105	BANK INTEREST/INTERET	-	-	-	-	-		-	
	TOTAL Complexe revenue	-	87,291	52,800	291,550	258,500	-	258,500	
N-7160-4000-4000	FULL TIME SALARY/SALAIRE TEMPS PLEIN	-	80,668	27,808	136,196	127,424		127,424	
N-7160-4000-4001	PART TIME SALARY/SALAIRE TEMPS PARTIEL	-	44,864	5,280	20,378	74,280		74,280	
N-7160-4000-4002	CAPITAL FULL TIME SALARY	-	-	-	-	-		-	
N-7160-4000-4004	TRAINING/FORMATION	-	-	-	-	-		-	
N-7160-4000-4005	OVERTIME/SURTEMPS	-	263	-	-	-		-	
N-7160-4000-4010	VACATION/VACANCES	497	6,442	1,448	7,424	9,975		9,975	
N-7160-4000-4011	STATUTORY/JOURS FERIES	552	5,882	1,664	7,904	10,161		10,161	
N-7160-4000-4012	SICK LEAVE/JOURNEE MALADIE	318	4,454	699	3,439	3,220		3,220	
N-7160-4000-4020	C.P.P.	716	6,367	1,401	9,347	9,848	(325)	9,524	
N-7160-4000-4021	E.I.	293	2,916	577	1,108	4,018	102	4,120	
N-7160-4000-4022	OMERS	1,184	10,366	2,738	13,465	16,222	(4)	16,218	
N-7160-4000-4023	W.S.I.B.	379	4,258	1,032	4,916	6,308	1,045	7,354	
N-7160-4000-4024	E.H.T.	258	2,814	706	3,352	4,325		4,325	
N-7160-4000-4025	MEDICAL PLAN/ASS.GROUPE	-	7,662	2,600	6,877	5,914	1,437	7,351	
N-7160-4000-4031	MACHINE RENTAL	-	-	-	-	-		-	
N-7160-4050-4030	MILEAGE/MILLAGE	-	-	-	200	200		200	
N-7160-4050-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	8,872	18,489	1,000	5,000	5,000		5,000	
N-7160-4050-4051	OFFICE SUPPLIES/FOURNITURE DE BUREAU	220	4,805	1,000	1,000	1,500		1,500	
N-7160-4050-4052	CLEANING SUPPLIES/FOURNITURE DE NETTOYAGE	148	3,420	1,000	5,000	6,000		6,000	
N-7160-4050-4100	RESTAURANT SUPPLIES/FOURNITURE	-	27	-	-	250	(250)	-	
N-7160-4050-4101	VENDING MACHINES/DITRIBUTRICE	-	700	-	-	750		750	
N-7160-4050-4110	BAR SUPPLIES/FOURNITURE	-	2,233	-	-	2,500	250	2,750	
N-7160-4050-4115	ALCHOOL PERMITS/PERMIS DE BOISSON	-	-	-	-	-		-	
N-7160-4050-4441	TAXES	-	-	-	-	-		-	
N-7160-4050-4443	WATER & SEWER SERVICES	395	1,970	620	5,000	3,000		3,000	
N-7160-4050-4445	NATURAL GAS NATUREL	-	23,496	3,200	45,000	45,000		45,000	
N-7160-4050-4447	HYDRO	3,424	44,792	3,200	72,500	88,200		88,200	
N-7160-4050-4450	TELEPHONE	-	85	300	7,000	5,000		5,000	
N-7160-4050-4451	CELLULAR PHONE/CELLULAIRE	-	683	120	1,200	1,200		1,200	
N-7160-4050-4458	INSURANCE	238	29,941	500	45,000	47,000		47,000	
N-7160-4050-4473	MEALS & ACCOMMODATION	-	1,510	-	-	2,000		2,000	
N-7160-4050-4500	ADVERTISING & COMMUNICATION	-	9,070	-	1,000	4,000		4,000	ads \$1k; ad on blue board hwy 417 \$3k
N-7160-5000-5103	DISPATCHING CENTER/EXPEDITEUR	-	-	-	1,500	1,500		1,500	
N-7160-5000-5202	LEGAL/AVOCAT	-	-	-	-	-		-	
N-7160-5000-5210	SUBCONTRACT/SOUS CONTRAT	-	5,484	-	8,000	8,000		8,000	
N-7160-5000-5211	CONTRACTOR	-	-	-	-	-		-	
N-7160-5000-5215	BUILDING REPAIR	-	80	-	1,000	1,000		1,000	
N-7160-7000-7001	DEBENTURE INTERST.INTERET	49,510	471,126	290,000	503,165	585,340	(931)	584,409	

Account	Description	Actual (to Nov 30) /R�el (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e �bauche
		Actual /R�el 2022	2023						
	TOTAL Complexe expenses	67,005	794,867	346,893	915,971	1,079,135	1,324	1,080,459	
	Pavillon long term debt			-	-	-		-	
N-1200-1031-1211	Complexe (2022) long term debt			-	374,064	188,436	931	189,367	
	Transfer to reserve	227,088			10,000	-		-	
	Total Loan principal payment	227,088	-	-	384,064	188,436	931	189,367	
Total		294,093	707,576	294,093	1,011,498	1,009,071	2,255	1,011,326	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	nov 2023						
Sport Complex / Complexe sportif Capital									
	LOAN PROCEED	9,588,781		10,420,735	200,000	-		-	
	TRANSFER FROM RESERVES	-		848,759	-	-		-	
N-7160-8010-3500	Canada Grant MISC./DIVERS	-	75,000	-	-	-		-	
N-7160-8020-3076	PROVINCE ONTARIO GRANT	487,500	-	750,000	-	-		-	
N-7160-8036-3500	OTHER / AUTERS REVENUE	-	-	510,000	-	-		-	
N-7160-8039-3500	TRANSFER FROM DEVEL. CHARGE	98,208	-	449,601	-	-		-	
N-7160-8045-3500	TCA DONATION	317,437	104,925	-	-	-		-	
	Total Sports Complexe revenue	10,491,926	179,925	12,979,095	200,000	-	-	-	
N-7160-8051-7500	TCA LAND IMPROVEMENT MISC./DIVERS	-	89,209	-	200,000	-		-	
N-7160-8052-7500	TCA BUILDING / MISC./DIVERS	10,891,926	539,407	13,379,095	-	-		-	
N-7160-8053-7500	TCA MACHINERY & EQUIPMENT MISC./DIVERS	-	36,851	-	-	-		-	
N-7160-8090-4000	FULL TIME SALARY/SALAIRE TEMPS PLEIN	-	-	-	-	-		-	
	Total Sports Complexe Expenses	10,891,926	665,468	13,379,095	200,000	-	-	-	
Total		400,000	485,543	400,000	-	-	-	-	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)				Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023	Budget 2022	Budget 2023				
Planning / Urbanisme									
N-7300-3020-3500	Ontario MISC./DIVERS	-	-	-	-				
N-7300-3030-3078	OTHER MUNICIPALITIES	-	-	-	-				
N-7300-3035-3430	INSPECTIONS	-	-	-	-				
N-7300-3035-3431	SITE PLANS/PLANS D'EMPLACEMENT	3,550	3,000	2,500	3,000	3,000		3,000	
N-7300-3035-3432	LAND SEVERANCES/SEPARATION DE TERRAIN	23,385	6,000	25,000	20,000	7,000		7,000	
N-7300-3035-3433	COMMITTEE OF ADJUSTMENTS/COMITE D'AJUSTEMENT	7,000	4,500	3,500	4,500	4,500		4,500	
N-7300-3035-3434	SUBDIVISION	7,500	2,500	2,500	5,000	5,000		5,000	
N-7300-3035-3435	ZONING AMENDMENT/AMENDEMENT EN ZONES	30,000	18,000	25,000	25,000	15,000		15,000	
N-7300-3035-3500	User fees & Service Charges MISC./DIVERS	3,540	20,385	-	1,800	41,800		41,800	40k revenue d'ingenierie
N-7300-3035-3502	CERTIFICATE	1,245	1,255	600	700	700		700	
	Total Planning revenue	76,220	55,640	59,100	60,000	77,000	-	77,000	
N-7300-4000-4000	FULL TIME SALARY/SALAIRE TEMPS PLEIN	116,174	191,001	178,582	164,310	219,992		219,992	
N-7300-4000-4001	PART TIME SALARY/SALAIRE TEMPS PARTIEL	-	-	-	-	-		-	
N-7300-4000-4010	VACATION/VACANCES	13,263	7,728	17,619	17,131	21,255		21,255	
N-7300-4000-4011	STATUTORY/JOURS FERIES	6,252	8,462	9,455	8,744	11,580		11,580	
N-7300-4000-4012	SCIK LEAVE/JOURNEE MALADIE	3,126	781	4,728	4,372	5,790		5,790	
N-7300-4000-4015	AUTHORIZED LEAVE/CONGE AUTORISE	-	-	-	-	-		-	
N-7300-4000-4018	LUMP SUM	-	-	-	-	-		-	
N-7300-4000-4020	C.P.P.	3,500	7,509	6,199	6,289	8,000	111	8,111	
N-7300-4000-4021	E.I.	1,117	2,332	2,136	1,108	2,500	147	2,647	
N-7300-4000-4022	OMERS	16,206	25,266	22,816	21,395	29,263	(22)	29,241	
N-7300-4000-4023	W.S.I.B.	1,614	5,728	5,564	4,513	6,778	897	7,675	
N-7300-4000-4024	E.H.T.	2,711	4,224	4,010	3,709	4,930		4,930	
N-7300-4000-4025	MEDICAL PLAN/ASS.GROUPE	9,839	8,241	11,025	10,967	12,852		12,852	
N-7300-4050-4030	MILEAGE/MILLAGE	602	-	1,200	1,200	1,200		1,200	
N-7300-4050-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	-	117	-	-	-		-	
N-7300-4050-4051	OFFICE SUPPLIES/FOURNITURE DE BUREAU	1,315	822	300	450	450		450	
N-7300-4050-4300	BOOTS & UNIFORM/COSTUME ET CHAUSSURE DE TRAV.	180	180	400	200	400		400	
N-7300-4050-4450	TELEPHONE	-	-	-	-	-		-	
N-7300-4050-4451	CELLULAR PHONE/CELLULAIRE	349	1,159	1,000	1,000	1,000		1,000	
N-7300-4050-4460	POSTAGE & COURRIER	-	-	-	-	-		-	
N-7300-4050-4470	ASSOCIATION FEES/FRAIS	1,616	270	1,500	1,200	2,400		2,400	
N-7300-4050-4472	CONVENTION & SEMINARS	504	2,603	2,500	2,800	6,000		6,000	
N-7300-4050-4473	MEALS & ACCOMMODATION	-	-	-	-	200		200	
N-7300-4050-4500	ADVERTISING & COMMUNICATION	1,079	-	1,000	1,200	1,000		1,000	
N-7300-5000-5202	LEGAL/AVOCAT	-	-	1,500	1,500	1,500		1,500	
N-7300-5000-5203	PLANNER/URBANISTE	-	-	-	-	-		-	
N-7300-5000-5206	ENGINEERS/INGENIEUR	-	-	-	-	-		-	
N-7300-5000-5210	SUBCONTRACT/SOUS CONTRAT	4,918	540	21,000	26,097	36,097		36,097	10k comité du patrimoine
	Transfer to reserve								
	Total Planning expenses	184,362	266,962	292,534	278,184	373,187	1,133	374,320	
Total		108,142	211,322	233,434	218,184	296,187	1,133	297,320	

Account	Description	Actual (to Nov 30) /R�el (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e �bauche
		Actual /R�el 2022	2023						
Planning / Urbanisme Capital									
N-7300-8039-3500	TCA DEVELOP. CHARGE MISC./DIVERS	-	-	-	-	-	-	-	
	Transfer from Reserve			35,500	20,000	15,000		15,000	
	Total Planning Revenue	-	-	35,500	20,000	15,000	-	15,000	
N-7300-8053-7500	TCA MACHINERY & EQUIPMENT MISC./DIVERS	12,207	-	35,500	35,000	75,000		75,000	Zoning by-law
	Total Planning Expenses	12,207	-	35,500	35,000	75,000	-	75,000	
Total		12,207	-	-	15,000	60,000	-	60,000	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
Economic Development / Développement économique									
N-7310-3030-3078	OTHER MUNICIPALITIES REVENUE	-	-	-	-	-	-	-	
N-7310-3050-3105	BANK INTEREST/INTERET	61	-	-	-	-	-	-	
	Total Economic Development Expenses	61	-	-	-	-	-	-	
N-7310-4000-4000	FULL TIME SALARY/SALAIRE TEMPS PLEIN	41,926	-	61,978	-	-	-	-	
N-7310-4000-4001	PART TIME SALARY/SALAIRE TEMPS PARTIEL	-	-	-	-	-	-	-	
N-7310-4000-4010	VACATION/VACANCES	3,058	-	4,159	-	-	-	-	
N-7310-4000-4011	STATUTORY/JOURS FERIES	2,201	-	3,187	-	-	-	-	
N-7310-4000-4012	SICK LEAVE/JOURNEE MALADIE	1,598	-	-	-	-	-	-	
N-7310-4000-4015	AUTHORIZED LEAVE/CONGE AUTORISE	-	-	1,594	-	-	-	-	
N-7310-4000-4020	C.P.P.	2,732	-	3,099	-	-	-	-	
N-7310-4000-4021	E.I.	928	-	1,068	-	-	-	-	
N-7310-4000-4022	OMERS	4,735	-	6,517	-	-	-	-	
N-7310-4000-4023	W.S.I.B.	750	-	1,976	-	-	-	-	
N-7310-4000-4024	E.H.T.	982	-	1,352	-	-	-	-	
N-7310-4000-4030	MILEAGE/MILLAGE	425	-	500	-	3,500	-	3,500	
N-7310-4050-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	1,455	415	5,000	1,500	2,500	-	2,500	
N-7310-4050-4300	BOOTS & UNIFORM/COSTUME ET CHAUSSURE DE TRAV.	-	-	400	-	-	-	-	
N-7310-4050-4451	CELLULAR PHONE/CELLULAIRE	-	-	500	-	-	-	-	
N-7310-4050-4470	ASSOCIATION FEES/FRAIS	-	339	1,200	200	200	-	200	
N-7310-4050-4471	EDUCATION FEES/FRAIS	-	-	1,000	-	-	-	-	
N-7310-4050-4472	CONVENTION & SEMINARS	1,780	-	2,500	-	-	-	-	
N-7310-4050-4473	MEALS & ACCOMMODATION	-	-	-	-	2,000	-	2,000	
N-7310-4050-4500	ADVERTISING & COMMUNICATION	668	-	1,500	1,000	2,000	-	2,000	
N-7310-5000-5201	AUDITORS/AUDITEURS	-	-	-	2,500	-	-	-	
N-7310-5000-5210	SUBCONTRACT/SOUS CONTRAT	810	1,135	15,000	20,000	15,000	-	15,000	
N-7310-7014-7016	INTERNAL TRANSFER REQUISITION	-	-	-	-	-	-	-	
	Transfer to reserve	-	-	-	-	-	-	-	
	Total Economic Development Expenses	64,045	1,889	112,530	25,200	25,200	-	25,200	
Total		63,984	1,889	112,530	25,200	25,200	-	25,200	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
Municipal Drain / Drain municipaux									
				-	-	-		-	
N-7350-3020-3076	Provincial Grant ONTARIO	95,905	-	40,000	40,000	44,000		44,000	
N-7350-3020-3080	Provincial Grant DRAINAGE SUPERINTENDENT	43,246	-	42,000	47,500	47,500		47,500	
N-7350-3035-3440	LINE FENCE VIEWERS/ARBITRE DE CLOTURE	-	-	-	-	-		-	
N-7350-3035-3500	User fees & Service Charges MISC./DIVERS	322,056	(53,143)	80,000	80,000	88,000		88,000	
N-7350-3040-3441	TOP SOIL PERMIT	-	-	-	-	-		-	
	Total Municipal Drain Revenue	461,207	(53,143)	162,000	167,500	179,500	-	179,500	
						-		-	
N-7350-4050-4050	MATERIALS & SUPPLIES/MATERIELS ET FOURNITURE	-	-	200	200	200		200	
N-7350-4050-4500	ADVERTISING & COMMUNICATION	-	-	-	-	-		-	
N-7350-5000-5207	DRAINAGE SUPERINTENDENT/SURINTENDANT	85,447	80,651	85,000	95,000	95,000		95,000	
N-7350-5000-5210	SUBCONTRACT/SOUS CONTRAT	-	-	-	-	-		-	
N-7350-5000-7600	HAWKESBURY CREEK	825	2,446	120,000	120,000	132,000		132,000	hausse des taux horaires
N-7350-5000-7601	REYNALD LEDUC MUN. DRAIN	5,240	-	-	-	-		-	
N-7350-5000-7602	SCHIERDING DRAIN	1,870	-	-	-	-		-	
N-7350-5000-7603	SIXTH CONCESSION MUN. DRAIN	-	5,179	-	-	-		-	
N-7350-5000-7604	BRABANT MUN.DRAIN	-	-	-	-	-		-	
N-7350-5000-7605	LIONEL LEVAC MUN.DRAIN	-	-	-	-	-		-	
N-7350-5000-7606	BEAUDRY MUN.DR.	4,760	-	-	-	-		-	
N-7350-5000-7607	HAWKESBURY CREEK CHAMPLAIN	33	-	-	-	-		-	
N-7350-5000-7608	BLANEY MUNICIPAL DRAIN	-	-	-	-	-		-	
N-7350-5000-7609	ERIC HOWES MUNICIPAL DRAIN	-	-	-	-	-		-	
N-7350-5000-7610	CLARE MUNICIPAL DRAIN	-	27,176	-	-	-		-	
N-7350-5000-7611	ARMAND BESNER MUN. DRAIN	-	-	-	-	-		-	
N-7350-5000-7612	MCCRIMMON MUN.DRAIN	9,743	-	-	-	-		-	
N-7350-5000-7613	HORSE CREEK MUN. DRAIN	-	332	-	-	-		-	
N-7350-5000-7614	CADIEUX MUN. DRAIN	135	-	-	-	-		-	
N-7350-5000-7615	CALEDONIA CREEK MUN. DRAIN	-	-	-	-	-		-	
N-7350-5000-7616	HENRY CUERRIER MUN. DRAIN	6,072	1,182	-	-	-		-	
N-7350-5000-7617	RANGER MUN. DRAIN	37,078	23,710	-	-	-		-	
N-7350-5000-7618	CROSS CREEK MUN. DRAIN	1,866	155,456	-	-	-		-	
N-7350-5000-7619	LEONARD HOWES MUN. DRAIN	-	4,356	-	-	-		-	
N-7350-5000-7620	LEPAGE MUN.DR.	-	-	-	-	-		-	
N-7350-5000-7621	VIATEUR CHARLEBOIS MUN.DR.	237	6,261	-	-	-		-	
N-7350-5000-7622	SIMON COUTURE MUN.DR.	-	-	-	-	-		-	
N-7350-5000-7623	GASTON LEVAC MUN.DR.	787	-	-	-	-		-	
N-7350-5000-7624	FOURTH CONCESSION MUN DRAIN	-	-	-	-	-		-	
N-7350-5000-7625	NINTH CONCESSION MUN. DR.	-	-	-	-	-		-	
N-7350-5000-7626	LLOYD NIXON MUN. DR.	-	-	-	-	-		-	
N-7350-5000-7627	BERCIER MUN.DR.	-	-	-	-	-		-	
N-7350-5000-7628	MCLEOD CREEK MUN. DR.	32,472	692	-	-	-		-	
N-7350-5000-7629	GERALD LALONDE MUN.DR.	-	-	-	-	-		-	
N-7350-5000-7630	BRUNO SAUVE MUN. DRAIN	-	-	-	-	-		-	
N-7350-5000-7631	RENE BESNER MUN DR.	-	-	-	-	-		-	
N-7350-5000-7632	FIFTH CONC BESNER MUN. DR.	-	-	-	-	-		-	
N-7350-5000-7633	FIFTH CONC LALONDE MUN. DR	-	-	-	-	-		-	
N-7350-5000-7634	MARCEL LEDUC	81	-	-	-	-		-	
N-7350-5000-7635	YVON LEVAC MUN.DR.	-	-	-	-	-		-	
N-7350-5000-7636	JEAN-PAUL CHARLEBOIS MUN.DR.	-	-	-	-	-		-	
N-7350-5000-7637	GAETAN LEVAC MUN.DR.	4,073	-	-	-	-		-	

Account	Description	Actual (to Nov 30) /R�el (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e �bauche
		Actual /R�el 2022	2023						
N-7350-5000-7638	POIRIER MUN. DRAIN	-	95	-	-	-	-	-	
N-7350-5000-7639	LEO MAJOR MUN. DRAIN	-	-	-	-	-	-	-	
N-7350-5000-7640	ST-DENIS MUN. DR.	-	-	-	-	-	-	-	
N-7350-5000-7641	7TH CONCESSION	-	2,550	-	-	-	-	-	
N-7350-5000-7642	WATHIER MUN.DR.	-	-	-	-	-	-	-	
N-7350-5000-7643	MALBEUF MUN. DR.	10,948	-	-	-	-	-	-	
N-7350-5000-7644	RAVARY MUN. DR.	470	3,363	-	-	-	-	-	
N-7350-5000-7645	MAINVILLE LEGER MUN.DR.	85	-	-	-	-	-	-	
N-7350-5000-7646	MILL CREEK MUN. DR.	-	-	-	-	-	-	-	
N-7350-5000-7647	CHARLEBOIS MUN. DR.	16,796	-	-	-	-	-	-	
N-7350-5000-7648	O'BRIAN MUN. DRAIN	2,042	-	-	-	-	-	-	
N-7350-5000-7649	LEVAC MUN. DR.	20,482	-	-	-	-	-	-	
N-7350-5000-7650	EIGHTH CONCESSION MUN. DRAIN	-	95	-	-	-	-	-	
N-7350-5000-7721	RICHMOND MUN.DRAIN	-	-	-	-	-	-	-	
N-7350-5000-7722	LEONIDE BOURGEOIS MUN DRAIN	85	-	-	-	-	-	-	
N-7350-5000-7723	MACHABEE MUN. DRAIN	-	-	-	-	-	-	-	
N-7350-5000-7724	EMMETT GARLAND MUN.DR.	-	-	-	-	-	-	-	
N-7350-5000-7725	WHISSEL CREEK MUN. DR.	-	-	-	-	-	-	-	
N-7350-5000-7726	L'ARNOUCHE MUN. DR.	-	-	-	-	-	-	-	
N-7350-5000-7727	ST-PAUL MUN. DR.	-	-	-	-	-	-	-	
N-7350-5000-7728	DONAT LAFLECHE MUN.DR.	-	-	-	-	-	-	-	
N-7350-5000-7729	GERMAIN LAPALME	-	-	-	-	-	-	-	
N-7350-5000-7730	EDMOND BERIAULT MUN.DR.	-	-	-	-	-	-	-	
N-7350-5000-7731	BUTTERNUT	-	547	-	-	-	-	-	
N-7350-5000-7732	RICHARD LAFRANCE MUN.DR.	-	-	-	-	-	-	-	
N-7350-5000-7733	ROLLAND MARTEL MUN. DR.	-	-	-	-	-	-	-	
N-7350-5000-7734	PHILIPPE BLANCHARD MUN.DR.	-	-	-	-	-	-	-	
N-7350-5000-7735	ROLLAND BISAILLON MUN. DR	-	-	-	-	-	-	-	
N-7350-5000-7736	QUIROUETTE MUN. DR	10,789	-	-	-	-	-	-	
N-7350-5000-7737	DES ALOUETTES MUN. DR	1,838	-	-	-	-	-	-	
N-7350-5000-7738	LEO DENIS MUN. DR.	-	-	-	-	-	-	-	
N-7350-5000-7739	R&O BENOIT MUN.DR.	-	-	-	-	-	-	-	
N-7350-5000-7740	RHEO DESNOYERS MUN. DR.	5,847	-	-	-	-	-	-	
N-7350-5000-7741	ADAM MUN. DRAIN	48,584	-	-	-	-	-	-	
N-7350-5000-7776	RICEVILLE ENTERPRISES MUN. DRAIN	-	2,653	-	-	-	-	-	
N-7350-5000-7777	SHARE (HAROLD)	34,778	-	-	-	-	-	-	
N-7350-5000-7778	MUIR MUN. DRAIN	6,577	-	-	-	-	-	-	
N-7350-5000-7779	SEGUIN MUN. DRAIN	-	-	-	-	-	-	-	
N-7350-5000-7780	LEROUX GALIPEAU MUN. DRAIN	-	-	-	-	-	-	-	
N-7350-5000-7781	CAMPEAU GRAVEL MUN. DRAIN	-	-	-	-	-	-	-	
N-7350-5000-7782	SABOURIN MUN. DRAIN	-	-	-	-	-	-	-	
N-7350-5000-7783	PLANTAGENET SUD	24,973	-	-	-	-	-	-	
N-7350-5000-7784	SURPRENANT RACINE	-	-	-	-	-	-	-	
N-7350-5000-7785	WILSON	8,678	-	-	-	-	-	-	
N-7350-5000-7786	ROMEO SAUVE MUN. DR.	-	-	-	-	-	-	-	
N-7350-5000-7787	ROXBOROUGH MUN. DR.	-	-	-	-	-	-	-	
N-7350-5000-7788	HARTLEY MUN. DR.	8,231	-	-	-	-	-	-	
N-7350-5000-7789	LALONDE MUN. DR.	90	-	-	-	-	-	-	
N-7350-5000-7790	GAETAN DUPONT MUN. DR.	-	-	-	-	-	-	-	
N-7350-5000-7791	RAYMOND SEGUIN MUN. DRAIN	-	-	-	-	-	-	-	
N-7350-5000-7792	RACINE MUN.DRAIN	-	-	-	-	-	-	-	
N-7350-5000-7793	LONGTIN MUN.DR.	-	-	-	-	-	-	-	
N-7350-5000-7794	BESNER MUN. DR.	13,067	-	-	-	-	-	-	

Account	Description	Actual (to Nov 30) /R�el (au 30 nov)				Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e �bauche
		Actual /R�el 2022	2023	Budget 2022	Budget 2023				
N-7350-5000-7795	FRASER MUN.DR.	-	-	-	-	-	-	-	
N-7350-5000-7796	GERMAIN BEAUCHESNE MUN. DRAIN	-	-	-	-	-	-	-	
N-7350-5000-7797	PAT ROWE MUN.DR.	-	-	-	-	-	-	-	
N-7350-5000-7798	WILLIAMSON MUN. DRAIN	-	-	-	-	-	-	-	
N-7350-5000-7799	CHARTRAND MUN. DRAIN	4,288	-	-	-	-	-	-	
N-7350-5000-7800	JAMES WILSON MUN. DRAIN	687	-	-	-	-	-	-	
N-7350-5000-7801	NICHOLAS MUN. DR.	-	-	-	-	-	-	-	
N-7350-5000-7802	LEROUX-DESNOYERS MUN. DR.	-	-	-	-	-	-	-	
N-7350-5000-7803	ST PIERRE MUN. DRAIN	78,330	-	-	-	-	-	-	
N-7350-5000-7804	PICHE MUNICIPAL DRAIN	85	-	-	-	-	-	-	
N-7350-5000-7805	LAMOUREUX MUN.DRAIN	-	-	-	-	-	-	-	
N-7350-5000-7806	BOUNDARY-CONCESSION 17 MUN.DRAIN	3,514	-	-	-	-	-	-	
N-7350-5000-7807	VILLENEUVE MUN.DR.	8,234	-	-	-	-	-	-	
N-7350-5000-7809	HUBERT HARRIGAN MUN. DR.	3,193	-	-	-	-	-	-	
N-7350-5000-7810	DIGNARD MUN. DRAIN	-	95	-	-	-	-	-	
N-7350-5000-7811	HENRY MUN. DRAIN	-	9,991	-	-	-	-	-	
N-7350-7010-7010	DONATION	-	-	-	-	-	-	-	
	TotalL Municipal Drain Expenses	503,408	326,830	205,200	215,200	227,200	-	227,200	
Total		42,201	379,972	43,200	47,700	47,700	-	47,700	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023						
	Transfer to recreation & Culture / Transfert récréation & culture			-	-				
N-8000-7010-7010	DONATION	-	-	-	-	-		-	
N-8000-7014-7017	Recreation Operation Transfer/Transfert	114,536	-	92,000	138,625	168,510	6,930	175,440	
N-8000-7014-7019	Library Operation Transfer/Transfert	406,242	-	406,242	468,336	532,774	1,508	534,282	
				-	-	-		-	
	Total Transfer	520,778	-	498,242	606,961	701,284	8,438	709,722	
Total		520,778	-	498,242	606,961	701,284	8,438	709,722	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)				Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	2023	Budget 2022	Budget 2023				
Library General / Bibliothèque Général									
B-7200-3020-3076	Provincial Grant ONTARIO	-	-	300	-	-	-	-	
B-7200-3035-3500	User fees & Service Charges MISC./DIVERS	516	-	-	500	500	-	500	
B-7200-3036-3800	MUNICIPAL CONTRIBUTION MUNICIPAL	335,523	-	335,523	399,568	442,233	1,571	443,804	
B-7200-3050-3105	BANK INTEREST/INTERET	10,907	17,150	3,800	-	10,000	-	10,000	
	Transfer from Reserve								
	Total General Library Revenue	346,946	17,150	339,623	400,068	452,733	1,571	454,304	
B-7200-4000-4000	FULL TIME SALARY/SALAIRE TEMPS PLEIN	134,473	107,028	160,593	119,232	126,878	-	126,878	
B-7200-4000-4001	PART TIME SALARY/SALAIRE TEMPS PARTIEL	81,756	105,798	63,494	148,081	182,624	-	182,624	
B-7200-4000-4005	OVERTIME/SURTEMPS	-	-	-	-	-	-	-	
B-7200-4000-4010	VACATION/VACANCES	16,891	9,462	17,491	21,208	22,661	-	22,661	
B-7200-4000-4011	STATUTORY/JOURS FERIES	10,251	10,219	11,642	14,956	15,944	-	15,944	
B-7200-4000-4012	SICK LEAVE/JOURNEE MALADIE	6,978	2,879	4,218	3,711	3,352	-	3,352	
B-7200-4000-4015	AUTHORIZED LEAVE/CONGE AUTORISE	-	-	-	-	-	-	-	
B-7200-4000-4017	CONVENTION & SEMINARS	-	-	-	-	-	-	-	
B-7200-4000-4018	LUMP SUM	-	-	-	-	-	-	-	
B-7200-4000-4020	C.P.P.	10,539	11,378	10,492	15,430	17,422	(486)	16,936	
B-7200-4000-4021	E.I.	4,505	4,695	4,594	1,108	7,047	80	7,127	
B-7200-4000-4022	OMERS	7,035	12,071	9,243	16,562	17,741	-	17,741	
B-7200-4000-4023	W.S.I.B.	4,968	7,185	7,217	9,304	10,582	1,950	12,532	
B-7200-4000-4024	E.H.T.	4,895	4,749	4,938	6,343	6,788	-	6,788	
B-7200-4000-4025	MEDICAL PLAN/ASS.GROUPE	12,901	11,895	13,043	12,883	8,921	-	8,921	
B-7200-4050-4030	MILEAGE/MILLAGE	3,185	2,143	3,700	3,700	3,700	-	3,700	
B-7200-4050-4443	WATER & SEWER SERVICES	267	-	1,158	1,000	500	-	500	
B-7200-4050-4446	PROPANE	2,308	1,331	2,000	2,500	2,500	-	2,500	
B-7200-4050-4447	HYDRO	3,916	3,576	4,000	4,000	4,400	-	4,400	
B-7200-4050-4450	TELEPHONE	2,908	3,240	4,800	3,000	3,000	-	3,000	
B-7200-4050-4451	CELLULAR PHONE/CELLULAIRE	365	338	600	600	600	-	600	
B-7200-4050-4458	INSURANCE	3,831	4,426	4,000	4,000	4,800	-	4,800	
B-7200-4050-4460	POSTAGE & COURRIER	431	584	1,000	1,000	1,000	-	1,000	
B-7200-4050-4470	ASSOCIATION FEES/FRAIS	360	310	1,000	1,000	1,000	-	1,000	
B-7200-4050-4472	CONVENTION & SEMINARS	-	416	300	300	500	-	500	
B-7200-4050-4473	MEALS & ACCOMMODATION	-	-	-	-	100	-	100	
B-7200-4050-4500	ADVERTISING & COMMUNICATION	427	100	400	450	400	-	400	
B-7200-5000-5210	SUBCONTRACT/SOUS CONTRAT	118	-	1,000	1,000	1,000	-	1,000	
B-7200-5000-5215	BUILDING REPAIR	-	99	600	600	800	-	800	
B-7200-5000-5216	SERVICE & RENT	13,163	5,012	8,100	8,100	8,500	-	8,500	
	Transfer to Reserve	20,476	-	-	-	-	-	-	
	Total General Library Expenses	346,946	308,935	339,623	400,068	452,760	1,544	454,304	
Total	Total	0	291,784	-	-	27	(27)	(0)	

Account	Description	Actual (to Nov 30) / Réel (au 30 nov)		Budget 2022	Budget 2023	Proposed second draft 2024	Second draft changes	Proposed third draft	3rd draft notes Notes 3e ébauche
		Actual / Réel 2022	nov 2023						
Library Capital / Library									
B-7210-8039-3500	TCA DEVELOP. CHARGE MISC./DIVERS	-	-	-	-	-	-	-	-
B-7210-8044-3500	TCA CONTRIBUTED ASSET , MISC./DIVERS	-	-	-	-	-	-	-	-
	Transfer from reserve			13,500	5,000	-	-	-	-
	Total Library revenue	-	-	13,500	5,000	-	-	-	-
B-7200-8053-7500	MISC./DIVERS	-	-						
B-7210-8052-7500	TCA BUILDING ,MISC./DIVERS	-	-	-	3,000	-	-	-	-
B-7240-8050-7500	TCA LAND MISC./DIVERS	-	-	13,500	2,000	-	-	-	-
N-7160-8997-9009	TCA TRANSFER TO INVENTORY / TCA DIVERS	-	-	-	-	-	-	-	-
	Total Library Expenses	-	-	13,500	5,000	-	-	-	-
Total		-	-	-	-	-	-	-	-
	Balanced budget / Budget Balancé	(14,782)	741,919	(17,600)	(25,500)	2,337,798	(1,755,768)	582,030	



CORPORATION DE LA MUNICIPALITÉ DE LA NATION

POLITIQUE SUR LES DONS MUNICIPAUX NUMÉRO AD -2018-01

Le 29 janvier 2018

DATE EN VIGUEUR: 29 janvier 2018 - Résolution : 66-2018

Modification fait à la politique le 19 mars 2018 – Résolution 137-2018

Modification fait à la politique le : _____ - Résolution # _____

**CORPORATION DE LA MUNICIPALITÉ DE LA NATION
POLITIQUE SUR LES DONS MUNICIPAUX
POLITIQUE NUMÉRO: AD-2018-01
DATE D'APPROBATION : 5 février 2018**

Préambule

La municipalité de La Nation vise à promouvoir les activités qui améliorent l'aspect culturel, social et économique de la communauté. De ce fait, le Conseil de la municipalité de La Nation s'engage à recevoir et traiter toute demande d'aide financière de façon consistante et équitable.

Objectif

L'objectif de cette politique est d'établir les lignes directrices concernant l'approbation et l'émission des dons municipaux aux groupes, associations et organisations à but non lucratif.

Lignes directrices

Admissibilité

Les dons municipaux sont disponibles aux groupes, associations et organisations à but non lucratif.

La préférence sera donnée aux groupes, associations ou organisations à but non lucratif dans la municipalité de La Nation et aux événements qui auront lieu à l'intérieur de ses frontières. Le Conseil peut considérer et d'émettre des dons aux groupes ou activités hors des frontières de la municipalité selon leur discrétion.

Les requérants peuvent soumettre qu'UNE demande par année (soit pour un événement ou pour les événements pour l'année).

Inéligibilité

Un don municipal ne sera pas remis à :

- Un individu;
- Une organisation ou une activité de nature politique;
- Une activité bénéficiant seulement aux membres du conseil d'administration;
- Une activité qui est jugée discriminatoire, contraire aux politiques et aux valeurs municipales, ou illégale;
- Des bourses scolaires;
- **Écoles**

Le Conseil conserve l'autorité d'envisager des exceptions si l'initiative proposée présente des avantages significatifs pour la communauté, en donnant la priorité au bien-être de la communauté plutôt qu'aux intérêts exclusifs d'un groupe.

**CORPORATION DE LA MUNICIPALITÉ DE LA NATION
POLITIQUE SUR LES DONS MUNICIPAUX
POLITIQUE NUMÉRO: AD-2018-01
DATE D'APPROBATION : 5 février 2018**

Fonds

Les dons municipaux remis ne devraient pas être la seule source financière pour le groupe, l'association ou l'organisation, ni l'événement en question.

Processus de demande

Les requérants doivent remplir le formulaire (voir l'annexe « B » ci-jointe) correctement et lisiblement.

Les requérants doivent reconnaître la municipalité de La Nation (par exemple, en ayant une bannière ou affiche avec le logo de La Nation sur les lieux de l'événement) en reconnaissance du don.

Si la somme demandée et remise à l'organisme est plus de 500 \$, un rapport décrivant comment les fonds ont été dépensés doit être envoyé au Conseil de La Nation à l'intérieur de 60 jours après l'événement ou les événements.

À la discrétion du Conseil, un don automatique sera remis aux groupes communautaires à but non-lucratif (tel qu'inscrit à l'annexe « A » ci-joint) annuellement au début de chaque année. Le montant remis aux groupes sera déterminé par le Conseil au début de l'année par résolution.

Les requérants peuvent soumettre leurs demandes en choisissant l'une des façons suivantes :

1. En ligne

Les requérants peuvent remplir le formulaire intégré dans le site internet de La Nation, au www.nationmun.ca

2. Courriel

Les requérants peuvent soumettre le formulaire en annexe A par courriel à la greffière, à l'adresse courriel : admin@nationmun.ca

3. Poste

Les requérants peuvent envoyer le formulaire en annexe A par la poste à :
Municipalité de La Nation, Greffe
958 Route 500 Ouest
Casselman ON K0A 1M0

**CORPORATION DE LA MUNICIPALITÉ DE LA NATION
POLITIQUE SUR LES DONS MUNICIPAUX
POLITIQUE NUMÉRO: AD-2018-01
DATE D'APPROBATION : 5 février 2018**

4. En personne

Les requérants peuvent soumettre leur demande directement à l'un de nos deux bureaux municipaux

Bureau principal

958, route 500 ouest
Casselman ON K0A 1M0
Lundi à vendredi : 8h30 à 12h et 12h30 à 16h00

Bureau satellite

3248, chemin du comté 9
Fournier ON K0B 1G0
Lundi à vendredi : 8h30 à 12h et 12h30 à 16h00

Date limite pour soumettre les demandes

Pour 2018 :

Nous demandons que les demandes complétées soient soumises 30 jours avant la date de l'événement. Les requérants sont encouragés à soumettre leurs demandes le plus tôt possible dans l'année afin d'aider à l'allocation des fonds.

Pour 2019 et les années suivantes :

Pour aider avec le processus d'allocation de fonds, nous demandons que toutes les demandes soient soumises par le 30 janvier de l'année courante. Une deuxième série de demandes sera traitée si les demandes sont reçues au plus tard le 30 juin de l'année courante.

D'autres demandes peuvent être considérées par le Conseil au courant de l'année à leur discrétion.

Les réunions du Conseil sont affichées sur le calendrier des événements communautaire sur le site internet : <https://nationmun.ca/fr/votre-visite/evenements-communautaires/>

Processus d'approbation

Toutes demandes remplies correctement et lisiblement seront présentées au Conseil durant une réunion. Afin d'être approuvée, une résolution doit être adoptée par le Conseil, indiquant le montant à être remis.

Les approbations et montants remis sont à la discrétion seule des membres du Conseil.

Les requérants seront avisés du résultat, approuvés ou non, et ce à l'intérieur de sept jours après la réunion. La lettre officielle, avec le don (cas échéant), sera envoyée à l'intérieur de quatre semaines.

**CORPORATION DE LA MUNICIPALITÉ DE LA NATION
POLITIQUE SUR LES DONS MUNICIPAUX
POLITIQUE NUMÉRO: AD-2018-01
DATE D'APPROBATION : 5 février 2018**

Annulation

Si l'événement du requérant est annulé ou si le groupe, l'association ou l'organisation se dissout, et que les fonds ont été remis, un remboursement au complet doit être fait, payable à la municipalité de La Nation, dans les 30 jours suivant l'avis d'annulation ou de dissolution.

Signé :

Josée Brizard, DG-Greffière

DRAFT

**CORPORATION DE LA MUNICIPALITÉ DE LA NATION
POLITIQUE SUR LES DONS MUNICIPAUX
POLITIQUE NUMÉRO: AD-2018-01
DATE D'APPROBATION : 5 février 2018**

Annexe A

Section A

Les groupes à but non lucratif localisé dans la municipalité de La Nation suivante recevront un don annuellement. Le montant sera décidé par les membres du Conseil au début de chaque année par résolution.

Groupes d'âge d'or

- Club le Bonheur, Limoges
- Club le Réveil, Fournier
- Nation Area Seniors, Fournier
- Club Renaissance, St-Isidore
- Club André Deguire, St-Albert

Clubs Optimistes

- Club optimiste de St-Albert
- Club optimiste de St-Isidore
- Club optimiste de Limoges (inactif à la date de modification, 11 décembre 2023)

Section B

Les groupes suivants, localisés à l'extérieur de la municipalité de La Nation, recevront la moitié du montant remis aux groupes indiqués dans la section A :

- Club optimiste de Casselman
- Club d'âge d'or de Casselman (Club 60)

Groupes inactifs

Les groupes qui deviennent inactifs ne recevront aucun don.

CORPORATION DE LA MUNICIPALITÉ DE LA NATION
POLITIQUE SUR LES DONS MUNICIPAUX
POLITIQUE NUMÉRO: AD-2018-01
DATE D'APPROBATION : 5 février 2018

Annexe B

Section A – Information de l'organisation

Nom de l'organisation : Click here to enter text.

Adresse postale : Click here to enter text.

Numéro de téléphone: Click here to enter text. Fax ou courriel: Click here to enter text.

Nom de la personne ressource : Click here to enter text.

Numéro tél. de la personne ressource : Click here to enter text. Courriel : Click here to enter text.

Section B – Sommaire de la demande

Votre demande est pour: Une activité / événement; Activités pour l'année;
À noter qu'un seul don sera remis par organisation par année.

Montant demandé : Click here to enter text. \$

Si le montant est plus que l'année précédente, veuillez justifier : Click here to enter text.

Nom de l'activité ou liste des activités : Click here to enter text.

Description de l'activité ou liste des activités : Click here to enter text.

Date de début / fin de l'activité ou dates des activités : Click here to enter text.

Endroit(s) de l'activité / des activités : Click here to enter text.

Est-ce que vous chargez un frais d'admission? Oui / Non, le frais est Click here to enter text. \$.

Décrire comment la contribution de La Nation sera-t-elle reconnue : Click here to enter text.

Si la somme remise à l'organisme est plus de 500 \$, il est requis d'envoyer un rapport décrivant comment les fonds ont été utilisés pour votre événement ou vos événements.

Le cas échéant, l'organisme consent à remettre un rapport au Conseil de La Nation : Oui / Non

Signature du requérant

Date

N'oubliez pas de soumettre votre activité à communication@nationmun.ca afin qu'elle puisse être ajoutée à notre calendrier des événements communautaire!

Leroux Consultant

Eric Leroux

655, Rue Albert Plantagenet, Ontario K0B 1L0

Cell: (613) 223-9824

November 30th, 2023
File Reference 2023-1105
The Nation Municipality
3248 county Road 9
Fournier, Ontario
K0A 1G0

Attention : Ms. Joanne Bougie-Normand

RE : Drainage Superintendent Duties

Dear Ms. Bougie-Normand

Please find enclosed a brief description of work performed for the period between from November 1st to November 30th, 2023.

General Drainage concerns

- 1) We had the municipality's excavator at the Beudry main municipal drain to perform maintenance by cleaning the ditch bottom requested by a landowner along the drain. We had to get an HVAC truck to flush out culverts restrictive to the flow. This work was completed in early November. The spoils were spread along the road shoulders to offer better support for the shoulder.
- 2) I was notified that a large beaver dam was built at the Urquart municipal drain causing major water retention. I went to inspect to confirm where a dam was built, and called in a trapper to rid the drain of nuisance beaver activity. We opened the larger dam to find another one further upstream when the water level was lowered. We also breached the second dam. The water level was back to normal, and the nuisance beaver activities were not seen after. We will keep monitoring the drain later. We assume the beaver activities have moved on after building these dams.
- 3) I received calls and emails requesting information for the Caledonia Creek municipal drain procedure. I answered every inquiry received by give details of the procedures, and what was discussed at the onsite meeting. We also had an opportunity to have a long stick excavator in the area to be able to perform a slope stabilisation downstream of the concession 6 road crossing. This area is very close to residence, and the owners were concerned because of land loss taking down many trees and land because of erosion. This drain as a high velocity and water quantity during spring freshet. We installed rock protection over geotextile to prevent further erosion in this corner.

- 4) I went to show a section of the Horse Creek municipal drain to an operator to see if he thought that his excavator could have enough reach to perform this ditch bottom clean out when water levels would be low. This fall as been very difficult to begin maintenance on drains because crops have been removed form the fields very late being too wet. Water levels were also too high in some drains to work. This work could be planned for this winter if the weather is permitting.
- 5) I took part in a workshop organised by the United-Counties of Prescott & Russell. The workshop was to discuss the needs from users, staff planning public work, as they will replace the À la carte website with a new website. An invitation was appreciated to be to share our experiences and needs for the new tool that will be used for many years. Questions asked went form, which other sites we use to plan our work, how do we use this website to better plan our work. What could we require to improve our use of the website?
- 6) I had was asked to perform maintenance to the Dignard municipal drain to be able to offer drainage to landowners. This drain as many obstructive culverts half filled with sediment. It took many weeks to be able to contact the proper Bell representative to meet onsite. They had installed a fiber optics box connection station in the middle of the drain causing lots of restriction. The ditch is approximately one meter wide at the bottom, and this box was taking 75% of the width. I was able to have an onsite meeting with the Bell Specialist Network Provisioning representative, and the installers representatives. I have able to get them to supply a culvert and gravel to be installed at the proper level to offer drainage as per the engineer's report of the drain. The fiber optics conduits were too high, so they had to lowered, and the box was moved further in the back slope to be less restrictive. The HVAC truck was called in to flush out every culvert along the drain to have water levels back to original elevation. A discussion with landowners will have to be held in regards to the conditions of the culverts. A new report will have to be required to replace the culverts to meet the road authorities required slopes that has to be constructed to replace the original end walls in the original engineer's report. We cannot use the existing report to do regular maintenance under section 74. Under section 74, maintenance schedules stipulates that culverts have to be replace as a like-for-like culvert replacement. The road authority's designs requires a slope of two horizontal to one vertical angle. This means that if the elevation is three meters from ditch bottom to top of cover, a slope of 6 meters have to be constructed at both ends, not counting the entrance width. This drain maintenance work as been completed and a follow-up for the culvert item will need to be revised with a new engineer's report.
- 7) A ditch bottom clean out of the South Plantagenet main drain was performed to offer a good outlet to the West Branch of the same name requested by a landowner last year. The Richer & Frère municipal drain also finds it's outlet at the South Plantagenet municipal. We have also clean out this drain to offer better drainage for landowners along the County road #8. Tile drain outlets were under water until we cleaned out this drain.
- 8) We began maintenance to the Scheirding Barton Branch municipal drain being plugged and reduced to almost no flow condition. The slopes were inverted form too much sediment and side slope closures.

We had to rid the Scheirding main drain municipal drain from nuisance beaver activity to also remove a dam to lower the upper section to do the work we planned. I contacted MECP to gather information for trapper access with an ATV if need. They told me that we could not have any access with an excavator, and would need a special permit for the trapper to have access for nuisance activity removal only as the land was now part of the Alfred bog. I was very concerned of the no access with excavator, and notice of fines if we did go with an excavator. I sent the email received from MECP to the Drainage Coordinator to now if they could stop us from perform maintenance to the Scheirding and Horse Creek drains if needed. He told me that MECP as full authority and we could not over step the protected land if MECP did not let us. There are no precedent giving us authority even if the municipal drain jurisdiction by-law was adopted before. I was concerned that lands would be flooded in no time if we could not have access as this are is prone to nuisance beaver activities causing many acres to be flooded in a very short time span if no maintenance is done. The municipality as the responsibility to keep a municipal drain as per plan and profile of the engineer's report status under the Drainage Act. This could put the municipality in a situation were liabilities could be in question if the upper section of this system is flooded being agricultural farmland. I requested an onsite meeting with MECP representatives to look at the site and conditions we have to deal with on a yearly basis to see if we could work together to find a compromise for future maintenance. We walked a section of the newly protected land, and were able to fin a common ground process to work together to provide as much manual work until an excavator would be the only option to return the drain to it's original status. We will agree to the timing window and procedure on a case-by-case situation moving forward.

- 9) We cleaned out the ditch bottom on the Sixth municipal drain North Branch and most of the culverts have been replaced as planned. We will still have a few sections of closed channels that need to be replaced. One section is under Bell lines where we will have to have a Hydro one truck to hold a pole during the procedures. I would like to move the existing culvert further from the hydro pole for future maintenance sake. We are not yet sure if this section will be done before the end of the year being a more complexed procedure and the winter conditions might make it more costly and difficult as we will have to dig along the road shoulder.
- 10) The municipal excavator started to clean out the Bougie-Lalonde municipal drain and the A. Bougie Branch of the same drain requested by a landowner along the drain. The drain was not offering proper drainage and tile drainage outlets were under water.
- 11) A contractor started to clean out the Poirier & 8th Concession municipal drains finding their outlet together. The Poirier drain is the first drain to be cleaned after the outlet section was cleaned. This work is ongoing.
- 12) I was made aware of a beaver dam on the McLeod Creek municipal drain causing high water levels in the middle section west of county road 22. I called a trapper to rid the drain of nuisance beaver, and I partially breached the dam. The excavator working on the drains close by will remove the rest of the dam being mostly mud and heavy vegetation making it very hard to clean out by hand.

- 13) A contractor was hired to replace a crossing of the, Des Alouettes municipal drain. This work as been completed.
- 14) I received a request to inspect the Racine municipal drain from a drainage contractor after he spoke with a landowner along the drain complaining of tile drain outlets under water. I went to inspect and saw the drain with very heavy vegetation causing water retention. I will plan maintenance by performing a ditch bottom clean out of the drain upstream of St-Rose road.
- 15) We started to perform a ditch bottom clean out of the Lalonde municipal drain requested by a landowner along the drain. This work is ongoing.

Hoping the above is to your satisfaction, I remain.

Yours truly,

A handwritten signature in black ink, appearing to read 'Eric Leroux', written in a cursive style.

Eric Leroux
Leroux Consultant



**BONFIELD TOWNSHIP
OFFICE OF THE DEPUTY CLERK**

365 HIGHWAY 531

BONFIELD ON P0H 1E0

Telephone: 705-776-2641 Fax: 705-776-1154

Website: <http://www.bonfieldtownship.com>

Email: deputyclerk@bonfieldtownship.com

RESOLUTION OF COUNCIL

November 14th, 2023

No. 15

Moved by Councillor Clark

Seconded by Councillor Featherstone

WHEREAS Canada has 90,000 volunteer firefighters who provide fire and all hazard emergency services to their communities; in addition, approximately 8,000 essential search and rescue volunteers respond to thousands of incidents every year; and WHEREAS many of these individuals receive some form of pay on call, an honorarium, or are given some funding to cover expenses, but they do not draw a living wage from firefighting; and; WHEREAS without volunteer firefighters and search and rescue volunteers, thousands of communities in Canada would have no fire and emergency response coverage; and; WHEREAS in 2013, the federal government initiated a tax credit recognizing these individuals, and calling on the federal government to increase this tax credit from \$3,000 to \$10,000; and; WHEREAS volunteer firefighters account for 71 % of Canada's total firefighting essential first responders;

- The tax code of Canada currently allows volunteer firefighters and search and rescue volunteers to claim a \$3,000 tax credit if 200 hours of volunteer services were completed in a calendar year;
- This works out to a mere \$450 per year, which we allow these essential volunteers to keep of their own income from their regular jobs, \$2.25 an hour;
- If they volunteer more than 200 hours, which many do, this tax credit becomes even less;
- These essential volunteers not only put their lives on the line and give their time, training and efforts to Canadians, but they also allow cities and municipalities to keep property taxes lower than if paid services were required;
- It would also help retain these volunteers in a time when volunteerism is decreasing.

THEREFORE BE IT RESOLVED THAT the Council of the Corporation of the Township of Bonfield call upon the Government of Canada to support Bill C-310 and enact amendments to subsections 118.06 (2) and 118.07 (2) of the Income Tax Act in order to increase the amount of the tax credits for volunteer firefighting and search and rescue volunteer services from \$3,000 to \$10,000; and FURTHERMORE THAT a copy of the resolution be shared with the Association of Fire Chiefs of Ontario, Nipissing Mutual Aid Association, Association of Municipalities of Ontario and all Ontario municipalities.

Carried Jason Corbett

CERTIFIED to be a true copy of Resolution No. 15 of the Township of Bonfield's Regular Council Meeting of November 14th, 2023, and which Resolution is in full force and effect.

Andrée Gagné
Deputy Clerk-Treasurer

ZONING BY-LAW NO. 109-2023

Amending Comprehensive Zoning By-Law 2-2006

Corporation of The Nation Municipality

Part of Lots 28 & 29, Concession 4, former Township of Cambridge
2089 Calypso Street, Limoges

prepared by

The Nation Municipality
958, Route 500 west
Casselman ON. K0A 1M0

CORPORATION OF THE NATION MUNICIPALITY

BY-LAW NO. 109-2023

BEING A BY-LAW TO AMEND THE COMPREHENSIVE ZONING BY-LAW 2-2006, AS AMENDED;

WHEREAS By-Law 2-2006, the Comprehensive Zoning By-Law, regulates the use and erection of buildings and structures in The Nation Municipality;

WHEREAS an application has been received to change the zoning of a certain parcel of land in The Nation Municipality;

AND WHEREAS the Council of the Corporation of The Nation Municipality considers it appropriate to amend the Zoning By-Law 2-2006, as described;

NOW THEREFORE, the Council of the Corporation of The Nation Municipality enacts as follows:

Section 1: The property located on part of Lots 28 & 29, Concession 4 in the former Township of Cambridge, now in The Nation Municipality, County of Russell, shown on Schedule "A", attached to and forming part of this By-Law, shall be the properties affected by this By-Law.

Section 2: Schedule "A" of Zoning By-Law 2-2006 is hereby amended by changing from "Rural Zone (RU)" to "Commercial Highway - Exception (CH-X11)" the symbol of the parcel of land indicated on the attached Schedule "A" hereto made fully part of this by-law.

Section 3: Subsection 5.9.4 of Zoning By-Law 2-2006 entitled "Exception Zones", is hereby amended by adding the following new paragraphs:

5.9.4.11 CH-X11, Part of Lots 28 & 29, Concession 4
in the former Township of Cambridge (2089 Calypso Street)

Notwithstanding Section 5.9, "Commercial Highway Zone" of Zoning By-Law 2-2006, hereof to the contrary, on the lands zoned CH-X11 the following uses shall be permitted exclusively and a maximum building height of 14 metres shall be permitted:

- Agricultural Machinery Sales and Services
- Agricultural Related Commercial Use
- Auto Repair Garage
- Automotive Auction sale and storage
- Automotive Sales Establishment
- Building Supply and Lumber Outlet
- Contractor's Yard
- Custom Workshop
- Equipment Rental Establishment Domestic
- Equipment Sales, Rental or Storage Establishment
- Mini-Warehouse and Public Storage
- Public Service Use
- Public Utility
- Recreational Vehicle Sales and Storage
- Transportation Depot
- Warehouse
- Welding Shop

- Section 4:** For the purpose of this By-law, a “ **Contractor's Yard** ” shall mean a place of business for persons employed in building trades such as painting, plumbing, electrical work, masonry, metal working and carpentry or truck, bulldozer, loader and backhoe operating and such place of business may be used for the storage of equipment, materials and vehicles which are used on construction sites and may include such related uses as office space, or maintenance facilities, but may include a retail business, sales counter or a wholesale business as an accessory use.
- Section 5:** For the purpose of this By-law, a “ **Automotive Auction sale and storage**” shall be an open space or building used for the standing of motor vehicles held for sale by public auction.
- Section 6:** Under exception zone CH-X11, it shall be prohibited to conduct any business or use, at any time, that is in relation with dismantling, crushing or storing derelict vehicle or any kind of equipment.
- Section 7:** All other provisions of By-Law 2-2006 shall continue to apply.
- Section 8:** Subject to the giving of notice of passing of this By-Law, in accordance with Section 34(18) of the Planning Act, R.S.O. 1990 as amended, this By-Law shall come into force on the date of passing by the Council of the Corporation of The Nation Municipality where no notice of appeal or objection is received, pursuant to Section 34(21) of the Planning Act, R.S.O. 1990 as amended.

**READ FIRST AND SECOND TIME
READ A THIRD TIME AND PASSED**

this 11th day of December 2023
this 11th day of December 2023

**Francis Briere
Mayor**

**Josée Brizard
Clerk**

NOTE EXPLICATIVE

But et effet du Règlement # 109-2023

La propriété concernée par cette modification au règlement de zonage 2-2006 est localisée sur une partie des lots 28 et 29, concession 4 de l'ancien canton de Cambridge.

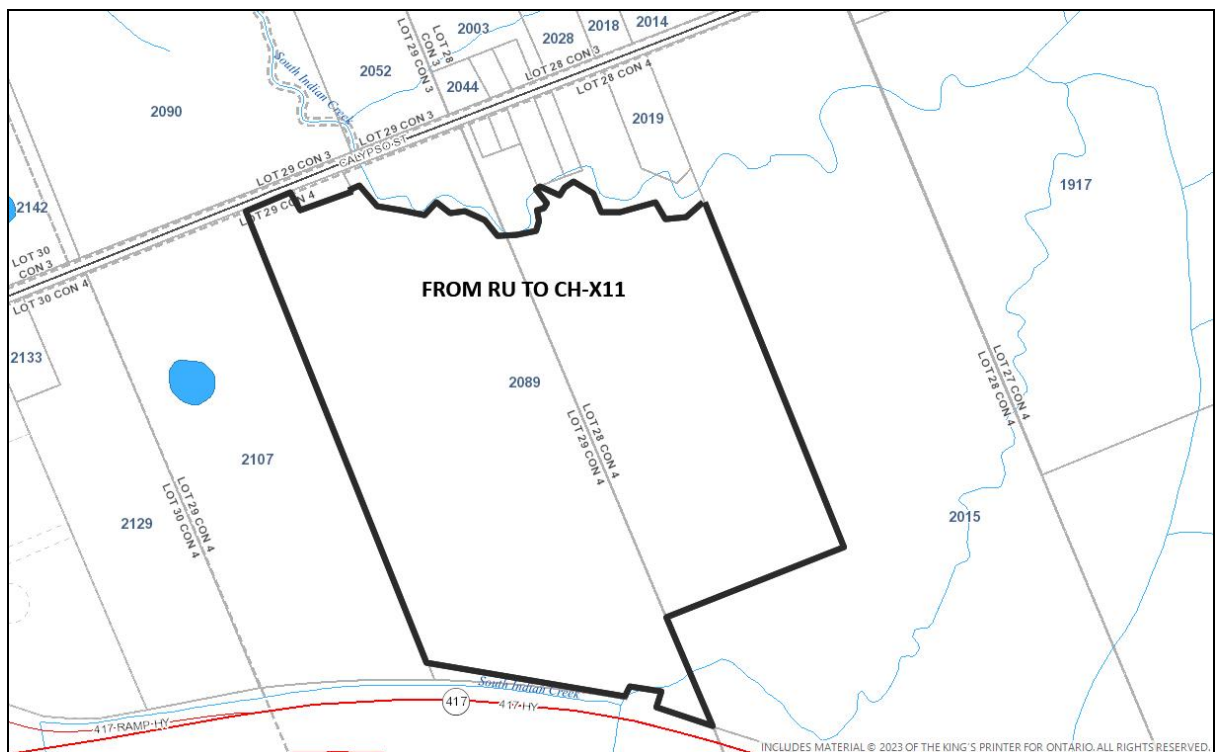
La modification a pour but de modifier la catégorie de zonage du terrain pour permettre un projet commercial et industriel léger.

EXPLANATORY NOTE

Purpose and Effects of By-Law # 109-2023

The property affected by this amendment to Zoning By-Law 2-2006 is located on part of Lots 28 and 29, Concession 4 of the former Township of Cambridge.

The purpose of the amendment is to modify the zoning category of the property to allow a commercial and light industrial project.



Area(s) affected by this by-law.

Part of Lots 28 & 29, Concession 4 in the former Township of Cambridge, now The Nation Municipality.

Certificate of Authenticity

Schedule "A" to By-Law No. 109-2023

Francis Briere
Mayor

This plan is Schedule "A" to Zoning By-Law 109-2023 passed the 11th day of December 2023.

Prepared by:

The Nation Municipality
958, Route 500 west
Casselman ON. K0A 1M0

Josée Brizard
CAO/Clerk

CORPORATION OF THE NATION MUNICIPALITY
By-Law no: 119-2023

**BEING A BY-LAW TO AMEND BY-LAW 13-2023 TO INCLUDE
FIREFIGHTERS' SALARIES IN THE SALARIES AND REMUNERATION OF
THE EMPLOYEES OF THE CORPORATION OF THE NATION
MUNICIPALITY FOR THE YEARS 2023 TO 2026**

WHEREAS under Section 9 of the Municipal Act, 2001, as amended, a municipality has the capacity, rights, powers and privileges of a natural person for the purpose of exercising its authority under this or any other act;

WHEREAS under Section 11(2) of the Municipal Act, 2001, as amended, a lower-tier municipality may pass a by-law regarding financial management of the municipality and its local boards;

AND WHEREAS the Council of the Corporation of The Nation Municipality adopted a Salaries and Remuneration By-law for its employees but omitted to insert the firefighters salaries;

AND WHEREAS the Council of the Corporation of The Nation Municipality deems it necessary and expedient to include the firefighters salaries in Annex 1;

THEREFORE the Council of the Corporation of The Nation Municipality ("the Municipality") enacts as follows:

1. That Annex 1, hereto attached as amended, establishing the salary scales for the years 2023, 2024, 2025 and 2026, for all employees including the firefighters form part of this by-law.
2. That Council approves the salary structures for the years 2023, 2024, 2025 and 2026 with the 2.5 % C.O.L.A. as per Annex 1 and that the 2.5 % C.O.L.A. be applied retroactively as of January 1st, 2023.
3. That this by-law takes effect retroactively on January 1st, 2023.

**READ A FIRST, SECOND AND THIRD TIME AND PASSED IN OPEN
COUNCIL THIS 11TH DAY OF DECEMBER 2023.**

Francis Brière
Mayor

Josée Brizard
CAO-Clerk

SEAL

CORPORATION OF THE NATION MUNICIPALITY
By-Law no: 13-2023

**BEING A BY-LAW TO ESTABLISH THE SALARIES AND REMUNERATION OF
THE EMPLOYEES OF THE CORPORATION OF THE NATION MUNICIPALITY
FOR THE YEARS 2023 TO 2026**

WHEREAS under Section 9 of the Municipal Act, 2001, as amended, a municipality has the capacity, rights, powers and privileges of a natural person for the purpose of exercising its authority under this or any other act;

WHEREAS under Section 11 (2) of the Municipal Act, 2001, as amended, a lower-tier municipality may pass a by-law regarding financial management of the municipality and its local boards.

AND WHEREAS the Council of the Corporation The Nation Municipality deems it expedient to adopt a Salaries and Remuneration By-law for its employees;

THEREFORE the Council of the Corporation of the Nation Municipality ("the Municipality") enacts as follows:

1. That Annex 1, hereto attached, establishing the salary scales for the years 2023, 2024, 2025 and 2026, form part of this by-law.
2. That Council approves the salary structures for the years 2023, 2024, 2025 and 2026 with the 2.5 % C.O.L.A. as per Annex 1 and that the 2.5 % C.O.L.A. be applied retroactively as of January 1st, 2023.
3. That this by-law takes effect retroactively on January 1st, 2023.
4. That By-law number 99-2022 be hereby repealed.

**READ A FIRST, SECOND AND THIRD TIME AND PASSED IN OPEN COUNCIL
THIS 13TH DAY OF FEBRUARY 2023.**

Francis Brière
Mayor

Josée Brizard
CAO-Clerk

SEAL

Annexe 1 to By-Law #13-2023

That the salary scales for the various classifications be as follows for 2023.
All payments are less applicable statutory deductions and withholdings.

2023

Salary grid - salaried and part time employees

Level	Grid 1	Grid 2	Grid 3	Grid 4	Grid 5	Grid 6
DG	\$ 69,29	\$ 71,05	\$ 72,79	\$ 74,65	\$ 76,48	\$ 78,42
XIII	\$ 60,74	\$ 62,30	\$ 63,81	\$ 65,45	\$ 67,04	\$ 68,75
XII	\$ 57,12	\$ 58,55	\$ 59,98	\$ 61,48	\$ 63,05	\$ 64,59
XI	\$ 53,45	\$ 54,80	\$ 56,17	\$ 57,55	\$ 59,01	\$ 60,49
X	\$ 49,81	\$ 51,07	\$ 52,33	\$ 53,64	\$ 54,98	\$ 56,37
IX	\$ 46,17	\$ 47,32	\$ 48,50	\$ 49,73	\$ 50,97	\$ 52,22
VIII	\$ 42,52	\$ 43,59	\$ 44,66	\$ 45,79	\$ 46,93	\$ 48,10
VII	\$ 38,85	\$ 39,84	\$ 40,84	\$ 41,88	\$ 42,89	\$ 43,96
VI	\$ 35,25	\$ 36,10	\$ 37,05	\$ 37,93	\$ 38,86	\$ 39,85
V	\$ 31,58	\$ 32,34	\$ 33,21	\$ 34,03	\$ 34,84	\$ 35,75
IV	\$ 27,94	\$ 28,64	\$ 29,36	\$ 30,10	\$ 30,83	\$ 31,60
III	\$ 24,28	\$ 24,89	\$ 25,50	\$ 26,16	\$ 26,82	\$ 27,49
II	\$ 20,64	\$ 21,15	\$ 21,68	\$ 22,25	\$ 22,77	\$ 23,36
I	\$ 16,97	\$ 17,44	\$ 17,84	\$ 18,32	\$ 18,76	\$ 19,21

CHART 2		SALARY GRID - FIRE DEPARTMENT		2023	
DEPUTY FIRE CHIEF	\$	17 498,30			
STATION CHIEF	\$	3 936,96			
CAPTAIN	\$	509,61			

CHART 3		RATES APPLICABLE FOR FIRE CALLS (2 HOURS MINIMUM)	
STATION CHIEF, CAPTAIN, TRAINING OFFIC	\$	28,94	
FIREFIGHTER II	\$	26,33	
FIREFIGHTER I	\$	23,69	
AUXILIARY FIREFIGHTER	\$	23,69	
RECRUIT FIREFIGHTER	\$	21,05	(MIN 12 MONTHS PROBATION)

That the salary scales for the various classifications be as follows for 2024.
All payments are less applicable statutory deductions and withholdings.

2024

Salary grid - salaried and part time employees

Level	Grid 1	Grid 2	Grid 3	Grid 4	Grid 5	Grid 6
DG	\$ 73,15	\$ 75,01	\$ 76,85	\$ 78,81	\$ 80,74	\$ 82,80
XIII	\$ 64,13	\$ 65,77	\$ 67,37	\$ 69,10	\$ 70,78	\$ 72,58
XII	\$ 60,31	\$ 61,81	\$ 63,33	\$ 64,91	\$ 66,56	\$ 68,19
XI	\$ 56,43	\$ 57,85	\$ 59,30	\$ 60,75	\$ 62,30	\$ 63,87
X	\$ 52,59	\$ 53,91	\$ 55,24	\$ 56,63	\$ 58,05	\$ 59,51
IX	\$ 48,75	\$ 49,96	\$ 51,20	\$ 52,50	\$ 53,81	\$ 55,13
VIII	\$ 44,89	\$ 46,03	\$ 47,15	\$ 48,34	\$ 49,55	\$ 50,78
VII	\$ 41,02	\$ 42,06	\$ 43,12	\$ 44,21	\$ 45,28	\$ 46,42
VI	\$ 37,22	\$ 38,12	\$ 39,11	\$ 40,04	\$ 41,03	\$ 42,08
V	\$ 33,34	\$ 34,14	\$ 35,06	\$ 35,92	\$ 36,78	\$ 37,75
IV	\$ 29,49	\$ 30,24	\$ 31,00	\$ 31,78	\$ 32,55	\$ 33,36
III	\$ 25,64	\$ 26,28	\$ 26,92	\$ 27,62	\$ 28,31	\$ 29,02
II	\$ 21,79	\$ 22,33	\$ 22,89	\$ 23,49	\$ 24,04	\$ 24,66
I	\$ 17,92	\$ 18,41	\$ 18,84	\$ 19,34	\$ 19,80	\$ 20,29

Chart 2		2024	
SALARY GRID - FIRE DEPARTMENT			
STATION CHIEF	\$	4 156,44	
CAPTAIN	\$	538,02	

Chart 3		RATES APPLICABLE FOR FIRE CALLS (2 HOURS MINIMUM)	
STATION CHIEF, CAPTAIN, TRAINING OFFICER	\$	30,55	
FIREFIGHTER II	\$	27,80	
FIREFIGHTER I	\$	25,01	
RECRUIT FIREFIGHTER	\$	22,23	(MIN 12 MONTHS PROBATION)

That the salary scales for the various classifications be as follows for 2025.
 All payments are less applicable statutory deductions and withholdings.

2025

Salary grid - salaried and part time employees

Level	Grid 1	Grid 2	Grid 3	Grid 4	Grid 5	Grid 6
DG	\$ 74,98	\$ 76,89	\$ 78,77	\$ 80,78	\$ 82,76	\$ 84,87
XIII	\$ 65,73	\$ 67,42	\$ 69,05	\$ 70,83	\$ 72,55	\$ 74,39
XII	\$ 61,81	\$ 63,36	\$ 64,91	\$ 66,53	\$ 68,23	\$ 69,90
XI	\$ 57,84	\$ 59,30	\$ 60,78	\$ 62,27	\$ 63,86	\$ 65,46
X	\$ 53,91	\$ 55,26	\$ 56,63	\$ 58,05	\$ 59,50	\$ 61,00
IX	\$ 49,96	\$ 51,21	\$ 52,48	\$ 53,81	\$ 55,15	\$ 56,51
VIII	\$ 46,01	\$ 47,18	\$ 48,33	\$ 49,55	\$ 50,79	\$ 52,05
VII	\$ 42,05	\$ 43,12	\$ 44,20	\$ 45,32	\$ 46,41	\$ 47,58
VI	\$ 38,15	\$ 39,07	\$ 40,09	\$ 41,04	\$ 42,06	\$ 43,13
V	\$ 34,17	\$ 35,00	\$ 35,94	\$ 36,82	\$ 37,70	\$ 38,69
IV	\$ 30,23	\$ 31,00	\$ 31,77	\$ 32,57	\$ 33,36	\$ 34,20
III	\$ 26,28	\$ 26,94	\$ 27,59	\$ 28,31	\$ 29,02	\$ 29,75
II	\$ 22,33	\$ 22,89	\$ 23,46	\$ 24,08	\$ 24,64	\$ 25,28
I	\$ 18,37	\$ 18,88	\$ 19,31	\$ 19,83	\$ 20,30	\$ 20,79

Chart 2		2025	
SALARY GRID - FIRE DEPARTMENT			
STATION CHIEF	\$	4 260,35	
CAPTAIN	\$	551,47	

Chart 3			
RATES APPLICABLE FOR FIRE CALLS (2 HOURS MINIMUM)			
STATION CHIEF, CAPTAIN, TRAINING OFFICER	\$	31,32	
FIREFIGHTER II	\$	28,49	
FIREFIGHTER I	\$	25,64	
RECRUIT FIREFIGHTER	\$	22,78	(MIN 12 MONTHS PROBATION)

That the salary scales for the various classifications be as follows for 2026.
All payments are less applicable statutory deductions and withholdings.

2026

Salary grid - salaried and part time employees

Level	Grid 1	Grid 2	Grid 3	Grid 4	Grid 5	Grid 6
DG	\$ 76,86	\$ 78,81	\$ 80,74	\$ 82,80	\$ 84,83	\$ 86,99
XIII	\$ 67,38	\$ 69,10	\$ 70,78	\$ 72,60	\$ 74,36	\$ 76,25
XII	\$ 63,36	\$ 64,94	\$ 66,53	\$ 68,20	\$ 69,93	\$ 71,65
XI	\$ 59,28	\$ 60,78	\$ 62,30	\$ 63,83	\$ 65,46	\$ 67,10
X	\$ 55,25	\$ 56,64	\$ 58,04	\$ 59,50	\$ 60,98	\$ 62,53
IX	\$ 51,21	\$ 52,49	\$ 53,80	\$ 55,16	\$ 56,53	\$ 57,92
VIII	\$ 47,16	\$ 48,36	\$ 49,54	\$ 50,79	\$ 52,06	\$ 53,35
VII	\$ 43,10	\$ 44,19	\$ 45,30	\$ 46,45	\$ 47,57	\$ 48,77
VI	\$ 39,10	\$ 40,04	\$ 41,09	\$ 42,07	\$ 43,11	\$ 44,21
V	\$ 35,03	\$ 35,87	\$ 36,84	\$ 37,74	\$ 38,65	\$ 39,66
IV	\$ 30,99	\$ 31,77	\$ 32,57	\$ 33,39	\$ 34,19	\$ 35,05
III	\$ 26,93	\$ 27,61	\$ 28,28	\$ 29,02	\$ 29,74	\$ 30,49
II	\$ 22,89	\$ 23,46	\$ 24,05	\$ 24,68	\$ 25,26	\$ 25,91
I	\$ 18,83	\$ 19,35	\$ 19,79	\$ 20,32	\$ 20,81	\$ 21,31

Chart 2		2026	
SALARY GRID - FIRE DEPARTMENT			
STATION CHIEF	\$	4 366,86	
CAPTAIN	\$	565,26	

Chart 3		RATES APPLICABLE FOR FIRE CALLS (2 HOURS MINIMUM)	
STATION CHIEF, CAPTAIN, TRAINING OFFICER	\$	32,10	
FIREFIGHTER II	\$	29,21	
FIREFIGHTER I	\$	26,28	
RECRUIT FIREFIGHTER	\$	23,35	(MIN 12 MONTHS PROBATION)

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For The Date Range From 2023-11-29 To 2023-12-12

For All Vendors And For Outstanding, Cleared Cheques - Computer Generated, eCheque

Cheque # / eCheque ID	Type	Date	Vendor	Name	Amount	Status
14012	C	2023-12-12	7	A.L. BLAIR CONSTRUCTION LTD	\$17,358.80	O
14013	C	2023-12-12	102	CITE DE CLARENCE-ROCKLAND	\$2,603.30	O
14014	C	2023-12-12	106	CLEMENT ALAIN	\$312.80	O
14015	C	2023-12-12	177	GAGNE & FILS EXCAVATION LTEE	\$14,490.86	O
14016	C	2023-12-12	227	LAFLECHE SALES AND SERVICE	\$24.86	O
14017	C	2023-12-12	234	LALONDE SYLVAIN	\$63.56	O
14018	C	2023-12-12	257	LE ROUX MARC	\$250.00	O
14019	C	2023-12-12	341	PETTY CASH - DEPT VOIRIE	\$64.00	O
14020	C	2023-12-12	348	PIERRE RICHER PLUMBING INC	\$426.44	O
14021	C	2023-12-12	369	DELTA POWER EQUIPMENT	\$298.45	O
14022	C	2023-12-12	430	WINDSOR SALT LTD.	\$1,810.06	O
14023	C	2023-12-12	435	THE PEPSI BOTTLING GROUP (CANADA) ULC	\$688.65	O
14024	C	2023-12-12	666	ASSOCIATION D'HOCKEY MINEUR DE ST-ISIDORE	\$100.00	O
14025	C	2023-12-12	786	LANDERS AUTO GLASS & STEREO INC.	\$1,610.25	O
14026	C	2023-12-12	837	AMCTO ZONE 6	\$190.00	O
14027	C	2023-12-12	1098	BLAIR ASPHALT PRODUCTS	\$1,339.05	O
14028	C	2023-12-12	1200	LE COIN DU LIVRE	\$4,388.34	O
14029	C	2023-12-12	1231	CLUB D'ACTIVITES FAMILIALES DE ST-BERNARDIN	\$600.00	O
14030	C	2023-12-12	1478	PEINTURE & DECORATIONS MEG	\$457.65	O
14031	C	2023-12-12	1973	BRASSERIE TUQUE DE BROUE BREWERY INC.	\$837.60	O
14032	C	2023-12-12	1999	GUIGNOLÉE DE LIMOGES	\$1,100.00	O
14033	C	2023-12-12	2038	SERVALVE	\$1,669.46	O
14034	C	2023-12-12	2040	CLUB OPTIMISTE ST-ISIDORE	\$50.00	O
14035	C	2023-12-12	2274	JULIE PRUD'HOMME	\$150.00	O
14036	C	2023-12-12	2305	LA CUISINE BENSON	\$149.87	O
14037	C	2023-12-12	2314	SOPHIE KAISIN	\$1,080.64	O
14038	C	2023-12-12	2515	BOURGEOIS JACOB	\$169.49	O
14039	C	2023-12-12	2549	L'AMICALE DE L'EGLISE ST-BERNARD	\$200.00	O
14040	C	2023-12-12	2552	CHRISTIAN LAFLECHE	\$250.00	O
14041	C	2023-12-12	2691	THE INFORMATION PROFESSIONALS	\$395.50	O
14042	C	2023-12-12	2848	PASCALE KEOUGH	\$125.00	O
14043	C	2023-12-12	2862	JOCELYN LACHAPELLE	\$250.00	O
14044	C	2023-12-12	2884	TMJ CONSTRUCTION INC.	\$300.00	O
14045	C	2023-12-12	2920	LAURA CORNWAY	\$1,017.23	O
14046	C	2023-12-12	2965	KARINE BERCIER	\$155.00	O

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For The Date Range From 2023-11-29 To 2023-12-12

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Cheque # / eCheque ID	Type	Date	Vendor	Name	Amount	Status
14047	C	2023-12-12	3010	NEXT LEVEL HOME IMPROVEMENT	\$100.00	O
14048	C	2023-12-12	3111	SHADE GROUP INC	\$6,466.71	O
14049	C	2023-12-12	3186	BAYNE, GAMAAL	\$1,500.00	O
14050	C	2023-12-12	3259	PIGEON, COURTNEY	\$1,500.00	O
14051	C	2023-12-12	3273	BERCIER,MARC	\$500.00	O
14052	C	2023-12-12	3440	TENAQUIP INDUSTRIAL EQUIPMENT SUPPLIES & SOLUTION	\$426.18	O
14053	C	2023-12-12	3446	RUPINBER SINGH	\$100.00	O
14054	C	2023-12-12	3453	CLUB DE MOTONEIGE DE L'EST DE L'ONTARIO	\$961.75	O
14055	C	2023-12-12	3455	OTTAWA CUSTOM BLINDS	\$8,531.50	O
14056	C	2023-12-12	3460	LAVEUR DE VITRES LORTIE WINDOW CLEANING	\$169.50	O
14057	C	2023-12-12	3461	KANELLOS CONSULTING INC	\$13,598.64	O
14058	C	2023-12-12	3463	HERITAGE FOOD SERVICE GROUP OF CANADA	\$481.66	O
14059	C	2023-12-12	3464	CHANYQUE PAQUETTE	\$200.00	O
14060	C	2023-12-12	3465	CHLOE MAY ZIEGLER	\$1,212.56	O
65843	E	2023-12-12	9	AALTO TECHNOLOGIES	\$933.57	O
65844	E	2023-12-12	15	AFFUTAGE LEROUX H	\$49.36	O
65845	E	2023-12-12	30	AUTO PARTS EXTRA PIECES D'AUTO	\$2,987.46	O
65846	E	2023-12-12	65	BRAZEAU SANITATION INC	\$158.20	O
65847	E	2023-12-12	71	BYTOWN LUMBER	\$262.79	O
65848	E	2023-12-12	75	CADUCEON ENTREPRISES INC	\$4,719.36	O
65850	E	2023-12-12	76	CANAAN LOCK & SECURITY SYSTEMS	\$237.30	O
65851	E	2023-12-12	80	MAXIBURO LTEE	\$412.82	O
65852	E	2023-12-12	91	CASSELMAN GAS BAR	\$123.00	O
65853	E	2023-12-12	93	CATHOLIC DISTRICT SCHOOL BOARD OF EASTERN ONTARI	\$9,721.87	O
65854	E	2023-12-12	101	LBEL INC	\$539.48	O
65855	E	2023-12-12	110	COLACEM CANADA INC	\$636.39	O
65856	E	2023-12-12	112	CONSEIL SCOLAIRE DISTRICT CATHOLIQUES EST ONTARIE	\$429,915.77	O
65857	E	2023-12-12	113	CONSEIL DES ECOLES PUBLIQUES	\$65,954.52	O
65858	E	2023-12-12	116	UNIAG COOPERATIVE	\$347.66	O
65859	E	2023-12-12	117	COOPERATIVE AGRICOLE D'EMBRUN	\$335.49	O
65860	E	2023-12-12	145	ELECTROTEK INC	\$18,415.85	O
65861	E	2023-12-12	151	AEBI SCHMIDT CANADA INC.	\$4,980.32	O
65862	E	2023-12-12	158	FERNAND DENIS INC	\$186.45	O
65863	E	2023-12-12	169	LA FROMAGERIE COOPERATIVE ST-ALBERT INC.	\$201.00	O
65864	E	2023-12-12	171	FUTURE OFFICE PRODUCTS	\$923.01	O

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Cheque # / eCheque ID	Type	Date	Vendor	Name	Amount	Status
65865	E	2023-12-12	175	G.D.S HYDRAULIC INC	\$542.81	O
65866	E	2023-12-12	201	J & R ADAM LTEE	\$2,394.65	O
65867	E	2023-12-12	202	J.B. MOBILE MECHANIC INC	\$27,324.37	O
65868	E	2023-12-12	225	GFL ENVIRONMENTAL INC	\$3,332.82	O
65869	E	2023-12-12	226	LAFLECHE GUYLAIN	\$382.54	O
65870	E	2023-12-12	237	LAPLANTE CHEVROLET BUICK GMC LIMITED	\$668.77	O
65871	E	2023-12-12	238	LAPOINTE DRAINAGE	\$6,079.40	O
65872	E	2023-12-12	262	LES SERVICES EXP INC	\$43,514.86	O
65873	E	2023-12-12	263	LEVAC PAVING & EQUIPMENT	\$5,085.00	O
65874	E	2023-12-12	264	LEVAC PROPANE INC	\$6,495.25	O
65875	E	2023-12-12	300	TOWNSHIP OF RUSSELL	\$3,423.90	O
65876	E	2023-12-12	313	OMERS	\$122,313.74	O
65877	E	2023-12-12	323	PAPETERIE GERMAIN INC	\$772.92	O
65878	E	2023-12-12	351	PNEU LANDRIAULT TIRE	\$202.27	O
65879	E	2023-12-12	359	PURULATOR COURRIER LTD	\$130.21	O
65880	E	2023-12-12	360	R.M. LEDUC ET CIE	\$881.23	O
65881	E	2023-12-12	364	RAPCO EQUIPMENT INC	\$734.50	O
65882	E	2023-12-12	382	SANI-SOL INC	\$252.01	O
65883	E	2023-12-12	400	SOLENO INC	\$11,904.07	O
65884	E	2023-12-12	414	STELM DIV. D'EMCO CORPORATION	\$1,613.64	O
65885	E	2023-12-12	444	TRAITEMENT D'EAU DESFORGES	\$448.38	O
65886	E	2023-12-12	449	PRO-TECH AUTO SOLUTION	\$127.97	O
65887	E	2023-12-12	450	UNITED COUNTIES OF PRESCOTT &	\$2,509,478.61	O
65888	E	2023-12-12	452	UPPER CANADA DISTRICT SCHOOL	\$474,189.60	O
65889	E	2023-12-12	460	MUNICIPALITE DE CASSELMAN MUNICIPALITY	\$37,691.17	O
65890	E	2023-12-12	533	SPUEHLER SHOP	\$685.38	O
65891	E	2023-12-12	537	AUTO SELECT CASSELMAN	\$1,897.18	O
65892	E	2023-12-12	871	FORGUES GABRIEL	\$45.15	O
65893	E	2023-12-12	987	G. NORMAND CONSTRUCTION & RÉNOVATION	\$56,417.86	O
65894	E	2023-12-12	1049	M&L SUPPLY FIRE & SAFETY	\$560.93	O
65895	E	2023-12-12	1063	MALBEUF TECH SOLUTIONS	\$3,491.48	O
65896	E	2023-12-12	1151	OTTAWA COMPRESSOR SERVICES	\$2,906.63	O
65897	E	2023-12-12	1168	POULIOT HUGO	\$200.00	O
65898	E	2023-12-12	1257	HETEK SOLUTIONS INC	\$1,857.46	O
65899	E	2023-12-12	1259	SSC Maintenance Services Inc	\$3,390.24	O

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Cheque # / eCheque ID	Type	Date	Vendor	Name	Amount	Status
65900	E	2023-12-12	1276	CAPITAL CONTROLS	\$141,250.00	O
65901	E	2023-12-12	1308	AJ STONE COMPANY LTD	\$51,528.00	O
65902	E	2023-12-12	1336	ON CALL CENTRE	\$264.89	O
65903	E	2023-12-12	1375	ALIMPLUS INC	\$3,426.80	O
65904	E	2023-12-12	1393	BEACON LITE (OTTAWA) LTD.	\$210.18	O
65905	E	2023-12-12	1602	SKS LAW LLP/SRL	\$1,832.30	O
65906	E	2023-12-12	1656	GUY LARIVIERE	\$1,575.00	O
65907	E	2023-12-12	1773	A.D.R. DISTRIBUTION	\$151.28	O
65908	E	2023-12-12	1902	MATERIAUX PONT-MASSON RONA	\$101.42	O
65909	E	2023-12-12	2031	HACH SALES & SERVICE CANADA LP	\$3,238.70	O
65910	E	2023-12-12	2083	LEROUX CONSULTANT	\$17,093.45	O
65911	E	2023-12-12	2389	INNOVATIVE SURFACE SOLUTIONS CANADA	\$7,933.82	O
65912	E	2023-12-12	2423	W.O. STINSON & SON LTD.	\$17,686.88	O
65913	E	2023-12-12	2550	BRANDT TRACTOR LTD	\$1,985.53	O
65914	E	2023-12-12	2797	RALIK	\$488.27	O
65915	E	2023-12-12	3002	MCDONALD BROTHERS CONSTRUCTION INC.	\$2,651.88	O
65916	E	2023-12-12	3024	BOURDEAU METAL SHOP	\$395.50	O
65917	E	2023-12-12	3041	BGIS INTEGRATED TECHNICAL SERVICES CANADA LTD.	\$554.77	O
65918	E	2023-12-12	3058	SOLUTIONS D'AFFAIRES MPEX INC.	\$403.98	O
65919	E	2023-12-12	3089	PITNEY BOWES LEASING	\$505.11	O
65920	E	2023-12-12	3094	TROJAN UV, DIV. OF TROJAN TECHNOLOGIES GROUP ULC	\$8,012.06	O
65921	E	2023-12-12	3218	AMAZON BUSINESS	\$1,038.80	O
65922	E	2023-12-12	3274	HUNEAULT, VINCENT	\$26.08	O
65923	E	2023-12-12	3359	REALTAX INC.	\$2,090.50	O
65924	E	2023-12-12	3444	CARRUTHERS JANICE	\$600.00	O
65925	E	2023-12-12	3445	ICO TECHNOLOGIES INC	\$3,370.20	O
65926	E	2023-12-12	3459	CADIEUX SEBASTIEN	\$149.30	O
BELL CANADA	E	2023-12-12	43	BELL CANADA	\$799.96	O
ENBRIDGE CONSUMER GAS	E	2023-12-12	146	ENBRIDGE CONSUMER GAS	\$4,152.27	O
HYDRO ONE NETWORKS INC	E	2023-12-12	198	HYDRO ONE NETWORKS INC	\$64,920.50	O
IMPERIAL OIL - ROAD- 188890	E	2023-12-12	479	IMPERIAL OIL - ROAD-188890	\$250.34	O
MINISTER OF FINANCE	E	2023-12-12	291	MINISTER OF FINANCE	\$12,832.99	O
PETRO-CANADA SUPERPASS	E	2023-12-12	3449	PETRO-CANADA SUPERPASS	\$538.20	O

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For The Date Range From 2023-11-29 To 2023-12-12

For All Vendors And For Outstanding, Cleared Cheques - Computer Generated, eCheque

Cheque # / eCheque ID	Type	Date	Vendor	Name	Amount	Status
RECEVEUR GENERAL DU CANADA	E	2023-12-12	366	RECEVEUR GENERAL DU CANADA	\$49,153.47	O
ULTRAMAR-PARKLAND FUEL CORPORATION	E	2023-12-12	3120	ULTRAMAR-PARKLAND FUEL CORPORATION	\$497.99	O
WORKPLACE SAFETY & INSURANCE	E	2023-12-12	474	WORKPLACE SAFETY & INSURANCE	\$16,623.64	O
WORKPLACE SAFETY INSURANCE	E	2023-12-12	475	WORKPLACE SAFETY INSURANCE	\$813.16	O
					Cleared	\$0.00
					TOTAL	\$4,383,351.25

Flambées en cours

Prenez note qu'une flambée est en cours dans les établissements suivants.

Format de la date : année-mois-jour

DATE: 2023-12-06

ÉTABLISSEMENT	LIEU	TYPE DE FLAMBÉE	ORGANISME IDENTIFIÉ	SIGNALÉ RAPPORTÉ	DATE DE LA FIN DE LA FLAMBÉE	DERNIÈRE MISE À JOUR
Place Mont Roc	Hawkesbury	Respiratoire	COVID-19	2023-12-05		2023-12-05
St Joseph Continuing Care Centre	Cornwall	Entérique	Inconnu	2023-12-04		2023-12-04
Heritage Heights	Cornwall	Entérique	Inconnu	2023-12-04		2023-12-04
Pension du Bonheur	Alfred	Respiratoire	COVID-19	2023-12-04		2023-12-04
Residence Cameron	Hawkesbury	Respiratoire	COVID-19	2023-11-27	2023-12-04	2023-12-04
Manoir Carillon	Chute-à-Blondeau	Respiratoire	COVID-19	2023-11-27	2023-12-04	2023-12-04
Champlain Long Term Care	L'Orignal	Respiratoire	COVID-19	2023-11-27		2023-11-27
Glen Stor Dun Lodge	Cornwall	Respiratoire	COVID-19	2023-11-27		2023-11-27
Community Living Stormont - 527 Gloucester	Cornwall	Respiratoire	COVID-19	2023-11-27	2023-12-04	2023-12-04
Marlborough Place II Seniors Residence	Cornwall	Respiratoire	COVID-19	2023-11-24		2023-11-24
Valoris-Bouvier	Hammond	Respiratoire	COVID-19	2023-11-22	2023-11-30	2023-11-30
The Palace Long Term Care	Alexandria	Entérique	Inconnu	2023-11-22	2023-11-29	2023-11-29
Chartwell Chateau Cornwall	Cornwall	Respiratoire	COVID-19	2023-11-21	2023-11-28	2023-11-28
St Joseph Continuing Care Centre	Cornwall	Respiratoire	COVID-19	2023-11-20		2023-11-20
Glen Stor Dun Lodge	Cornwall	Respiratoire	Rhinovirus	2023-11-20	2023-12-01	2023-12-01
Heartwood LTC	Cornwall	Respiratoire	COVID-19	2023-11-17	2023-12-05	2023-12-05
Heritage Suites	Cornwall	Respiratoire	COVID-19	2023-11-16	2023-11-27	2023-11-27
Garden Villa Retirement Home	Chesterville	Respiratoire	COVID-19	2023-11-14	2023-12-04	2023-12-04
Iakhihsoththa Lodge	Akwesasne	Respiratoire	COVID-19	2023-11-14	2023-11-28	2023-11-28
Pinecrest Nursing Home	Plantagenet	Respiratoire	COVID-19	2023-11-14		2023-11-14
Lancaster Long Term Care	Lancaster	Respiratoire	COVID-19	2023-11-13	2023-11-24	2023-11-24
Glen Stor Dun Lodge	Cornwall	Entérique	Inconnu	2023-11-13	2023-12-04	2023-12-04
Sunset Cove Retirement Home	Long Sault	Respiratoire	COVID-19	2023-11-13	2023-11-29	2023-11-29
Heritage Heights	Cornwall	Respiratoire	Influenza A	2023-11-10	2023-11-23	2023-11-23
Community Living Glengarry - Roy Crescent Residence	Green Valley	Respiratoire	COVID-19	2023-11-09	2023-11-22	2023-11-22
Woodland Villa	Long Sault	Respiratoire	COVID-19	2023-11-09	2023-11-27	2023-11-27

ÉTABLISSEMENT	LIEU	TYPE DE FLAMBÉE	ORGANISME IDENTIFIÉ	SIGNALÉ RAPPORTÉ	DATE DE LA FIN DE LA FLAMBÉE	DERNIÈRE MISE À JOUR
Maxville Manor	Maxville	Respiratoire	COVID-19	2023-11-09	2023-11-24	2023-11-24
Valoris Domaine Larose	Casselman	Respiratoire	COVID-19	2023-11-06	2023-11-24	2023-11-24
Tsionkwanonhso:te LTC	Akwesasne	Respiratoire	COVID-19	2023-11-06	2023-11-28	2023-11-28
Riverdale Terrace Waterfront Retirement Residence	Cornwall	Respiratoire	COVID-19	2023-11-06	2023-11-30	2023-11-30
Manoir McGill 1	Hawkesbury	Respiratoire	COVID-19	2023-11-02	2023-11-27	2023-11-27
Heritage Heights	Cornwall	Respiratoire	COVID-19	2023-11-01	2023-12-01	2023-12-01

Définition d'une éclosion de COVID-19 dans un établissement

Depuis mai 2023, la définition d'une éclosion de COVID-19 dans un établissement consiste de la présence d'au moins deux cas confirmés parmi les résidents/patients, reliés par un lien épidémiologique (ex. un même étage ou unité), chacun ayant un test PCR OU un test moléculaire rapide OU un test antigène rapide positif dans une période de 7 jours où il est raisonnable de croire que l'infection s'est développée dans le milieu.

Activité grippale dans la région

Il y a des cas sporadiques d'influenza A signalé dans la région.

- [Cliquer ici pour connaître l'activité grippale dans la province](#)
- [Cliquer ici pour connaître l'activité grippale au pays.](#)

- [Cliquez ici pour retourner à la page précédente.](#)
- [Cliquez ici pour retourner à la page d'accueil.](#)





November 23, 2023

In This Issue

- AMO survey: Mapping Diverse Experiences Running for Municipal Office.
- Renewal of Ontario Invasive Species Strategic Plan.
- Community Emergency Preparedness Grant.
- Pilot vehicle questionnaire now open.
- Webinars: Funding for EV charging stations.
- Volunteer firefighter recruitment and retention.
- New federal waste diversion resource document.
- ROMA Conference: Plenary program announcement.
- Important new training: Understanding Competing Human Rights, Dec. 12.
- Save the date: OSUM 2024 Conference.
- Blog: How Technology is Transforming FOI Programs in Ontario Municipalities.
- Don't get caught in the dark!
- ClearRisk webinar for AMO members!
- SaveOnEnergy Energy Management and Efficient Electrification webinars.
- Canoe Fall Webinar: Uncrewed Vehicles(Drones - that is!).
- Data Standards for Planning and Development Applications: Terminology.
- Future of Aging Summit - Register today!
- Funded assistance for accessibility and disability management.
- Fleming College seeking municipal partnership projects.
- Careers: Welland, Toronto and Simcoe County.

AMO Matters

Have you run for municipal office, or considered running for municipal office in Ontario? Do you consider yourself to be from an equity-deserving community? If so, we would love to hear from you! [By filling out this short survey](#), you will help AMO improve our understanding of diverse candidates running for office in Ontario, informing how we create new programs, resources, and advocacy strategies.

Provincial Matters

The Ministry of Natural Resources and Forestry is [seeking feedback](#) on the proposed renewal of the Ontario Invasive Species Strategic Plan.

Ontario has announced \$5 million through an application-based program to help increase emergency preparedness. Municipalities under 100,000 are eligible to apply. [Applications are due November 30.](#)

Is your jurisdiction participating in a pilot vehicle program for e-scooters, cargo e-bikes, large quadricycles, electric low-speed vehicles, or golf carts? If so, the Ministry of Transportation [needs your input!](#)

The [ChargeON Program](#) will provide up to 75% provincial funding for municipalities to install Electric Vehicle charging stations. Join webinars hosted by Canoe Procurement

Group partner Flo on [November 29](#) and the Ministry of Transportation on [November 30](#) to find out what you need to do.

The Ontario Fire Marshal is conducting an [online survey](#) for volunteer firefighters and fire chiefs to inform their understanding on recruiting and retaining volunteer firefighters.

Federal Matters

The federal government published [The Role, Management, and Impacts of Plastics in Organics Waste Diversion Programs \(FR\)](#) in Canada to support municipal decision making on the inclusion of plastics such in organics recycling programs.

Education Opportunities

[Register](#) for the ROMA 2024 Conference to learn about hot topics impacting rural communities. Plenary stage programming includes panels discussions about *The Future of Feeding Ontario and Experiences and Solutions for Rural and Remote Homelessness*.

AMO and Hicks Morley have developed training to support municipal elected officials and council in understanding their obligations related to human rights and understanding how to manage seemingly competing human rights. You can register for this important training [here](#).

Mark April 30 - May 2 in your calendar for the OSUM 2024 Conference in Orillia. Check back [here](#) as details are confirmed.

LAS

Nine out of 10 municipalities say that budgets have not increased to cope with the Freedom of Information demand. To learn more, [read](#) our Freedom of Information Solutions partner's guest blog.

Don't get caught in the dark as the government phases out fluorescent and other mercury containing lights. The LAS [Facility Lighting Service](#) is your easy-button to environmentally-friendly, efficient LED upgrades. Contact [Christian Tham](#) to find out more and get started today.

ClearRisk will be hosting our training webinar in one week! Come [join us November 30](#) at 11:00 AM ET for an overview of the system and a detailed demonstration.

The final webinar of our [LAS/Canoe Procurement Group](#) Fall series will not disappoint! Join us on December 7th as we hear from Aerospace and Deep Trekker, two vendors in the new Uncrewed Vehicles category - [register here today](#).

SaveOnEnergy is offering free training webinars for municipal energy/facility managers and directors. Learn how to integrate energy management principles, identify savings, and reduce cost in your municipal facilities. [Register today](#).

Municipal Wire*

The Digital Governance Standards Institute has opened public review on [terminology](#) that will be used to establish consistency in data requirements for planning and development applications in Ontario.

RTOERO's inaugural [Future of Aging Summit](#), held in Toronto from May 15 to 17, 2024, unites global experts and thought leaders across numerous sectors to improve

our later years.

Limited spots remain available for a free and confidential Workplace Disability Management Assessment. For details and an application form, visit the National Institute of Disability Management and Research [website](#).

[Fleming College](#) is seeking municipal environmental land-use planning and management projects to be implemented by students in the [Environmental Land Management](#) program. Contact [Emily Markovic](#) to discuss partnership opportunities.

Careers

[General Manager of Corporate & Enterprise Services/Chief Financial Officer \(CFO\) - City of Welland](#). Apply by December 15.

[Director of Community Services - City of Welland](#). Apply by December 15.

[Director Regulatory Compliance Enforcement - City of Toronto](#). Apply by: November 30.

[Economic Development Officer - County of Simcoe](#). Apply by: December 8

About AMO

AMO is a non-profit organization representing almost all of Ontario's 444 municipal governments. AMO supports strong and effective municipal government in Ontario and promotes the value of municipal government as a vital and essential component of Ontario's and Canada's political system. Follow [@AMOPolicy](#) on Twitter!

AMO Contacts

[AMO Watchfile](#) Tel: 416.971.9856

[Conferences/Events](#)

[Policy and Funding Programs](#)

[LAS Local Authority Services](#)

[MEPCO Municipal Employer Pension Centre of Ontario](#)

[ONE Investment](#)

[Media Inquiries](#)

[Municipal Wire, Career/Employment and Council Resolution Distributions](#)

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AMO's Partners



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November 30, 2023

In This Issue

- AMO survey: Mapping Diverse Experiences Running for Municipal Office.
- Renewal of Ontario Invasive Species Strategic Plan.
- Community Emergency Preparedness Grant.
- Volunteer firefighter recruitment and retention.
- New! Advanced training for AMO members in 2024.
- ROMA 2024 Conference: *Closer to Home* programming.
- Still time to register: Understanding Competing Human Rights, Dec. 12.
- Save the date: OSUM 2024 Conference.
- Thinking road needs study in 2024? Contact LAS.
- SaveOnEnergy Energy Management and Efficient Electrification webinars.
- Canoe Fall webinar: Uncrewed Vehicles (Drones - that is!).
- Municipal climate internship recruitment.
- Must attend: ORFA's Outdoor Ice Symposium.
- Data Standards for Planning and Development Applications: Terminology.
- Fleming College seeking municipal partnership projects.
- Careers: MOECP, Brampton, DNSSAB and London.

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Have you run for municipal office, or considered running for municipal office in Ontario? Do you consider yourself to be from an equity-deserving community? If so, we would love to hear from you! [By filling out this short survey](#), you will help AMO improve our understanding of diverse candidates running for office in Ontario, informing how we create new programs, resources, and advocacy strategies.

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The Ontario Fire Marshal is conducting an [online survey](#) for volunteer firefighters and fire chiefs to inform their understanding on recruiting and retaining volunteer firefighters.

Education Opportunities

AMO Education has significantly expanded our training suite to meet your evolving needs. Our training is specifically designed for municipally elected officials to advance your leadership and service delivery skills. View the current slate of opportunities [here](#), and mark your calendars. Registration will be opened soon.

The ROMA 2024 Conference program will address important issues facing rural municipalities in Ontario, including homelessness, access to services, and food security. [View the program outline and register today.](#)

AMO and Hicks Morley have developed training to support municipal elected officials and council in understanding their obligations related to human rights and understanding how to manage seemingly competing human rights. You can register for this important training [here](#).

Mark April 30 - May 2 in your calendar for the OSUM 2024 Conference in Orillia. Check back [here](#) as details are confirmed.

LAS

The [LAS Road & Sidewalk Assessment Service](#) offers high-accuracy road needs studies for an affordable price. Get better data to help make better decisions, saving time and improving service levels. [Contact Tanner](#) for a quote to include in your 2024 budget.

The final webinar of our [LAS/Canoe Procurement Group](#) Fall series will not disappoint! Join us on December 7 as we hear from Aerospace and Deep Trekker, two vendors in the new Uncrewed Vehicles category - [register here today](#).

SaveOnEnergy is offering free training webinars for municipal energy/facility managers and directors. Learn how to integrate energy management principles, identify savings, and reduce cost in your municipal facilities. [Register today](#).

Municipal Wire*

Environmental Leadership Canada is recruiting environmental leaders (aged 18-30) for a Municipal Climate Internship in eastern Ontario with Lanark, Frontenac, and Stormont-Dundas-Glengarry. [Applications are due December 12, 2023](#).

ORFA's [Outdoor Ice Symposium](#) is a two-day event (January 23-24, 2024) focused on the opportunities and challenges of offering outdoor ice-skating experiences for communities. [Register](#) to join them in-person at The Bentway, Toronto or connect virtually!

The Digital Governance Standards Institute has opened public review on [terminology](#) that will be used to establish consistency in data requirements for planning and development applications in Ontario.

[Fleming College](#) is seeking municipal environmental land-use planning and management projects to be implemented by students in the [Environmental Land Management](#) program. Contact [Emily Markovic](#) to discuss partnership opportunities.

Careers

[Director, Environmental Permissions - Ministry of the Environment, Conservation and Parks](#). Closing date: December 5.

[City Clerk - City of Brampton](#). Closing date: December 22 @11:59 pm.

[Chief Administrative Officer - District of Nipissing Social Services Administration Board \(DNSSAB\)](#). Closing date: January 9, 2024, 4:30 pm.

[Director, Life Stabilization City of London](#) Closing date: December 12.

About AMO

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UN TOIT POUR
TOUS-
PRÉVENTION DE
L'ITINÉRANCE
PRESCOTT-
RUSSELL

STATISTIQUES
•
NOVEMBRE 2023

Conférence nationale pour mettre fin à l'itinérance.

L'Alliance canadienne pour mettre fin à l'itinérance (ACMFI) a tenue sa Conférence nationale pour mettre fin à l'itinérance 2023 à Halifax du 8 au 10 novembre et a accueilli plus de 1 600 personnes de partout au Canada. La conférence est organisée en partenariat avec le Centre d'amitié autochtone Mi'kmaq et Centraide Halifax. Il s'agit de la dixième conférence de l'Alliance et de la première organisée dans les provinces de l'Atlantique.

Objectifs de la conférence

Le concept de la "Journée mondiale des sans-abri" est né de discussions en ligne entre des personnes travaillant dans le domaine de la lutte contre le sans-abrisme dans différentes parties du monde.

Mon expérience et conclusion

C'est une expérience enrichissante avec lequel je reviens avec de nouvelles connaissances, de projet, de nouveaux contacts et une toute nouvelle vision du pouvoir des communautés rural à accomplir l'impossible.

L'an prochain, je souhaite que vous vous joigniez à moi, à Ottawa pour vivre cette expérience ainsi que pour s'unir à mettre en œuvre une ou des initiatives pour lutter à mettre fin au sans-abrisme!



Les statistiques sont basées sur 54 personnes sans-abri en date d'aujourd'hui par genre

- 21 femmes et 33 hommes
- 7 Alfred-Plantagenet, 3 Champlain, 5 Clarence-Rockland, 30 Hawkesbury, 3 Russell, 1 La Nation, 4 Déménager hors P-R et, 1 Prescott-Russell
- 40 adultes, 13 familles avec enfant(s) et 1 jeune de (16 à 25 ans.)
- 27 « couch surfing », 17 à l'extérieur et 10 en résidence ou hébergement.
- 7 Régime de Pension Canada, 1 assurance-emploi, 2 emplois à temps plein, 1 aucun revenu, 21 Programme ontarien de soutien aux personnes handicapées, 17 Ontario au travail, 1 autre agence, 3 emploi à temps partiel, 1 revenu Commission de la sécurité professionnelle et de l'assurance contre les accidents du travail (WSIB),
- 4 problèmes interpersonnels, 14 problèmes familiaux, 4 problèmes judiciaires, 5 problèmes financiers et 27 de logements.

Pour nous joindre :

Manon Lalonde : 613-675-4661
Nadia Séguin : 613-363-2954

BNL.LPN@prescott-russell.on.ca
Télécopieur : 1-877-844-9797

Municipality of Tweed Council Meeting
Council Meeting



Resolution No.

665

Title:

Councillor J. Flieler

Date:

Tuesday, November 14, 2023

Moved by

J. Flieler

Seconded by

P. Valiquette

WHEREAS Municipalities are facing ever increasing demands for services along with demands for repairs, maintenance, and replacement of existing infrastructure to the detriment of the tax paying public they serve as the cost of living continues to rise throughout the country;
AND WHEREAS the Federal and Provincial governments in the past contributed through partnerships to fund projects that have been out of the financial reach of small municipalities;
AND WHEREAS these 1/3 funding agreements have been instrumental in allowing municipalities to adequately plan and execute projects to protect the aging infrastructure already in place;
AND WHEREAS the Municipality of Tweed has successfully completed more than 19 capital projects using these funding scenarios over the years;
AND WHEREAS it is incumbent upon our Federal and Provincial governments to assist municipalities with limited access to funding except through municipal taxes to re-establish this very important funding stream;
NOW THEREFORE BE IT RESOLVED THAT Council lobby the relevant Federal and Provincial representatives to bring these concerns to the forefront;
AND FURTHER, that Council consider making a Delegation at the 2024 ROMA Conference;
AND FURTHER, that copies be sent to MP Kramp-Neuman, MPP Bresee, the Hastings County Warden, the Association of Municipalities of Ontario, and all Ontario municipalities.

Carried



Hon. Doug Ford
Premier of Ontario
Legislative Building,
Queen's Park, Toronto,
ON M7A 1A1
VIA EMAIL:
doug.fordco@pc.ola.org

Township of Puslinch
7404 Wellington Road 34
Puslinch, ON N0B 2J0
www.puslinch.ca

November 27, 2023

RE 6.7 Town of Cobourg - Illegal Land Use Enforcement

Please be advised that Township of Puslinch Council, at its meeting held on November 8, 2023 considered the aforementioned topic and subsequent to discussion, the following was resolved:

Resolution No. 2023-358:

Moved by Councillor Hurst and
Seconded by Councillor Bailey

That the Consent Agenda items 6.6, 6.7, and 6.8 listed for NOVEMBER 8, 2023 Council meeting be received; and

Whereas Council has previously passed a resolution regarding illegal land use enforcement;

That Council direct staff to connect with the Town of Cobourg and other municipalities with similar concerns on the possibility of a joint delegation to AMO lead by the Town of Cobourg and report back to Council.

CARRIED

As per the above resolution, please accept a copy of this correspondence for your information and consideration.



Sincerely,

Justine Brotherston,
Municipal Clerk

Cc: The Honourable Steve Clark, Minister of Municipal Affairs and Housing,
The Honourable Sylvia Jones, Deputy Premier, Minister of Health and MPP Dufferin-Caledon,
The Honourable Doug Downey, Attorney General of Ontario,
Association of Municipalities of Ontario,
Rural Ontario Municipal Association,
Ontario Municipalities



The Corporation of the Town of Cobourg

Resolution

Hon. Doug Ford
Premier of Ontario
Legislative Building,
Queen's Park, Toronto,
ON M7A 1A1
VIA EMAIL:
doug.fordco@pc.ola.org

Town of Cobourg
55 King Street West,
Cobourg, ON, K9A 2M2
clerk@cobourg.ca

October 11, 2023

RE: Correspondence from the Township of Puslinch regarding Illegal Land Use Enforcement

Please be advised that the Town of Cobourg Council, at its meeting held on October 2, 2023, passed the following resolution:

Moved by Councillor Miriam Mutton
Seconded by Councillor Brian Darling

Resolution No: 314-2023
October 2, 2023

THAT Council receive the correspondence from the Township of Puslinch regarding Illegal Land Use Enforcement for information purposes; and

FURTHER THAT Council endorse and support the resolution from the Township of Puslinch and Council direct staff to send a duplicate resolution to associated ministries and Ontario Municipalities.

The resolution reads as follows:

That the Illegal Land Use Enforcement Taskforce's mandate be expanded to include other types of illegal land uses and not solely on illegal trucking land uses; and

That the Province be requested to strengthen municipal enforcement powers by:

- Amending the Municipal Act to enable municipalities to physically bar entry to properties where illegal land uses that have significant detrimental impacts on adjacent residential properties, the environment or create unsafe situations;
- Increasing the maximum penalty amounts in the Planning Act to \$50,000 for an individual upon conviction and on a subsequent conviction, not more than \$25,000 for each day in which the contravention has continued after the day in which the person was initially convicted; and



The Corporation of the Town of Cobourg

Resolution

- Including provisions to ensure a corporation is liable to fines of not more \$100,000 upon first conviction and not more than \$50,000 for each day in which the contravention has continued after the day in which the corporation was initially convicted.

That a copy of this report be provided to the Honourable Doug Ford, Premier of Ontario, the Honourable Steve Clark, Minister of Municipal Affairs and Housing, the Honourable Sylvia Jones, MPP, Dufferin-Caledon; the Honourable Doug Downey, Attorney General of Ontario; and

That a copy of this report be provided to the municipalities within the Greater Golden Horseshoe area seeking support in the request for strengthened enforcement powers to combat significant illegal land uses negatively impacting communities across Ontario and to the Association of Municipalities of Ontario (AMO) and Rural Ontario Municipal Association (ROMA).

Sincerely,



Kristina Lepik
Deputy Clerk/Manager, Legislative Services

Cc: The Honourable Steve Clark, Minister of Municipal Affairs and Housing,
The Honourable Sylvia Jones, Deputy Premier, Minister of Health and MPP Dufferin-Caledon,
The Honourable Doug Downey, Attorney General of Ontario,
Association of Municipalities of Ontario,
Rural Ontario Municipal Association,
Ontario Municipalities

December 1, 2023

SENT VIA EMAIL

Re: Ministry of the Environment, Conservation and Parks (MECP) proposal to expand the use of the permit-by-rule

Please be advised that during the regular Council meeting of Monday, November 27, 2023, Council of Loyalist Township passed the following resolution:

Resolution 2023.21.17

Moved by Deputy Mayor Townend

Seconded by Councillor Proderick

That Council receive and support Prince Edward County's resolution dated November 14, 2023 urging the Province to stop the Ministry of the Environment, Conservation and Parks (MECP) proposal to expand the use of the permit-by-rule to waste management systems, stormwater management systems, and certain water taking activities.

Motion carried.

Sincerely,

A handwritten signature in black ink that reads "Anne Kantharajah".

Anne Kantharajah

Township Clerk

akantharajah@loyalist.ca

613-386-7351 Ext. 121

Att: Prince Edward County resolution, November 14, 2023

cc: Mayor Jim Hegadorn, Deputy Mayor Townend, Councillor Proderick, Rebecca Murphy, CAO

November 17, 2023

Please be advised that during the regular Council meeting of November 14, 2023 the following motion regarding support for the Province to stop the Ministry of the Environment, Conservation and Parks (MECP) proposal to expand the use of the permit-by-rule to waste management systems, storm water management systems, and certain water taking activities was carried:

RESOLUTION NO. 2023-569

DATE: November 14, 2023

MOVED BY: Councillor Maynard

SECONDED BY: Councillor Roberts

WHEREAS the Municipality, in support of the Quinte Conservation Authority, actively supports the Source Water Protection Program, as part of local efforts to implement the Clean Water Act, 2006 and its regulations to protect local municipal drinking water sources;

AND WHEREAS the Ministry of the Environment, Conservation and Parks (MECP) is proposing to expand the use of the permit-by-rule to waste management systems, stormwater management systems, and certain water taking activities;

AND WHEREAS In 2018, Bill 68, the Open for Business Act was passed, whereby it legislated that less complex activities that pose low-risk to the environment should not be required to go through the approval process and instead, should self-register on the Environmental Activity and Sector Registry (EASR);

AND WHEREAS Quinte Conservation Authority has outlined in their October 24, 2023 report to their Board, that the activities proposed to move to the EASR may pose too much risk to drinking water, and can pose threats to human health and the environment;

AND WHEREAS Quinte Conservation Authority noted the source water protection concern generally lies in the fact the Ministry will no longer undertake an up-front detailed review of applications related to the specified activities, thereby potentially weakening regulatory oversight;

AND WHEREAS the specified activities, which have the potential to cause significant adverse impacts to the natural environment and human health will no

longer be subject to public and site-specific scrutiny prior to commencing operation in Ontario;

THEREFORE BE IT RESOLVED THAT the Council of the Corporation of Prince Edward County supports the concerns outlined by Quinte Conservation Authority and urges the Provincial government to stop the Ministry of the Environment, Conservation and Parks (MECP) proposal to expand the use of the permit-by-rule to waste management systems, stormwater management systems, and certain water taking activities; and

THAT this resolution be sent to Premier Doug Ford, Todd Smith, Bay of Quinte M.P.P. and Andrea Khanjin, Minister of the Environment, Conservation and Parks; and

THAT this resolution be shared with all 444 municipalities in Ontario, The Federation of Canadian Municipalities (FCM), The Association of Municipalities Ontario (AMO), The Eastern Ontario Wardens' Caucus (EOWC) and all Ontario Conservation Authorities.

CARRIED

Yours truly,



Catalina Blumenberg, **CLERK**

cc: Mayor Steve Ferguson, Councillor Roberts, Councillor Maynard and Marcia Wallace, CAO





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Email us at info@classicdisplays.com*

**Soirée 5 à 7
Lancement de la programmation
du 150^e de St-Albert**

Madame Josée Brizard

Afin de marquer le début des festivités du 150^e de St-Albert, le Groupe communautaire de St-Albert vous invite à une soirée style 5 à 7, le 13 janvier 2024 à 17h pour le lancement officiel de la programmation du 150^e qui aura lieu tout au long de l'année 2024. Cet événement aura lieu au Centre communautaire de St-Albert.

Fromages, charcuteries et une consommation seront inclus dans votre coût d'entrée et le bar sera ouvert. Le coût pour cette soirée est de 20\$ par personne.

En raison de votre grand engagement envers notre communauté, votre participation à cet événement serait des plus appréciés.

Nous vous prions de bien vouloir confirmer votre présence auprès de Julie Keravel au 613-619-0260 ou par courriel à gcstalbert@gmail.com au plus tard vendredi 5 janvier, 2024.



Julie Keravel,
Présidente, Groupe communautaire de St-Albert

